

April 15, 2021

via electronic mail

# **SECURITIES AND EXCHANGE COMMISSION**

Secretariat Building, PICC Complex, Roxas Boulevard, Pasay City, 1307

ATTENTION : DIR. VICENTE GRACIANO P. FELIZMENIO, JR.

Markets and Securities Regulation Department

via PSE EDGE

PHILIPPINE STOCK EXCHANGE, INC.

PSE Tower, 28<sup>th</sup> Street cor. 5th Avenue, Bonifacio Global City, Taguig City

ATTENTION : MS. JANET A. ENCARNACION

Head, Disclosure Department

via electronic mail

PHILIPPINE DEALING & EXCHANGE CORP.

Market Regulatory Services Group 29<sup>th</sup> Floor BDO Equitable Tower 8751 Paseo de Roxas, Makati City 1226

ATTENTION : ATTY. MARIE ROSE M. MAGALLEN-LIRIO

Head - Issuer Compliance and Disclosures Department

Gentlemen:

Attached is the SEC Form 17-A (Annual Report 2020) of Aboitiz Power Corporation for your files.

Kindly acknowledge receipt hereof.

Thank you.

Very truly yours,

**ABOITIZ POWER CORPORATION** 

By:

MANUEL ALBERTO R. COLAYCO

**Corporate Secretary** 

# **COVER SHEET**

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# **SECURITIES AND EXCHANGE COMMISSION**

# SEC FORM 17-A

# ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

	Issue Date Serie	es Amount of Iss	suance Ma	turity Date	Tenor
	Fixed-Rate Peso Retail Bonds	s Issued by the Compan	y:		
	Total Debt (as of December 3	31, 2020)			<b>₱228,327,722,000.0</b> 0
	Common				7,358,604,307
	Title of Each Class				Common Stock of Debt Outstanding
10.	Securities registered pursuan	t to Sections 8 and 12 of	t the SRC, or Secti	ion 4 and 8 o	t the RSA.
			·		S.I. D.S.
9.	<b>N/A</b> Former name or former addr	ess if shanged since las	t ronort		
	Issuer's telephone number, in	ncluding area code			
8.	(02) 8886-2800				
7.	32 <sup>nd</sup> Street, Bonifacio Global Address of principal office	City, Taguig City			1634 Postal Code
	Province, country or other ju of incorporation	risdiction		Industr	y Classification Code
5.	Philippines		6.		
4.	Exact name of registrant as s	pecified in its charter	Aboitiz Power	Corporation	1
2.	SEC Identification Number	C199800134	3.	BIR TIN	200-652-460-000
1.	For the year ended	2020			

Issue Date	Series	Amount of Issuance	<b>Maturity Date</b>	Tenor
September 2014	Series A	₱6.6 billion	September 2021	7 years
September 2014	Series B	₱3.4 billion	September 2026	12 years
July 2017	Series A	₱3 billion	July 2027	10 years
October 2018	Series B	₱7.7 billion	January 2024	5.25 years
October 2018	Series C	₱2.5 billion	October 2028	10 years
October 2019	Series D	₱7.25 billion	October 2026	7 years
July 2020	Series E	₱9 billion	July 2022	2 years
July 2020	Series F	₱550 million	July 2025	5 years
March 2021	Series A	₱8 billion	March 2026	5 years

For a discussion on the Company's bond issuances, please refer to Part I Item 1 (I)(b).

11.	Are any or all of the se	curities listed on a Stock Exchange?
	Yes (✔)	No ( )

If yes, state the name of such stock exchange and the classes of securities listed therein:

**Philippine Stock Exchange** 

Common

12.	Che	ck whether the registrant:	
	(a)	17.1 thereunder or Section 2	It to be filed by Section 17 of the Securities Regulation Code (SRC) and SRC Rule 11 of the RSA and RSA Rule 11 (a)-1 thereunder, and Sections 25 and 177 of the of the Philippines, during the preceding 12 months (or for such shorter period lired to file such reports);
		Yes (✔)	No ( )
	(b)	has been subject to such fili	ng requirements for the past 90 days.
		Yes (✔)	No ( )
13.			ue of the voting stock held by non-affiliates of the registrant. The aggregate

13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified date within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set forth in this Form.

For 2020, aggregate voting stock of registrant held outside of its affiliates and/or officers and employees totaled 1,411,376,387 shares (for details please refer to the attached notes to financial statements and Schedule H of this report) while its market price per share was \$\div 26.55\$, as of December 29, 2020.

Based on this data, total market value of registrant's voting stock not held by its affiliates and/or officers and employees was computed to be ₱37,472,043,074.85.

# APPLICABLE ONLY TO REGISTRANTS INVOLVED IN INSOLVENCY/SUSPENSION OF PAYMENTS PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

14. Check whether the registrant has filed all documents and reports required to be filed by Section 17 of the RSA subsequent to the distribution of securities under a plan confirmed by a court or the SEC.

Yes ( ) No (**✓**)

## **DOCUMENTS INCORPORATED BY REFERENCE**

- 15. If any of the following documents are incorporated by reference, briefly describe them and identify the part of SEC Form 17-A into which the document is incorporated:
  - (a) Any annual report to security holders:
    - 2020 Audited Financial Statements (with BIR ITR Filing Reference)
    - 2020 Consolidated Audited Financial Statements and Supplementary Schedules
    - Integrated Annual Corporate Governance Report
    - 2020 Annual and Sustainability Report
  - (b) Any information statement filed pursuant to SRC Rule 20:
    - SEC Form 20-IS (Information Statement) for 2021 Annual Stockholders' Meeting
  - (c) Any prospectus filed pursuant to SRC Rule 8.1:
    - None.

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#### PART 1 - BUSINESS AND GENERAL INFORMATION

## Item 1. Business

## (1) Business Development

Aboitiz Power Corporation ("AboitizPower", the "Company", or the "Issuer") was incorporated on February 13, 1998 in Cebu City, Philippines as a holding company for the Aboitiz Group's investments in electricity generation and distribution. Ownership in AboitizPower was opened to the public through an initial public offering of its common shares in the PSE on July 16, 2007. As of March 23, 2021, AboitizPower has a market capitalization of ₱176 bn, with a common share price of ₱23.95 per share as of March 23, 2021.

Driven by the pursuit of creating a better future for its customers, its host communities, and the nation, AboitizPower's business operations have developed into four strategic business units: (a) Power Generation, (b) Power Distribution, (c) Retail Electricity Services (RES), and (d) Distributed Energy. The Company will continue to pursue its international aspirations with a continued focus on renewable energy projects in wind, hydro, an solar in high-growth geographic markets with acceptable regulatory environments.

The power generation business of AboitizPower is among the leaders in the Philippines in terms of installed capacity. Moreover, AboitizPower has the second largest distribution utility, in terms of captive customer connections and energy sales<sup>2</sup>, the second largest (in terms of number of customers) and third largest (in terms of share in total retail market demand) RES company. AboitizPower is a pioneer in building and the operation of run-of-river hydropower plants in the country. Today, through its renewable energy Subsidiaries, AboitizPower has the largest installed capacity of renewable energy under its market control. 4

AboitizPower through its Subsidiaries, Joint Ventures, and Associates, is a leading player in the Philippine power industry with interests in privately-owned power generation companies, RES services, and distribution utilities throughout the Philippines, from Benguet in the north to Davao in the south.

AboitizPower's portfolio of power generating plants consist of a mix of renewable and non-renewable sources and of baseload and peaking power plants. This allows the Company to address the 24-hour demand of the country with its coal and geothermal plants handling baseload demand, while the hydropower, solar, and oil-based plants handle intermediate to peaking demand. Most of these plants are also capable of providing ancillary services, which are also critical in ensuring a reliable grid operation. Its Generation Companies have an installed capacity which is equivalent to a 16.45% market share of the national grid's installed generating capacity. As of February 28, 2021, AboitizPower owns 4,429 MW of net attributable capacity, of which 3,494 MW is currently operating. The Company plans to double in size by the end of the decade and targets increasing its capacity to more than 9,000 MW by 2030. This will come from a portfolio of renewables and selective baseload builds, with the optionality for either coal or gas facilities. AboitizPower's renewable investments are held primarily through its wholly-owned Subsidiary, Aboitiz Renewables, Inc. (ARI) and its Subsidiaries and Joint Ventures. AboitizPower is a pioneer in the building and operation of run-of-river mini hydropower plants in the country.

AboitizPower also owns interests in nine Distribution Utilities in Luzon, Visayas, and Mindanao, including Visayan Electric and Davao Light & Power Co., Inc. (Davao Light), the second and third largest distribution utilities in the Philippines, respectively. AboitizPower's Subsidiaries engaged in the distribution of electricity sold a total of 7,151,601 MWh during 2020.

AboitizPower's power generation business supplies power to various customers under power supply contracts, ancillary service procurement agreements (each, an "ASPA"), and for trading in the Wholesale Electricity Spot Market (WESM). The power distribution business is engaged in the distribution and sale of electricity to endusers, and the RES and Others segment includes retail electricity sales to various offtakers that are considered eligible contestable customers ("Contestable Customers") and provision of electricity-related services, such as



<sup>&</sup>lt;sup>1</sup> Based on Energy Regulatory Commission (ERC) Resolution No. 5 dated June 18, 2019

<sup>&</sup>lt;sup>2</sup> Based on DOE's Distribution Development Plan 2016-2025

<sup>&</sup>lt;sup>3</sup> Based on ERC Competitive Retail Electricity Market Monthly Statistical Data as of November 2020

<sup>&</sup>lt;sup>4</sup> Based on ERC Resolution No. 02, Series of 2020 dated 12 March 2020

<sup>&</sup>lt;sup>5</sup> Based on ERC Resolution No. 5, dated June 18, 2019

installation of electrical equipment. AboitizPower's Subsidiaries engaged in the supply of retail electricity sold a total of 3.26 Terawatt hours (TWh) during 2020.

As of March 23, 2021, Aboitiz Equity Ventures Inc. (AEV) owns 77.00% of the outstanding capital stock of AboitizPower, 7.54% is owned by directors, officers, and other related parties, while the remainder was owned by the public.

Neither AboitizPower nor any of its Subsidiaries has ever been the subject of any bankruptcy, receivership or similar proceedings.

# **History and Milestones**

The Aboitiz Group's involvement in the power industry began when members of the Aboitiz family acquired a 20% ownership interest in Visayan Electric in the early 1900s. The Aboitiz Group's direct and active involvement in the power distribution industry can be traced to the 1930s, when Aboitiz & Company, Inc. (ACO) acquired Ormoc Electric Light Company and its accompanying ice plant, Jolo Power Company, and Cotabato Light and Power Company (Cotabato Light). In July 1946, the Aboitiz Group further strengthened its position in power distribution in the Southern Philippines when it acquired Davao Light, which is now the third largest privately-owned distribution utility in the Philippines in terms of customers and annual gigawatt hour (GWh) sales.

In December 1978, ACO divested its ownership interests in Ormoc Electric Light Company and Jolo Power Company and focused on the more lucrative franchises held by Cotabato Light, Davao Light, and Visayan Electric.

In response to the Philippines' pressing need for adequate power supply, the Aboitiz Group ventured into power generation, becoming a pioneer and industry leader in hydroelectric energy. In 1978, the Aboitiz Group incorporated Hydro Electric Development Corporation (HEDC), which carried out feasibility studies (including hydrological and geological studies), hydroelectric power installation and maintenance, and developed hydroelectric projects in and around Davao City. On June 26, 1990, the Aboitiz Group also incorporated Northern Mini-Hydro Corporation (now Cleanergy, Inc.), which focused on the development of mini-hydroelectric projects in Benguet province in northern Luzon. By 1990, HEDC and Cleanergy had commissioned and were operating 14 plants with combined installed capacity of 36 MW. In 1996, the Aboitiz Group led the consortium that entered into a Build-Operate-Transfer (BOT) agreement with NPC to develop and operate the 70-MW Bakun AC hydroelectric plant (the "Bakun AC Hydro Plant") in Ilocos Sur.

The table below sets out milestones in AboitizPower's development since 1998:

Year	Milestones
1998	Incorporated as a holding company for the Aboitiz Group's investments in power generation and
	distribution.
2005	Consolidated its investments in mini-hydroelectric plants in a single company by transferring all of
	HEDC's and Cleanergy's mini hydroelectric assets to Hedcor, Inc. (Hedcor).
2007	Entered into a share swap agreement with AEV in exchange for AEV's ownership interest in the
	following distribution utilities:
	(i) An effective 55% equity interest in Visayan Electric;
	(ii) A 100% equity interest in each of Davao Light and Cotabato Light;
	(iii) An effective 64% ownership interest in Subic Enerzone; and
	(iv) An effective 44% ownership interest in San Fernando Electric Light & Power Co., Inc.
	(SFELAPCO).
	As part of the reorganization of the power-related assets of the Aboitiz Group, the Company:
	(i) Acquired 100% interest in Mactan Enerzone Corporation (Mactan Enerzone) and 60% interest
	in Balamban Enerzone Corporation (Balamban Enerzone) from AboitizLand; and
	(ii) Consolidated its ownership interests in Subic Enerzone Corporation (Subic Enerzone) by
	acquiring the combined 25% interest in Subic Enerzone held by AEV, SFELAPCO, Okeelanta
	Corporation, and PampangaSugar Development Corporation.
	These acquisitions were made through a Share Swap Agreement, which involved the issuance of the
	Company's 170,940,307 common shares issued at the IPO price of ₱5.80 per share in exchange for
	the foregoing equity interests in Mactan Enerzone, Balamban Enerzone, and SubicEnerzone.



Year	Milestones
	Together with its partner, Statkraft Norfund Power Invest AS of Norway, through SN Aboitiz Power-
	Magat, acquired possession and control of the Magat Plant following its successful bid in an auction
	by the Power Sector Assets and Liabilities Management Corporation (PSALM).
	Formed Abovant Holdings, Inc. (Abovant) with the Vivant Group as the investment vehicle for the
	construction and operation of a coal-fired power plant in Toledo City, Cebu ("Cebu Coal Project").
	Abovant entered into a Memorandum of Agreement (MOA) with Global Business Power Corporation
	(Global Power) of the Metrobank group for the acquisition of a 44% equity interest in Cebu Energy
	Development Corporation (Cebu Energy).
	Therma Power, Inc. (TPI) entered into a MOA with Taiwan Cogeneration International Corporation
	(TCIC) for the Subic Coal Project, an independent coal-fired power plant in the Subic Bay Freeport
	Zone. Redondo Peninsula Energy, Inc. (RP Energy) was incorporated as the project company.
	Acquired 50% of East Asia Utilities Corporation (EAUC) from El Paso Philippines Energy Company, Inc.
	and 60% of Cebu Private Power Corporation (CPPC).
	Purchased 34% equity ownership in STEAG State Power, Inc. (STEAG Power) from Evonik SteagGmbH
	in August 2007.
	Purchased Team Philippines Industrial Power II Corporation Industrial Power II Corp.'s 20%equity
	in Subic Enerzone.
2008	SN Aboitiz Power–Benguet submitted the highest bid for the Ambuklao-Binga HydroelectricPower
	Complex.
	Acquired Tsuneishi Holdings (Cebu), Inc. (THC)'s 40% equity ownership in Balamban Enerzone,
2000	bringing AboitizPower's total equity in Balamban Enerzone to 100%.
2009	AP Renewables, Inc. (APRI) acquired the 234-MW Tiwi geothermal power facility in Albay and the
	449.8 MW Makiling-Banahaw geothermal power facility in Laguna (collectively referred to as the "Tiwi-MakBan Geothermal Facilities").
	Therma Luzon, Inc. (TLI) became the Independent Power Producer Administrator (IPPA) forthe
	700-MW contracted capacity of the Pagbilao Coal-Fired Power Plant ("Pagbilao Plant"), becoming
	the first IPPA of the country.
2010	Therma Marine, Inc. (TMI), acquired ownership over Mobile 1 (Power Barge 118) and Mobile 2
	(Power Barge 117) from PSALM.
2011	Meralco PowerGen Corporation (MPGC), TCIC, and TPI entered into a Shareholders' Agreementto
	formalize their participation in RP Energy. MPGC took the controlling interest in RP Energy, while
	TCIC and TPI maintained the remaining stake equally.
	Therma Mobile, Inc. (TMO) acquired four barge-mounted floating power plants and their operating
	facilities from Duracom Mobile Power Corporation and EAUC. In the same year, the barges
	underwent rehabilitation and started commercial operations in 2013.
2013	Aboitiz Energy Solutions, Inc. (AESI) won 40 strips of energy corresponding to 40 MW capacity of
	Unified Leyte Geothermal Power Plant (ULGPP). The contract between AESI with PSALM withrespect
	to the ULGPP capacity was terminated on October 26, 2019.
2014	TPI entered into a joint venture agreement with TPEC Holdings Corporation to form Pagbilao Energy
	Corporation (PEC) to develop, construct, and operate the 400 MW coal-fired Pagbilao Unit 3.
	Therma Power-Visayas, Inc. (TPVI) was declared the highest bidder for the privatization of the Nag
	Power Plant Complex (NPPC). SPC Power Corporation (SPC), the other bidder, exercised its right-to-
	top under the Naga Power Plant Land-Based Gas Turbine Land Lease Agreement, and PSALM
	declared SPC as the winning bidder. After protracted legal proceedings, TPVI accepted the turn-over
	for the NPPC plant on July 16, 2018.  Acquired 100% of Lima Enerzone Corporation (Lima Enerzone) from Lima Land, Inc. (Lima Land), a
	wholly-owned Subsidiary of AboitizLand.
	TPI entered into a Shareholders' Agreement with Vivant Group, for the latter's acquisition of 20%
	issued and outstanding shares in Therma Visayas, Inc. (TVI).
2015	ARI formed a Joint Venture, San Carlos Sun Power, Inc. (SacaSun), with SunEdison Philippines Helios
	BV (SunEdison Philippines) to explore solar energy projects. In 2017, AboitizPower International Pte.
	Ltd. (AboitizPower International) completed the acquisition of SacaSun from SunEdison Philippines,
	and ownership of SacaSun was consolidated in AboitizPower.
	Therma South, Inc. (TSI) commenced full commercial operations of its Unit 1.
2016	TSI commenced full commercial operations of its Unit 2.
	TPI acquired an 82.8% beneficial ownership interest in GNPower Mariveles Coal Plant Ltd. Co. (now:



Year	Milestones
	GNPower Mariveles Energy Center Ltd. Co.) (GMEC) and a 50% beneficial ownership interest in
	GNPower Dinginin Ltd. Co. (GNPower Dinginin or GNPD).
	Through TPI, acquired the remaining 50% interest in EAUC from El Paso Philippines Energy
	Company, Inc. (El Paso).
	Aseagas permanently ceased operations of its 8.8-MW biomass plant in Lian, Batangas.
2017	TPVI accepted the turnover of the Naga Power Plant Complex from PSALM.
2018	Pagbilao Unit 3 started commercial operations.
	TVI commenced commercial operations of Unit 1.
	ARI formed a Joint Venture, San Carlos Sun Power, Inc. (SacaSun), with SunEdison Philippines Helios
	BV (SunEdison Philippines) to explore solar energy projects. In 2017, AboitizPower International
	completed the acquisition of SacaSun from SunEdison Philippines, and ownershipof SacaSun was
	consolidated in AboitizPower.
2019	TMO's facility went into preservation mode, voluntarily disconnected from the grid, and
	deregistered from WESM in February 2019. In April 2019, TMO registered again with Independent
	Electricity Market Operator of the Philippines Inc. (IEMOP) and commenced delivery of power to
	Meralco after signing a PSA.
	Completed the acquisition of a 49% voting stake and a 60% economic stake in AA Thermal, Inc. (AA
	Thermal) which holds the GMEC and GNPower Dinginin projects, increasing its economic interests
	in the GMEC and GNPower Dinginin projects to 78.32% and 72.50%, respectively.
	TVI commenced commercial operations of Unit 2.
2020	TPVI started commercial operations.

AboitizPower plans to enter the rooftop solar business through Aboitiz Power Distributed Energy, Inc. (APX1) and expand the renewable energy portfolio under its Cleanergy brand. AboitizPower's Cleanergy portfolio includes its geothermal, run-of-river hydro, and large hydropower facilities. As of March 23, 2021, AboitizPower has 927 MW of attributable net sellable capacity,through its partners, under its Cleanergy brand. The Company is pushing for a balanced mix strategy – maximizing Cleanergy while taking advantage of the reliability and cost efficiency of thermal power plants.

Neither AboitizPower nor any of its Subsidiaries has been the subject of any material reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business.

# (2) Business of Registrant

With investments in power generation, retail electricity supply, and power distribution throughout the Philippines, AboitizPower is considered one of the leading Filipino-owned companies in the power industry Based on SEC's parameters of what constitutes a significant Subsidiary under Item XX of Annex B (SRC Rule 12), the following are AboitizPower's significant Subsidiaries at present: ARI and its Subsidiaries, and Therma Power and its Subsidiaries. (Please see **Annex "A"** hereof for AboitizPower's corporate structure.)

# (a) Description of Registrant

# (i) Principal Products

# **GENERATION OF ELECTRICITY**

AboitizPower's power generation portfolio includes interests in both renewable and non-renewable generation plants. As of December 31, 2020, the power generation business accounted for 95% of earning contributions from AboitizPower's business segments. AboitizPower conducts its power generation activities through the Subsidiaries and Affiliates listed in the table below.

The table below summarizes the Generation Companies' operating results as of December 31, 2020, compared to the same period in 2019 and 2018:



		<b>Energy Sold</b>			Revenue	
<b>Generation Companies</b>	2020	2019	2018	2020	2019	2018
		(in GWh)			(in mn Pesos)	
APRI	3,055	2,968	2,857		12,545	12,518
Sacasun	44	49	41		269	197
Hedcor	161	226	172		881	694
LHC	266	262	291		787	970
Hedcor Sibulan	201	191	213	11,253	12,545	12,518
Hedcor Tudaya	33	29	32	250	269	197
Hedcor Sabangan	49	51	53	697	881	694
Hedcor Bukidnon	261	284	115	761	787	970
SN Aboitiz Power-Magat	1,891	2,054	2,379	1,399	1,282	1,385
SN AboitizPower-Benguet	1,936	1,975	2,085	261	172	191
TLI	6,686	6,812	6,808	395	300	315
TSI	1,531	1,393	1,959	1,418	1,605	573
TVI	2,232	1,710	269	5,352	6,608	7,182
Cebu Energy	2,025	1,900	1,978	5,668	6,065	6,070
STEAG Power	1,845	1,840	1,840	20,505	25,410	26,603
GMEC	5,003	3,909	5,498	8,276	9,099	11,141
WMPC	819	638	438	8,490	6,254	702
SPPC	0	0	161	7,719	8,578	9,728
CPPC	540	550	551	4,022	4,791	4,373
EAUC	226	383	368	17,821	19,373	23,492
TMI	743	1,200	1,432	1,390	1,158	1,393
TMO	381	938	814	668	1,970	1,694
TPVI*	3	-	=	30	-	=
Davao Light**	0	0	0	Revenue Neutral	Revenue Neutral	Revenue Neutral
Cotabato Light**	0	0	0	Revenue Neutral	Revenue Neutral	Revenue Neutral

<sup>\*</sup>The TPVI plant started commercial operations on August 7, 2020 and was first dispatched based on an offer into the WESM on August 26, 2020.

# Renewables

# Aboitiz Renewables, Inc. (ARI)

AboitizPower has been committed to developing expertise in renewable energy technologies since commencing its operations in 1998. As of February 28, 2021, AboitizPower's renewable energy portfolio comprises attributable net sellable capacity of approximately 1,248.27 MW in operation, divided into 46 MW of solar, 912.27 MW of hydro, and 290 MW of geothermal.

AboitizPower's investments and interests in various renewable energy projects, including geothermal, large hydro, run-of-river hydro, and solar projects, are held primarily through its wholly-owned Subsidiary, ARI and its Subsidiary power generation companies. ARI was incorporated on January 19, 1995. AboitizPower, through and/or with ARI, owns equity interests in the following Generation Companies, among others:

Generation Company	Percentage of Ownership	Plant Name (Location)	Type of Plant	Net Sellable Capacity (MW)	Attributable Net Sellable Capacity (MW)	Offtakers
APRI	100%	Tiwi – Makban (Luzon)	Geothermal	290	290	WESM/ Bilaterals
Hedcor	100%	Benguet 1-11 (Luzon) La Trinidad, Bineng 3, Ampohaw, FLS, Labay, Lon-oy, Irisan 1 and 3, and Sal-angan	Run-of-river hydro	52.50	52.50	FIT/ Bilaterals
		Davao 1-5 (Mindanao) Talomo 1, 2, 2A, 2B, and 3	Run-of-river hydro	4.57	4.57	Distribution utility



<sup>\*\*</sup>Plants are operated as stand-by plants and are revenue neutral, with costs for operating each plant recovered by Davao Light and Cotabato Light, as the case may be, as approved by ERC. The Davao Light plant has been decommissioned since November 2018.

Generation Percentage Gompany of Company Ownership		Plant Name (Location)	Type of Plant	Net Sellable Capacity (MW)	Attributable Net Sellable Capacity (MW)	Offtakers
		Manolo Fortich (Mindanao)	Run-of-river hydro	68.80	68.80	FIT
Hedcor Sabangan	100%	Sabangan (Luzon)	Run-of-river hydro	14	14	FIT
Hedcor Sibulan	100%	Sibulan (A, B and Tudaya A) (Mindanao)	Run-of-river hydro	49.10	49.10	Distribution utility
Hedcor Tudaya	100%	Tudaya (B) (Mindanao)	Run-of-river hydro	7	7	FIT
LHC	100%	Bakun (Ilocos Sur, Luzon)	Run-of-river hydro	74.80	74.80	NPC (2026)
SacaSun	100%	SacaSun (Visayas)	Solar	46	46	WESM
SN Aboitiz Power-	60%**	Ambuklao (Benguet, Luzon)	Large Hydroelectric	105	52.50	WESM
Benguet	00%	Binga (Luzon)	Large Hydroelectric	140	70	WESM/ASPA
SN Aboitiz Power-	60%**	Magat (Luzon)	Large Hydroelectric	388	194	WESM/ Coops/ ASPA
Magat	00%	Maris Main Canal 1 (Luzon)	Run-of-river hydro	8.50	4.25	FIT
			Total	1,248.27*	927.52*	

#### Notes:

## Run-of-River Hydros

# **Luzon Hydro Corporation (LHC)**

LHC, a wholly-owned Subsidiary of ARI, owns, operates, and manages the run-of-river Bakun AC hydropower plant with a total installed capacity of 74.8 MW located in Amilongan, Alilem, Ilocos Sur (the "Bakun AC Hydro Plant"). LHC was incorporated on September 14, 1994.

LHC was previously ARI's Joint Venture with Pacific Hydro of Australia, a privately-owned Australian company that specialized in developing and operating power projects utilizing renewable energy sources. On March 31, 2011, ARI, LHC, and Pacific Hydro signed a MOA granting ARI full ownership over LHC. ARI assumed 100% ownershipand control of LHC on May 10, 2011.

The Bakun AC Hydro Plant was constructed and operated under the government's BOT scheme. Energy produced by the Bakun AC Hydro Plant, approximately 254 GWh annually, is delivered and taken up by NPC pursuant to a Power Purchase Agreement ("PPA") and dispatched to the Luzon Grid through the 230-kV Bauang-Bakuntransmission line of NGCP. Under the terms of its PPA, all of the electricity generated by the Bakun AC Hydro Plantwill be purchased by NPC for a period of 25 years from February 2001. The PPA also requires LHC to transfer the Bakun AC Hydro Plant to NPC in February 2026, free from liens and without the payment of any compensation by NPC.

In 2018, the Bakun AC Hydro Plant gained its ISO 22301:2012 Business Continuity Management System Certification, aligning with international standards in improving its business resilience. In 2020, it was recommended by BSi Group for Quality, Environmental, Asset Management, and Information Security Management Systems ISO re-certification while successfully transitioning to ISO 45001:2018 Occupational Safety and Health Management System.

# Hedcor, Inc. (Hedcor)

Hedcor was incorporated on October 10, 1986 by ACO as Baguio-Benguet Power Development Corporation. ARI acquired ACO's 100% ownership interest in Hedcor in 1998.



<sup>\*</sup>Sum figures will differ due to rounding effect.

<sup>\*\*</sup> The 60% equity is owned by Manila-Oslo Renewable Enterprise, Inc. (MORE).

In 2005, ARI consolidated all its mini-hydroelectric generation assets, including those developed by HEDC and Cleanergy, into Hedcor. Cleanergy is Hedcor's brand for clean and renewable energy. Hedcor owns, operates, and manages run-of-river hydroelectric power plants in Northern Luzon and Davao City, with an increased combined net sellable capacity of 57.25 MW, attributed to the addition of the La Trinidad Hydro which started operations in July 2019.

The electricity generated from Hedcor's hydropower plants are taken up by AdventEnergy, AESI, and Davao Light pursuant to PPAs with the said off-takers. Irisan 1 Hydro sells energy under the Feed-in-Tariff ("FIT") mechanism through a renewable energy payment agreement ("REPA") with the National Transmission Corporation ("Transco"). The remaining electricity is sold through the WESM.

Northern Luzon's climate is classified as having two pronounced seasons - dry from November to April and wetfor the rest of the year. Due to this classification, generation levels of Hedcor's plants, particularly those located in Northern Luzon, are typically lower during the first five months of each year.

During 2020, the Hedcor Group across the country generated a total 956 GWh of Cleanergy, which is loweras compared to 2019's 964 GWh. Over 60% of the decrease was attributable to the insufficient water supply caused by an extended *El Niño* season. Approximately 40% of the decline was due to planned and unplannedoutages. Hedcor also recorded a Weighted Unplanned Outage Factor at 0.73% in 2020, which is Hedcor's lowest figure over the past five years. This means that Hedcor's hydropower facilities have been steadily improving plant reliability as the group monitored the lowest record of unprecedented shutdown of hydropower units.

On November 18, 2020, Hedcor inaugurated its first-ever Regional Control Center. With this, all nine plants inSouthern Mindanao, composed of the five hydro facilities in Davao City and four hydro facilities in Davao del Sur owned by Hedcor, Hedcor Sibulan, and Hedcor Tudaya, respectively, can be operated remotely in a single control room. This is a significant milestone as part of the organization's multi-year digitization and integration projects which aims to connect all of Hedcor's hydro facilities to a single National Operations Control Center by 2024.

# Hedcor Sibulan, Inc. (Hedcor Sibulan)

Hedcor Sibulan, a wholly-owned Subsidiary of ARI, owns, operates, and manages the hydropower plants composed of three cascading plants with a total installed capacity of 49.24 MW, located in Santa Cruz, Davao del Sur. Hedcor Sibulan consists of Sibulan A Hydro, Tudaya 1 Hydro, and Sibulan B Hydro. ERC issued a ProvisionalAuthority to Operate for Tudaya 1 Hydro on March 5, 2019, for Sibulan A Hydro on February 2020, and for Sibulan B Hydro on November 2020. The energy produced by the Sibulan grid is sold to Davao Light through a PSA signed in 2007. The company was incorporated on December 2, 2005.

In 2018, Hedcor Sibulan gained its ISO 22301:2014 Business Continuity Management Certification. Likewise, it has passed all recertification and surveillance audits in 2020, maintaining its certifications for Quality, Environmental, Operational Health and Safety, Asset Management, Information Security, and Business Continuity. Also, the organization was successful in its transition to ISO 45001:2018 Occupational Safety and Health management system in September 2020.

The Hedcor Sibulan plant is part of the Hedcor Group's Regional Control Center.

# Hedcor Tudaya, Inc. (Hedcor Tudaya)

Hedcor Tudaya, a wholly-owned Subsidiary of ARI, owns, operates, and manages the run-of-river hydropowerplant with an installed capacity of 8.1 MW, located in Santa Cruz, Davao del Sur (the "Tudaya 2 Hydro Plant"). The company was incorporated on January 17, 2011.

The Tudaya 2 Hydro Plant has been commercially operating since March 2014. It is currently selling energy under the FIT mechanism through a Renewable Energy Supply Agreement (RESA) with Davao del Sur Electric Cooperative, and through a REPA with Transco.

Together with Hedcor Sibulan, Hedcor Tudaya also gained its ISO 22301:2014 Business Continuity



Management Certification in 2018. Likewise, the company passed all recertification and surveillance audits in 2020, maintaining its certifications for Quality, Environmental, Operational Health and Safety, Asset Management, Information Security, and Business Continuity. Hedcor Tudaya also successfully transitioned to ISO 45001:2018 Occupational Safety and Health management system.

The Tudaya 2 Hydro Plant is part of the Hedcor Group's Regional Control Center.

# Hedcor Sabangan, Inc. (Hedcor Sabangan)

Hedcor Sabangan, a wholly-owned Subsidiary of ARI, owns, operates, and manages the Sabangan run-of-riverHEPP with a net sellable capacity of 14.96 MW (the "Sabangan Plant"). The company was incorporated on January 17, 2011.

The Sabangan Plant has been commercially operating since June 2015, and is selling under the FIT mechanismthrough a REPA with Transco. The plant is a pioneer hydropower plant in the Mountain Province region, harnessing the power of the Chico River.

### Hedcor Bukidnon, Inc. (Hedcor Bukidnon)

Hedcor Bukidnon, a wholly-owned Subsidiary of ARI, owns, operates, and manages the mini hydropower plantswith a combined net sellable capacity of 72.8 MW located in Manolo Fortich, Bukidnon (the "Manolo Fortich Plant"). The company was incorporated on January 17, 2011.

The Manolo Fortich Plant is composed of the 45.9-MW Manolo Fortich 1 Hydro and the 27.39-MW Manolo Fortich 2 Hydro. Both plants harness the power of the Tanaon, Amusig, and Guihean rivers. The construction of the Manolo Fortich Plant was completed in 2018.

Persistent rains in the locality that occurred during the second half of 2020 caused soil saturation, erosion, and mudslides resulting in pipe dislocations, pipe bursts, and damage to the high head penstock line of Manolo Fortich 1. Hedcor Bukidnon remains operational at a derated generating capacity, with restoration expected to be completed by the second quarter of 2021.

The Manolo Fortich Plant is selling under the FIT mechanism through RESAs with various Mindanao cooperatives and private distribution utilities.

# Large Hydros

# SN Aboitiz Power-Magat, Inc. (SN Aboitiz Power-Magat)

Incorporated on November 29, 2005, SN Aboitiz Power-Magat owns and operates the Magat Plant with a nameplate capacity of 360 MW located at the border of Ramon, Province of Isabela and Alfonso Lista, Ifugao (the "Magat Plant"), and the 8.5-MW run-of-river Maris Main Canal 1 HEPP located in Brgy. Ambatali in Ramon, Isabela (the "Maris Plant"). The Maris Plant, which is composed of two generator units with a nameplate capacity of 4.25 MW each, was completed in November 2017. The plant was granted entitlement to the FIT system in its operations pursuant to the COC issued by ERC in November 2017.

SN Aboitiz Power-Magat is ARI's Joint Venture with SN Power, a leading Norwegian hydropower company with projects and operations in Asia, Africa, and Latin America. In October 2020, Norway-based Scatec Solar ASA (Scatec) signed a binding agreement to acquire 100% of the shares in SN Power from Norfund for a total equity value of US\$1,166 mn. On January 29, 2021, Scatec announced it has received all necessary approvals and that conditions are fulfilled to close the acquisition pursuant to the agreement with Norfund. As of March 23, 2021, SN Aboitiz Power-Magat is 60% owned by Manila-Oslo Renewable Enterprise, Inc. (MORE), while SN Power Philippines Inc. (SN Power Philippines) ownsthe remaining 40% equity interest.

The Magat Plant was completed in 1983 and was turned over to SN Aboitiz Power-Magat in April 2007 after winning a bidding process conducted by PSALM in December 2006. As a hydroelectric facility that can be started up in a short period of time, the Magat Plant is suited to act as a peaking plant with the capability to capture the significant upside potential that can arise during periods of high demand. This flexibility allows for



the generation and sale of electricity at the peak demand hours of the day. This hydroelectric asset has minimal marginal costs, which AboitizPower believes gives it a competitive advantage in terms of economic dispatch order versus other fossil fuel-fired power plants that have significant marginal costs.

On April 25, 2019, ERC certified the Magat Plant's new Maximum Stable Load (Pmax) at 388 MW. The Magat Plant's Units 1-4 were uprated by 2 MW each, or from 95 MW to 97 MW per unit. This means that the Magat Plant is capable of producing, under normal to best conditions, up to 388 MW as compared to its nameplate capacity of 360 MW. The new Pmax of the four units was based on the capability test conducted by the NGCP sometime in 2018.

SN Aboitiz Power-Magat is an accredited provider of ancillary services to the Luzon grid. It sells a significant portion of its available capacity to NGCP, the system operator of the Luzon grid. SN Aboitiz Power-Magat's remaining capacity is sold as electric energy to the spot market through WESM and to load customers throughbilateral contracts.

Inflows during 2020 had a very varied distribution. The Magat dam's total inflows for 2020 were 121% of normal, with large inflows concentrated in the fourth quarter of the year. The effects of the *El Niño* climate were felt allthe way to the third quarter of 2020, with a transition to *La Niña* in the fourth quarter. The first half dry season of 2020 resulted in 73% of the normal total inflows. The second half wet season recorded 139% of normal inflows, with the third quarter recording only 57% of normal and record-breaking actual inflows during the fourth quarter at 215% of normal due to strong *La Niña* typhoons.

Driven by the unfavorable distribution of inflows, the Magat Plant's total sold quantities from spot energy generation and AS during 2020 was at 1.7 TWh, which is slightly lower than 2019's sold capacity of 1.8 TWh. This is equivalent to a sold capacity factor of 52%, compared to 54% in 2019. Spot and AS revenue for the year 2020 was ₱4.36 bn, 27% lower than 2019's ₱5.95 bn. SN Aboitiz Power-Magat's Bilateral Contract Quantity (BCQ) revenue for 2020 was ₱727 mn, significantly higher than 2019's ₱275 mn. This was mainly driven by the lower spot market prices during 2020 compared to 2019.

In June 2019, SN Aboitiz Power-Magat switched on its first 200kW floating photovoltaic project over the Magat reservoir in Isabela. This was the first non-hydro renewable energy project of the SN Aboitiz Power Group, which is looking at other renewables and complementary technologies to expand its portfolio. The SN AboitizPower-Magat floating solar project has proven its viability, both technical and commercial. On October 21, 2020, thecompany obtained approval for the project to proceed to engineering design for a total of 67 MW. The pilot project and the initial pre-feasibility studies have shown positive results. The project is currently in the detailed feasibility study stage, which is expected to run for ten to twelve months. Initial efforts have been focused on securing all pertinent permits and endorsements, conduct of applicable stakeholder consultations, completion of environmental and social baseline studies, refinement of commercial assumptions, and completion of technical site investigations necessary for a feasibility level design. Based on the results of the pre-feasibility studies, phase one of the project will be for 67 MW with a plan to install up to 150 MW, depending on the final technical solution and layout.

SN AboitizPower–Magat's Battery Energy Storage System ("Magat BESS") project is located in Ramon, Isabela. It is an energy storage system with a 20-MW capacity and 20-MWh energy storage to be used primarily for ancillary services. Site survey works have been completed as part of the pre-construction. The project is in early works phase with tendering still in process and necessary permits being secured from various agencies and the Local Government Unit (LGU). In connection with the project, SN AboitizPower-Magat is also looking at upgrading the Magat-Santiago transmission line which is now included in the Transmission Development Plan of the NGCP. The benefit of this upgrade is to ensure full dispatch of the Magat power plant's capacity, battery energy storage system, and proposed expansion in the floating solar space.

On October 22, 2020, the Department of Energy (DOE) issued a Green Energy Option Program (GEOP) Operating Permit to SN Aboitiz Power-Magat. This permit, valid for years, authorizes the company to enter into electricity supply contracts with qualified end-users according to the GEOP or RA No. 9513 or the Renewable Energy Act of 2008 ("RE Law"). SN Aboitiz Power-Magat also has a RES license valid until December 17, 2025.

SN AboitizPower-Magat retained its Integrated Management System certifications for ISO 14001 for



Environmental Management System, ISO 9001 for Quality Management System, ISO 45001 for Occupational Health and SafetyManagement Systems, and ISO 55001 Asset Management System, as verified and audited by DQS Philippines in 2019. The company recorded 1.7 mn manhours without lost time incident in 2020.

# SN Aboitiz Power-Benguet, Inc. (SN Aboitiz Power-Benguet)

SN Aboitiz Power-Benguet is the owner and operator of the Ambuklao-Binga Hydroelectric Power Complex, which consists of the 105-MW Ambuklao HEPP (the "Ambuklao Plant") and the 140-MW Binga HEPP (the "BingaPlant"), located in Brgy. Tinongdan, Itogon, Benguet Province. The company was incorporated on March 12, 2007. As of March 23, 2021, MORE owns 60% equity interest, while SN Power owns the remaining 40%.

The Ambuklao-Binga Hydroelectric Power Complex was turned over to SN AboitizPower-Benguet in July 2008.SN AboitizPower-Benguet began a significant rehabilitation project that restored the Ambuklao Plant to operating status and increased its capacity from 75 MW to 105 MW when the plant re-commenced operations in 2011. The Binga Plant also underwent refurbishment from 2010 to 2013, which increased capacity to 125 MW. In March 2017, SN Aboitiz Power-Benguet received its amended COC from ERC for all four units of the Binga Plant. The COC reflects Binga's latest uprating, raising its capacity to 140 MW. The Ambuklao and Binga Plants sell capacity from spot energy generation and ancillary services to the national transmission system and related facilities that convey power.

Inflows in Ambuklao dam during 2020 was only 75% of normal, attributable in particular to the very weak *habagat* season which usually dominates third quarter inflows in Benguet. The effects of the *El Niño* climate reached allthe way to the third quarter of 2020, and transitioned to *La Niña* in the fourth quarter. The first half dry seasonof 2020 resulted in 68% of the normal total inflows. The second half wet season recorded 77% of normal inflows, with the third quarter recording actual inflows of only 35% of normal, while the strong *La Niña* typhoons in thefourth quarter led to actual inflows at 167% of normal levels.

Although inflows were lower in the Ambuklao reservoir in 2020 compared to 2019, there was an overall higher AS Capacity Approval and spot sales for SN Aboitiz Power-Benguet. The Ambuklao Plant's total sold capacity from spot energy generation and ancillary services during 2020 was 732 GWh, which was 102% of the capacity sold in 2019 of 717 GWh. This was equivalent to a sold capacity factor of 80% during 2020, as compared to the 78%during 2019. The Binga Plant's total sold capacity from spot energy generation and AS in 2020 was 1.00 TWh, or 97% of the 1.03 TWh sold capacity in 2019. This is equivalent to a sold capacity factor of 82% for 2020, compared to 84% in 2019.

The resulting combined spot and AS revenue of the Ambuklao and Binga Plants for 2020 was ₱4.20 bn, compared to ₱5.29 bn in 2019. SN Aboitiz Power-Benguet's BCQ revenue for 2020 was ₱973 mn, which was significantly lower than 2019's BCQ revenue loss of ₱359 mn. This was mainly driven by the lower spot market prices during 2020 compared to 2019.

Both the Ambuklao and Binga Plants have retained their Integrated Management System certifications (ISO 14001 Environmental Management System, ISO 9001 Quality Management System, and ISO 55001 for Asset Management) in 2020. The company also successfully migrated and was certified as ISO 45001 Occupational Health & Safety Management System from OHSAS 18001. The Ambuklao and Binga Plants jointly have more than 4.7 mn man hours of no lost time incident in 2020.

# **Geothermal**

# AP Renewables, Inc. (APRI)

APRI, a wholly-owned Subsidiary of ARI, is one of the leading renewable power companies in the country. It owns the 234 MW Tiwi geothermal power facility in Albay and the 449.8 MW Makiling-Banahaw geothermal power facility in Laguna (the "Tiwi-MakBan Geothermal Facilities") located in Albay, Laguna, and Batangas. These geothermal facilities were acquired by APRI from PSALM in July 2008 and were formally turned over to APRI on May 25, 2009.

The Tiwi-MakBan Geothermal Facilities produce clean energy that is reasonable in cost, efficient in



operation, and environment-friendly. As a demonstration of APRI's commitment to providing world-class services, adhering to environmental management principles to reduce pollution, complying with regulations, and ensuring a safe and healthy workplace, the company has been issued Integrated Management System (IMS) certifications by TÜV Rheinland Philippines that include the International Organization for Standardization (ISO) 9001:2015 (Quality), ISO 14001:2015 (Environment), and OSHAS (Occupational Health and Safety Series) 18001:2007 (Health and Safety).

On August 24, 2018, APRI and Philippine Geothermal Production Company, Inc. (PGPC) signed a Geothermal Resources Supply and Services Agreement ("GRSSA") for the supply of steam and drilling of new production wells for the Tiwi-MakBan Geothermal Facilities. The GRSSA effective date will run until the expiration of APRI's initial DOE operating contract term on October 22, 2034, thereby ensuring the long-term operations of the facilities. Under the GRSSA, PGPC has committed to drill at least 12 new production wells, with a minimum of 50 MW aggregated individual well capacity, by 2023 in order to increase steam availability. The GRSSA also provides for more equitable and competitive fuel pricing in the long run.

The Tiwi-MakBan Geothermal Facilities have generally operated at par or better than industry standards. APRI routinely evaluates and implements various projects while improving coordination with PGPC to improve efficiency levels and counteract the challenges of a declining steam supply.

APRI was granted a RES license on February 18, 2020 which is valid until February 17, 2025.

## Solar

## Maaraw San Carlos Holdings, Inc. (Maaraw San Carlos) and San Carlos Sun Power Inc. (SacaSun)

SacaSun owns and operates the 59-megawatt peak (MWp) solar photovoltaic (PV) power generation plant located in the San Carlos Ecozone, Barangay Punao, San Carlos City, Negros Occidental (the "SacaSun Plant"). The project was inaugurated on April 19, 2016.

SacaSun was incorporated on July 25, 2014, initially as a Joint Venture between ARI and SunEdison Philippines. On December 4, 2017, AboitizPower acquired 100% effective equity ownership in SacaSun.

As of February 28, 2021, the energy generated from the SacaSun Plant benefited more than 6,774 homes within the Visayas Grid and displaced the energy equivalent to 16,495,254 gallons of gasoline or approximately 161,525,725 pounds of coal.

Maaraw San Carlos is the holding company of SacaSun. It was incorporated on April 24, 2015, and is effectively owned by AboitizPower, through its wholly-owned Subsidiaries, ARI and AboitizPower International.

# Aboitiz Power Distributed Energy, Inc. (APX1) and Aboitiz Power Distributed Renewables Inc. (APX2)

APX1 and APX2 (formerly: Kookabura Equity Ventures, Inc.) are the project companies engaged in the business of operating rooftop PV solar systems in the distributed energy space. APX1 and APX2 are whollyowned Subsidiaries of AboitizPower through ARI. APX1 and APX2 were incorporated in November 2016 and May 2002, respectively.

APX1 is a registered Philippine Economic Zone Authority (PEZA) company intended to serve customers operating within PEZA zones.

As of February 28, 2021, APX1 has a total of 3.2044 MWp rooftop solar projects, either operating under a Power Purchase Agreement or as a turnkey solution for customers. A number of rooftop PV solar systems were also commissioned in 2020, with an additional 1.722MWp of projects currently under development.



#### Renewables Pipeline

# SN Aboitiz Power-Generation, Inc. (SN Aboitiz Power-Gen)

SN Aboitiz Power-Gen implements the SN Aboitiz Power Group's Business Development Program, which aims to grow the SN Aboitiz Power Group's renewable energy portfolio by looking at potential power projects in the Philippines, primarily within its current host communities in Northern Luzon.

One of SN Aboitiz Power-Gen's most significant projects in 2020 is the proposed 390-MW Alimit hydropowercomplex in Ifugao, which consists of the 120-MW Alimit hydropower plant, the 250-MW Alimit pumped storage facility (which is currently on hold due to market constraints), and the 20-MW Olilicon hydropower plant (the "Alimit Project").

The Alimit hydropower complex project completed its feasibility study phase and the Free Prior and Informed Consent (FPIC) process with the indigenous communities in the covered areas. The Environmental Compliance Certificate (ECC) for the complex has been issued by the Department of Environment and Natural Resources (DENR). However, the project has since been put on hold since ground engagements and activities have been restricted by the COVID-19 pandemic.

Pursuant to the mandate of adding capacity, the Magat BESS and floating solar projects are expected to contribute 20 MW and 67 MW, respectively, to SN Aboitiz Power Group's portfolio. The company continues to explore and screen potential energy storage and renewable energy projects in the Philippines.

SN Aboitiz Power-Gen was incorporated on March 10, 2011. As of March 23, 2021, 60% equity interest in the company is owned by MORE, with the remaining 40% owned by SN Power Philippines.

## Non-Renewables

# Therma Power, Inc. (TPI)

AboitizPower's investments and interests in various non-renewable energy projects are held primarily through its wholly-owned Subsidiary, TPI and its Subsidiary power generation companies. TPI was incorporated on October 26, 2007. As of March 23, 2021, AboitizPower, by itself, through and/or with TPI, owns equity interests in the following:

Generation Company	Percentage Ownership	Plant Name (Location)	Project Type	Net Sellable Capacity (MW)	Attributable Net Sellable Capacity (MW)	Off-takers
Coal Group	T					
TLI	100%	Pagbilao (Luzon)	Coal-fired	700	700	Bilaterals/WESM
PEC	50%	Pagbilao 3 (Luzon)	Coal-fired	388	194	Bilaterals
TSI	100%	TSI Plant (Mindanao)	Coal-fired	260	260	Bilaterals
TVI	80%	TVI Plant (Visayas)	CFB	300	240	Bilaterals/WESM
TPVI	100%	Naga Coal Fired PowerPlant (Visayas)	Bunker-C fired	39.27	39.27	WESM
Cebu Energy	26.4%	Cebu Energy (Visayas)	CFB	216	57.02	Bilaterals
GMEC	78.32%	Mariveles Project (Luzon)	Coal-fired	632	494.98	Bilaterals/WESM
STEAG Power**	34%	STEAG Power Plant (Mindanao)	Coal-fired	210	71.40	NPC (2031)



Generation Company	Percentage Ownership	Plant Name (Location)	Project Type	Net Sellable Capacity (MW)	Attributable Net Sellable Capacity (MW)	Off-takers
Oil Group						
CPPC**	60%	CPPC Plant (Visayas)	Bunker-C fired	64	38.40	Distributionutility
EAUC	100%	EAUC Plant (Visayas)	Bunker-C fired	43.50	43.50	Bilaterals
SPPC**	20%	SPPC Plant (Mindanao)	Bunker-C fired	55	11	N/A
		Power Barge Mobile 1 (Mindanao)	Barge- mounted	96	96	Bilaterals
TMI	100%	Power Barge Mobile 2 (Mindanao)	Barge- mounted	96	96	Bilaterals
тмо	100%	Power Barges Mobile 3-6(Luzon)	Barge- mounted	200	200	Distribution utility/WESM
WMPC**	20%	WMPC Plant (Min- danao)	Bunker-C fired	100	20	Bilaterals
Cotabato Light**	99.94%	Bunker Cotabato (Mindanao)	Bunker-C fired	4.45	4.45	N/A
th. 0. 111 1155 1			Total	3,404.62	2,566.23*	

<sup>\*</sup> Sum figures will differ due to rounding effect

#### Oil Group

### Therma Marine, Inc. (TMI)

TMI, a wholly-owned Subsidiary of TPI, owns and operates Power Barges Mobile 1 (previously known as PB 118) and Power Barges Mobile 2 (previously known as PB 117), which have a total generating capacity of 200MW. Power Barges Mobile 1 is currently moored at Barangay San Roque, Maco, Davao De Oro, while Power Barges Mobile 2 is moored at Barangay Sta. Ana, Nasipit, Agusan del Norte. The company was incorporated on November 12, 2008.

The 192 MW dependable capacities of TMI are currently contracted with the NGCP in an Ancillary Services Procurement Agreement (ASPA). TMI is now registered as a WESM Trading Participant beginning January 8, 2020, in anticipation of WESM in Mindanao.

TMI Hybrid BESS is one of two battery energy storage system projects of AboitizPower. Located in Maco, Compostela Valley, TMI Hybrid BESS has a storage capacity of 49 MW and is intended to be used for ancillary services. Development activities are ongoing to integrate the battery energy storage system with TMI's Maco oil barge. The TMI Hybrid BESS project is expected to commence commercial operations in 2022.

# Therma Mobile, Inc. (TMO)

TMO, a wholly-owned Subsidiary of TPI, operates four barge-mounted power plants located at the Navotas Fish Port, Manila, which it acquired on May 27, 2011. The barge-mounted power plants have an installed generating capacity of 231 MW. TMO operates with a net available capacity of 165 MW. The company was incorporated on October 20, 2008.

On January 7, 2019, TMO notified Meralco that it will physically disconnect from Meralco's system and will deregister as a Trading Participant in the WESM effective February 5, 2019. After evaluating the circumstances and the options available, TMO decided to preserve its bunker C-fired diesel power plants. Notices were also sent to PEMC, DOE, ERC, and IEMOP, following applicable legal notice requirements.



<sup>\*\*</sup> Directly owned by AboitizPower

Afterwards, TMO signed aone-year PSA with Meralco that expired on April 25, 2020.

Thereafter on July 14, 2020, TMO and NGCP entered into ASPAs for Reactive Power Support and Dispatchable Reserve. Both ASPAs have been provisionally approved by the ERC.

# East Asia Utilities Corporation (EAUC)

EAUC, a wholly-owned Subsidiary of TPI, is the owner and operator of a 44-MW Bunker C-fired power plant within Mactan Export Processing Zone I (MEPZ I), located in Lapu-Lapu City, Cebu. The company supplies the power requirements of the MEPZ I locators, and began supplying power through the WESM on December 26,2010. EAUC was incorporated on February 18, 1993.

EAUC has received awards by the DENR-EMB for its commendable role in the Metro Cebu Airshed Governing Board, and by IEMOP for its exemplary compliance in the spot market.

## Therma Power Visayas, Inc. (TPVI)

TPVI, a wholly-owned Subsidiary of TPI, is the company that was awarded the winning bid for the privatization of the 25.3-hectare NPPC located at Naga City, Cebu. The company was incorporated on October 8, 2007.

Following protracted legal proceedings, on May 23, 2018, PSALM issued a Certificate of Effectivity of the Notice of Award originally issued on April 30, 2014 in favor of TPVI. Thereafter, PSALM and TPVI executed the Asset Purchase Agreement and Land Lease Agreement of the NPPC.

On July 16, 2018, PSALM physically turned over the NPPC to TPVI. On August 7, 2020, TPVI commenced commercial operations and has been trading in the WESM.

# **Cebu Private Power Corporation (CPPC)**

CPPC owns and operates a 70-MW Bunker C-fired power plant located in Cebu City (the "CPPC Plant"), which is one of the largest diesel-powered plants on the island of Cebu. The company was incorporated on July 13, 1994. Commissioned in 1998, the CPPC plant was constructed to supply 62 MW of power to Visayan Electric. CPPC's current PSA with Visayan Electric is set to expire in 2023.

CPPC is a Joint Venture between AboitizPower and the Vivant Group. As of March 23, 2021, AboitizPower beneficially owns 60% of CPPC.

# **Southern Philippines Power Corporation (SPPC)**

SPPC owns and operates a 55-MW Bunker C-fired power plant in Alabel, Sarangani, a town outside General Santos City in Southern Mindanao. The company was incorporated on March 15, 1996.

As of March 23, 2021, AboitizPower has a 20% equity interest in SPPC, a Joint Venture among AboitizPower, Alsing Power Holdings, Inc., and Tomen Power (Singapore) Pte. Ltd.

# **Western Mindanao Power Corporation (WMPC)**

WMPC owns and operates a 100-MW Bunker C-fired power station located in Zamboanga City, Zamboanga Peninsula in Western Mindanao. The company was incorporated on March 15, 1996.

As of March 23, 2021, AboitizPower has a 20% equity interest in WMPC, a Joint Venture among AboitizPower, Alsing Power Holdings, Inc., and Tomen Power (Singapore) Pte. Ltd.

# **Coal Group**

# Therma Luzon, Inc. (TLI)

TLI, a wholly-owned Subsidiary of TPI, was the first IPPA in the country, and assumed the role of the



registered trader of the contracted capacity of the 700-MW net (2x350 MW net) coal-fired power plant located in Pagbilao, Quezon (the "Pagbilao Plant"). TLI was incorporated on October 20, 2009.

As the IPPA, TLI is responsible for procuring the fuel requirements of, and selling the electricity generated by, the Pagbilao Plant. The Pagbilao Plant is currently owned and operated by TeaM Energy Corporation (TeaM Energy). Under the IPPA agreement, TLI has the right to receive the transfer of Pagbilao Unit 1 and Unit 2 at the end of the Energy Conversion Agreement. Over the years, TLI's capacity was contracted to various cooperatives, private distribution utilities, directly connected customers, and to affiliate RES. TLI was granted a RES license on August 12, 2020 which is valid until August 11, 2025.

# Pagbilao Energy Corporation (PEC)

PEC owns and operates the 400-MW Unit 3 coal-fired power plant (Pagbilao Unit 3) within the Pagbilao PowerStation, located in Pagbilao, Quezon. PEC is a Joint Venture between AboitizPower and TeaM Energy, through their respective Subsidiaries, TPI and TPEC Holdings Corporation. Pagbilao Unit 3 is not covered by either TLI's IPPA with PSALM or TeaM Energy's BOT contract with NPC/PSALM, and commenced operations in March 2018.

Through TPI, AboitizPower has 50% equity interest in PEC, while TPEC Holdings Corporation owns the remaining 50% as of March 23, 2021.

The output of Pagbilao Unit 3 is sold to TLI and TPEC.

# Therma South, Inc. (TSI)

TSI, a wholly-owned Subsidiary of TPI, owns and operates the 300-MW net (2x150MW net) circulating fluidizedbed (CFB) coal-fired power plant located in Davao City and Sta. Cruz, Davao del Sur. TSI was incorporated on November 18, 2008. Commercial operations for Unit 1 and Unit 2 began in September 2015 and February 2016, respectively.

TSI contributes to the continuing growing power requirements of Mindanao by providing stable and costeffective base load power. It supplies power to various private distribution utilities and energy cooperatives. The company seeks to sustain the positive impact it has brought to its host communities through various educational, livelihood, and enterprise development programs, benefitting children, students, small and medium enterprise owners, and its employees.

# Therma Visayas, Inc. (TVI)

TVI owns and operates the 300-MW net (2x150 MW net) CFB coal-fired power plant located in Toledo City, Cebu. Commercial operations for Unit 1 and Unit 2 began in April and August 2019, respectively.

AboitizPower, through TPI, effectively owns 80% equity interest of TVI as of March 23, 2021. The remaining 20% is held by Vivant Group.

TVI supplies power to Visayan Electric and its RES Affiliates – AESI, AdventEnergy, and Prism Energy, Inc. (Prism Energy).

# Abovant Holdings, Inc. (Abovant) and Cebu Energy Development Corporation (Cebu Energy)

Abovant is a Joint Venture between AboitizPower and the Vivant Group as the holding company for shares inCebu Energy. The company was incorporated on November 28, 2007.

Cebu Energy was incorporated on December 5, 2008 by Abovant and Global Formosa Power Holdings, Inc. (Global Formosa), a Joint Venture between Global Business Power Corporation and Flat World Limited. The company owns the 3x82-MW CFB coal-fired power plant situated within the Toledo Power Complex in Barangay Daanlungsod, Toledo City, Cebu. The first unit was commissioned in February 2010, while the second and third units were commissioned in the second and fourth quarters of 2010, respectively. Cebu Energy declared commercial operations on February 26, 2011, and is the first commercial clean-coal facility



in the country.

Cebu Energy consistently ensures delivery of the highest level of service, and actively undertakes accreditations on Quality Management System (ISO 9001:2015), Environmental Management System (ISO 14001:2015), and Occupational Health and Safety Management System (OHSAS 18001:2007). The company provides power to the province of Cebu and its neighboring province, Bohol. Likewise, Cebu Energy has an existing ASPA with NGCP tohelp maintain a reliable electric Grid system.

As of March 23, 2021, Abovant has a 44% equity interest in Cebu Energy, while Global Formosa owns the remaining 56%. Consequently, AboitizPower, through TPI, holds a 26.4% effective ownership interest in Cebu Energy.

# Redondo Peninsula Energy, Inc. (RP Energy)

RP Energy was incorporated on May 30, 2007 to construct, own, and operate the 2x300-MW (net) coal-fired power plant located in the Redondo Peninsula of Subic Bay within the Subic Bay Freeport Zone (SBFZ), Subic, Zambales.

RP Energy was originally a Joint Venture between AboitizPower and TCIC. MPGC acquired a majority interest in RP Energy by virtue of a share purchase agreement with TPI on July 22, 2011. As of March 23, 2021, AboitizPower,through TPI, and TCIC each retained a 25% stake in RP Energy.

#### **STEAG State Power Inc. (STEAG Power)**

STEAG Power is the owner and operator of a 210 MW (net) coal-fired power plant located in PHIVIDEC IndustrialEstate in Misamis Oriental, Northern Mindanao. The company was incorporated on December 19, 1995. The STEAG Power Plant consisting of two units was built under a BOT arrangement and started commercial operations on November 15, 2006. STEAG Power has a 25-year PPA with NPC, which is backed by a Performance Undertaking issued by the Philippine government. One of its two power plant units is currently on economic shutdown asrequired by NPC/PSALM in accordance with the PPA due to the pandemic quarantine effects and high water level of hydrowater plants. The partial economic shutdown is projected to last until March 31, 2021. STEAG Powerended 2020 with a plant availability rate of 90.11%.

STEAG Power entered into two coal supply agreements in December 2019 that secured the plant's fuel requirements for the next three years on a fixed base and option tonnage.

As of March 23, 2021, AboitizPower has 34% equity interest in STEAG Power following the purchase of said equity from Evonik Steag GmbH (now STEAG GmbH or STEAG). STEAG and La Filipina Uy Gongco Corporation (LFUGC)currently hold the remaining 51% and 15% equity, respectively, in STEAG Power.

# AA Thermal, Inc.

On May 2, 2019, AboitizPower completed its acquisition of 49% voting stake and 60% economic stake in AA Thermal, AC Energy Inc.'s (AC Energy) thermal platform in the Philippines.

The AA Thermal platform initially consists of AC Energy's limited partnership interests in GMEC and GNPD, where AboitizPower, through TPI, already holds direct partnership interests.

## **GNPower Mariveles Energy Center Ltd. Co. (GNPower Mariveles or GMEC)**

GMEC, formerly known as GNPower Mariveles Coal Plant Ltd. Co., is a private limited partnership organized on May 13, 2007 and established to undertake the development, construction, operation, and ownership of an approximately 2x316 MW (net) pulverized coal-fired power plant located in Mariveles, Bataan, Philippines(the "Mariveles Project"). GMEC registered its Amended Articles of Partnership to reflect GMEC's change in partnership name, which was subsequently approved by the SEC on October 14, 2020.

The Mariveles Project is located within an industrial zone on a 60-hectare coastal site near the port of



Mariveles, Bataan. The project site lies near the northern entrance to Manila Bay, providing easy and safe shipping accessfrom the West Philippine Sea. The Mariveles Project commenced on January 29, 2010 and was declared commercially available in 2013.

The electricity produced by the Mariveles Project is exported through a 230kV high voltage transmission line owned and operated by NGCP. Substantially all of the capacity of the Mariveles Project is contracted under long term PPAs with highly-rated distribution utilities and Contestable Customers, through its designated RES, GNPower Ltd. Co.

In October 2016, TPI acquired the partnership interests held by the affiliated investment funds of The Blackstone Group L.P. in World Power Holdings, L.P. (currently registered as Therma Mariveles Holdings L.P.) and Sithe Global Power, L.P. (currently registered as Therma Dinginin L.P.). Following its receipt of the necessary approvals from the Board of Investments (BOI) and PCC, TPI completed the acquisition of GMEC and GNPD on December 27,2016. Beginning October 13, 2017, through its general and limited partners, AboitizPower's sharing percentage on GMEC's: (i) profits and losses and (ii) distributions, including net distributable liquidation proceeds, has been at 66.0749%.

On March 7, 2018, AboitizPower completed the restructuring of its share ownership structure in GMEC by transferring its direct ownership of GMEC from the offshore subsidiaries of TPI to TPI itself, and the eventual dissolution and liquidation of the offshore intermediary subsidiaries that used to own the GMEC shares.

Effectively, the partnership interests in GMEC are owned by: (i) TPI; (ii) ACE Mariveles Power Ltd. Co., a Joint Venture between AC Energy, Inc. (ACE), a wholly-owned subsidiary of Ayala Corporation, and Power Partners Ltd. Co. (Power Partners); and (iii) Power Partners.

# **GNPower Dinginin Ltd. Co. (GNPower Dinginin or GNPD)**

GNPD is a limited partnership organized and established on May 21, 2014 with the primary purpose of developing, constructing, operating, and owning a 2x668 MW (net) supercritical coal-fired power plant to be located in Mariveles, Bataan.

GNPD started the construction of Unit 1 in September 2016, with delivery thereof targeted to take place by thesecond quarter of 2021. The partnership also proceeded with the expansion of the power plant and achieved its financial closing for Unit 2 in December 2017, with expected target delivery thereof in the fourth quarter of 2021. To date, GNPD has signed numerous Power Purchase and Sale Agreements with highly-rated distribution utilities and RES.

GNPD's construction is conducted in two phases: (i) the first phase is for Unit 1 and its associated ancillary facilities as well as the balance of plant, and (ii) the second phase is for Unit 2, an additional identical 668MW(net) unit, and its associated ancillary facilities. The electricity that will be produced by Unit 1 of GNPD will be exported through the existing 230kV high voltage transmission line owned and operated by NGCP. Once NGCP's 500kV high voltage transmission line is completed, energy from both GNPD's Unit 1 and Unit 2 will be exported through the same.

On December 27, 2016, TPI completed the acquisition of the partnership interests held by the affiliated investment funds of The Blackstone Group, L.P in World Power Holdings, L.P. (currently registered as Therma Mariveles Holdings L.P.) and Sithe Global Power, L.P. (currently registered as Therma Dinginin L.P.). AboitizPower's sharing percentage on GNPD's (i) profits and losses and (ii) distributions therein, through its general and limited partners, was eventually reduced to 40%.

In 2018, AboitizPower, through TPI, restructured its share ownership structure in GNPD and transferred direct ownership of GNPD from the offshore subsidiaries of TPI to TPI itself, resulting in TPI directly owning a 45% partnership interest in GNPD by December 31, 2018.

In 2019, GNPD renewed its registration with the Freeport Area of Bataan (FAB). As a FAB Registered Enterprise, GNPD is entitled to the incentives granted under Republic Act No. 9728, the organic law creating the FAB.



The GNPower Dinginin project is in the final stages of construction but continues to face challenges due to the COVID-19 pandemic and travel restrictions. Due to these circumstances, commercial operations dates for Units 1 and 2 are expected to commence in third quarter 2021 and first quarter 2022, respectively.

GNPD is co-developed by Power Partners, AC Energy, and TPI. As of March 23, 2021, AboitizPower owns a 70% effective partnership interest in GNPD.

#### **Other Generation Assets**

As of February 28, 2021, Cotabato Light maintains a stand-by maximum capacity of 4.15-MW Bunker C-fired power plant capable of supplying approximately 13.80% of its requirements.

# **Future Projects**

AboitizPower assesses the feasibility of any new power generation project. Factors taken into consideration include the proposed project's land use requirements, access to a power grid, fuel supply arrangements, availability of water, local requirements for permits and licenses, acceptability of the project to the communities and people it will affect, ability of the project to generate electricity at a competitive cost, and the existence of potential purchasers of the electricity generated. For the development of a new power project, the Company, its partners, and its suppliers are required to obtain all national and local permits and approvals before the commencement of construction and commercial operations, including those related to the project site, construction, environment, land use planning/zoning, operations licenses, and similar approvals.

#### DISTRIBUTION OF ELECTRICITY

The Aboitiz Group has more than 85 years of experience in the Philippine power distribution sector.

With ownership interests in nine Distribution Utilities, the Company believes that it is currently one of the largest electricity distributors in the Philippines. AboitizPower's Distribution Utilities collectively supply electricity to franchise areas covering a total of 18 cities and municipalities and five economic zones across Luzon, Visayas, and Mindanao.

In 2020, the wholly-owned Distribution Utilities and Visayan Electric completed a rebranding initiative to modernize the look and feel of the brands and visually show their relation to AboitizPower.

The Distribution Utilities' earnings contribution to AboitizPower's business segments in 2020 was equivalent 28.03%. The Distribution Utilities had a total customer base of 1,068,820 as of year-end 2020, compared to 1,030,726 as of end-2019, and 995,828 as of the end of 2018.

The table below summarizes the key operating statistics of the Distribution Utilities for each of the past three years:

Company	Electricity Sold (MWh)			Peal	Peak Demand (MW)			No. of Customers		
Company 20	2020	2019	2018	2020	2019	2018	2020	2019	2018	
Davao Light	2,476,991	2,633,920	2,468,192	452	454	421	440,304	420,666	404,574	
Cotabato Light	170,363	173,114	165,409	32	31	31	45,044	43,449	41,681	
Visayan Electric	3,119,850	3,500,781	3,159,032	583	601	547	462,699	450,088	437,823	
SFELAPCO	686,694	714,948	665,425	134	140	134	116,293	112,091	107,536	
Subic Enerzone	262,393	329,633	423,939	56	62	100	3,477	3,473	3,343	
Mactan Enerzone	99,927	117,433	123,276	21	22	22	87	87	85	
Balamban Enerzone	92,771	101,885	100,554	28	27	27	29	34	31	



Company	Electricity Sold (MWh)			Peak Demand (MW)			No. of Customers		
Company	2020	2019	2018	2020	2019	2018	2020	2019	2018
Lima Enerzone	242,455	249,394	224,175	49	44	39	882	834	755
Malvar Enerzone	158	51	N/A	0.12	0.06	N/A	5	4	N/A
Total	7,151,601	7,821,159	7,330,002	1,355	1,382	1,320	1,068,820	1,030,726	995,828

# Visayan Electric Company, Inc. (Visayan Electric)

Visayan Electric is the second largest privately-owned distribution utility in the Philippines in terms of customer size and annual MWh sales. The company supplies electricity to a region covering 674 square kilometers (sq. kms.) in the island of Cebu with a population of approximately 1.7 mn. Visayan Electric has 19 power substations and one mobile substation that serve the electrical power needs of various cities, municipalities, and barangays in the island and province of Cebu.

Visayan Electric is the Aboitiz Group's first involvement in the power industry, with the acquisition by some family members of 20% ownership interest in the early 1900s. Directly and through its predecessors-in-interest, the company has been in the business of distributing electricity in Cebu since 1905. In 1928, Visayan Electric Company, S.A. was granted a 50-year distribution franchise by the Philippine Legislature. The franchise was renewed in September 2005 for a period of 25 years or until September 2030.

As of 2020, Visayan Electric's total systems loss is at 6.84%. This includes a feeder loss level of 4.94%, which is below the government-mandated feeder loss cap of 6.00%.

Visayan Electric has energized 100% of all the barangays, and electrified 99.60% of all the households within its franchise area. A goal of 100% total electrification is set on December 31, 2022, a year earlier than the national goal set by the DOE.

Visayan Electric is true to its vision of becoming a world-class electric utility by implementing innovations such as the implementation of a full digital substation using IEC 61850 station and process bus for its Paknaan substation. The newest application for distribution automation, fault location, isolation, and service restoration (FLISR), is an ongoing project to be applied to four feeders within the franchise.

Visayan Electric's Underground Distribution System (UDS) project, which began in 2013, aims to convert overhead conductors to underground cables along Cebu City's Sinulog Route with a total length of approximately five kilometers (kms). To date, approximately 3.3 kms have been completed.

Visayan Electric has reinforced and improved the existing capacity and reliability of its 23kV West Cluster with the addition of another 33 MVA Power Transformer in the Calamba Substation. This will enhance electricity service for the increasing demand of both commercial and densely residential customers within its franchise area.

Another milestone for Visayan Electric is the construction and completion of the Visayan Electric System Control Center building. This dedicated building was constructed to safeguard the operation of all the substations and remotely-operated devices installed across the entire franchise area.

As of March 23, 2021, AboitizPower directly holds a 55.26% equity interest in Visayan Electric. 34.81% is owned by the Vivant Group.

# Davao Light & Power Company, Inc. (Davao Light)

Davao Light is the third largest privately-owned electric distribution utility in the country in terms of customer size and annual kWh sales. Its franchise area covers two cities and three municipalities in the Davao region, with a population of approximately 1.8 mn and a total area of 3,561 sq. kms.

Davao Light was incorporated on October 11, 1929, and was acquired by the Aboitiz Group in 1946. The company's original 50-year franchise, covering Davao City, was granted in November 1930 by the Philippine Legislature. On



December 26, 2020, the President signed RA No. 11515 into law, extending Davao Light's franchise for an additional 25 years from 2025, or until 2050.

Thirty-five percent (35%) of the company's power supply mix is from renewable energy sources, including NPC-PSALM, Hedcor Sibulan, Hedcor Bukidnon, and Hedcor's Talomo plant.

Davao Light continuously upgrades its distribution network infrastructure to increase capacity and adopts digital technology in its substations to enhance the reliability and flexibility in the sub-transmission and distribution network. Its UDS project along C.M Recto St., Davao City which commenced in 2019 has completed civil works construction and installation of electrical equipment and is currently in the testing and commissioning stage.

Davao Light retained its certification for the ISO 9001:2015, or the Quality Management System (QMS), and passed the surveillance audit for ISO 45001:2018 - Occupational Health and Safety (OH&S) Management System and ISO 14001:2015 – Environmental Management (EM) System.

During 2020, Davao Light's total systems loss was at 7.88%. This included a feeder loss of 5.09%, which was below the government-mandated feeder loss cap of 6%.

# **Cotabato Light and Power Company (Cotabato Light)**

Cotabato Light supplies electricity to Cotabato City and portions of the municipalities of Datu Odin Sinsuat and Sultan Kudarat, Maguindanao, with its franchise covering a land area of 191.20 sq. kms. Incorporated in April 1938, Cotabato Light's original 25-year franchise was granted by the Philippine Legislature through RA No. 3341in June 1939. The most recent renewal of the franchise was in June 2014 for a period of 25 years, or until 2039.

Cotabato Light also maintains a standby 4.45-MW Bunker C-fired plant capable of supplying approximately 13.98% of its franchise area requirements. The standby power plant, capable of supplying electricity in cases of supply problems with its power suppliers or NGCP and for the stability of voltage whenever necessary, is another benefit available to Cotabato Light's customers.

Cotabato Light's total systems loss in 2020 was 8.88%. This included a feeder loss of 8.24% which was above the government-mandated feeder loss cap of 6.00%. Cotabato Light is continuously innovating its strategies and processes to reduce its system losses.

As of March 23, 2021, AboitizPower directly owns a 99.94% equity interest of Cotabato Light.

# San Fernando Electric Light & Power Co., Inc. (SFELAPCO)

SFELAPCO was incorporated on May 17, 1927 and was granted a municipal franchise in 1927. The most recent renewal of its franchise was in March 2010 for a period of 25 years.

SFELAPCO's franchise in the City of San Fernando, Pampanga covers an area of 78.514 sq. kms. and the municipality of Floridablanca and Brgys. Talang and Ligaya, with an estimated area of 175.5 sq. kms. As of February 28, 2021, it includes 616.342 circuit km 13.8-kV medium voltage lines and 1,015.309 circuit km of 240v low voltage distribution lines.

During 2020, SFELAPCO's systems loss was 4.95%. This included a feeder loss of 3.60%, which was below the government-mandated feeder loss cap of 6%.

As of March 23, 2021, AboitizPower has an effective equity interest of 43.727% in SFELAPCO.

# **Subic Enerzone Corporation (Subic Enerzone)**

On June 3, 2003, Subic Enerzone was incorporated as a Joint Venture owned by a consortium including Davao Light, AEV, and SFELAPCO, among others, to undertake management and operation of the SBFZ power distribution utility.

As of February 28, 2021, Subic Enerzone served a total of 3,531 customers, consisting of 84 industrial locators,



1,256 commercial locators, 2,070 residential customers, 102 streetlights and 19 industrial locators under RES.

In 2020, Subic Enerzone's systems loss was at 3.20%. This included a feeder loss of 2.60%, which was below the government-mandated feeder loss cap of 6.00%.

As of March 23, 2021, AboitizPower owns, directly and indirectly through Davao Light, a 99.98% equity interestin Subic Enerzone.

### Mactan Enerzone Corporation (Mactan Enerzone)

Mactan Enerzone was incorporated in February 2007 when AboitizLand spun off the power distribution systemof its Mactan Export Processing Zone II (MEPZ II) project. The MEPZ II project, which was launched in 1995, was operated by AboitizLand under a BOT agreement with the Mactan-Cebu International Airport Authority (MCIAA).

Mactan Enerzone sources its power from SN Aboitiz Power-Magat and Green Core Geothermal Incorporated pursuant to a CSEE.

As of February 28, 2021, Mactan Enerzone served a total of 53 captive industrial locators, 28 captive commercial locators, and six industrial locators under RES.

In 2020, Mactan Enerzone's total systems loss was 0.97%. This included a feeder loss of 0.43%, which was below the government-mandated feeder loss cap of 6.25%.

As of March 23, 2021, AboitizPower owns a 100% equity interest of Mactan Enerzone.

# **Balamban Enerzone Corporation (Balamban Enerzone)**

Balamban Enerzone was incorporated in February 2007 when CIPDI, a Joint Venture between AboitizLand and THC, spun off the power distribution system of the West Cebu Industrial Park – Special Economic Zone (WCIP-SEZ). WCIP-SEZ is a special economic zone for light and heavy industries located in Balamban, Cebu.

As of February 28, 2021, Balamban Enerzone served a total of 11 captive industrial customers, 12 captive commercial customers, and six contestable industrial customers.

In 2020, Balamban Enerzone's total systems loss was 0.43%. This included a feeder loss of 0.17%, which was below the government-mandated feeder loss cap of 6.25%.

As of March 23, 2021, AboitizPower directly owns a 100% equity interest of Balamban Enerzone.

## Lima Enerzone Corporation (Lima Enerzone)

Lima Enerzone was incorporated as Lima Utilities Corporation on June 5, 1997 to serve and provide locators within the Lima Technology Center (LTC) with a reliable and stable power supply.

As of February 28, 2021, Lima Enerzone served a total of 96 captive industrial locators, 17 captive commercial locators, 767 captive residential customers, eight street lamps, and 18 industrial locators under RES.

In 2020, Lima Enerzone's total systems loss was 5.36%. This included a feeder loss of 0.64%, which was below the government-mandated feeder loss cap of 6.25%.

As of March 23, 2021, AboitizPower directly owns a 100% equity interest of Lima Enerzone.

## Malvar Enerzone Corporation (Malvar Enerzone)

Malvar Enerzone was incorporated on June 9, 2017 to serve and provide locators within the Light Industry& Science Park IV (LISP IV) in Malvar, Batangas. Malvar Enerzone is expected to manage the construction, installation, operation, and maintenance of the power distribution of LISP IV for 25 years. LISP IV is expected to have two 50MVA transformers to provide reliable and quality power to locators, which are mostly from



manufacturers and exporters.

In 2020, Malvar Enerzone's total systems loss was 21.98% due to the energization of the two 50MVA power transformer at very minimal load factor. This included a feeder loss of 0.45%, which was below the government-mandated feeder loss cap of 6.25 %.

As of March 23, 2021, AboitizPower directly owns a 100% equity interest of Malvar Enerzone.

#### RETAIL ELECTRICITY AND OTHER RELATED SERVICES

One of the objectives of electricity reform in the Philippines is to ensure the competitive supply of electricity at the retail level. With the start of commercial operations of Open Access, large-scale customers are allowed to obtain electricity from RES licensed by ERC.

## Aboitiz Energy Solutions, Inc. (AESI)

AESI is engaged in the business of a retail energy supplier and energy consolidator. It was granted a license to act as a RES valid until October 28, 2022. The company was incorporated on August 11, 1998.

AESI served 42 customers at the start of commercial operations of Open Access on June 26, 2013. For the year 2020, AESI supplied retail electricity to a total of 205 customers, with total energy consumption of 2,027.20 mn kWh. As of March 23, 2021, Aboitiz Power owns a 100% equity interest of AESI.

## Adventenergy, Inc. (AdventEnergy)

AdventEnergy was specifically formed to serve Contestable Customers who are located in economic zones. It was granted a license to act as a RES valid until June 17, 2022. The company was incorporated on August 14,2008.

AdventEnergy differentiates itself from competition by sourcing most of its electricity requirements from a renewable source. As a result, an increasing number of companies are opting to source a part, if not the majority, of their electricity supply from AdventEnergy as an environmental initiative.

During 2020, AdventEnergy supplied retail electricity to 68 customers with a total consumption of 1,057.29 mn kWh.

As of March 23, 2021, AboitizPower owned a 100% equity interest of AdventEnergy.

# Prism Energy, Inc. (Prism Energy)

Prism Energy was incorporated in March 2009 as a Joint Venture between AboitizPower and Vivant Corporation. It was granted a license to act as a RES valid until May 22, 2022.

Prism Energy is envisioned to serve Contestable Customers in the Visayas region. As a RES, Prism Energy provides its customers with contract options for electricity supply that is based on their operating requirements. During 2020, Prism Energy supplied retail electricity to 43 customers with a total energy consumption of 179.92 mn kWh.

As of March 23, 2021, AboitizPower directly owned a 60% equity interest in Prism Energy.

## SN Aboitiz Power - Res, Inc. (SN Aboitiz Power - RES)

SN Aboitiz Power-RES is the retail arm of the SN Aboitiz Power Group. It caters to Contestable Customers and electricity consumers using an average of at least 1 MW in the last twelve months across all industries under Open Access. It offers energy supply packages tailored to its customers' needs and preferences.

As of March 23, 2021, MORE owns a 60% equity interest in SN Aboitiz Power-RES, with the remaining 40% owned by SN Power Philippines.



#### (ii) Sales

The operations of AboitizPower and its Subsidiaries and Affiliates are based only in the Philippines.

Comparative amounts of revenue, profitability and identifiable assets are as follows:

	2020	2019	2018
Gross Income	<b>₱110,377</b>	<b>₱</b> 125,635	<b>₱</b> 131,572
Operating Income	26,880	28,856	36,497
Total Assets	₱397,925	<del>₽</del> 410,469	₱389,662

Note: Values are in Million Pesos. Operating income is operating revenue net of operating expenses.

Comparative amounts of revenue contribution and corresponding percentages to total revenue by business group are as follows:

	2020		20	19	2018		
Power Generation	<b>₽</b> 74,647	55%	₱84,379	<del>₱</del> 74,647	55%	₱84,379	
Power Distribution	42,991	32%	47,448	42,991	32%	47,448	
Retail Electricity Supply	16,477	12%	24,566	16,477	12%	24,566	
Services	1,308	1%	1,965	1,308	1%	1,965	
Total Revenue	135,423	100%	158,358	135,423	100%	158,358	
Less: Eliminations	-25,046		-32,723	-25,046		-32,723	
Net Revenue	<del>₱</del> 110,377		₱125,635	₱110,377		₱125,635	

Note: Values are in Million Pesos.

#### (iii) Distribution Methods of the Products or Services

# **Power Generation Business**

The AboitizPower's Generation Companies sell their capacities and energy through bilateral PSAs with private distribution utilities, electric cooperatives, RES, other large end-users, and through the WESM. The Company has Subsidiaries and Affiliates that sell ancillary services through ASPAs with NGCP. The majority of AboitizPower's Generation Companies have transmission service agreements with NGCP for transmission of electricity to the Grid.

# **Distribution Utilities Business**

Ancillary Services are necessary to help ensure a reliable and stable Grid, which co-exist with the energy marketor WESM. NGCP signs ASPAs with AS-certified generators to fulfill specific ancillary service requirements per Grid. Currently, SN Aboitiz Power-Magat, SN Aboitiz Power-Benguet, TMI, TMO, TLI, APRI, Cebu Energy, and WMPC have ASPAs with NGCP. In the Luzon grid, the SN Aboitiz Power Group delivers regulating, contingency, and dispatchable reserves, blackstart service, and reactive power support through its Ambuklao, Binga, and Magat Plants. In addition, TLI's Pagbilao and APRI's Makban plants are delivering contingency reserves and Reactive Power Support AS, respectively. In Visayas, AboitizPower delivers Contingency Ancillary Service through Cebu Energy. TMI provides both contingency and dispatchable reserves requirements in Mindanao.

In addition, the run-of-river hydroelectric power plants - Tudaya Hydro 2, Irisan Hydro 1, Sabangan, and Manolo Fortich 1, - all in commercial operations, have been approved for inclusion in the FIT system. Hedcor, Hedcor Tudaya, Hedcor Sabangan, and Hedcor Bukidnon, the legal entities that own and operate the foregoing plants, have entered into REPAs with Transco, in its capacity as FIT-Allowance ("FIT-All") Administrator, for the collection and payment of the FIT. In the absence of WESM in Mindanao, Tudaya Hydro 2, and Manolo Fortich Hydro 1 have entered into RESAs with their host DUs or electric cooperatives. Currently, Hedcor Bukidnon is in the process of converting the COC of 27.387 MW Manolo Fortich 2 to FIT-COC.

AboitizPower's Distribution Utilities have exclusive distribution franchises in the areas where they operate. Each Distribution Utility has a distribution network consisting of a widespread network of predominantly overhead lines and substations. Customers are classified according to voltage levels based on their electricity consumption and demand. Large industrial and commercial consumers receive electricity at distribution voltages of 13.8 kV, 23 kV, 34.5 kV, and 69 kV, while smaller industrial, commercial, and residential customers receive electricity at 240V



or 480 V.

With the exception of Malvar Enerzone, all of AboitizPower's Distribution Utilities have entered into transmission service contracts with NGCP for the use of NGCP's transmission facilities to receive power from PSALM to their respective independent power producers to their respective customers. All customers that connect to the Distribution Utilities' distribution lines are required to pay a tariff approved by ERC.

# **Retail Electricity Supply Business**

AdventEnergy and AESI have existing electricity supply contracts to ensure continuous supply of power to their customers. These companies maintain a portfolio of energy-based supply contracts from renewable and non-renewable sources to secure reliable and affordable electricity for its customers. These electricity supply contracts involve a mix of fixed rate and margin-based electricity fees that are updated year on year to ensure that supply is maintained at competitive rates. Prism Energy primarily serves contestable customers under the Visayan Electric franchise.

# (iv) New Products/Services

Other than the ongoing Greenfield and/or rehabilitation projects undertaken by AboitizPower's Generation Companies, AboitizPower and its Subsidiaries do not have any publicly announced new products or services as of March 23, 2021.

## (v) Competition

## **Power Generation Business**

AboitizPower continues to face competition in both the development of new power generation facilities and the acquisition of existing power plants. Competition for financing these activities, as well as the demand for use of renewable energy sources, remains to be a challenge to AboitizPower's growth and portfolio of assets.

The global pandemic has resulted in a decrease in the consumption of power across the Philippines and this is expected to continue in the short term. With suppressed demand, competition among generation companiesis expected to increase as they seek contracts to make up for lost consumption. Nevertheless, AboitizPower believes the Philippines still has long term energy requirements that will continue to grow, attracting many competitors - including multinational development groups and equipment suppliers - to explore opportunities in power generation projects in the Philippines. Accordingly, competition for and from new power projects may increase in line with the expected long-term economic growth trajectory of the Philippines.

In particular, AboitizPower is expected to face competition from leading multinationals such as AES Corporation, TeaM Energy, The Electricity Generating Public Company Limited (EGCO), and Korea Electric Power Corporation, as well as power generation facilities owned or controlled by Filipino-owned companies such as Global Business Power Corporation, AC Energy, First Gen Corporation, DMCI Holdings, Inc., Meralco PowerGen Corporation, and SMC Global Power.

With the commencement of retail competition and Open Access, these foreign and local generation companies have already set up their own RES business, which include Direct Power RES, and Ecozone Power Management Inc. RES. Of these, the largest player in terms of number of registered Contestable Customers is MPower RES. The main strength of this largest player is its association with the country's largest distribution utility, Meralco, and the goodwill that comes from its size and dominance.

# **Retail Electricity Supply Business**

Based on ERC's Competitive Retail Electricity Market Monthly Statistical Data as of December 2020, there are 44 RES companies and 25 Local RES companies participating in the Open Access markets in Luzon and Visayas. The Meralco group, through its RES companies, has the largest market share at 35.16%. AboitizPower, through



<sup>&</sup>lt;sup>6</sup> Based on ERC's Competitive Retail Electricity Market Report released in December 2020.

its RES companies, has the second-largest market share at 21.46%, with contracted capacity of 843.26 MW as of December 2020.

The increase in the number of power plants, the number of RES companies, and volatile oil and coal prices have also increased the level of competition in the Open Access market. RES companies have resorted to both aggressive pricing and contractual concessions.

AboitizPower believes that its portfolio, consisting of different types of energy sources with a mix of renewables and non-renewables, allows it to be flexible in both pricing and reliability of supply, thus enhancing its competitiveness.

## **Distribution Utilities Business**

Each of AboitizPower's Distribution Utilities currently have franchises to distribute electricity in the areas covered by its franchises.

# (vi) Sources of Raw Materials and Supplies

# **Power Generation Business**

The Generation Companies produce energy using the following fuel types based on attributable net selling capacity: 17% hydropower, 8% geothermal, 1% solar, 58% coal, and 16% oil. In 2020, renewable fuel sources comprised 27% of attributable net selling capacity, while thermal accounted for 73%.

AboitizPower's run-of-river hydropower facilities harness the energy from the flow of water from neighboring rivers to generate electricity. The hydroelectric companies on their own, or through NPC as in the case of LHC, possess water permits issued by National Water Resources Board (NWRB), which allow them to utilize the energy from a certain volume of water from the applicable source of the water flow.

APRI's steam requirement for its geothermal power generation continues to be supplied by PGPC. The terms of the steam supply are governed by a Geothermal Resources Supply and Services Agreement under which priceof steam is ultimately indexed to the Newcastle Coal Index and the Japanese Public Utilities coal price. APRI and PGPC signed a new agreement on August 24, 2018 under which PGPC will drill 12 new production wells with aminimum of 50 MW aggregated individual well capacity by 2023.

Oil-fired plants use Bunker-C fuel to generate electricity. SPPC and WMPC source fuel from Pilipinas Shell Petroleum Corporation and Phoenix Petroleum, respectively. Each of EAUC, CPPC, TMI, TMO, and TPVI has a fuel supply agreement with Shell, Phoenix Petroleum, and/or PTT Philippines Corporation. The fuel prices under these agreements are pegged to the Mean of Platts Singapore index.

TLI has long-term coal supply contracts for both the performance and blending coal requirements of Pagbilao Units 1 and 2. Likewise, a three-year coal supply contract for Pagbilao Unit 3 was signed in 2019.

TVI entered into a long-term coal supply agreement with one of its established coal sources after its successful test firing of another source of coal. Nevertheless, sourcing and evaluation of other coal sources are ongoing for supply diversification and security.

Likewise, TSI has annual coal supply contracts for its coal plant in Davao. It applies the same sourcing strategy as that of TLI and TVI where evaluation of other potential coal sources is being conducted in order to establish the most competitive and optimum fuel supply mix.

GNPD, GMEC, STEAG Power, and Cebu Energy also have long-term coal supply agreements.



<sup>&</sup>lt;sup>7</sup> Excluding SFELAPCO which is 20.284% owned by AboitizPower.

<sup>&</sup>lt;sup>8</sup> Excluding SFELAPCO which is 20.284% owned by AboitizPower.

#### **Power Distribution Business**

The rates at which the Distribution Utilities purchase electricity from affiliated Generation Companies are established pursuant to bilateral agreements. These agreements are executed after the relevant Generation Company has successfully bid for the right to enter into a PSA with a Distribution Utility. These agreements are entered into on an arms'-length basis, on commercially reasonable terms, and must be approved by the ERC.

To address long-term power supply requirements, Davao Light and Cotabato Light entered into 25-year PSCs with TSI for 100 MW and 5 MW, respectively, and started drawing their contracted capacity in September 2015. In June 2016, Davao Light and TSI filed a Joint Manifestation with ERC stating that they agreed to supplementand modify their supply contract to 108 MW.

In anticipation of higher demand and lower allocation from PSALM, Davao Light entered into a 10-year PSC with San Miguel Consolidated Power Corporation (SMCPC) for a supply of 60MW in 2016. SMCPC began supplying the 60-MW contracted capacity in February 2018. Davao Light also renewed its Contract to Supply Electric Energy (CSEE) with PSALM for a period of three years from 2018, 2019, and 2020 for 133 MW, 140 MW, and 140 MW, respectively. To cover its peak demand requirement for 2018 to2021, Davao Light has Non-Firm ESAs with TMI and WMPC for up to 45MW and 60MW, respectively. Furthermore, Davao Light also contracted a 50MW Emergency Power Supply Agreement with SMCPC for 2020 in anticipation of the reported slight *El Niño* in the first quarter that may affect the production of hydroelectric plants of PSALM.

To address long-term power supply requirements, Visayan Electric entered into a 25-year Electric Power Purchase Agreement (EPPA) with Cebu Energy in October 2009 for the supply of 105 MW. In December 2010, Visayan Electric signed a five-year PSA with GCGI for the supply of 60 MW at 100% load factor which was extended for another ten years in October 2014. Visayan Electric also has a PPA with CPPC which is set to expire in 2023, and a 15-year PSA with TVI for the supply of 150 MW beginning 2018.

Malvar Enerzone has a power supply contract with Batangas II Electric Cooperative, Inc. to meet the ecozone's power requirements until its electricity demand is stable.

The provisions of the Distribution Utilities' PPAs are governed by ERC regulations. The main provisions of each contract relate to the amount of electricity purchased, the price, including adjustments for various factors such as inflation indexes, and the duration of the contract. Distribution Utilities also enter into PSAs with various generation companies.

# **Transmission Charges**

AboitizPower's Distribution Utilities have existing Transmission Service Agreements (TSAs) with the NGCP for the use of the latter's transmission facilities in the distribution of electric power from the Grid to its customers, which are valid until the dates specified below:

Distribution Utility	Valid until			
Davao Light	January 25, 2024			
Lima Enerzone	July 25, 2022			
Mactan Enerzone	January 25, 2020*			
Balamban Enerzone	January 25, 2020*			
SFELAPCO	December 25, 2023			
Cotabato Light	August 25, 2023			
Visayan Electric	January 25, 2024			
Subic Enerzone	August 25, 2023			

<sup>\*</sup> The TSA renewals of MEZ and BEZ are currently being finalized for execution with NGCP. Delays are related to restrictions caused by the COVID-19 pandemic.



The Distribution Utilities have negotiated agreements with NGCP in connection with the security deposit to secure their obligations to the NGCP under the TSAs. Malvar Enerzone has already applied and submitted the requirements for connection to the Grid.

# (vii) Major Customers

### **Power Generation Business**

As of December 31, 2020, out of the total electricity sold by AboitizPower's Generation Companies, approximately 93% is covered by bilateral contracts with, among others, private distribution utilities, electric cooperatives, and industrial and commercial companies. The remaining, approximately 7%, is sold by the Generation Companies through the WESM.

# **Retail Electricity Supply Business**

As of February 28, 2021, AboitizPower's RES business has approximately 294 Contestable Customers with active contracts, from a wide number of industries, including property development, meat processing, semiconductors, steel, and cement. AboitizPower thus believes that this diversity will insulate its RES business from downturns in any one industry.

#### **Power Distribution Utilities**

AboitizPower's Distribution Utilities have wide and diverse customer bases. As such, AboitizPower believes that loss of any one customer is not expected to have a material adverse impact on the Company. The Distribution Utilities' customers are categorized into four principal categories:

- (a) *Industrial customers*. Industrial customers generally consist of large-scale consumers of electricity within a franchise area, such as factories, plantations, and shopping malls;
- (b) Residential customers. Residential customers are those who are supplied electricity for use in a structure utilized for residential purposes;
- (c) Commercial customers. Commercial customers include service-oriented businesses, universities, and hospitals; and
- (d) Other customers. Customers not falling under any of the above categories.

Government accounts for various government offices and facilities are categorized as either commercial or industrial depending on their load. Each Distribution Utility monitors government accounts separately and further classifies them to local government accounts, national government accounts, or special government accounts like military camps. Streetlights have a different rate category and are thus monitored independently.

# (viii) Transactions with and/or Dependence on Related Parties

AboitizPower and its Subsidiaries (the "Group"), in their regular conduct of business, have entered into transactions with Associates and other related parties principally consisting of professional and technical services, power sales and purchases, advances, various guarantees, construction contracts, aviation services, and rental fees. These are made on an arm's-length basis as of the time of the transactions.

Details of the significant account balances of the foregoing related party transactions of the Group can be found in the accompanying consolidated financial statements of the Company.

# (ix) Patents, Copyrights, Franchises

## **Generation Business**

Power generation is not considered a public utility operation under RA No. 9136 or the Electric Power Industry Act of 2001 (EPIRA). Thus, a franchise is not needed to engage in the business of power generation. Nonetheless, no person or entity may engage in the generation of electricity unless such person or entity has secured a COC from ERC to operate a generation facility and has complied with the standards, requirements, and other terms and conditions set forth in the said COC.



In its operations, a generation company is required to comply with technical, financial and environmental standards. It shall ensure that facilities connected to the Grid meet the technical design and operation criteria for the Philippine Grid Code, Philippine Distribution Code, and Philippine Electrical Code. It shall also conform with financial standards and comply with applicable environmental laws, rules and regulations.

Cotabato Light has its own generation facilities and is required under the EPIRA to obtain a COC. Davao Light's generation facility was decommissioned last November 26, 2018. For IPPAs such as TLI, the COCs issued to the IPPs of the relevant generation facilities are deemed issued in favor of the IPPAs. As such, the IPPAs are also bound to comply with the provisions of the Philippine Grid Code, Philippine Distribution Code, WESM rules, and applicable rules and regulations of ERC.

AboitizPower's HEPPs are also required to obtain water permits from NWRB for the water flow used to run their respective hydroelectric facilities. These permits specify the source of the water flow that the Generation Companies can use for their hydroelectric generation facilities, as well as the allowable volume of water that can be used from the source of the water flow. Water permits have no expiration date and require their holders to comply with the terms of the permit with regard to the use of the water flow and the allowable volume.

AboitizPower, its Subsidiaries, and Affiliates are in various stages of development of several projects. Some of these projects have been awarded renewable energy service contracts by DOE.

The Generation Companies and Cotabato Light, a Distribution Utility, possess COCs for their power generation plants, details of which are as follows:

		Power Plant							
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance	
COC No. 18-12-M-00330L	Hedcor, Inc.	Irisan 3	Hydroelectric Power Plant	Tadiangan, Tuba, Benguet	1.20 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018	
COC No.18-12-M- 00334L	Hedcor, Inc.	Bineng 3	Hydroelectric Power Plant	Bineng, La Trinidad, Benguet	5.625 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018	
COC No. 18-12-M-00329L	Hedcor, Inc.	Ampohaw	Hydroelectric Power Plant	Banengbeng, Sablan, Benguet	8.00 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018	
COC No. 18-12-M-00336L	Hedcor, Inc.	Sal-angan	Hydroelectric Power Plant	Ampucao, Itogon, Benguet	2.40 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018	
COC No. 17-04-M-00032L	Hedcor, Inc.	Irisan 1	Hydroelectric Power Plant	Brgy. Tadiangan, Tuba, Benguet	3.89 MW	Hydro	April 30, 2017 – April 29, 2022	April 19, 2017	
COC No. 20-08-M-00061M	Hedcor, Inc.	Talomo 1	Hydroelectric Power Plant	Brgy. Malagos, Davao City	1 MW	Hydro	February 16, 2020 - February 15, 2025	August 12, 2020	
COC No. 20-08-M-00062M	Hedcor, Inc.	Talomo 2	Hydroelectric Power Plant	Brgy. Mintal, Davao City	0.6 MW	Hydro	February 16, 2020 - February 15, 2025	August 12, 2020	



			Power Plant					
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance
COC No. 20-08-M-00063M	Hedcor, Inc.	Talomo 2A	Hydroelectric Power Plant	Upper Mintal, Davao City	0.65 MW	Hydro	February 16, 2020 - February 15, 2025	August 12, 2020
COC No. 20-08-M-00064M	Hedcor, Inc.	Talomo 2B	Hydroelectric Power Plant	Upper Mintal, Davao City	0.3 MW	Hydro	February 16, 2020 - February 15, 2025	August 12, 2020
COC No. 20-08-M-00065M	Hedcor, Inc.	Talomo 3	Hydroelectric Power Plant	Catalunan, Pequeño, Davao City	1.92 MW	Hydro	February 16, 2020 - February 15, 2025	August 12, 2020
COC No. 18-12-M-00327L	Hedcor, Inc.	Ferdinand L. Singit Plant	Hydroelectric Power Plant	Poblacion, Bakun, Benguet	6.40 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018
COC No. 18-12-M-00335L	Hedcor, Inc.	Lower Labay	Hydroelectric Power Plant	Ampusongan, Bakun, Benguet	2.40 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018
COC No. 18-12-M-00328L	Hedcor, Inc.	Lon-oy	Hydroelectric Power Plant	Poblacion, Bakun, Benguet	3.60 MW	Hydro	November 5, 2018 - November 4, 2023	December 11, 2018
COC No. 15-05-M-56M	Hedcor Sibulan, Inc.	Sibulan A – Unit 1 Sibulan A – Unit 2	Hydroelectric Power Plant	Brgy. Sibulan, Sta. Cruz, Davao del Sur	8.164 MW 8.164 MW	Hydro	25 years	May 18, 2015*
COC No. 15-05-M-54M	Hedcor Sibulan, Inc.	Sibulan B – Unit 1 Sibulan B – Unit 2	Hydroelectric Power Plant	Brgy. Sibulan, Sta. Cruz, Davao del Sur	13.128 MW 13.128 MW	Hydro	25 years	May 18, 2015*
COC No. 19-03-M-00346M	Hedcor Sibulan, Inc.	Tudaya 1	Hydroelectric Power Plant	Sta. Cruz, Davao del Sur	6.65 MW	Hydro	March 10, 2019- March 9, 2024	March 5, 2019
COC No. 18-06-M-00017L	Luzon Hydro Corporation	Bakun AC	Hydroelectric Power Plant	Amilongan, Alilem, Ilocos Sur	74.80 MW	Hydro	July 30, 2018 – July 29, 2023	June 20, 2018
COC No. 19-03-M-00013M	Hedcor	Tudaya 2 – Unit 1	Hydroelectric Power Plant	Sta. Cruz, Davao del Sur	5.362 MW	Hydro	April 11, 2019-April	March 5, 2019
19-03-101-00013101	Tudaya, Inc.	Tudaya 2 – Unit 2	Power Plant	dei Sui	2.775 MW	Hydro	10, 2024	2019
COC No. 15-09-M-00023L	Hedcor Sabangan, Inc.	Sabangan Hydro	Hydroelectric Power Plant	Brgy. Namatec, Sabangan, Mountain Province	14.96 MW	Hydro	25 years	September 29, 2015*
COC No. 19-06-M- 00174M	Hedcor Bukidnon, Inc.	Manolo Fortich 1	Hydroelectric Power Plant	Brgy. Santiago, Manolo Fortich, Bukidnon	45.936 MW	Hydro	June 18, 2019-June 17, 2024	June 18, 2019
COC No. 19-06-M- 00175M	Hedcor Bukidnon, Inc.	Manolo Fortich 2	Hydroelectric Power Plant	Brgy. Dalirig, Manolo Fortich, Bukidnon	27.387 MW	Hydro	June 18, 2019-June 17, 2024	June 18, 2019



		Power Plant						
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance
COC No. 17-04-M- 15911M	Cotabato Light and Power	N/A	Bunker C-Fired Diesel Engine	CLPC Compound, Sinsuat Ave., Rosary Heights I,	9.927 MW	Diesel / Bunker C	January 10, 2017 - January 9,	April 19, 2017
	Company, Inc.		Blackstart	Cotabato City	10 kW	Diesel	2022	
COC No. 18-03-M-00002V	East Asia Utilities Corporation	N/A	Bunker C/Diesel Fired Power Plant	Barrio Ibo, MEPZ 1, Lapu-Lapu City, Cebu	49.60 MW	Bunker C/ Diesel	June 11, 2018 – June 10, 2023	March 27, 2018
COC No. 18-03-M-00001V	Cebu Private Power Corporation	N/A	Bunker C/Diesel Fired Power Plant	Old Veco Compound, Brgy. Ermita, Carbon, Cebu City	70.59 MW	Bunker C/ Diesel	June 4, 2018 – June 3, 2023	March 27, 2018
COC No.	Western Mindanao	N/A	Bunker C- Fired Power Plant	Malasugat, Sangali,	112 MW	Bunker C/Diesel	August 27, 2018 –	December 4,
18-12-M-00020M	Power Corporation	Zamhoanga City	160 kW	Diesel	August 26, 2023	2018		
COC No. 18-12-M-00021M	Southern Philippines Power	N/A	Bunker C- Fired Diesel Power Plant	Brgy. Baluntay, Alabel, Sarangani Province	61.72 MW	Bunker C/ Diesel	August 27, 2018 – August	December 4, 2018
Corpo	Corporation		Blackstart	Frovince	160 kW	Diesel	26, 2023	
		Magat Hydroelectric Power Plant – Unit 1		Ramon, Isabela and A. Lista, Ifugao	90 MW	- Hydro	25 years	November 11, 2015*
	SN Aboitiz Power –	Magat Hydroelectric Power Plant – Unit 2			90 MW			
COC No. 15-11-M- 2860L	Magat, Inc. (Magat Hydroelectric Power Plant)	Magat Hydroelectric Power Plant – Unit 3			90 MW			
	1 ower Flancy	Magat Hydroelectric Power Plant – Unit 4			90 MW			
		Magat Hydroelectric Power Plant	Blackstart		600 kW	Diesel	25 years	
COC No. 18-04-M-00150L	SN Aboitiz Power – Magat, Inc.	Maris Main Canal I Hydroelectric Power Plant	Hydroelectric Power Plant	Brgy. Ambatali, Ramon, Isabela	8.50 MW	Hydro	April 4, 2018 – April 3, 2023	April 4, 2018
COC No. 17-03-M-		Binga Hydroelectric Power Plant – Unit 1	Hydroelectric Power Plant		35.02 MW			March 9, 2017
	SN Aboitiz Power – Benguet, Inc.	Binga Hydroelectric Power Plant – Unit 2	Hydroelectric Power Plant	Brgy. Tinongdan, Itogon, Benguet	35.02 MW	Hydro	March 12, 2017 - March 11, 2022	
		Binga Hydroelectric Power Plant – Unit 3	Hydroelectric Power Plant		35.02 MW			



		Power Plant						
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance
		Binga Hydroelectric Power Plant – Unit 4	Hydroelectric Power Plant		35.02 MW		01 000	
		Binga Hydroelectric Power Plant	Blackstart Generator Set		320 KW	Diesel		
		Binga Hydroelectric Power Plant	Diesel Auxiliary Generator Set		330.40 KW	Diesel		
		Ambuklao Hydroelectric Power Plant – Unit 1		_	34.85 MW			August 18, 2016
		Ambuklao Hydroelectric Power Plant – Unit 2	Hydroelectric Power Plant		34.85 MW	Hydro	August	
COC No. 16-08-M-00087I	SN Aboitiz Power – Benguet, Inc.	Ambuklao Hydroelectric Power Plant – Unit 3		Brgy. Ambuklao, Bokod, Benguet	34.85 MW		31, 2016 - August 30, 2021	
		Ambuklao Hydroelectric Power Plant	Auxiliary Generator Set		320 KW	Diesel		
		Ambuklao Hydroelectric Power Plant	Blackstart Generator Set		314 KW	Diesel		
			I POWER Plant I	Phividec Industrial	232 MW		August	
COC No. 16-06-M-00016M	STEAG State Power, Inc.	N/A	Emergency Generating Set	Estate, Balascanas, Villanueva, Misamis Oriental	1.25 MW	Diesel	30, 2016 - August 29, 2021	June 13, 2016
COC No. 15-03-S-00013M	STEAG State Power, Inc.	N/A	Diesel Engine	Phvidec Industrial Estate, Villanueva, Misamis Oriental	400 kW	Diesel	25 years	March 25, 2015*
		Makban – Bay, Plant A			63.2 MW			
COC No.	АР	Makban – Bay, Plant A	Geothermal	Brgy. Bitin, Bay,	63.2 MW	Geo-		May 4, 2015*
15-05-M-00007L	Renewables, Inc.	Makban – Bay, Plant D	Power Plant	Laguna	20.0 MW	thermal Steam	23 years	2013
		Makban – Bay, Plant D			20.0 MW			
		Makban – Calauan, Plant B			63.2 MW			
COC No.	AP Renewables,	Makban – Calauan, Plant B	Geothermal Power Plant	Brgy. Limao,	63.2 MW	Geo- thermal	23 years	May 4, 2015*
15-05-M-00008L	Inc.	Makban – Calauan, Plant C		Calauan, Laguna	55.0 MW		23 years	
		Makban – Calauan, Plant C			55.0 MW			



		Power Plant						
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance
COC No. 15-05-M-00009L	AP Renewables,		Geothermal Power Plant	Brgy. Sta. Elena, Sto. Tomas,	20.0 MW	Geo- thermal	23 years	May 4, 2015*
	Inc.	Sto. Tomas, Plant E		Batangas	20.0 MW	Steam		
COC No.	AP Renewables,	Plant A, Unit 1	Geothermal	Brgy. Naga, Tiwi,	60 MW	Geo- thermal	25 years	November 26, 2015**
15-11-M-00028L	Inc.	Plant A, Unit 2	Power Plant	Albay	60 MW	Steam	25 years	November 26, 2015*
COC No.	AP Renewables,	Plant C, Unit 5	Geothermal	Brgy. Cale, Tiwi,	57 MW	Geo- thermal	25 years	November 26, 2015**
15-11-M-286rL	Inc.	Plant C, Unit 6	Power Plant	Albay	57 MW	Steam	25 years	November 26, 2015*
COC No. 17-05-M-00105L	AP Renewables, Inc.	MakBan Binary 1	Geothermal Power Plant	Brgy. Sta. Elena, Sto. Tomas, Batangas	7.0 MW	Brine	November 7, 2016 - November 6, 2021	May 15, 2017
COC No.	Therma M Marine, Inc.	Mobile 1	Diesel Power Plant	Brgy. San Roque, MACO,	100.33 MW	Diesel	25 years	March 30,
16-03-M-00286ggM		Widdle 1	Blackstart	Compostela Valley	1.68 MW	Diesel	5 years	2016
COC No.	Therma Marine, Inc.		Diesel Power Plant	Brgy. Nasipit,	100.33 MW	Diesel	25 years	March 30, 2016
16-03-M- 00286bbM		Mobile 2	Blackstart	Agusan del Norte	1.68 MW	Diesel	5 years	
COC No. 17-07-M- 00305L	Therma Mobile, Inc.	Barge 1/ Mobile 3	Bunker C-Fired Diesel Power Plant	Navotas Fish Port Complex, Navotas, Metro Manila	66 MW	Bunker C/ Diesel	July 9, 2017 - July 8, 2022	June 22, 2017
COC No. 17-07-M- 00306L	Therma Mobile, Inc.	Barge 2/ Mobile 4	Bunker C-Fired Diesel Power Plant	Navotas Fish Port Complex, Navotas, Metro Manila	56 MW	Bunker C/ Diesel	July 9, 2017 - July 8, 2022	June 22, 2017
COC No. 17-07-M- 00307L	Therma Mobile, Inc.	Barge 3/ Mobile 5	Bunker C-Fired Diesel Power Plant	Navotas Fish Port Complex, Navotas, Metro Manila	57 MW	Bunker C/ Diesel	July 9, 2017 - July 8, 2022	June 22, 2017
COC No. 17-07-M- 00308L	Therma Mobile, Inc.	Barge 4/ Mobile 6	Bunker C-Fired Diesel Power Plant	Navotas Fish Port Complex, Navotas, Metro Manila	52 MW	Bunker C/ Diesel	July 9, 2017 - July 8, 2022	June 22, 2017
Provisional Authority to Operate	Therma	Naga Oil- Fired Power Plant (NOPP)	Oil-Fired Power Plant	Brgy. Colon,	44.58 MW	Bunker C	January 6, 2021 –	December
	Power- Visayas, Inc.	I Blackstart I I Naga City	Naga City, Cebu	440 kW	Diesel	January 5, 2022	16, 2020	
COC No. 15-09-M-00022M	Therma South, Inc.	Unit 1	Coal Fired Power Plant	Brgy. Binugao, Toril District, Davao City	150 MW	Coal	January 19, 2016 - August	January 19, 2016*



		Power Plant							
Title of Document	Issued under the Name of	Name	Туре	Location	Capacity	Fuel	Economic Life/Term of COC	Date of Issuance	
		Unit 2			150 MW	Coal	31, 2020		
COC No. 19-09-S- 03902V	Therma Visayas, Inc.	N/A	Diesel Power Plant	Brgy. Bato, Toledo City, Cebu	1.275 MW	Diesel	Septembe r 20, 2019 - Septembe r 19, 2024	September 20, 2019	
COC No. 19-06-M- 00176V	Therma Visayas, Inc.	Therma Visayas Circulating Fluidized Bed Coal-Fired Power Plant	Circulating Fluidized Bed Coal- Fired Power Plant	Sitio Looc, Brgy. Bato, Toledo City, Cebu	353.94 MW	Coal	April 15, 2019 - April 14, 2024	June 26, 2019	
COC No. 19-07-M-	Coal Fired Thermal Pagbilao Coal Power Plant Isla Grande, MW	751.4 MW	Coal	July 20, 2019 -	July 9, 2019				
00040L	Corporation	Plant	Black Start	Ibabang Polo, Pagbilao, Quezon	800 kW Diesel	Diesel	July 19, 2024	July 9, 2019	
COC No.	Pagbilao	Pagbilao Unit 3 Coal Fired	Coal Fired Thermal Power Plant	Isla Grande, Ibabang Polo, Paghilao, Quezon	420 MW	Coal	February 20, 2018 –	February 20,	
18-02-M-00145L	Energy Corporation	Thermal Power Plant	Blackstart		1.04 MW	Diesel	February 19, 2023	2018	
	GNPower	Unit 1	Coal Fired		325.8 MW		December		
COC No. 17-11-M-00282L	Mariveles Coal Plant	Unit 2	Power Plant	Brgy. Alas-asin, Mariveles, Bataan	325.8 MW	Coal	3, 2017 – December	November 21, 2017	
*\A/:\dagger	Ltd. Co.	N/A	Blackstart	ECOC from EDC	1.68 MW	Diesel	2, 2022		

<sup>\*</sup>With a Provisional Authority to Operate (PAO). Awaiting issuance of renewal of COC from ERC.

# **Distribution Business**

Under EPIRA, the business of electricity distribution is a regulated public utility business that requires a franchise that can be granted only by Congress. In addition to the legislative franchise, a CPCN from ERC is also required to operate as a public utility. However, distribution utilities operating within economic zones are not required to obtain a franchise from Congress, but must be duly registered with PEZA in order to operate within the economic zone.

All distribution utilities are required to submit to ERC a statement of their compliance with the technical specifications prescribed in the Philippine Distribution Code, which provides the rules and regulations for the operation and maintenance of distribution systems, and the performance standards set out in the Implementing Rules and Regulations (IRR) of EPIRA.

Shown below are the respective expiration periods of the Distribution Utilities' legislative franchises:

Distribution Utility	Franchise	Term	Expiry
	RA No. 9339	25 years from effectivity of RA No. 9339. RA No. 9339 was approved on Sept. 1, 2005.	
Visayan Electric	ERC Certificate No. CPCN-09-01 (ERC Decision dated January 26, 2009, ERC Case No. 2008-095 MC).	25 years, or from September 24, 2005 to September 24, 2030	Valid until September 24, 2030



<sup>\*\*</sup> Ongoing ERC Technical Inspection for the issuance of PAO or renewed COC.

Distribution Utility	Franchise	Term	Expiry	
Davao Light	RA No. 11515	25 years from expiration of the term granted under RA No. 8960, or from September 7, 2025 to September 7, 2050 (Lapsed into law December 26, 2020)	Valid until September 7, 2050	
	ERC CPCN Decision dated February 26, 2002, ERC Case No. 2001-792	25 years, or from September 7, 2000 to September 7, 2025	September 7, 2025	
Cotabato Light	RA No. 10637	25 years from the expiration of theterm granted under Commonwealth Act No. 487, as amended. RA No. 10637 was approved on June 16, 2014.	Valid until June 16, 2039	
	ERC Certificate No. CPCN-14-001 (ERC Decision dated December 9, 2019, ERC Case No. 2013-063 MC)	25 years, or from June 17, 2014 or until June 16, 2039		
SFELAPCO	RA No. 9967	25 years from effectivity of RA No. 9967 (Lapsed into law on Feb. 6, 2010)	Valid until March 23, 2035	
SPELAPCO	ERC Certificate No. CPCN-10-01 (ERC Decision dated August 31, 2010, ERC Case No. 2010-029 MC)	25 years, or from March 24, 2010 to March 23, 2035		
Subic Enerzone  Distribution Management Service Agreement (DMSA) between Subic Enerzone and Joint Venture of AEV- Davao Light		Notarized on May 15, 2003. Term of the DMSA is 25 years.	Valid until May 15, 2028.	

Mactan Enerzone, Balamban Enerzone, Lima Enerzone, and Malvar Enerzone which operate the power distributionutilities in MEPZ II, WCIP, LTC, and LISP IV respectively, are duly registered with PEZA as Ecozone Utilities Enterprises.

# **Retail Electricity Supply Business**

Like power generation, the business of supplying electricity is not considered a public utility operation under EPIRA, but is considered a business affected with public interest. As such, EPIRA requires all suppliers of electricity to end- users in the contestable market, other than distribution utilities within their franchise areas, to obtain a license from ERC. With the implementation of Open Access in 2013, Aboitiz Power's RES Subsidiaries and Generation Companies with RES licenses, AESI, Adventenergy, APRI, SN Aboitiz Power – Magat, SN Aboitiz Power – RES, Prism Energy, and TLI, have all obtained separate licenses to act as RES and Wholesale Aggregator.

# **Trademarks**

AboitizPower and its Subsidiaries own, or have pending applications for the registration of, intellectual property rights for various trademarks associated with their corporate names and logos. The following table sets out information regarding the trademark applications the Company and its Subsidiaries have filed with the Philippine Intellectual Property Office (Philippine IPO), and their pending trademark applications abroad.

# **Philippine IPO**

Trademarks/ Description	Owner	Registration No./ Date Issued	Status
"A Better Future" word mark (Class Nos. 39, 40 and 42)	Aboitiz Power Corporation	4-2010-004383/ November 11, 2010  Trademark has been renewed on November 11, 2020.	Registered
"Better Solutions" word mark (Class Nos. 39, 40 and 42)	Aboitiz Power Corporation	4-2010-004384/ November 11, 2010  Trademark has been renewed on November 11, 2020.	Registered



Trademarks/ Description	Owner	Registration No./ Date Issued	Status
		4-2010-004385/ November 11, 2010	
"AboitizPower" word mark	Aboitiz Power		
(Class Nos. 39, 40 and 42)	Corporation	Trademark has been renewed on	Registered
,	'	November 11, 2020.	
"AboitizPower Spiral and		4-2010-004380/ February 10, 2011	
Device" device mark with	Aboitiz Power	, ,	D
color claim	Corporation	Trademark has been renewed on	Registered
(Class Nos. 39, 40 and 42)		February 10, 2021.	
		4-2001-007900/ January 13, 2006	
"Cleanergy" word mark (Class	Aboitiz Power		Pagistarad
No. 40)	Corporation	Trademark has been renewed on	Registered
		January 13, 2016.	
"Cleanergy" word mark for	Aboitiz Power		
the additional goods and		4-2019-000850/ June 9, 2019	Registered
services (Class Nos. 39 and 42)	Corporation		
"Cleanergy Get It and Device"		4-2010-004381/ November 11, 2010	
device mark with color claim	Aboitiz Power		Registered
(Class Nos. 39, 40 and 42)	Corporation	Trademark has been renewed on	Registereu
(Class Nos. 39, 40 and 42)		November 11, 2020.	
"Cleanergy Got It and Device"		4-2010-004382/ November 11, 2010	
device mark (Class Nos. 39, 40	Aboitiz Power		Registered
and 42)	Corporation	Trademark has been renewed on	Registered
and 42)		November 11, 2020.	
"AboitizPower and Device"		4-2010-004379/ February 10, 2011	
device mark with color claim	Aboitiz Power		Registered
(Class Nos. 39, 40 and 42)	Corporation	Trademark has been renewed on	Registered
(Class 1403: 35, 40 and 42)		February 10, 2021.	
Subic EnerZone Corporation		4-2006-007306/ August 20, 2007	
and Logo trademark (Class	Subic EnerZone		Registered
No. 39)	Corporation	Trademark has been renewed on	Registered
		August 20, 2017.	
Subic EnerZone Corporation		4-2006-007305/ August 20, 2007	
and Logo	Subic EnerZone		Registered
Word mark and device (Class	Corporation	Trademark has been renewed on	Registered
No. 39)		August 20, 2017.	
		4-2006-007304/ June 4, 2007	
"Subic EnerZone Corporation"	Subic EnerZone		Registered
word mark (Class No. 39)	Corporation	Trademark has been renewed on June	riegistered
		4, 2017.	
"Cotabato Light" Logo (Class	Cotabato Light and	4-2019-502915/ May 29, 2019	Registered
No. 39)	Power Corporation	1 2013 302313, May 23, 2013	riegistered
"Davao Light" Logo (Class No.	Davao Light and Power	4-2019-502917/ May 29, 2019	Registered
39)	Corporation	. 2020 002027,	
"Balamban Enerzone" Logo	Balamban Enerzone	4-2019-502910/ May 29, 2019	Registered
(Class No. 39)	Corporation	. 2020 002020,	
"Mactan Enerzone" Logo	Mactan Enerzone	4-2019-502911/ May 29, 2019	Registered
(Class No. 39)	Corporation	1 2013 302311, May 23, 2013	riegistered
"Lima Enerzone" Logo (Class	Lima Enerzone	4-2019-502912/ May 29, 2019	Registered
No. 39)	Corporation	. 2020 002022,	
"Malvar Enerzone" Logo	Malvar Enerzone	4-2019-502913/ May 29, 2019	Registered
(Class No. 39)	Corporation	. 2020 002020,	
"Subic Enerzone" Logo (Class	Subic Enerzone	4-2019-502914/ May 29, 2019	Registered
No. 39)	Corporation		
"Visayan Electric" Logo (Class	Visayan Electric	4-2019-015288/ August 29, 2019	Registered
No. 39)	Company, Inc.	. 1010 010200/ //ugust 20, 2010	
"MORE" Logo (Class 35)	Manila-Oslo Renewable	4-2018-00018077/February 21, 2019	Registered
	Enterprise, Inc.	. 1010 0001007771 Cordary 21, 2019	
	Manila-Oslo Renewable		
"SN ABOITIZ POWER" Logo	Enterprise, Inc.,	4-2018-00018076/October 10, 2018	Registered
GROUP (Class 35 & 40)	SN Aboitiz Power-	- 2010 00010070/October 10, 2018	negistereu



Trademarks/ Description	Owner	Registration No./ Date Issued	Status	
	Aboitiz Power-Benguet,			
	Inc.			
"SN ABOITIZ POWER-	SN Aboitiz Power-	4-2014-00005209/ December 29, 2016	Dogistared	
BENGUET, INC." Logo	Benguet, Inc.	4-2014-00005209/ December 29, 2016	Registered	
"NURTURE NATURE,	SN Aboitiz Power-	4-2011-00001049/ May 19, 2011	Registered	
NURTURE LIFE" Logo	Benguet, Inc.	4-2011-00001049/ May 19, 2011	Registered	
"SNAP ABOITIZ POWER-	SN Aboitiz Power-	4-2014-00005208/March 9, 2017	Dogistared	
MAGAT, INC." Logo	Magat, Inc.	4-2014-00005208/Warch 9, 2017	Registered	
"THE POWER TO MAKE A	SN Aboitiz Power-	4 2011 001049/May 26 2011	Dogistared	
DIFFERENCE" Logo	Magat, Inc.	4-2011-001048/ May 26, 2011	Registered	
Logo	SN Aboitiz Power- Magat, Inc.	4-2017-00018969/ June 7, 2018	Registered	

#### **International Trademarks (Madrid Protocol)**

AboitizPower has the following registered international trademarks:

Trademarks	Country of Application
AboitizPower Word Mark (Class Nos. 39, 40, 42)	World Intellectual Property Office (WIPO)
AboitizPower Word Mark (Class Nos. 30, 40, 42)	Vietnam
AboitizPower Word Mark (Class Nos. 39, 40, 42)	Indonesia
Cleanergy Word Mark (Class Nos. 39, 40, 42)	WIPO
Cleanergy Word Mark (Class Nos. 39, 40, 42)	Vietnam
Cleanergy Word Mark (Class Nos. 39, 40, 42)	Indonesia
Cleanergy Get It Device (Class Nos. 39, 40, 42)	WIPO
Cleanergy Get It Device (Class Nos. 39, 40, 42)	Vietnam
Cleanergy Get It Device (Class Nos. 39, 40, 42)	Indonesia
Cleanergy Got It Device (Class Nos. 39, 40, 42)	WIPO
Cleanergy Got It Device (Class Nos. 39, 40, 42)	Vietnam
Cleanergy Got It Device (Class Nos. 39, 40, 42)	Indonesia
AboitizPower	Myanmar
Aboitiz Power and Device	Myanmar
Cleanergy	Myanmar
Cleanergy Get It	Myanmar
Cleanergy Got It	Myanmar

The abovementioned trademarks are also in the process of being registered in Malaysia, Vietnam, Indonesia, and the WIPO.

# (x) Government Approvals

The discussion on the need for any government approval for any principal products or services of the Company and its Subsidiaries, including COCs obtained by the Generation Companies and franchises obtained by the Distribution Utilities, is included in item (ix) Patents, Copyrights and Franchises.

## (xi) Effect of Existing or Probable Government Regulations on the Business

AboitizPower and its Subsidiaries are subject to the laws generally applicable to all Philippine corporations registered with the SEC, such as corporation law, tax laws, and the Local Government Code. All Philippine corporations are also subject to labor laws and social legislation, including RA No. 11199 or the Social Security Act of 2018, RA No. 10606 or the National Health Insurance Act of 2013, RA No. 11223 or the Universal Health Care Act, RA No. 9679 or the Home Development Mutual Fund Law of 2009, the Philippine Labor Code and its implementing rules, and DOLE mandatedwork-related programs.



The Aboitiz Group closely monitors its compliance with the laws and government regulations affecting its businesses.

#### 1. The Tax Reform for Acceleration and Inclusion (TRAIN Law)

RA No. 10963, otherwise known as the Tax Reform for Acceleration and Inclusion ("TRAIN Law") was signed into law by President Duterte on December 19, 2017, and took effect on January 1, 2018. Its declared policies are to: (a)enhance the progressivity of the tax system through the rationalization of the Philippine internal revenue tax system, thereby promoting sustainable and inclusive economic growth; (b) provide, as much as possible, an equitable relief to a greater number of taxpayers and their families in order to improve levels of disposable income and increase economic activity; and (c) ensure that the government is able to provide better infrastructure, health, education, jobs, and social protection for the people.

One of the major provisions of the TRAIN Law is the staggered increase in oil and coal excise taxes. Under the TRAIN Law, rates will be adjusted gradually between 2018 and 2020. For coal, the rates will increase from ₱10 permetric ton to ₱50, ₱100, and ₱150 per metric ton, respectively, in 2018, 2019, and 2020, covering both domestic and imported coal.

Furthermore, the TRAIN Law repeals Section 9 of RA No. 9511 or the National Grid Corporation of the Philippines Act, which removes VAT exemptions on transmission charges and sale of electricity by cooperatives duly registered under the Cooperative Development Authority (CDA).

Another major change introduced by the TRAIN Law is the refund mechanism of zero-rated sales and services underthe enhanced VAT refund system. Upon the successful establishment and implementation of an enhanced Value Added Tax (VAT) refund system, refunds of creditable input tax shall be granted by the BIR within 90 days from filing of the VAT refund application with BIR, provided that all pending VAT refund claims of the taxpayer as of December 31,2017 shall be fully paid in cash by December 31, 2019.

Finally, the TRAIN Law doubled the documentary stamp tax (DST) on almost all covered instruments, except debt instruments where the increase is 50%. Only the DST on instruments pertaining to property insurance, fidelity bonds, other insurance, indemnity bonds, and deeds of sale and conveyance remain unchanged.

The TRAIN law is the first package of the Comprehensive Tax Reform Program of the Duterte administration.

On May 22, 2020, the Department of Finance, in a letter to the Senate President, proposed amendments to Senate Bill No. 1357. The proposed amendments include changing the name of the bill to "Corporate Recovery and Tax Incentives for Enterprises Act" ("CREATE Bill"), as well as the following, among others:

- (a) An immediate five percentage point cut in the corporate income tax rate starting July 2020;
- (b) Maintaining for up to nine years the status quo for registered business activities enjoying the five percent tax ongross income earned incentive; and
- (c) More flexibility for the President to grant a combination of fiscal and non-fiscal incentives.

Further, the fourth package of the Tax Reform for Acceleration and Inclusion ("TRAIN Package 4") or House Bill No.304, also known as the Passive Income and Financial Intermediary Taxation Act ("PIFITA"), has introduced reforms to the taxation of passive income, financial intermediaries, and financial transactions. One of the reforms introduced is the unification of the tax rates of passive income through the imposition of a uniform rate of 15% (which would be a reduction from the prevailing 20%) on interest income, dividends, and capital gains on the sale of shares of stock. On September 9, 2019, the House of Representatives passed House Bill ("HB") No. 304, or Package 4 of the TRAIN Bill, on its third reading.

Before HB No. 304 can become effective, it needs to be considered and approved by the Senate, which may imposerevisions.

# 2. Corporate Recovery and Tax Incentives for Enterprises Act (CREATE Bill)

House Bill No. 4157, referred to as the Corporate Income Tax and Incentive Rationalization Act ("CITIRA Bill" or "Package 2") was passed and approved on third and final reading in the House of Representatives on 13



September 2019. The CITIRA Bill is the result of the re-filing of the Tax Reform for Attracting Better and Higher Quality Opportunities ("TRABAHO") Bill from the previous 17<sup>th</sup> Congress. The bill also seeks to reform the country's fiscal incentives to make it performance-based, targeted, time-bound, and transparent. This means that incentives will be granted based on the number and quality of jobs that will be created, the investments made on research and development and skills training, the capital invested for countrywide infrastructure development, among other criteria.

The Senate approved Senate Bill No. 1357 on third and final reading on November 26, 2020. Senate Bill No. 1357, also known as the "Corporate Recovery and Tax Incentives for Enterprises Act" ("CREATE Bill"), is the counterpart bill of the CITIRA Bill in the Senate. The salient features of the CREATE Bill are as follows:

- (a) Effective July 1, 2020, lowering the income tax rate to 25% for domestic corporations and foreign corporations, and to 20% for domestic corporations with net taxable income not exceeding ₱5 mn and with total assets (excluding land) of not more than ₱100 mn;
- (b) Lowering the Minimum Corporate Income Tax rate to 1% effective July 1, 2020 to June 30, 2023;
- (c) Tax exemption on foreign-sourced dividends subject to certain conditions;
- (d) Repeal of the Improperly Accumulated Earnings Tax;
- (e) Repeal of the 5% Gross Income Tax ("GIT") incentive and providing for a ten-year transitory period for all firms that are currently availing of the 5% GIT;
- (f) Providing fiscal incentives for activities included in the Strategic Investment Priority Plan, provided that the category of incentives shall be based on the location and industry of the registered project or activity; and
- (g) Granting the President the power to modify the mix, period, or manner of availment of incentives or craft afinancial support package for a highly desirable project or a specific industrial activity.

On February 3, 2021, the House of Representatives and the Senate ratified the bicameral conference committee report of the proposed CREATE Bill. The enrolled bill was submitted to the President for his approval on February 24, 2021. The President signed the CREATE Bill into law on March 26, 2021, which is now RA No. 11534.

#### 3. Revised Corporation Code

The Revised Corporation Code was signed into law on February 20, 2019 and took effect on February 23, 2019. Among the salient features of the Revised Corporation Code are:

- (a) Corporations are granted perpetual existence, unless the articles of incorporation provide otherwise. Perpetual existence shall also benefit corporations whose certificates of incorporation were issued before the effectivity of the Revised Corporation Code, unless a corporation, upon a vote of majority of the stockholders of the outstanding capital stock notifies SEC that it elects to retain its specific corporate term under its current articles of incorporation.
- (b) A corporation vested with public interest must submit to its shareholders and to SEC an annual report of the total compensation of each of its directors or trustees, and a director or trustee appraisal or performance report and the standards or criteria used to assess each director, or trustee.
- (c) The Revised Corporation Code allows the creation of a "One Person Corporation" except for banks and quasi- banks, pre-need, trust, insurance, public and publicly-listed companies, among others. This restriction also applies with respect to incorporations as close corporations.
- (d) Material contracts between a corporation and its own directors, trustees, officers, or their spouses and relatives within the fourth civil degree of consanguinity or affinity must be approved by at least two-thirds (2/3) of the entire membership of the Board, with at least a majority of the independent directors voting to approve the same.
- (e) The right of stockholders to vote in the election of directors or trustees, or in shareholders meetings, may now be done through remote communication or *in absentia* if authorized by the corporate bylaws. However, as to corporations vested with public interest, these votes are deemed available, even if not expressly stated in the corporate by-laws. The shareholders who participate through remote communication or *in absentia* are deemed present for purposes of quorum. When attendance, participation, and voting are allowed by remotecommunication or *in absentia*, the notice of meetings to the stockholders must state the requirements and procedures to be followed when a stockholder or member elects either option.
- (f) In case of transfer of shares of listed companies, SEC may require that these corporations whose securities are traded in trading markets and which can reasonably demonstrate their capability to do so, to issue their securities or shares of stock in uncertificated or scripless form in accordance with SEC



rules.

The Revised Corporation Code refers to the Philippine Competition Act in case of covered transactions under said law involving the sale, lease, exchange, mortgage, pledge, or disposition of properties or assets; increase or decrease in the capital stock; incurring creating or increasing bonded indebtedness; or mergers or consolidations covered by the Philippine Competition Act thresholds.

#### 4. The Philippines Competition Act

RA No. 10667 (the "Philippine Competition Act" or "PCA") was signed into law on July 21, 2015 and took effect on August 8, 2015. Its IRR was issued on June 3, 2016. This PCA aims to codify antitrust laws in the Philippines and it provides the competition framework in the country. The Philippine Competition Act was enacted to provide free and fair competition in trade, industry, and all commercial economic activities.

To implement its objectives, the Philippine Competition Act provides for the creation of a Philippine Competition Commission ("PCC"), an independent quasi-judicial agency composed of five commissioners. Among PCC's powers are to conduct investigations, issue subpoenas, conduct administrative proceedings, and impose administrative fines and penalties. To conduct a search and seizure, PCC must apply for a warrant with the relevant court.

The Philippine Competition Act prohibits anti-competitive agreements between or among competitions, and mergers and acquisitions which have the object or effect of substantially preventing, restricting, or lessening competition. Italso prohibits practices which involve abuse of dominant position, such as selling goods or services below cost to drive out competition, imposing barriers to entry or prevent competitors from growing, and setting prices or terms that discriminate unreasonably between customers or sellers or the same goods, subject to exceptions.

The Philippine Competition Act also introduces the pre-notification regime for mergers and acquisitions, which requires covered transactions to be notified to the PCC for its approval.

The merger control regime under the Philippine Competition Act provides that, as a general rule, parties to a mergeror acquisition are required to provide notification when: (a) the aggregate annual gross revenues in, into or from the Philippines, or value of the assets in the Philippines of the ultimate parent entity ("UPE") and that of all the entities it controls of either the acquiring or the acquired entities ("Size of Party"); and (b) the value of the transaction as determined in its IRR ("Size of Transaction"), meet the designated threshold; while parties to a joint venture transaction shall also be subject to the notification requirement if in addition to meeting the Size of Party test, either (x) the aggregate value of the assets that will be combined in the Philippines or contributed into the proposed joint venture, or (y) the gross revenues generated in the Philippines by assets to be combined in the Philippines or contributed into the proposed joint venture, meet the thresholds.

The PCC has also released its "Guidelines on the Computation of Merger Notification Thresholds", providing the method for calculation of the aggregate value of assets and gross revenues from sales for the purposes of determining whether a proposed merger or acquisition is notifiable to the PCC.

Violations of the Philippine Competition Act and its IRR carry administrative and criminal penalties. A transaction that meets the thresholds but does not comply with the notification requirements and waiting periods shall be considered void and will subject the parties to an administrative fine of 1% to 5% of the value of the transaction. Criminal penalties for entities that enter into these defined anti-competitive agreements include: (i) a fine of not less than ₱110 mn but not more than ₱275 mn; and (ii) imprisonment for two to seven years for directors and management personnel who knowingly and willfully participate in such criminal offenses. Treble damages may be imposed by the PCC or the courts, as the case may be, where the violation involves the trade or movement of basic necessities and prime commodities.

On September 15, 2017, the PCC published the 2017 Rules of Procedure ("PCC Rules") which apply to investigations, hearings, and proceedings of the PCC, except to matters involving mergers and acquisitions unless otherwise provided. It prescribes procedures for fact-finding or preliminary inquiry and full administrative investigations by PCC. The PCC Rules also include non-adversarial remedies such as the issuance of binding rulings, show cause orders, and consent orders.



On September 10, 2019, the Supreme Court of the Philippines ("SC") issued A.M. No. 19-08-06-SC, or the "Rule on Administrative Search and Inspection under the Philippine Competition Act" ("Search and Inspection Rule"). The Search and Inspection Rule governs the application, issuance, and enforcement of an inspection order in relation to administrative investigations of alleged violations of the Philippine Competition Act, its implementing rules and regulations, and other competition laws.

Pursuant to RA No. 11494 or the Bayanihan to Recover as One Act ("Bayanihan 2 Act"), which was signed into lawon September 11, 2020, all mergers and acquisitions with transaction values below ₱50 bn shall be exempt from compulsory notification under the Philippine Competition Act if entered into within a period of two years from the effectivity of the Bayanihan 2 Act. Further, such mergers and acquisitions shall also be exempt from the PCC's powerto review mergers and acquisitions motu proprio for a period of one year from the effectivity of the Bayanihan 2 Act. However, transactions entered into prior to the effectivity of the Bayanihan 2 Act which has not yet been reviewedby the PCC, and transactions pending review by the PCC prior to the effectivity of the Bayanihan 2 Act shall notbe covered by the exemption from the PCC's power to review transactions motu proprio. Further, mergers and acquisitions entered into during the effectivity of the Bayanihan 2 Act may still be reviewed by the PCC motu proprioafter one year from the effectivity of the law.

Any voluntary notification shall constitute a waiver to the exemption from review. With the Bayanihan 2 Act, the thresholds are as follows:

Test	Old Threshold (effective March 1, 2020) <sup>9</sup>	New Threshold (effective September 15, 2020) <sup>10</sup>		
Size of Person Test	₱6 bn	<b>∌</b> 50 bn		
Size of Transaction Test	₱2.4 bn	₱50 bn		

Pursuant to RA No. 11494 or the Bayanihan to Recover as One Act ("Bayanihan 2 Act"), which was signed into law on September 11, 2020, all mergers and acquisitions with transaction values below ₱50 bn shall be exempt from compulsory notification under the Philippine Competition Act if entered into within a period of two years from the effectivity of the Bayanihan 2 Act. Further, such mergers and acquisitions shall also be exempt from the PCC's powerto review mergers and acquisitions motu proprio for a period of one year from the effectivity of the Bayanihan 2 Act. However, transactions entered into prior to the effectivity of the Bayanihan 2 Act which has not yet been reviewedby the PCC, and transactions pending review by the PCC prior to the effectivity of the Bayanihan 2 Act shall notbe covered by the exemption from the PCC's power to review transactions motu proprio. Further, mergers and acquisitions entered into during the effectivity of the Bayanihan 2 Act may still be reviewed by the PCC motu proprio after one year from the effectivity of the law.

#### 5. Foreign Investments Act of 1991

RA No. 7042, as amended, otherwise known as the Foreign Investments Act of 1991 ("FIA"), liberalized the entry of foreign investment into the Philippines. Under the FIA, foreigners can own as much as 100% equity in domestic market enterprises except in areas specified in the Eleventh Regular Foreign Investment Negative List (the "Negative List"). This Negative List enumerates industries and activities which have foreign ownership limitations under the FIA and other existing laws. Nationalized activities include, among others, land ownership, telecommunications, mining, and the operation of public utilities.

In connection with the ownership of private land, the Philippine Constitution states that no private land shall be transferred or conveyed except to citizens of the Philippines or to corporations or associations organized under the laws of the Philippines at least 60% of whose capital is owned by such citizens. While the Philippine Constitution prescribes nationality restrictions on land ownership, there is generally no prohibition against foreigners owning buildings and other permanent structures. However, with respect to condominium developments, the foreign ownership of units in such developments is limited to 40%. A corporation with more than 40% foreign equity may be allowed to lease land for a period of 25 years, renewable for another 25 years.

In addition, under the Philippine Constitution, only citizens of the Philippines or corporations or associations



<sup>&</sup>lt;sup>9</sup> PCC Resolution No. 02-2020.

<sup>&</sup>lt;sup>10</sup> The New Threshold will expire on September 22, 2022, or two years after the effectiveness of the Bayanihan 2 Act.

organized under the laws of the Philippines at least 60% of whose capital is owned by such citizens may engage in activities relating to the exploration, development and utilization of natural resources, which covers the utilization of natural resources for the operation of renewable energy power plants.

For the purpose of complying with nationality laws, the term "Philippine National" is defined under the FIA as any of the following:

- (a) a citizen of the Philippines;
- (b) a domestic partnership or association wholly-owned by citizens of the Philippines;
- (c) a corporation organized under the laws of the Philippines of which at least 60% of the capital stock outstanding and entitled to vote is owned and held by citizens of the Philippines;
- (d) a corporation organized abroad and registered to do business in the Philippines under the Revised Corporation Code, of which 100% of the capital stock outstanding and entitled to vote is wholly-owned by Filipinos; or
- (e) a trustee of funds for pension or other employee retirement or separation benefits, where the trustee is a Philippine National and at least 60% of the fund will accrue to the benefit of Philippine Nationals.

In SEC Memorandum Circular No. 08 dated May 20, 2013, or the "Guidelines on Compliance with the Filipino-Foreign Ownership Requirements Prescribed in the Constitution and/or Existing Laws by Corporations Engaged in Nationalized and Partly Nationalized Activities", it is provided that for purposes of determining compliance with the nationality requirement, the required percentage of Filipino ownership shall be applied both to: (a) the total number of outstanding shares of stock entitled to vote in the election of directors, and (b) the total number of outstanding shares of stock, whether or not entitled to vote in the election of directors. A petition for certiorari questioning the constitutionality of SEC Memorandum Circular No. 8 dated May 20, 2013 was filed in June 2013. In Jose M. Roy III v. Chairperson Teresita Herbosa (G.R. No. 207246) dated April 18, 2017, SC affirmed the validity of SEC Memorandum Circular No. 08 dated May 20, 2013.

In the 2014 case of Narra Nickel Mining and Development Corporation, et.al vs. Redmont Consolidated Mines Corp (G.R. No. 195580) and its corresponding motions for reconsideration (the "Narra Nickel Case"), the SC affirmed that the Grandfather Rule, wherein shares owned by corporate shareholders are attributed either as Filipino or foreign equity by determining the nationality not only of such corporate shareholders, but also such corporate shareholders' own shareholders, until the nationality of shareholder individuals is taken into consideration, is to be used jointly and cumulatively with the Control Test, which merely takes into account the nationality of the listed shareholders of the corporation. Such joint and cumulative application shall be observed as follows: (i) if the corporation's Filipino equity falls below 60%, such corporation is deemed foreignowned, applying the Control Test; (ii) if the corporation passes the Control Test, the corporation will be considered a Filipino corporation only if there is no doubt as to the beneficial ownership and control of the corporation, the Grandfather Rule must be applied.

#### 6. Data Privacy Act of 2012

The Data Privacy Act of 2012 is a comprehensive and strict privacy legislation aimed to protect the fundamental human right of privacy by: (i) protecting the privacy of individuals while ensuring free flow of information; (ii) regulating the collection, recording, organization, storage, updating or modification, retrieval, consultation, use, consolidation, blocking, erasure, or destruction of personal data; and (iii) ensuring that the country complies with international standards set for data protection through the National Privacy Commission.

Intended to protect the privacy of individuals, it mandates companies to inform individuals about their basic rights to privacy and how their personal information is collected and processed. It also ensures that all personal information must be: (i) collected and processed with lawful basis, which includes consent, and only for reasons that are specified, legitimate, and reasonable; (ii) handled properly, ensuring its accuracy and retention only for as long as reasonablyneeded; and (iii) discarded properly to avoid access by unauthorized third parties.

Since the effectivity of its IRR on September 9, 2016, all legal entities of AboitizPower have complied with the following mandatory provisions: (i) appointment of a Data Protection Officer; (ii) conduct of a privacy impact assessment; (iii) creation of a privacy knowledge management program; (iv) implementation a privacy and data protection policy; and (v) establishment of a breach reporting procedure. The IRR also provides that companies with at least 250 employees or access to the personal and identifiable information of at least 1,000



individuals are required to register their data processing systems with the National Privacy Commission. The IRR further specifies the only instances when data sharing is allowed, to wit: (a) data sharing is authorized by law, provided that there are adequate safeguards for data privacy and security, and processing adheres to principles of transparency, legitimate purpose and proportionality; (b) in the private sector, data sharing for commercial purposes is allowed upon: (i) consent of data subject, and (ii) when covered by a data sharing agreement; (c) data collected from parties other than the data subject for purpose of research shall be allowed when the personal data is publicly available; and (d) data sharing among government agencies for purposes of public function or provision of a public service shall be covered by a data sharing agreement.

In 2017, AboitizPower launched its data privacy compliance program which is aligned to the implementation of the Information Security Management System (ISMS) for the entire Aboitiz Group. This includes the development and implementation of Data Privacy policies, manuals, supporting guidelines, and procedures. Since then, AboitizPower and its Business Units have been able to establish a fundamental awareness of data privacy principles and the related ISMS philosophies, through various learning channels. The Company maximized the use of e-learning modules, online training platforms, and webinars during the COVID-19 pandemic to minimize the need for physical meetings.

In 2020, AboitizPower rolled out an integrated 1AP Incident Management process, which provides uniform governance across its Business Units on: (a) incident notification, (b) assessment, (c) resolution, (d) verification and stand-down, (e) evidence handling, (f) post-event investigation, (g) business recovery, and (h) incident wrap- up. It includes, among other incident types, information security and data privacy breaches. AboitizPower builds and continues to improve business continuity resilience, especially with regard to Information Security and Data Breach Management.

#### 7. Registration under Board of Investments (BOI)

Under Executive Order (EO) No. 226, otherwise known as the Omnibus Investments Code, as amended, a BOI-registered enterprise enjoy certain incentives, both financial and non-financial, provided such enterprise invests in preferred areas of investment enumerated in the Investment Priorities Plan annually prepared by the Government. However, prior to registration with BOI, the enterprise must first satisfy the minimum equity required to finance theproject applied equivalent to 25% of the estimated project cost, or as may be prescribed by BOI. Such incentives include: (i) income tax holiday; (ii) exemption from taxes and duties on imported spare parts; (iii) exemption fromwharfage dues and export tax, duty, impost and fees; (iv) reduction of the rates of duty on capital equipment, spareparts and accessories; (v) tax exemption on breeding stocks and genetic materials; (vi) tax credits; (vii) additional deductions from taxable income; (viii) employment of foreign nationals; (ix) simplification of customs procedure; and (x) unrestricted use of consigned equipment.

# Policies and Regulations Relating to the Power Industry

# 1. WESM in Mindanao

On May 4, 2017, the DOE issued DC 2017-05-0009 entitled "Declaring the Launch of WESM in Mindanao and Providing Transition Guidelines". This DOE Circular took effect on June 7, 2017, with the following pertinent provisions:

- (a) Establishment of Mindanao WESM Transition Committee, which will be one of the committees under the PEMC Board;
- (b) Launch of WESM in Mindanao on June 26, 2017, with the commencement of full commercial operations dependent on various conditions precedent, including installation of metering facilities, approval of the Price Determination Methodology by ERC, and trial operations of the WESM, among others;
- (c) Conduct of the Trial Operation Program for the WESM;
- (d) Automatic termination of IMEM; and
- (e) Implementation of an Interim Protocol to govern the dispatch and scheduling of power generation plants, while the WESM is still not operational.

WESM in Mindanao was originally targeted to start in October 2018, but was deferred because some conditions precedent for full commercial operations were not yet complied. Trial operations were conducted starting 2018



toensure the readiness of eventual WESM participants in Mindanao. As of March 23, 2021, participants are still awaiting the announcement of the commercial operations date for WESM in Mindanao.

# 2. Independent Electricity Market Operator (IEMOP)

On February 4, 2018, DOE issued Circular No. DC2018-01-0002, setting the policy governing the establishment of an independent market operator (IMO) of the WESM. The policy on IMO outlines the mandates of DOE and ERC over the IMO, its guiding principles, composition, including a board composed of at least five members, its functions, WESM's new governing and governance structure, and the conditions for transition.

The IMO transition plan called for the formation of a new company called the IEMOP as an independent market operator, with PEMC remaining as WESM's governing body. Previously, the PEMC oversaw both the operations andgovernance functions of WESM. The transition also entails the reconstitution of the PEMC Board, with the DOE Secretary relinquishing his chairmanship, paving the way for a PEMC independent of government.

On September 26, 2018, IEMOP formally took over operations of the WESM from PEMC. IEMOP facilitates the registration and participation of generating companies, distribution utilities, directly connected customers or bulkusers, suppliers and contestable customers in the WESM. It also determines the hourly schedules of generating units that will supply electricity to the Grid, as well as the corresponding spot-market prices of electricity via its Market Management System.

Currently, the IEMOP is under legislative review by the House Committee on Energy specifically on its roles and functions as well as the legal basis for its establishment. This is in response to several House Resolutions calling for the review of the IEMOP in aid of legislation.

On October 22, 2020, the DOE promulgated Department Circular No. DC2020-10-0021, which adopted amendments to the WESM Rules for the implementation of an Independent Market Operator.

#### 3. Proposed Amendments to the EPIRA

Since the enactment of the EPIRA in 2001, members of Congress have proposed various amendments to the law and its IRR. A summary of the significant proposed amendments are as follows:

- (a) Classification of power projects as one of national significance and imbued with public interest;
- (b) Exemption from VAT on the sale of electricity by generation companies;
- (c) Modification of the definition of the term "Aggregator," which is proposed to refer to a person or entity engaged in consolidating electric power demands of end-users of electricity in the contestable market, for the purpose of purchasing, reselling, managing for optimum utilization of the aggregated demand, or simply pooling the tendering process in looking for a supply of electricity on a group basis;
- (d) Requirement for distribution utilities to conduct public and competitive selection processes or Swiss challenges for the supply of electricity and to fully or adequately contract their future and current energy and demand requirements;
- (e) Grant of access to electric cooperatives over the missionary electrification fund collected through universalcharges;
- (f) Exclusion of the following items from the rate base charged by Transco and distribution utilities to the public: corporate income tax, value of the franchise, value of real or personal property held for possible future growth, costs of over-adequate assets and facilities, and amount of all deposits as a condition for rendition and continuation of service;
- (g) Regulation of generation, transmission, distribution, and supply rates to allow Return-on-Rate-Base (RORB)up to 12%;
- (h) Classification of power generation and supply sectors as public utilities, which would be required to secure legislative franchises;
- (i) Prohibition of cross-ownership between generation companies and distribution utilities or any of their subsidiaries, affiliates, stockholders, officials or directors, or the officials, directors, or other stockholders of such subsidiaries or affiliates, including the relatives of such stockholders, officials or directors within the fourth civil degree of consanguinity;
- (j) Prohibition against or restriction on distribution utilities from sourcing electric power supply requirements, under bilateral electric power supply contracts, from a single generation company or



- from a group of generating companies wholly-owned or controlled by the same interests;
- (k) Lowering of the allowable extent of ownership, operation and control of a company or related groups as determined from the installed generating capacity of the Grid and/or nationally installed generating capacity;
- (I) Exemption or deferral of the privatization of some assets of NPC, such as the Unified Leyte (Tongonan) Geothermal Complexes, Agus and Polangui Complexes, and Angat Dam;
- (m) Expansion of the definition of host communities to include all barangays, municipalities, cities and provinces or regions where hydro generation facilities are located and where waterways or water systems that supplywater to the dam or hydroelectric power generating facility are located;
- (n) Prohibition on distribution utilities, except rural electric cooperatives to recover systems losses and placing a 5% cap on recoverable system loss;
- (o) Imposition of a uniform franchise tax for distribution utilities equivalent to 3% of gross income in lieu of alltaxes;
- (p) Grant of authority for NPC to generate and sell electricity from remaining assets;
- (q) Removal of the requirement of a joint congressional resolution before the President may establish additional power generating capacity in case of imminent shortage of supply of electricity
- (r) Creation of a consumer advocacy office under the organizational structure of ERC; and
- (s) Extension of lifeline rates.

#### 4. Implementation of the Performance-based Rating-setting Regulation (PBR)

On December 13, 2006, ERC issued the Rules for Setting Distribution Wheeling Rates (RDWR) for privately-owned distribution utilities entering Performance-based Regulation (PBR) for the second and later entry points, setting out the manner in which this new PBR rate-setting mechanism for distribution-related charges will be implemented. PBR replaces the RORB mechanism, which has historically determined the distribution charges paid by customers. Under PBR, the distribution-related charges that distribution utilities can collect from customers over a four-year regulatory period is set by reference to projected revenues which are reviewed and approved by ERC and used by ERC to determine the distribution utility's efficiency factor. For each year during the regulatory period, the distribution utility's distribution-related charges are adjusted upwards or downwards taking into consideration the utility's efficiency factor as against changes in overall consumer prices in the Philippines.

ERC has also implemented a Performance Incentive Scheme (PIS) whereby annual rate adjustments under PBR will take into consideration the ability of a distribution utility to meet or exceed service performance targets set by ERC, such as the: (a) average duration of power outages; (b) average time of restoration to customers; and (c) average time to respond to customer calls, with utilities being rewarded or penalized depending on their ability to meet these performance targets.

The second regulatory period of Cotabato Light ended on March 31, 2013, while that of Visayan Electric and DavaoLight ended on June 30, 2014. In addition, the second regulatory period of Subic Enerzone and SFELAPCO ended onSeptember 30, 2015. The reset process for the subsequent regulatory period, however, has been delayed due to the issuance by ERC in 2013 of an Issues Paper on the Implementation of PBR for distribution utilities under RDWR. Said paper aims to revisit various matters relating to the reset process. ERC has solicited comments from industryparticipants and has been holding public consultations on the Issues Paper.

On December 22, 2015, Matuwid na Singil sa Kuryente Consumer Alliance, Inc. (MSK) filed a petition proposing a modified RORB methodology or a modified PBR methodology, wherein the distribution utilities' capital expenditures and rate recovery thereon are approved in advance but the charges to the customers will only commence after theinvestments have actually been made and validated by ERC auditors. Public consultations were held on various dates in Metro Manila, Cebu, and Davao.

Through ERC Resolution No. 25 Series of 2016 dated July 12, 2016, ERC adopted the Resolution Modifying the RDWR for Privately Owned Distribution Utilities Entering PBR. Based on said Resolution, the Fourth Regulatory Period shall be as follows:

- (a) Cotabato Light: April 1, 2017 to March 31, 2021
- (b) Davao Light and Visayan Electric: July 1, 2018 to June 30, 2022
- (c) SEZ and SFELAPCO: October 1, 2019 to September 30, 2023



On November 21, 2016, ERC posted for comments the draft Regulatory Asset Base (RAB) Roll Forward Handbook for Privately Owned Electricity Distribution Utilities. Public consultations were conducted on said document.

The reset process for the fourth regulatory period has not yet started for all private distribution utilities as the abovementioned ERC rules have not been published yet for its effectivity.

In June 2019, ERC posted for comments its draft Rules for Setting Distribution Wheeling Rates and Issues Paper for the Regulatory Reset of the First Entry Group (Meralco, Cagayan de Oro Electric and Dagupan Electric). Various public consultations were held in the month of July 2019. However, during the July 29, 2019 PBR public consultation, *Matuwid na Singil sa Kuryente (MSK)* called the attention of ERC to act first on its 2015 petition on rate methodologybefore proceeding with the reset process. MSK then filed a petition for rulemaking entitled *In the Matter of Petition for Rules Change in Rate Setting Methodology for Distribution Wheeling Rate - Repeal of the Performance-Based Rate Making (PBR) Regulation and Return to Previous Return-on-Rate-Base (RORB) with Modification, docketed as ERC Case No. 2015-008 RM. ERC issued its Decision dated September 24, 2020 on MSK's petition denying its petition to revert to RORB, without prejudice to its right to submit its comments in the revision of the rules during the next ratereset process of the distribution utilities.* 

ERC also conducted Power 101 and PBR briefing sessions to various other consumer groups who said that they cannot intelligently comment on the PBR rules without understanding the concepts.

Due to the rules change on PBR, all AboitizPower Distribution Utilities have not undergone the third regulatory period reset. The ERC has engaged the services of Royal Asia Appraisal Corporation to consult on matters relating to PBRand the next regulatory reset. In January 2020, ERC requested private DUs to submit actual or historical expenditure covering the lapsed period. Due to the lockdown and quarantine restrictions, as well as unresolved clarifications as to what has to be provided to the ERC raised by DUs to the ERC through clarificatory meetings, private DUs were not able to provide the data within the timeframe given by ERC.

In relation to this, the ERC issued show cause orders, all dated October 29, 2020, against Cotabato Light (docketed as ERC Case No. 2020-097 SC), Visayan Electric (docketed as ERC Case No. 2020-098 SC), Davao Light (docketed as ERC Case No. 2020-107 SC), requesting the foregoing DUs to explain why they should not be penalized for the incomplete submission of the data requested by the ERC for its actual expenditure review. On January 7, 2021, the foregoing DUs submitted their respective explanations, including a manifestation that all required data has been submitted as of December 29, 2020. ERC has yet to resolve these cases. If found liable, penalty for violation is ₱50,000.00 per DU, pursuant to ERC Resolution No. 03, series of 2009.

On March 16, 2021, the ERC issued the draft Rules for Distribution Wheeling Rates and Issues Paper, which puts the PBR regulatory reset in motion. Stakeholders were asked to provide comments to the draft Rules until April 12, 2021.

## 5. ERC Regulation on Systems Loss Cap Reduction

In April 2018, ERC issued Resolution No. 10, Series of 2018 entitled "A Resolution Clarifying the System Loss Calculation Cap and Providing the Effectivity of the Rules for Setting the Distribution Loss Cap". This set of rules provide for thenew Distribution System Loss (DSL) cap that can be recovered and charged by distribution utilities to its customers, beginning in the May 2018 billing period.

Under the ERC resolution, the DSL cap for private utilities was set at 6.5% for 2018, 6.25% for 2019, 6.00% for 2020, and 5.50% for 2021. The aforementioned caps are exclusive of sub-transmission and substation losses. The aforementioned rules also provide for a performance incentive scheme (PIS), which is a price-linked reward for distribution utilities, with the goal of reducing the DSL passed on to customers and to promote efficiency in distribution systems in the long term.

The rules allow distribution utilities to use an alternative method in determining an individualized DSL cap that it shall apply subject to the approval of ERC. The individualized cap has two components: one for technical loss (determined using load flow simulations on the distribution utilities' reference distribution system) and another for non-technical loss (which represents the level of non-technical loss that minimizes the costs to consumers). In determining the reasonable level of the individualized DSL cap, costs and benefits must be



analyzed from the viewpoint of the customer.

In 2018, Cotabato Light filed an Application for the Individualized Distribution System Loss Cap, requesting, among others, that it be exempted from the 6.5% cap pending the filing and approval of its application for Individualized DSL cap of 7.48% in Technical Loss and 1.77% in Non-Technical Loss and sought approval to use the previous 8.5% DSL capinstead. The case is still pending with ERC as of March 23, 2021.

#### 6. Competitive Selection Process

On June 11, 2015, DOE promulgate Department Circular No. DC2015-06-0008 ("2015 DOE Circular") which mandated all distribution utilities to undergo competitive selection processes ("CSP") in securing PSAs after the effectivity of the said circular. The 2015 DOE Circular also authorized ERC to adopt a set of guidelines for the implementation of the CSP. The 2015 DOE Circular took immediate effect following its publication on June 30, 2015.

On October 20, 2015, ERC issued Resolution No. 13, Series of 2015, entitled, "A Resolution Directing All Distribution Utilities (DUs) to Conduct a Competitive Selection Process (CSP) in the Procurement of their Supply to the Captive Market" ("ERC CSP Rules"). This resolution provides that a PSA shall be awarded to a winning Generation Companyfollowing a competitive selection process or by direct negotiation, after at least two failed CSPs. For PSAs which were already executed but were not yet filed with the ERC and those that were still in the process of negotiation during the time of the effectivity of the ERC CSP Rules, the relevant distribution utility already had to comply with the CSPrequirement before its PSA application would be accepted by the ERC. The ERC CSP Rules took immediate effect following its publication on November 7, 2015.

ERC Resolution 13, Series of 2015, was restated in ERC Resolution No. 1, Series of 2016, entitled, "A Resolution Clarifying the Effectivity of ERC Resolution No. 13, Series of 2015." ERC Resolution No. 1, Series of 2016, extended the date of the effectivity of the CSP requirement from November 7, 2015 to April 30, 2016. It further stated that all PSAs executed on or after the said date would be required, without exception, to comply with the provisions of the ERC CSP Rules.

On February 1, 2018, DOE promulgated DC No. DC2018-02-0003 ("2018 DOE Circular") entitled "Adopting and Prescribing the Policy for the Competitive Selection Process in the Procurement by the Distribution Utilities of Power Supply Agreements for the Captive Market." Through this Circular, DOE issued its own set of guidelines ("DOE CSP Rules") for the procurement by distribution utilities of PSAs for the Captive Market.

Under the DOE CSP Rules, all PSAs shall be procured through CSP, except for the following instances: (1) generationproject owned by the distribution utility funded by grants or donations; (2) negotiated procurement of emergency power supply; (3) provision of power supply by any mandated Government-Owned and Controlled Corporation foroff-grid areas prior to, and until the entry of New Power Providers (NPP); and (4) provision of power supply by the PSALM through bilateral contracts. A PSA may also be entered into by direct negotiation if the CSP fails twice. The DOE CSP Rules took effect upon its publication on February 9, 2018.

The validity of ERC CSP Rules and ERC Resolution No. 1, Series of 2016, was challenged before the SC on the ground that ERC, in issuing the said resolutions, amended the 2015 DOE Circular and effectively postponed the date of effectivity of the CSP requirement. Consequently, on May 3, 2019, the SC in the case of *Alyansa Para sa Bagong Pilipinas, Inc. v.ERC (G.R. No. 227670)*, declared the first paragraph of Section 4 of the ERC CSP Rules and ERC Resolution No. 1, Series of 2016, as void ab initio. The SC further ruled that all PSAs submitted to ERC on or after June 30, 2015 shall comply with the CSP and that upon compliance with the CSP, the power purchase cost resulting from such compliance shall retroact to the date of the effectivity of the complying PSA, but in no case earlier than June 30, 2015, for purposes of passing on the power purchase cost to the consumers.

In December 2020, the DOE posted a draft Department Circular amending the 2018 DOE Circular. The final version has not yet been published as of March 23, 2021.

# 7. Adopting a General Framework Governing the Provision and Utilization of Ancillary Services in the Grid

On December 4, 2019, DOE issued Department Circular No. DC2019-12-0018 entitled "Adopting a General Framework governing the utilization of Ancillary Services (AS) in the Grid" ("AS Circular"). The policy seeks to ensure



the reliability, quality and security of the supply of electricity by adhering to principles that will provide the safe and reliable operation of the grid by taking into account the entry of emerging technologies and the intermittency of variable renewableenergy generating resources.

Included in the policy is the creation of an Ancillary Services Technical Working Group (AS-TWG) that will render technical assistance and advice to DOE in developing further policies on AS. One of the main functions of the AS-TWG is to review the Philippine Grid Code (PGC) (2016 edition) to address issues on the implementation of new AS categories and Primary Response requirement. The circular orders the System Operator to ensure optimal procurement of the required Ancillary Services.

Pending the harmonization of AS-related issuances and review of the relevant provisions of PGC 2016, the classification and required levels of AS shall be in accordance with the AS categories prior to PGC 2016.

According to the AS Circular, prior to the commercial operation of the Reserve Market, the Systems Operator ("SO") shall ensure compliance with its obligation to procure the required level and specifications of AS in line with the following:

- (a) Regulating, Contingency, and Dispatchable Reserves shall be procured through firm contracts only;
- (b) Reactive Power Support AS and Black Start AS shall be procured through firm contracts only; and
- (c) The protocol for the central scheduling of energy and contracted reserves in the WESM shall still apply,in accordance with the WESM Rules and relevant Market Manuals.

Upon the commercial operation of the Reserve Market, the following shall govern the procurement of AS:

- (a) SO shall procure Regulating, Contingency, and Dispatchable Reserves through firm contracts and the ReserveMarket provided that the contracted levels per reserve region shall be as follows:
  - i) Regulating Reserve Equivalent to 50% of the Regulating Reserve requirement;
  - ii) Contingency Reserve Equivalent to 50% of the dependable capacity of the largest generating unit;
  - iii) Dispatchable Reserve Equivalent to 50% of the dependable capacity of the second largest generating unit

#### 8. Ancillary Services Pricing and Cost Recovery Mechanism

Reserves are forms of ancillary services that are essential to the management of power system security. The provision of reserves facilitates orderly trading and ensures the quality of electricity.

On December 2, 2014, DOE issued Circular No. 2014-12-0022, otherwise known as the Central Scheduling and Dispatch of Energy and Contracted Reserves. The circular aims to prepare the market participants in the integration of ancillary reserves into the WESM. The ancillary service providers will be paid based on their respective ASPAs with NGCP, while the scheduling of capacity and energy will be based on market results.

On September 14, 2018, NGCP filed a Petition seeking the Commission's approval of its proposed amendments to the Ancillary Services – Cost Recovery Mechanism, docketed as ERC Case No. 2018-005 RM. The decision of the ERC onthese amendments remains pending.

Currently, the existing cost-recovery mechanism for Ancillary Services shall continue to be implemented until a newmechanism is recommended by the AS-TWG and adopted by ERC.

#### 9. Energy Efficiency and Conservation Act

RA No. 11285 or the Energy Efficiency and Conservation Act was signed into law on April 12, 2019. This act established a framework for introducing and institutionalizing fundamental policies on energy efficiency and conservation, including the promotion of efficient utilization of energy, increase in the utilization of energy efficiency and renewable energy technologies, and delineation of responsibilities among various government agencies and private entities.

Under the law, all government agencies, including government-owned corporations, are directed to ensure the efficient use of energy in their respective offices, facilities, transportation units, and in the discharge of their functions. DOE will also be authorized to develop a Minimum Energy Performance standard for the commercial, industrial, and transport sectors, and energy-consuming products including appliances, lighting, electrical equipment, and machinery, among others. DOE is also tasked to prescribe labeling rules for all energy-consuming



products, devices, and equipment.

DOE will develop and enforce a mandatory energy efficiency rating and labeling system for energy-consuming products, such as air conditioners, refrigeration units, and television sets, to promote energy-efficient appliances and raise public awareness on energy saving. The law also calls for fuel economy performance labeling requirements for vehicle manufacturers, importers, and dealers. LGUs are tasked to implement the Guidelines on Energy Conserving Design on Buildings for the construction of new buildings.

Under the Energy Efficiency and Conservation Act's IRR dated November 22, 2019, DOE can visit designated establishments to inspect energy-consuming facilities, evaluate energy-management systems and procedures, identify areas for efficiency improvement, and verify energy monitoring records and reports and other documents related to the compliance requirements within office hours and with an authorized representative of the establishment present. The IRR also calls for the commissioning of a certified conservation officer and energy manager to ensure compliance and be responsible for managing energy consumption, administering programs, and other responsibilities under the law.

Other Department Circulars promulgated by the DOE in relation to the Energy Efficiency and Conservation Act are as follows:

- (a) Department Circular No. DC2020-06-0015 "Prescribing the Guidelines of the Philippine Energy Labeling Program (PELP) for Compliance of Importers, Manufacturers, Distributors and Dealers of Electrical Appliances and other Energy-Consuming Products (ECP)", which aims to empower consumers in choosing energy efficient products at the point of sale, help realize energy savings and reduction of energy consumption/ bills through the use of energy efficient products; and reduce greenhouse gas emissions.
- (b) Department Circular No. DC2020-06-0016 "Prescribing the Minimum Energy Performance for Products (MEPP) covered by the Philippine Energy Labeling Program (PELP) for Compliance of Importers, Manufacturers, Distributors, Dealers and Retailers of Energy-Consuming Products)", which aims to eliminate the entry and sale of inefficient and substandard products in the local market; and reduce greenhouse gasemissions;
- (c) Department Order No. 2020-01-0001 "Organizing the Inter-Agency Energy Efficiency and Conservation Committee (IAEECC)"; and
- (d) Department Circular No. DC2020-12-0026 "Adoption of the Guidelines for Energy Conserving Design of Buildings", aims to encourage and promote the energy conserving design of buildings and their services toreduce the use of energy with due regard to the cost effectiveness, building function, and comfort, health, safety, and productivity of the occupants.

# 10. Energy Virtual One-Stop Act

RA No. 11234 or the Energy Virtual One-Stop Shop Act (EVOSS Law) was signed into law by President Duterte on March 8, 2019 and became effective on March 29, 2019. DOE issued the IRR on June 24, 2019. Under the EVOSS Law, prospective power generation, transmission, or distribution companies can apply, monitor, and receive all thenecessary permits, and even pay for charges and fees, through the online platform called Energy Virtual One-Stop Shop (EVOSS) once it takes effect, cutting down the lengthy permitting process for the development of power projects. The EVOSS online system will be managed and maintained by DOE, while its operations will be monitored by the EVOSS Steering Committee.

EVOSS applies to all new generation, transmission, and distribution projects throughout the country as well as government agencies and other relevant entities involved in the permitting process. The system provides a secure and accessible online processing system; recognizes the legal effect, validity, and enforceability of submitted electronic documents; and develops an online payment system for all fees for securing permits or certifications. The system enables government agencies involved in pending power projects to operate under a streamlined permitting process utilizing a uniform application template and in compliance with mandated processing timelines as identified in the law. The entire process will be using a system that utilizes electronic documents and monitors permit status via an online system.

The promulgation of the EVOSS Law, along with the implementation of the online system it mandates, is expected to substantially hasten the development of power projects. It has the potential to address delays brought about by lengthy government permitting processes and ultimately encourages the private sector to



invest more in the power sector.

The DOE conducted a series of virtual orientations targeting potential users to maximize utilization of the EVOSS online platform. The implementation of the EVOSS Online Platform aims to further streamline and simplify the permitting process for the electric power industry participants and prospective investors. This is with the end view of having timely completion of energy projects towards ensuring energy supply security.

#### 11. Net Metering

The DOE promulgated Department Circular No. DC 2020-10-0022 or the Net Metering Program for Renewable Energy System, which aims to encourage and further promote electricity End-Users' participation in the Net Metering Program by enhancing the current policies and commercial arrangements while ensuring the economic and technical viability of the Distribution Utilities.

#### Pertinent provisions include:

- (a) Banking of Net-Metering Credits All Net Metering Credits shall be banked for a maximum of one calendar year. Any excess of balance Net-Metering credits at the end of each calendar year shall be forfeited.
- (b) Application to Off-Grids or Isolated Grid Systems The Net Metering Program for End-User shall be allowedeven in areas not connected to the country's three major national electrical transmission grids.
- (c) Publication of Hosting Capacities for Net-Metering The Distribution Utilities shall publish in their website the respective Net-Metering programs, processes, and procedures, including hosting capacities on a per feeder or sector basis.
- (d) Responsibility of the LGUs All LGUs are enjoined to strictly comply with the provisions of RA No. 11234 (EVOSS Law), RA No. 11032 (Ease of Doing Business and Efficient Government Service Delivery Act of 2018) in processing permits and licenses related to applications for Net-Metering arrangements.
- (e) Responsibility of the National Electrification Administration (NEA) The NEA shall provide the necessary assistance in promoting the Net-Metering Program to all electric cooperatives nationwide.
- (f) Development of Net Metering Guidebook A guidebook on procedures and standards shall be developed by the DOE to be used by all stakeholders. The Renewable Energy Management Bureau shall prepare the Net Metering Guidebook, within six months from the effectiveness of this circular.

The Net Metering Program became effective on December 18, 2020.

# 12. Reliability Performance Indices

On December 16, 2020, the ERC published on its website Resolution No. 10, Series of 2020, entitled "A Resolution Adopting the Interim Reliability Performance Indices and Equivalent Outage Days Per Year of Generating Units".

This resolution aims to monitor the reliability performance of all Generating Units at operations and maintenancelevel, regularly determine and specify the reliability performance of the Grid, aid the power industry in evaluating reliability and availability of Generating Plants, and promote accountability of Generation Companies in order to achieve greater operation and economic efficiency. It applies to all Generation Companies with Conventional and Non-Variable Renewable Energy Generating Plants connected to the Grid, including Embedded Generating Plants, which have an aggregated capacity of 5MW and above. It includes the requirement for the System Operator and Transmission Network Provider to utilize the allowable planned outage days in Table 1 of the Resolution as a guide in preparing the Grid Operating and Maintenance Program. If the System Operator and Transmission Network Provider shall utilize unplanned outages beyond what is allowed in Table 1, the same shall provide a report as to the reason for such consideration.

#### 13. Prescribing Revised Guidelines for Qualified Third Party

On November 22, 2019, DOE promulgated Department Circular No. DC 2019-11-0015 also known as the "Revised Guidelines for Qualified Third Party". The Qualified Third Party (QTP) Guideline Policy is an initiative that was prescribed in the EPIRA, which shall assist the distribution utilities in ensuring and accelerating the total electrification of the country.



The policy provides revisions to the existing guidelines covering the qualifications and participation of QTPs in the provision of electric services to "Unviable Areas" within the respective franchise areas of distribution utilities and electric cooperatives. As part of the Scope of the Revised QTP Guidelines, the policy shall apply to the provision of electricity services in defined as unviable areas, which include unserved and underserved electricity customers, within the franchise areas of distribution utilities.

In view of the DOE policy, as of March 23, 2021, the ERC is working on its amendments to the 2006 Rules on the Regulation of Qualified Third Parties Performing Missionary Electrification in Areas Declared Unviable by the DOE.

## 14. Providing a Framework for Energy Storage System in the Electric Power Industry

On September 18, 2019, DOE promulgated Department Circular No. DC2019-08-0012 also known as "Providing a Framework for Energy Storage System in the Electric Power Industry", which governs the regulation and operation of energy storage systems (ESS). The increasing penetration of Variable Renewable Energy (VRE) in the country has prompted the need for the recognition of ESS as one of the technologies to manage intermittent operations of the VRE-generating plants' output thereby ensuring system stability. The issuance of the circular further hastens the entry of ESS as part of the modernization of the Philippine power sector. It finally answers questions relating to who should own and operate energy storage systems in the Philippines. The circular addresses policy gaps by providing aframework for the implementation and roll out of ESS in the country.

The circular applies to power industry participants, including power generation companies owning and/or operating ESS. The covered technologies include battery energy storage system; compressed air energy storage; flywheel energy storage; pumped-storage hydropower; and other emerging technologies that may be identified, qualified, and approved by DOE as ESS. The rules are also applicable to customers and end-users owning and/or operating ESS, which include distribution utilities; and directly connected customers. The circular also applies to qualified third parties, transmission network providers, system operators, market operators, and PEMC.

# 15. Guidelines Governing the Issuance of Operating Permits to Renewable Energy Suppliers Under the Green Energy Option Program

On July 18, 2018, DOE issued Department Circular No. DC2018-07-0019 also known as the "Rules Governing the Establishment of the Green Energy Option Program (GEOP) in the Philippines." This sets the guidelines for consumers or end-users, renewable energy suppliers, and network service providers, among other stakeholders, in facilitating and implementing such energy sources under the EPIRA.

GEOP is a renewable energy policy mechanism issued pursuant to RA No. 9513 or the RE Law that provides endusers the option to choose renewable resources as their sources of energy.

Under this issuance, all end-users with a monthly average peak demand of 100kW and above for the past 12 monthsmay opt to voluntarily participate in the GEOP. Those with an average peak demand below 100 kW may also participate in the GEOP, but only after DOE, in consultation with NREB and industry stakeholders, is able to determine that the technical requirements and standards are met by the end-user. End-users with new connections can also opt to participate in the Program and choose renewable energy resources for their energy/electricity needs, provided theiraverage peak demand meets the threshold provided in the GEOP Rules. The participation of the end-users in the GEOP will be governed by a supply contract between the end-user and the renewable energy supplier, and conform with ERC rules on distributed energy resources and generation facilities.

GEOP is presently available to end-users in Luzon and Visayas only, until such time that DOE, in consultation with the NREB and industry stakeholders, determines the readiness of the Mindanao market.

Other provisions of the GEOP include the establishment of the GEOP Oversight committee, as well as the ERC issuing regulatory framework particularly in setting the technical and interconnection standards and wheeling fees, to affect and achieve the objectives of GEOP. With regard to the billing mechanism, the GEOP Rules provide that a "dual billing system" may be adopted by the end-user availing of the program.



On April 22, 2020, the DOE issued the Guidelines governing the issuance of Operating Permits to RE Suppliers under the GEOP (DC 2020-04-0009), which sets rules and procedures in the issuance, administration, and revocation of GEOP Operating permits to RE suppliers.

#### 16. Promulgating the Renewable Energy Market Rules

On December 4, 2019, DOE issued Department Circular No. DC2019-12-0016, entitled "Promulgating the Renewable Energy Market (REM) Rules", thereby officially starting the Renewable Portfolio Standards (RPS) compliance process.

The REM Rules establishes the basic rules, requirements and procedures that govern the operation of the Renewable Energy Market, which seeks to:

- (a) Facilitate the efficient operation of the REM;
- (b) Specify the terms and conditions entities may be authorized to participate in the REM;
- (c) Specify the authority and governance framework for the REM;
- (d) Provide for adequate sanctions in cases of breaches of the REM Rules; and
- (e) Provide timely and cost-effective framework for resolution of disputes among REM Members and the Renewable Energy Registrar ("Registrar").

The REM is a market for the trading of Renewable Energy Certificates (RECs) in the Philippines, intended as a venue for Mandated Participants obligated by RPS to comply with their RPS requirements. REM's objective is to accelerate the development of the country's renewable energy resources.

The RPS Transition Period defines Year 0 as 2018 and the RPS Compliance Year 1 shall be the year 2020, and the intervening period shall be the Transition Period.

The REM Rules will be administered and operated by the Renewable Energy Registrar. Moving forward, operationalissues may still arise on who will be the RE Registrar.

As of March 23, 2021, the DOE is asking for public participation in the drafting of the REM Registration Manual, REM Manual (Allocation of RE Certificates for FIT-Eligible RE Generation), REM Enforcement and Compliance Manual (REM Investigation Procedures and Penalty Manual), and the REM Manual Dispute Resolution.

#### 17. Feed-in-Tariff System

Pursuant to the RE Law, the FIT system is an energy supply policy aimed to accelerate the development of emergingrenewable energy sources by providing incentives, such as a fixed tariff to be paid for electricity produced from each type of renewable energy resource over a fixed period not less than 12 years.

The ERC issued Resolution No. 16, Series of 2010, otherwise known as "Resolution Adopting the Feed-In Tariff Rules" (the "FIT" Rules) which establishes the FIT system and regulates the method of establishing and approving the FITs and the FIT-All.

The FIT Rules are specific for each emerging renewable energy technology and to be applied only to generation facilities which enter into commercial operation after effectivity of the FIT Rules or to such parts of such existing facilities which have been substantially modified or expanded as provided under the FIT Rules.

Under the FIT Rules, the FITs are specific for each eligible renewable energy plants, which are those power facilities with COCs issued to them that utilize emerging renewable energy resources or to such parts of such existing facilities that have been substantially modified or expanded, which enter into commercial operation after effectivity of the FIT Rules. These include facilities intended for their owners' use, which are connected to the transmission or distributionnetworks and are able to deliver to such networks their generation or parts thereof but FIT shall only be paid for such amount of electricity actually exported to the distribution or transmission network and not utilized for their own use.

In Resolution No. 10, Series of 2012, ERC adopted the following FIT and degression rates for electricity generated



from biomass, run-of-river hydropower, solar, and wind resources:

	FIT Rate	Degression Rate			
Wind	8.53	0.5% after year 2 from effectivity of FIT			
Biomass	6.63	0.5% after year 2 from effectivity of FIT			
Solar	9.68	6% after year 1 from effectivity of FIT			
Hydro	5.90	0.5% after year 2 from effectivity of FIT			

In line with the increase in installation target for solar energy from 50 MW to 500 MW and wind energy from 200 MW to 400 MW, ERC issued Resolution No. 6 Series of 2015 approving the Solar FIT2 rate of ₱8.69/kWh for the second set of installation target. On October 6, 2015, ERC issued Resolution No. 14, Series of 2015 adopting the Wind FIT2 rate of ₱7.40/kWh. In Resolution No. 1, Series of 2017, ERC set the degressed FIT rates for hydro and biomass plants at ₱5.8705/kWh and ₱6.5969/kWh, respectively. Through a letter dated February 23, 2018, DOE informed ERC of its resolution extending the FIT for Biomass and ROR Hydro until December 31, 2019.

As the fund administrator of the FIT-All, Transco filed an application before the ERC asking for provisional authority toimplement a FIT-All rate of ₱0.2278/kWh for Calendar Year ("CY") 2020. On January 28, 2020, ERC released a decision authorizing Transco to collect a FIT-All rate of ₱0.0495/kWh, lower than the applied ₱0.2471/kWh rate for CY2019. Prior to this decision, the last approved FIT-All rate is ₱0.2226/kWh for CY2018.

On May 26, 2020, the ERC promulgated its Resolution No. 6, series of 2020, wherein the ERC resolved to approve and adopt FIT adjustments for the years 2016, 2017, 2018, 2019, and 2020, using 2014 as the base year for the CPI and forex, to be recovered for a period of five years.

On August 4, 2020, TransCo filed its Application for the FIT-All rate of CY2021 of ₱0.1881/kwh, effective the January2021 billing period. In the alternative, it asked for a FIT-All rate of ₱0.2008/kWh based on a lower Forecast National Sales to account for the impact of COVID-19 to electricity consumption.

#### 18. Proposed Revisions to the Guidelines for the Financial Standards of Generation Companies

ERC is currently undergoing public consultations on its proposed Revised Guidelines for the Financial Standards of Generation Companies, under ERC Case No. 2019-001 RM. ERC proposed to revise Generation Companies' minimum annual Interest Cover Ratio or Debt Service Capability Ratio (DSCR) from 1.5x to 1.25x.

#### 19. Green Energy Auction Policy

On July 14, 2020, the DOE issued guidelines on the Green Energy Auction Policy (Department Circular No. DC 2020-07-0017) which set the framework for which the DOE shall facilitate the procurement of supply from RE projects by the mandated participants under the RPS on-grid rules through a competitive process for compliance with the RPS program and as applicable for their long-term power supply requirements. The process involves a regular auction process (notice every 15th of June) to be implemented by the Green Energy Auction Committee. The Contracting Customers and the Winning Bidders will execute a Green Energy Implementation Agreement (GEIA), which involves the Market Operator (MO) as the entity to allocate energy and calculate corresponding payments. The ERC will approve the GEIA template and the Green Energy Auction Reserve (GEAR) Price. Each Winning Bidder will have its own Green Energy Tariff (pay-as-bid), which shall not be higher than the GEAR Price. On the other hand, the Contracted Customers will pay the average price, subject to the allocation/calculation of MO, per trading interval.

#### 20. Bayanihan 2 Act

On September 11, 2020, the Bayanihan 2 Act was approved, which directed "all institutions providing electric, water, telecommunications, and other similar utilities to implement a minimum of 30-day grace period for the payment of utilities falling due within the period of enhanced community quarantine or modified enhanced community quarantine without incurring interests, penalties, and other charges." This is further qualified for the electric power sector, such that "the minimum 30-day grace period and staggered payment without interests, penalties, and other charges shall apply to all payments due within the period of the community quarantine in the electric power value chain to include generation companies, the transmission utility, and



distribution utilities."

On October 27, 2020, the ERC posted an advisory providing more details on the implementation of the Bayanihan 2 Act.

#### (xii) Amount Spent on Research and Development Activities

AboitizPower and its Subsidiaries do not allot specific amounts or fixed percentages for research and development. All research and development activities are done by AboitizPower's Subsidiaries and Affiliates on a per project basis. The allocation for such activities may vary depending on the nature of the project.

#### (xiii) Costs and Effects of Compliance with Environmental Laws

AboitizPower's generation and distribution operations are subject to extensive, evolving, and increasingly stringent safety, health, and environmental laws and regulations. Among other things, these rules address concerns on air emissions; wastewater discharges; the generation, handling, storage, transportation, treatment, and disposal of toxic or hazardous chemicals, materials, and waste; workplace conditions; and employee's exposure to hazardous substances. Standard laws and regulations that govern business operations include Clean Air Act (RA No. 9003), Ecological Solid Waste Management Act (RA No. 9003), Clean Water Act (RA No. 9275), Toxic Chemical Substances and Hazardous and Nuclear Wastes Control Act (RA No. 6969), Philippine Environmental Impact Statement System (PD No. 1586), and Occupational Safety and Health Standards (RA No. 11058). The RE Law adds new and evolving measures that must be complied with. DOE's Energy Regulation No. 1-94 ("ER 1-94") require companies to allocate funds for the benefit of host communities for the protection of the natural environment and for the benefit of the people living within the area. Further, funds are set for the management of carbon sinks and watershed areas through a nationwide reforestation program. These laws usher in new opportunities for the Company and set competitive challenges for its businesses.

The Safety Health Environment and Security (SHES) group of AboitizPower oversees the SHES programs and activities, including the accounting of all environmental impact, within its operational control from the corporate center to the business units and facility teams. For the Generation Group, the facilities include: (a) APRI's Tiwi-MakBan plants, (b) SacaSun San Carlos plant, (c) the Benguet, Bakun, Sabangan, Sibulan A, Sibulan B, Tudaya A, Tudaya B, Manolo Fortich, and Talomo HEPPs of the Hedcor Group, (d) the SN AboitizPower Group's Ambuklao, Magat, and Maris plants, (e) the Oil Group's Cebu, Mactan, Mobile 1, Mobile 2, Mobile 3-6, and Naga plants, and (f) the Coal Group's Davao and Toledo plants. For the Distribution Utilities, the facilities include Cotabato Light, Davao Light, Visayan Electric, Balamban Enerzone, Mactan Enerzone, Lima Enerzone, and Subic Enerzone.

AboitizPower and its Subsidiaries have allocated budgets for environmental expenditures covering costs for waste disposal, remediation, pollution control, environmental initiatives, and programs. All facilities are in compliance with regulatory requirements, thus noting zero spending for remediation costs.

The alignment to international best practices in all power plants and distribution utilities are exemplified with a 100% achievement of ISO certification for the management systems of Quality, Environment, Occupational Health and Safety.

In 2020, continuous improvement in managing environmental impacts is evident, as seen in the increased total environmental management expenses at ₱71.8 mn, which is a 10% increase compared with previous year at ₱65 mn. This is composed of ₱9.7 mn for APRI, ₱13mn for Hedcor, ₱15.7 mn for the Coal Group, ₱9.8 mn for the SN AboitizPower Group; ₱7.8 mn for the Oil Group, and a total of ₱15.3 mn for the Distribution Utilities.

Of the \$71.8 mn total environmental management expenses, \$24.9 mn was allocated for capital expenditure aimed at improving pollution prevention and control. The following projects were implemented: (a) APRI Makban's purchase of one new unit of Continuous Ambient Monitoring Station downwind; (b) APRI installation of additional Continuous Ambient Monitoring Station at Plant A in Tiwi; (c) SN AboitizPower-Benguet HEPP's improvement and rehabilitation of sewage treatment plant, oil, water, and grease separator in both Ambukalo and Binga facilities; (d) the Oil Group's improvement of its oil water separators and sewage treatment facility in Mobile 3-6; (e) the Coal group's ongoing construction of its improvement on sewage treatment plant at the



Toledo plant; (f) offload regeneration and decontamination of transformers with Polychlorinated biphenyls at Visayan Electric; and (f) Cotabato Light's construction of new material recovery facility.

Operating expenditure projects were also implemented to improve environmental management practices on site. APRI Tiwi's projects include (a) the minimization of single-use plastics and residual wastes which resulted to a reduction of generated wastes by 5% in 2020; (b) a domestic water consumption reduction initiative that resulted in a reduction of 5% in consumed water in 2020; and (c) air dispersion modelling for mapping the extent of H2S gas within the Tiwi Geothermal Power Plant to ensure safety of its workers. Cotabato Light's projects include: (a) the improvement of its transformer yard with oil trap; and (b) purchase of color-coded bins and health care waste bins to conform to AboitizPower SHES waste management standards.

AboitizPower and its Subsidiaries received a total of 103 SHES awards, certifications and citations in 2020. It received recognition from Safety & Health Association of the Philippine Energy Sector, Inc. (SHAPES) on: (a) APRI Tiwi's Platinum Corporate Safety and Health Excellence Award and Outstanding Safety and Health Professional Platinum Award; (b) SN AboitizPower-Magat's Outstanding Safety and Health Professionals Award, Corporate Safety and Health Excellence award, Special Recognition on Occupational Health Management of COVID-19 pandemic; and (c) SN AboitizPower- Benguet's Outstanding Safety And Health Professional for seven employees, and the Corporate Safety And Health Excellence Titanium Award.

AboitizPower's Subsidiaries received charges for alleged violations of environmental standards in 2020. In connection with DENR-PAB Case No. CAR-00874-16 entitled, *In the Matter of the Water Pollution Control and Abatement Case versus Hedcor Inc., Hedcor Sabangan, Inc., and Sta. Clara International,* the respondents were directed to pay a fine of \$\frac{1}{2}200,000.00\$ for the alleged violation of the Clean Water Act. Payment was made for and on behalf of all the respondents by Sta. Clara International, the contractor for the Hedcor Sabangan HEPP, in compliance with its contractual obligation during the construction of the plant. Hedcor received a Notice of Violation and a Cease and Desist Order from the Forest Management Bureau of DENR for unauthorized occupation of forest land without tenurial instruments in connection with its Irisan 1 and 3 plants. An Order lifting the Cease and Desist Order was issued on October 16, 2020, wherein no penalty was imposed but an initial amount of \$\frac{1}{2}500,000.00\$ representing back rentals was ordered to be paid by Hedcor. Hedcor was further ordered to pay a re-computation of back rentals upon determination of the area applied for a Special Agreement on Protected Area.

AboitizPower continues to be cognizant of new opportunities to comply with regulatory requirements and improvement of systems to promote safety and prevent adverse impacts to the environment or affected ecosystems.

# (xiv) Employees

At the parent company level, AboitizPower has a total of 370 employees as of February 28, 2021. These include executives, managers, supervisory, and rank-and-file staff employees. There is no existing Collective Bargaining Agreement (CBA) covering AboitizPower employees.

The following table provides a breakdown of total employee headcount on a per business group basis, according to employees' function, as of February 28, 2021:

Buring Survey		Number of Employees					E wire of CDA		
Business Group	Total	Executives	Managers	Supervisors	Rank & File	Employees	Expiry of CBA		
Aboitiz Power	370	74	61	67	168	0	N/A		
<b>Generation Companies</b>	Generation Companies								
Run-of-River Hydros	415	13	21	48	333	118	September 19,		
Large Hydros	185	18	34	73	60	0	N/A		
Geothermal	247	8	17	48	174	12	February 28, 2022(APRI)		
Solar	5	0	0	1	4	0	N/A		
Oil	399	12	34	188	165	0	N/A		
Coal	1,334	26	73	271	964	0	N/A*		



Business Group		Number of Employees				Unionized		
	Total	Executives	Managers	Supervisors	Rank & File	Employees	Expiry of CBA	
RES	5	0	1	1	3	0	N/A	
Distribution Utilities	809	17	64	134	594	336	December 31,2016** (Visayan Electric) June 30, 2024 (Cotabato Light) June 15, 2021 (Davao Light) May 9, 2024 (SFELAPCO)	
Total No. of Employees	3,769	168	305	831	2,465	466		

<sup>\*</sup>DOLE has granted the voluntary dissolution filed by Mariveles Power Station Employees Union (MPSEU) with Registration Number RO302-BAT-1309-UR-III 001.
Notice of Resolution was granted on April 1, 2020.

The Company does not anticipate any significant increase in manpower within the next twelve months unless new development projects and acquisitions would materially require an increase.

#### (xv) Major Risk/s Involved in the Business

An integral part of AboitizPower's Enterprise Risk Management efforts is to anticipate, understand and address the risks that the Company may encounter in the businesses it is involved in.

Risk Management, or the regular review of Risk Management Plans, is being conducted at least twice a year across the Group for Strategic Risks. Business Units review their Operational Risks management plans more frequently.

Risk management is integrated in the Company's strategic planning process, where teams identify the risk areas that could have an impact to the Company's strategic objectives. The Risk Management Team integrates Environment, Social and Governance (ESG) in the risk assessment process, including the enhancement of business continuity plans to ensure that climate change-related risks are properly mitigated.

Following the Group Risk Management governance structure, the Top Risks are regularly presented and discussed with Senior Management and the Board of Directors.

#### 1. Project Risks

AboitizPower has identified project risks as a top risk as it continues to grow its power generation portfolio. Project risks are largely driven by delays in commissioning and testing, commercial operations, as well as late completion and delivery of the transmission assets that will enable full dispatch of the plants in the pipeline. COVID-19-related travel restrictions, mandatory quarantine protocols, and on-site infections have also significantly affected the project milestones in 2020, and are anticipated to persist given the new COVID-19 variants. The Company's External Relations team and the Compliance teams of AboitizPower's Business Units have all been closely coordinating with the Department of Foreign Affairs, the COVID-19 Inter-Agency Task Force (IATF), and airport authorities, among others.

Project risk management plans are thoroughly defined and regularly reviewed for each project in order to track issues related to quality, safety, compliance, schedule, and resources. This ensures that identified risk control measures and recovery actions are implemented. Appropriate project insurance coverage, as well as periodic performance reviews of selected partners, reputable contractors, and third-party suppliers, are also in place.

To further mitigate project risks, delivery of transmission assets is closely coordinated with the NGCP. Operational readiness reviews are performed to ensure that new generating units are ready for commercial operations prior togoing on-line. Project post-mortem reviews are also conducted to determine key learnings that can be applied



<sup>\*\*</sup> The Secretary of Labor and Employment issued an Order dated September 6, 2019 on OS-AJ-2018-1001-0003 and a Motion for Clarification dated December 3, 2020 was purportedly filed by Visayan Electric Company, Inc. Employees Union (VECEU) on the matter of retroactivity date and is currently pending.

to ongoing and future projects.

To address challenges in land procurement, conversion, permitting, right-of-way, and other land-related issues, project stakeholder management plans are also developed to ensure that partners, contractors, regulatory agencies, hostcommunities, LGUs, and other key stakeholders are aligned with project execution timelines.

The COVID-19 pandemic also affected the construction of the GNPower Dinginin project. It is now in the initial stages of commissioning, but continues to face challenges due to the COVID-19 pandemic and the imposition of the travel ban on China. Construction has slowed down because of the preventive measures taken to ensure the safety of workers on-site. Due to said circumstances, the AboitizPower Group is constantly evaluating the timing of the project's commercial operations date.

# 2. Regulatory Risks

The electric power industry is characterized by a constantly evolving regulatory environment. Any shortcoming in regulatory compliance poses negative consequences in both the net income and reputation of each Business Unit and the Group. Further, the Company's results of operations and cash flow could be adversely affected by the inability to predict, influence, or respond appropriately to changes in law or regulatory schemes, including any inability or delay in obtaining expected or contracted increases in electricity tariff rates or tariff adjustments for increased expenses, or any inability or delay in obtaining or renewing permits for any facilities, could adversely impact results of operations and cash flow. The Company's business could also be adversely affected by any changes in laws or regulations, orchanges in the application or interpretation of laws or regulations in jurisdictions where power projects are located, could adversely affect the Company's business, including, but not limited to:

- (a) adverse changes in tax laws;
- (b) changes in the timing of tariff increases or in the calculation of tariff incentives;
- (c) change in existing subsidies and other changes in the regulatory determinations under the relevant concessions;
- (d) other changes related to licensing or permitting which increase capital or operating costs or otherwise affect the ability to conduct business; or
- (e) other changes that have retroactive effect and/or take account of revenues previously received and exposepower projects to additional compliance costs or interfere with our existing financial and business planning.

Any of the above events may result in lower margins for the affected businesses, which could adversely affect the Group's results of operations.

For renewable assets, pricing is fixed by regulatory arrangements which operate instead of, or in addition to, contractual arrangements. Business Units that are subject to regulated tariffs bear the risk. To the extent that operating costs riseabove the level approved in the tariff, the Business Units that are subject to regulated tariffs would bear the risk. During the life of a project, the relevant government authority may unilaterally impose additional restrictions on the project's tariff rates, subject to the regulatory frameworks applicable in each jurisdiction. Future tariffs may not permit the project to maintain current operating margins, which could have a material adverse effect on the Business Unit orthe Group, financial condition, results of operations and prospects.

To anticipate and proactively respond to changes in regulations, the Regulatory Affairs and External Relations teams of AboitizPower constantly collaborates with the DOE and the ERC to work towards a sound and sustainable regulatory and policy environment. Similarly, the AboitizPower SHES Team keeps abreast with environmental lawsand coordinates with DENR on matters pertaining to environmental compliance.

These teams, among others, actively participate in consultative processes and public consultations to provide feedback and positions on proposed laws and regulations. The Company's participation likewise ensures that its interpretation of such laws and regulations is aligned with the regulators. This is done in cooperation with organized power industry groups such as the Philippine Independent Power Producers Association (PIPPA) and Philippine Electric Plant Owners Association (PEPOA). Regular dialogues are conducted with host communities, media, non-government organizations, and the academe, to educate and update various groups about the power industry.

AboitizPower has likewise transitioned its Legal Team to strategically focus on compliance and to continually align with the Aboitiz Group's overall compliance processes. The Company is institutionalizing a compliance framework



across the different business and corporate support units, and is formalizing compliance reporting requirements among the Group's compliance officers. AboitizPower has also implemented the Aboitiz Unified Compliance Management System, an Aboitiz Group-wide initiative that is based on the Governance, Risk and Compliance framework.

#### 3. Reputation Risk

AboitizPower recognizes that its reputation is its single most valuable asset, a competitive advantage that allows the Company to earn, maintain, and strengthen the trust of its stakeholders. The Company knows that its reputation today took generations to build and sustain; hence, the need to protect and enhance it progressively is imperative. Today's operating environment is characterized by increasing corporate governance standards, heightened publicconsciousness due to social media, and greater scrutiny from key stakeholders. Reputation risks result from the occurrence of, or failure to, mitigate other risks.

AboitizPower continues to strengthen stakeholder engagement activities with all its stakeholders, including its customers, employees, shareholders, lenders and insurers, regulators, host communities, and LGUs. One of the key engagement channels is ER 1-94 which allows host communities to reap financial benefits for their contribution to power plants situated in their localities. AboitizPower's assumption of the fund's administration functions has hastened fund remittance and utilization for local electrification, development and livelihood, and environment enhancement projects of host communities. Due to the COVID-19 pandemic, DOE Department Circular 2020-04-0008 dated April 6, 2020 rationalized the utilization by host LGUs of ER 1-94 funds for COVID-19 response instead. As of mid-November 2020, over 80% of the total available ER 1-94 funds have been released by DOE and AboitizPower to around 90% of the Company's host beneficiaries.

For the past two years, AboitizPower has been recognized as a constituent company in the FTSE4Good Index Series. This Index Series was created by global index provider FTSE Russell and measures the performance of companies demonstrating strong ESG practices. The Company's recent Corporate Sustainability Assessment by the highly regarded Robeco SAM group, now part of S&P Global, showed marked improvements in its ESG performance. The absolutescore of AboitizPower improved by 74% compared to last year's rating, while its percentile ranking in its global peer group improved from 25th to 54th percentile. The Company also showed some improvements in its Sustainalytics ESG Risk Rating at 34.4, a 1.9 decrease of risk exposure from its 2019 rating. Meanwhile, the Company retained its rating of BB from the MSCI ESG Rating.

Moving forward, AboitizPower will continue to focus on addressing gaps in various risk areas of ESG. Furthermore, the Company's growth strategy remains aligned with the energy trilemma of energy security, energy equity, and environmental sustainability, but will be characterized by a strategic shift from ensuring low-cost energy to also providing energy from more sustainable sources in the next decade.

# 4. Information Security Risks

AboitizPower recognizes the vulnerabilities of global information security breaches and the increasingly complex challenges of digital transformations. Management acknowledges that information security threats should be addressed to prevent targeted and non-targeted attacks which can adversely disrupt operations and customer services, and result in serious impacts to the Company's bottom line and reputation.

In 2019, AboitizPower further strengthened its protection protocols against security threats with the implementation of the ISMS following the ISO 27001:2015 standard. For 2020, the Company's Generation and Distribution Business Groups have rolled out a uniform, Company-wide Operational Technology (OT) Security Minimum Standard.

AboitizPower aligns with the Aboitiz Group-wide Cyber Security Program, specific governance, standards, training and culture-building, and Operational Technology Security projects. OT Security projects in generation and distribution facilities are also ongoing through phased implementation until 2022. The ISMS discipline will continue to be embedded in all three pillars of Information and Operational Systems Security: People, Process, and Technology.

In efforts to achieve the desired Level 4 in Cyber Security Maturity and build an information security risk-aware culture within the Company, business continuity plans (BCP) on loss of technology scenarios are in place, annually tested,



reviewed, and continually improved. AboitizPower keeps pace with current information security threat landscape, solutions, and best practices to further strengthen prevention, detection, and comprehensive response to information security threats.

#### 5. Business Interruption Due to Natural and Man-made Calamities and Critical Equipment Breakdown

The loss of, and/or damage to, facilities caused by natural calamities such as earthquakes, typhoons, and floods mayresult in significant business interruptions within AboitizPower. Interruptions may also be caused by other factorssuch as critical equipment breakdown, Information Technology (IT) and OT security breaches, fires and explosions, hazardous waste spills, workplace injuries and fatalities, terrorism, and other serious risks.

Planned maintenance and overall outage management of AboitizPower's generation facilities and its critical equipment and OT infrastructure and systems are governed by asset management standards based on global best practice. All of AboitizPower's generation facilities have achieved asset management certifications based on ISO 55001:2014 standard. Recently commissioned plants will also be lined up for certification. On the other hand, distribution network availability and reliability targets have consistently been aligned with the performance bond standards set by ERC as part of the RDWR.

All Business Units have also achieved OHSAS 18001 certification, a British standard which is focused on controlling occupational health and safety hazards. AboitizPower companies are also transitioning to the ISO 45001 standard to drive a risk-based culture with more proactive approaches toward mitigating risks before they happen. To further reinforce industrial fire safety, the annual in-house training program on Fixed Fire Fighting Systems of the U.S. National Fire Protection Association is conducted for operations, maintenance, and safety personnel.

Group insurance programs that leverage on the Company's portfolio of generation and distribution assets, supported by risk modelling and quantification, are also in place. AboitizPower ensures that its Business Units have the right insurance solutions to achieve the optimal balance between retaining or transferring risks versus lowering the TotalCost of Insurable Risk. As such, business interruption insurance is procured to cover any potential loss in gross profits that may result from a major damage to critical assets.

Business Units periodically review, test, develop, update, and improve their BCP to ensure that they remain relevant with current business conditions, and address the uncertainties and issues faced by the Company.

Some of these enhancements include (a) typhoon preparedness; (b) regular emergency drills and simulation exercises on various scenarios related to other natural and man-made calamities; and (c) post-event evaluations to ensure that employees are able to respond effectively and safely as planned.

To further improve its existing BCM framework and practices, AboitizPower has rolled out a three-year roadmap of Business Continuity initiatives, which conforms to ISO 22301:2012 standards and requirements.

#### 6. Financial Risks

In the course of its operations, AboitizPower and its Subsidiaries are exposed to the following financial risks:

- (a) The growing multi-sectoral negative action against coal has led many financial institutions to restrict investments in coal projects. The following are important considerations of the Company's existing portfolio and strategic project pipeline, where coal concentration will significantly be reduced by the year 2030:
  - Financing and refinancing risks in terms of the Company's inability to borrow money to fund future coal projects. While banks are still willing to lend, the cost of project financing tends to be more expensive;
  - (ii) Difficulty in insurance procurement or renewal, where insurers' policy on coal underwriting and investing are also aligned with the same global trends on sustainability and ESG issues. While insurersare still willing to cover coal plants, the resulting impact is significantly higher premium rates for coal insurance year on year. Inability to fill up 100% capacity due to the reluctance or withdrawal of some insurance markets to insure coal plants has prompted the Company to resort to self-insurance. Other noteworthy risk drivers are the hardening of the insurance market aggravated by the global economicimpact of the COVID-19 pandemic, and any significant losses on



- damage to critical assets and related business interruptions; and
- (iii) Regulatory pressure, which is increasing with the recent DOE Memorandum dated December 22, 2020re: "Advisory on the Moratorium on Endorsements for Greenfield Coal-Fired Power Projects in line withImproving the Sustainability of the Philippines' Electric Power Industry", effective October 27, 2020;
- (b) Refinancing and liquidity risks arising from balloon / bullet payments for existing loans;
- (c) Interest rate risks resulting from the increasing cost to borrow money as a result of inflation; and
- (d) Forex risks in terms of forex fluctuations that may significantly affect its foreign currency-denominated placements, transactions, and borrowings. This risk is currently driven by the global COVID-19 crisis, giventhe impact it has on general currency markets; and the amount of natural hedge flows which may decline.

Aside from the negative impact to the Group's net income, these risks would also constrain any expansion and growth projects. Furthermore, defaulting on existing loans and other financial obligations will consequently put the Company's reputation at risk.

To address these risks, the Company carries out the following actions:

- (a) Regular monitoring of the Company's cash position;
- (b) Maintaining good relationships with the banks; Exploring alternative risk transfer options and operationalizing self-retention strategies; and
- (c) Implementing the Group's Financial Risk Management Framework, which is a collaboration of the Group Risk and Treasury teams and designed to ensure a consistent approach in identifying, assessing, quantifying, and mitigating financial risks across the Group.

#### 7. Competition Risk

Increasingly competitive market conditions create downward pressure on contract rates and increasing levels of commercial risk, to wit: (a) generation companies are required to participate in a transparent and competitive bidding of power supply requirements of distribution utilities and electric cooperatives through the CSP; and (b) spot prices are expected to continue to be volatile. As such, fixed pricing may potentially increase exposure to fuel and forex risk, while the inability to contract at favorable rates and commercial terms may result in further exposure to higher levels of spot market volatility.

As AboitizPower endeavors to market and contract project capacities from investments ahead of time, as well as renew expiring contracts from existing capacities, it also maximizes energy trading opportunities in the spot market. Striking this balance requires a combination of portfolio pricing and contracting strategies, and hedging of coal and forex exposure on fixed contracts. This is to ensure that plant operations are optimized, and that revenue and cashflow streams are managed.

# 8. Talent Risk

AboitizPower gears for further growth by shifting towards renewable energy sources and increasing its presence in the international market, while ensuring the availability and reliability of existing power plants. Both growth and operational excellence thrusts demand for organic subject matter experts of critical assets.

The risk on availability, readiness, and retention of talents for critical posts is inevitably increasing. Thus, talent attraction, optimization, and retention strategies are of utmost importance. In 2019, the Company integrated Strategic and Operational Workforce Planning into the Organizational Planning processes to enable the identification of current and future talent needs. This helped shape the people strategy of AboitizPower. In 2020, key human capital initiatives to holistically address talent management risks include employer branding; building targeted talent communities; succession management and talent mapping, blended development programs linked to competency and performance requirements (i.e., critical position understudy program, leadership and technical development and career pathing); purposive employee engagement programs; and a mental wellness initiative as part of the Company's COVID-19 business continuity plan.

#### 9. Pandemic Risks

In December 2019, the COVID-19 outbreak began in China and spread to other countries, including the Philippines.



On March 10, 2020 the World Health Organization characterized COVID-19 as a pandemic. As of December 31, 2020, the Department of Health ("DOH") reported 474,064 COVID-19 cases nationwide with 9,244 deaths.

The Philippines remains vulnerable to exposure and spread of the disease for the following reasons: (a) the considerable number of Overseas Filipino Workers globally; (b) the impact of international travel which raises the probability of transmission; and (c) lack of the necessary infrastructure to contain the spread of the disease. In response to the recent outbreak of COVID-19, the Philippines has imposed travel bans on several affected countries, which may have an adverse impact to the AboitizPower Group's suppliers' ability to deliver, which could delay the construction of certain projects.

In a move to contain the COVID-19 outbreak, the Office of the President issued a Memorandum directive to impose stringent social distancing measures in the National Capital Region effective March 15, 2020. Presidential Proclamation No. 929 was issued the next day, declaring a State of Calamity throughout the Philippines for a period of six monthsand imposed an enhanced community quarantine throughout the island of Luzon until April 12, 2020. On March 24, 2020, Congress passed Republic Act No. 11469, known as the Bayanihan to Heal as One Act (the "Bayanihan Act") into law, which conferred emergency powers on the President. On June 25, 2020, measures under the Bayanihan Act were implemented to address the pandemic in the Philippines that expired without extension or replacement.

On September 11, 2020, the Bayanihan 2 Act was signed into law by President Duterte. The Bayanihan 2 Act seeks to provide a stimulus package to struggling sectors as part of the country's COVID-19 response and recovery plan, and to scrutinize the Government's implementation of programs related to the pandemic. Similar to the Bayanihan Act, the Bayanihan 2 Act confers emergency powers to President Duterte which will be in effect until December 19, 2020. Such powers include the authority to adopt measures to "conserve and regulate the distribution and use of power, fuel, energy, and water, and ensure adequate supply of the same."

Since President Duterte's declaration of the State of Public Health Emergency and, consequently, the various community quarantine guidelines on public transportation, social distancing, international travel bans, health protocols, and mandatory quarantines, the Company has been implementing flexible work arrangements, including: (a) maximizing work-from-home set-up for support employees and selected essential employees; (b) 14-day-cycleof facility lockdown duty of generation facilities; and (c) special protocols for distribution line gangs and customercenters. This is to primarily ensure the health and safety of its sites and employees while continuing to serve its customers and other stakeholders, as well as to address any constrained mobility of employees brought about by the community quarantines.

For the AboitizPower Group, the primary impact of the COVID-19 pandemic was the decrease in demand for electricity as business activities were hampered by the government-enforced community quarantines. These quarantines also resulted in reduced mobility to and from the Power Group's existing facilities, and new facilities being constructed.

The AboitizPower Group continued to provide the country with the much-needed power supply for hospitals, government institutions, and critical businesses, while ensuring the safety of its teams, partners, and communities. To address the challenges posed by the pandemic, the AboitizPower Group developed a program that combines thebest of work-from-home, two-week workshifts, and remote plant operations. This will ensure that the AboitizPower Group keeps the lights on for the country. It also assessed the current and future modes of operations. This led to the necessity of doing an organizational restructuring, allowing for resiliency and enabling the Power Group to remainefficient, competitive, and sustainable. It is in the planning stages of a return to the workplace program, but will advance with caution. The COVID-19 pandemic also impacted the construction of the GNPower Dinginin project. It is now in the initial stages of commissioning, but continues to face challenges due to the COVID-19 pandemic and theimposition of the travel ban on China. Construction has slowed down because of the preventive measures taken to ensure the safety of workers on-site. Due to said circumstances, the AboitizPower Group is constantly evaluating the timing of the project's commercial operations date.

To date, all AboitizPower power generation facilities and power distribution utilities have normalized operations. BCPs have been successfully implemented to ensure the adequate and reliable supply and distribution of electricity. These BCPs are continually and promptly updated to adhere to the health and other community quarantine protocols and guidelines issued by the DOE, ERC, DOH, DOLE, IATF, and the LGUs.



The curtailed economic activity brought about by the shutdown and/or scaled down operations of energy-intensive industries have resulted in significant drops in electricity demand and consumption, which in turn has affected the revenue targets of AboitizPower's generation, distribution, and retail electricity supply businesses. The Company collaborates with its customers and key stakeholders to minimize the impact of the pandemic to its PSAs for all concerned parties. Distribution Utilities have also maximized the use of social media and digital platforms to deliver customer services.

The Bayanihan 2 Act also imposes a minimum 30-day grace period for the payment of electricity and other utilities falling due within the period of community quarantine without penalty. It further provides that payments may besettled on a staggered basis in no fewer than three monthly installments. The Company is compliant with DOE circulars and ERC advisories on the grant of extension of payment to electricity consumers for bills falling due in the original and extended community quarantines, and the amortization of the cumulative amount of such electricity bills in four equal installments payable in the four succeeding billing months following the end of the community quarantines. The resulting increase in credit and collection risks have posed a challenge to the Company's cash flows.

The said circulars also provide that all private and public corporations in the power sector shall be given a similar grace period for their obligations without interest, penalties, fees and charges, as well as the same four-month amortized payment arrangement for all unpaid balances on obligations within the same period. This directive has eased the impact and helped manage the cash flow of AboitizPower Subsidiaries, with respect to payments due to NGCP, PSALM, IEMOP, IPPs, and suppliers of oil and steam.

The Company ensures that the supply chains for its power plants and Distribution Utilities remain stable. It also ensures that supply of coal, critical spare parts, and services from outside the country continues through a number of options, including alternative local suppliers and service providers. Close coordination with LGUs and key government agencies by AboitizPower External Relations and its Business Unit's Legal and Compliance teams facilitate the unimpeded delivery of energy-related goods and services.

#### 10. Emerging Risks

Embedded in the risk management process is the continuous identification and monitoring of emerging risks. These are newly developing risks that cannot yet be fully assessed (due to high uncertainty) but could have a major impact on the organization in the future. These potential risks could be triggered by the fast-changing landscapes in the political, economic, social, technological, environmental, and legal aspects surrounding the Company's operations.

Such risks are captured and validated in the semi-annual risk assessment process and environmental scans of the strategic planning and annual organizational planning process of AboitizPower, and are subjected to further study by subject matter experts. These emerging risks are reported and discussed as part of the Group Risk ManagementCouncil and Board Risk and Reputation Management Committee regular agenda.

Stranded assets are investments that are not able to sustain a viable economic return and/or which are likely to see their economic life curtailed due to a combination of technology, regulatory, and/or market changes. There can be no assurance that the adoption of new safety, health, mining, and environmental laws and regulations, newinterpretations of existing laws, increased governmental scrutiny of safety, health, mining and environmental laws or other developments in the future will not result in the Company and its Subsidiaries from being required to upgrade, supplement, or relocate its facilities and having to incur additional capital expenditures or operating expenses to address the risk of potential stranded generation assets. In the event that future laws are enacted imposing restrictions on operations and refinancing, particularly in relation to power plants utilizing fossil fuels, certain capital expenditures or operating expenses or financing costs may not be fully recoverable.

The Philippines is a party to the 2015 Paris Agreement signed by almost 200 nations, which aims to keep the increase in global average of temperature to well below 2°C above pre-industrial levels and to limit the increase to 1.5°C in order to substantially reduce the risks and effects of climate change. As a party to the agreement, the Philippines may impose more stringent regulations, particularly on coal-fired power plant emissions by requiring expensive pollution controls on coal-fired power plants, among other measures. These measures may significantly increase costs of coal-fired power plants and, at the same time, increase the cost competitiveness of renewable energy. Recently promulgated implementing rules and regulations by the DOE on "Renewable



Portfolio Standards" also mandate electric power industry participants (such as generation companies, distribution utilities, and electric cooperatives) to source or produce a portion of their electricity requirements from eligible renewable energy resources and undertake CSPs in sourcing renewable energy. A significant portion of the captive market may shift away from coal and other hydrocarbon fuels, which may expose the coal-fired power plants of the Company to stranded-asset risk (i.e., hazard of an asset suffering from an unanticipated write-down, devaluation, or conversion to liability).

The Company is cognizant of the regulatory and market drivers in the shift towards green and sustainable business transformations. AboitizPower and its Subsidiaries are guided by its sustainability framework that looks into environmental, social and governance risks including climate-related risks of its value chains. The Company's strategy has long considered environmental sustainability as one of its key pillars. As of March 23, 2021, the Company, together with its partners, is the largest private renewable energy operator in the country with 1,544 MW in installed capacity.

AboitizPower's growth strategy remains aligned with the energy trilemma of balancing the three pillars of energy security, energy equity, and environmental sustainability. Over the last decade, the growth in energy demand has necessitated a focus on energy security and energy equity - the provision of reliable, and affordable energy for a growing economy. Having addressed energy security and energy equity via the presence of sufficient baseload capacity, AboitizPower has begun to shift focus back to environmental sustainability, and rebalancing its energy portfolio. This transition is included in the Company's sustainability agenda, with the Company targeting a mix of 50% thermal and 50% renewable energy capacity by 2030 from its current mix of 73% thermal (which are conventional or combustionpower plants such as coal or fuel fired plants), and 27% renewable (which do not rely on fossil fuels).

Further, to properly assess the potential and extent of the above-mentioned risks, AboitizPower, through its holding company, AEV, signed up to become the first Philippine supporter of the international Task Force on Climate-Related Financial Disclosures ("TCFD") in early 2020. This is a voluntary commitment to adopt a defined governance structure on identifying and addressing physical and transition risks associated with climate change, as well uncovering opportunities, and improving disclosures to provide clear and reliable information to stakeholders. Under SEC Memorandum Circular No. 4, series of 2019 on the Sustainability Reporting Guidelines for Publicly-Listed Companies ("PLCs"), there is a three-year period under which PLCs can comply, which includes the adoption of the TCFD reporting template.

Such risks are captured and validated in the semi-annual risk assessment process and environmental scans of the strategic planning and annual organizational planning process of AboitizPower, and are subjected to further study by subject matter experts. These emerging risks are reported and discussed as part of the Group Risk Management Council and Board Risk and Reputation Management Committee regular agenda.

# (b) Requirements as to Certain Issues or Issuers

## (i) Debt Issues

#### (a) Ten Billion Fixed-Rate Bonds issued in August 2014

On August 29, 2014, SEC issued an Order of Registration and a Certificate of Permit to Sell Securities for AboitizPower's \$\bigsep\$10 billion (bn) retail bonds ("2014 Bonds"). BPI Capital Corporation (BPI Capital) acted as the Issue Manager and Lead Underwriter, BPI Asset Management and Trust Group (BPI AMTG) as the Trustee, and Philippine Depository & Trust Corporation (PDTC) as the Registry and Paying Agent for the transaction. The 2014 Bonds received the highest possible rating of PRS "Aaa" from Philippine Rating Services Corporation (PhilRatings). The 2014 Bonds were listed with the Philippine Dealing & Exchange Corporation (PDEx) on September 10, 2014.

The 2014 Bonds were issued in two series: (a) seven-year bonds with a fixed interest rate of 5.205% per annum; and (b) twelve-year bonds with a fixed interest rate of 6.10% per annum. Interest rate is calculated on a 30/360- day count basis and is paid quarterly in arrears every March 10, June 10, September 10, and December 10 of each year at which the bonds are outstanding, or the subsequent banking day without adjustment if such interest payment date is not a banking day. The Company has the option, but not the obligation, to redeem in whole (and not in part) any series of the outstanding 2014 Bonds, on the following



dates or the immediately succeeding banking day if such date is not a banking day:

	Early Redemption Option Dates
Corios A Dands	5.25 years from Issue Date
Series A Bonds	6 years from Issue Date
	7 years from Issue Date
	8 years from Issue Date
Series B Bonds	9 years from Issue Date
	10 years from Issue Date
	11 years from Issue Date

AboitizPower has been paying interest to its bond holders since December 10, 2014.

#### Use of Proceeds

Following the offer and sale of the 2014 Bonds, AboitizPower received the aggregate amount of ₱10 bn as proceeds. As of December 31, 2016, the proceeds from the 2014 Bonds were fully utilized for the following projects:

- (i) 400 MW (net) Pulverized Coal-Fired Expansion Unit 3 in Pagbilao, Quezon;
- (ii) 68 MW Manolo Fortich Hydropower Plant Project;
- (iii) 300 MW Cebu Coal Project;
- (iv) 300 MW Davao Coal Project; and
- (v) 14 MW Sabangan Hydropower Plant Project.

#### (b) Shelf Registration of Thirty Billion Fixed-Rate Bonds issued in 2017 and 2018

On June 19, 2017, SEC issued an Order of Registration and a Certificate of Permit to Offer Securities for AboitizPower's fixed-rate corporate retail bonds in the aggregate amount of up to ₱30 bn ("2017 Bonds"). The 2017 Bonds were registered under the shelf registration program of the SEC and are to be issued in tranches.

# Series "A" Three Billion Fixed Rate Bonds issued in July 2017

Series "A" bonds were issued on July 3, 2017 with an aggregate amount of \$\mathbb{P}\$3 bn, a tenor of ten years, and fixed interest rate of 5.3367% per annum. Interest is payable quarterly in arrears on January 3, April 3, July 3, and October 3 of each year, or the subsequent banking day without adjustment if such interest payment date is not abanking day. AboitizPower engaged BPI Capital as Issue Manager and Underwriter, BPI-AMTG as Trustee, and PDTCas the Registrar and Paying Agent. The Series "A" bonds received a credit rating of "PRS Aaa" with Stable Outlookfrom Philratings, and is listed with PDEx.

AboitizPower received the aggregate amount of ₱2.97 bn as proceeds from the offer and sale of the Series "A" bonds. AboitizPower has been paying interest to its bond holders since October 2017.

## Use of Proceeds

As of December 31, 2017, the proceeds of the Series "A" bonds were fully utilized for the following projects:

Name of Project	Projected Usage (Per Prospectus)	Actual Usage
Equity infusions into GNPD in 2017	₱2,206,373	₱1,255,745
Equity infusions into GNPD in 2018	764,395	1,711,317
Bond issuance costs	29,232	32,938
TOTAL	₱3.000.000	₱3.000.000

Note: Amounts are in thousands.



#### Series "B" and Series "C" Ten Billion Fixed Rate Bonds issued in October 2018

Series "B" and Series "C" bonds, with an aggregate amount of ₱10 bn and an oversubscription option of ₱5 bn, were issued on October 12, 2018. The Series "B" bonds have an interest rate of 7.5095% per annum, and will mature in 2024, while the Series "C" bonds have an interest rate of 8.5091% per annum, and will mature in 2028. Interestis payable quarterly in arrears on January 25, April 25, July 25, and October 25 of each year, or the subsequent banking day without adjustment if such interest payment date is not a banking day.

AboitizPower appointed BDO Capital & Investment Corporation (BDO Capital) as Issue Manager, BDO Capital, BPICapital, and United Coconut Planters Bank as Joint Lead Underwriters, BDO Unibank, Inc. Trust & Investments Group as Trustee, and PDTC as the Registry and Paying Agent for the transaction. The Series "B" and Series "C" bonds received the highest possible rating of PRS "Aaa" from PhilRatings and are listed with PDEx.

AboitizPower received the aggregate amount of ₱7.5 bn as proceeds from the offer and sale of the Series "B" bonds and ₱2.5 bn for the Series "C" bonds. AboitizPower has been paying interest to its bond holders since January 2019 for the Series "B" and Series "C" bonds.

#### Use of Proceeds

As of September 30, 2019, the proceeds of the Series "B" and Series "C" bonds were fully utilized for the following projects:

Name of Project	Projected Usage (Per Prospectus)	Actual Usage
Refinancing of the Medium-Term	₱8,700,000	₱8,700,000
Loan ofTherma Power, Inc.		
Bond issuance costs	118,868	121,924
General corporate purposes	1,381,132	1,378,076
TOTAL	₱10,200,000	₱10,200,000

Note: Amounts are in thousands

# Series "D" 7.5 Billion Fixed-Rate Retail Bonds issued in October 2019

Series "D" bonds, with an aggregate amount of \$\mathbb{P}\$7.5 bn and an oversubscription of \$\mathbb{P}\$5 bn, were issued on October 14, 2019. The Series "D" bonds have an interest rate of 5.2757% per annum, and will mature in 2026. Interest is payable quarterly in arrears on January 14, April 14, July 14, and October 14 of each year, or the subsequent banking day without adjustment if such interest payment day is not a banking day.

AboitizPower appointed BDO Capital and First Metro Investment Corporation as Joint Issue Managers, Joint Bookrunners and Joint Lead Underwriters, and BDO Unibank-Trust and Investments Group as Trustee, and PDTC asthe Registry and Paying Agent of the transaction. The Series "D" bonds received the highest possible rating of PRS "Aaa" from Philratings and is listed with PDEx.

The Company received the aggregate amount of \$\mathbb{P}\$7.25 bn as proceeds from the offer and sale of the Series "D" bonds. AboitizPower has been paying interest to its bond holders since January 2020 for the Series "D" bonds.



#### Use of Proceeds

As of December 31, 2019, the proceeds of the Series "D" bonds were fully utilized for the following projects:

Name of Project	Projected Usage (Per Prospectus)	Actual Usage
Repayment of short-term loan	₽7,161,972	₽7,250,000
Bonds issuance cost	88,028	-
TOTAL	₽7,250,000	₽7,250,000

Note: Amounts are in thousands.

#### Series "E" and "F" Six Billion Retail Bonds issued in July 2020

Series "E" and Series "F" bonds, with an aggregate amount of ₱6 bn and an oversubscription option of ₱3.55 bn, were issued on July 6, 2020. The Series "E" bonds have an interest rate of 3.125% per annum, and will mature in 2022, while the Series "F" bonds have an interest rate of 3.935% per annum, and will mature in 2025. Interest is payable quarterly in arrears on January 6, April 6, July 6, and October 6 of each year, or the subsequent banking day without adjustment if such interest payment date is not a banking day.

AboitizPower appointed BDO Capital, China Bank Capital Corporation (China Bank Capital), and FMIC as the Joint Issue Managers and Joint Lead Underwriters, BDO Unibank, Inc.-Trust & Investments Group as Trustee, and PDTC as the Registry and Paying Agent for the transaction. The Series "E" and Series "F" bonds have been rated PRS "Aaa" with a stable outlook from PhilRatings on April 8, 2020, and are listed with PDEx.

AboitizPower received the aggregate amount of ₱9,550,000,000.00 bn as proceeds from the offer and sale of theSeries "E" and Series "F" bonds. AboitizPower has been paying interest to its bond holders since October 2020 for the Series "E" and Series "F" bonds.

#### Use of Proceeds

As of December 31, 2020, the proceeds of the Series "E" and Series "F" bonds were utilized for the following projects:

Name of Project	Projected Usage (Per Prospectus)	Actual Usage
Reimburse Previous Equity	₱6,736,749	₱6,736,749
Contributions to GNPD through AA		
Thermal and TPI		
Fund Succeeding Equity Infusions	₱2,082,873	₱783,753
in AAThermal and TPI		
General corporate purposes	614,889	₱102,127
Bond issuance costs	115,489	₱113,547
TOTAL	₱9,550,000	₱7,736,176

Note: Amounts are in thousands.

	Per Final Prospectus (in Pesos)	Actual Usage (in Pesos)
Gross Proceeds	₱9,550,000	₱9,550,000
Net Proceeds	₱9,434,511	₱9,436,453

Note: Amounts are in thousands.

Balance of the proceeds as of December 31, 2020: ₱1,813,824,000.00

### (c) Shelf Registration of Thirty Billion Fixed-Rate Bonds issued in 2021

On December 18, 2020, AboitizPower filed a Registration Statement with the SEC for the registration of its proposed fixed rate retail bonds in the aggregate principal amount of ₱30 bn, to be registered under the



shelf registration program of the SEC (the "2021 Bonds").

#### First Tranche Four Billion Fixed Rate Bonds issued in March 2021

The first tranche of the 2021 Bonds, with a base issue size of up to P4 bn and an oversubscription of up to P4 bn (the "First Tranche Bonds") was issued on March 16, 2021. The First Tranche Bonds have an interest rate of 3.8224% per annum, and will mature in 2026. Interest is payable in arrears on March 16, June 16, September 16, and December 16 of each year, or the subsequent banking day without adjustment if such interest payment date is not a banking day.

AboitizPower appointed BDO Capital, BPI Capital, China Bank Capital, and FMIC as Joint Lead Underwriters. BDO Unibank, Inc. – Trust and Investments Group is appointed as Trustee. The First Tranche Bonds received the creditrating of "PRS Aaa" with Stable Outlook. AboitizPower listed the First Tranche Bonds with PDEX on March 15, 2021.

AboitizPower received the aggregate amount of P8 bn as proceeds from the offer and sale of the First Tranche Bonds. The Company expects to issue subsequent tranches of the Bonds under this shelf registration program, as the need arises and as market conditions permit.

#### Item 2. Properties

The Company's head office is located at 32<sup>nd</sup> Street, Bonifacio Global City, Taguig City, Metro Manila, Philippines. The office space occupied by the Company is leased from a third party. As a holding company, the Company does not utilize a significant amount of office space.

As of March 23, 2021, there are no definite plans of acquiring properties in the next twelve months. Nonetheless, the Company plans to continually participate in future projects that become available to it and will disclose the same in accordance with the applicable disclosure rules under the SRC.

On a consolidated basis, AboitizPower's Property, Plant and Equipment were valued at around ₱203.45 bn as of end- 2020, as compared to ₱209.52 bn as of end-2019. The breakdown of the Company's Property, Plant and Equipment as of December 31, 2020 and December 31, 2019 is as follows:

Property, Plant and Equipment as of December 31	2020	2019
Land	<b>₱</b> 1,751,190	<b>₱</b> 1,785,250
Buildings, Warehouses and Improvements	38,731,336	37,218,328
Powerplant, Equipment, and Streamfield Assets	138,325,267	141,948,261
Transmission, Distribution and Substation Equipment	23,002,108	21,295,812
Transportation Equipment	5,311,547	1,626,721
Office Furniture, Fixtures and Equipment	1,345,146	1,174,643
Leasehold Improvements	2,950,245	2,793,542
Electrical Equipment	8,176,921	7,788,861
Meter and Laboratory Equipment	2,383,018	2,265,372
Tools and Others	4,687,252	1,228,993
Construction in Progress	5,464,652	6,311,485
Right-of-use Assets	38,012,187	37,864,618
Less: Accumulated Depreciation and Amortization	63,441,503	50,645,980
Less: Accumulated Impairment	3,248,123	3,134,440
TOTAL	₱203,451,243	₱209,521,466

Note: Values for the above table are in thousand Philippine Pesos.



Locations of Principal Properties and Equipment of the Company's Subsidiaries are as follows:

Subsidiary	Description	Location/Address	Condition
APRI	Geothermal power plants	Tiwi, Albay, Caluan, Laguna; and Sto. Tomas, Batangas	In use for operations, used to secure long-term debt
Aseagas	Raw land and improvements	Lian, Batangas	Ceased operations
Hedcor	Hydropower plants	Kivas, Banengneng, Benguet; Beckel, La Trinidad, Benguet, Bineng, La Trinidad, Benguet; Sal-angan, Ampucao, Itogon, Benguet; and Bakun, Benguet	In use for operations
Hedcor Sibulan	Hydropower plant	Santa Cruz, Sibulan, Davao del Sur	In use for operations
Hedcor Tudaya	Hydropower plant	Santa Cruz, Sibulan, Davao del Sur	In use for operations
Hedcor Sabangan	Hydropower plant	Namatec, Sabangan, Mountain Province	In use for operations
СРРС	Bunker-C thermal power plant	Cebu City, Cebu	In use for operations
EAUC	Bunker-C thermal power plant	Lapu-Lapu City, Cebu	In use for operations
тмі	Barge-mounted diesel power plants	Nasipit, Agusan del Norte and Barangay San Roque, Maco, Compostela Valley	In use for operations
ТМО	Barge-mounted diesel power plants	Navotas Fishport, Manila	In use for operations
TSI	Coal-fired thermal power plants	Davao City and Davao del Sur	In use for operations, used to secure long-term debt
TPVI	Buildings/plants, equipment, and machinery	Naga City, Cebu	In use for operations
TVI	Coal-fired thermal power plants	Bato, Toledo, Cebu	In use for operations, used to secure long-term debt
GMEC	Coal-fired thermal power plants	Mariveles, Bataan	In use for operations, used to secure long-term debt
Cotabato Light	Industrial land, buildings/ plants, equipment, and machinery	Sinsuat Avenue, Cotabato City	In use for operations
Davao Light	Industrial land, buildings/ plants, equipment, and machinery	P. Reyes Street, Davao City and Bajada, Davao City	In use for operations
Visayan Electric	Industrial land, buildings/ plants, equipment, and machinery	Jakosalem Street, Cebu City and J. Panis Street, Cebu City	In use for operations
Lima Enerzone	Industrial land, buildings/plants, equipment, and machinery	Lipa City and Malvar, Batangas	In use for operations
Balamban Enerzone	Industrial land, buildings/plants, equipment, andmachinery	Balamban, Cebu	In use for operations

# **Item 3. Legal Proceedings**

# **Material Pending Legal Proceedings**

AboitizPower and its Subsidiaries are involved in various legal proceedings in the ordinary conduct of their



businesses. The Company believes that none of these legal proceedings will have a material effect on the Company's financial position and results of operations.

Visayan Electric, for example, received several assessments of real property taxes on its electric posts, transformers, wires, machineries, air-conditioning units, and water pumps. Visayan Electric consistently maintains that the electric posts, transformers, wires, machineries, air-conditioning units, water pumps and their appurtenances are not considered real properties under the Civil Code of the Philippines, and therefore are not lawful objects of real property tax. Further, Section 270 of the Local Government Code of 1991 (LGC) provides that the collection of real property tax is mandatorywithin five years from the date they become due, and that failure to collect the real property tax within the said periodwill bar collection thereof.

Visayan Electric has availed of Cebu City's tax amnesty ordinance in settlement of its real property tax assessment caseamounting to \$183mn covering the period from 1989 to 2019 pending before the Cebu City Assessor's Office. Visayan Electric was issued a tax certificate on January 5, 2021, clearing the company of any and all real property tax liabilities for all its electric poles and their attachments located in Cebu City.

The other material pending legal proceedings involving the Company and its Subsidiaries are as follows:

Luzon Hydro Corporation vs. The Provincial Government of Benguet, represented by Governor Melchor D. Diclas; Orlando T. Oidi, in his official capacity as the Provincial Assessor of Benguet Province; Imelda I. Macanes, in her official capacity as the Provincial Treasurer of Benguet Province; Bado K. Pasule, in his official capacity as the Municipal Assessor Of Bakun, Benguet; and Merlita Tolito, in her official capacity as the OIC-Municipal Treasurer Of Bakun, Benguet

Civil Case No. 20I-CV-3558

In view of the finality of the SC's Decision in the case entitled: "National Power Corporation vs. Luzon Hydro Corporation (LHC), Banggay T. Alwis, Municipal Assessor, Manuel C. Bagayao, Municipal Treasurer of Bakun, Benguet, Erlinda Estepa, Provincial Assessor and Mauricio B. Ambanloc, Provincial Treasurer of the Province of Benguet" docketed as GR No. 244450and GR No. 244659, the Municipal Treasurer of Bakun issued real property tax Bills for the period covering 2002 to 2019amounting to ₱284,448,073.24 on January 16, 2020.

On February 3, 2020, LHC wrote to the Provincial Governor requesting for the amendment of the real property tax Bills to align with the MOA dated December 20, 2012 by and between LHC and the Province of Benguet. In thesame letter, LHC also cited Executive Order (EO) No. 88, Series of 2019, which reduced the liability for real property tax of IPPs such as LHC with BOT Agreements with Government Owned and Controlled Corporations to an amount equivalent to the tax due if computed at 15% assessment level and condoned all interest and penalties for all years up to 2018.

On September 14, 2020, LHC filed a Petition with the Regional Trial Court ("RTC") of La Trinidad, Benguet, praying for the issuance of a writ of mandamus to compel the Province of Benguet to comply with the provisions of the EO and recompute the real property tax liabilities of LHC. The Province of Benguet filed its Comment with Motion to Dismiss, which was denied by the RTC. The RTC also directed the parties to immediately manifest their conformity to the statement of undisputed facts, admitted documentary exhibits, and the statement of legal issues. LHC filed its Comment on January 21, 2021 while the Province filed its Compliance with Manifestation on February 5, 2021.

On March 23, 2021, a hearing was held through videoconference to discuss the factual issues raised by the Province. The judge advised that an Amended Order will be issued containing the summary of admitted facts, list of admitted documents and statement of legal issues based on the respective Comments or Manifestations filed by the parties.

Luzon Hydro Corporation vs. Cristina G. Monderin, in her official capacity as the Municipal Treasurer of Alilem, IlocosSur, et al.

Civil Case Nos. 01810-T and 01814-T

With the finality of the SC's determination in the case: "Luzon Hydro Corporation and the National Power Corporation vs. The Local Board of Assessment Appeals of the Province of Ilocos Sur, Fatima Tenorio, in her official capacity as the Provincial Assessor of the Province of Ilocos Sur, Antonio A. Gundran, in his capacity as the



Provincial Treasurer of the Province ofllocos Sur" docketed as GR Nos. 223403 and 223460-61 that it is liable to pay real property tax, LHC wrote to Gov. Singson on December 18, 2018 signifying its willingness to settle the outstanding RPT obligation, but at the reduced amount pursuant to the EOs. There was no response until August 13, 2019, when LHC received a Notice of Tax Delinquency from the Municipality with respect to four properties, computed based on an 80% assessment level. LHC received a second Tax Delinquency Notice on September 18, 2019 for seven other properties. The second tax delinquency notice covered the lodging house, admin buildings, warehouses, tunnel steel lining and industrial switchyard. Thereafter, the Municipality of Alilem issued warrants of levy for the properties covered by the notices, and scheduled them for auction sale.

LHC filed two separate "Petitions for Prohibition and *Mandamus* with prayer for Temporary Restraining Order ("TRO") and Preliminary Injunction" to cover the two notices of auction sale, challenging the correctness of the amount assessed as real property tax and to prevent the auction sale of the assets. The actions also sought the enforcement of the EOs directing the reduction of real property tax on property, machinery and equipment actually and directly used by IPPs under BOT contracts (however denominated), and condoning related real property tax interest and penalties.

The RTC of Tagudin, Ilocos Sur acting on both Petitions, issued two TROs enjoining the Municipality of Alilem from selling at public auction LHC's real properties for a period of 20 days, which has since expired. LHC, on its part, filed its Position Paper on December 12, 2019 and Supplemental Position Paper December 19, 2019, in compliance with the aforesaid court orders. The case is now submitted for decision.

On April 17, 2020, LHC filed a Manifestation to inform the RTC of Tagudin, Ilocos Sur about the parties' renewed attemptto forge a settlement. LHC and the Province of Ilocos Sur entered into a Compromise Agreement on July 22, 2020 and subsequently filed a Joint Motion to Render Judgment Based on Compromise. The RTC of Tagudin, Ilocos Sur approved the CA and promulgated the Judgment Based on Compromise Agreement on July 27, 2020 and on September 11, 2020 issued an Order noting LHC's full compliance with its obligations under the Compromise Agreement and directed the release to LHC of the TRO bond previously posted.

G.R. No. 210245 entitled "Bayan Muna Representative Neri Javier Colmenares, et al. vs. Energy Regulatory Commission, et al.", Supreme Court; December 19, 2013

G.R. No. 210255 entitled "National Association of Electricity Consumers for Reforms, et al. vs. Manila Electric Company, et al.", Supreme Court; December 20, 2013

G.R. No. 210502 entitled "Manila Electric Company, et al. v Philippine Electricity Market Corporation, et al.", Supreme Court; January 8, 2014

On December 19, 2013, Bayan Muna representatives filed a Petition for *Certiorari* against ERC and Meralco with the SC, questioning the alleged substantial increase in Meralco's power rates for the billing period of November 2013. These cases raised, among others, the: (i) legality of Sections 6, 29 and 45 of the EPIRA, (ii) failure of ERC to protect consumers from high prices of electricity, and (iii) alleged market collusion by the generation companies. These cases were consolidated by the SC, which issued a TRO preventing Meralco from collecting the increase in power rates for the billing period of November 2013. The TRO was subsequently extended by the SC for another 60 days, or until April 22, 2014. On April 22,2014, the SC extended the TRO indefinitely.

Meralco filed a counter-petition impleading all generation companies supplying power to the WESM to prevent the generation companies from collecting payments on power purchased by Meralco from the WESM during the contested billing period. The SC ordered other power industry participants (DOE, ERC, PEMC, PSALM, and the generation companies) to respond to Meralco's counter-petition.

The SC set the consolidated cases for oral arguments on January 21, 2014, February 4 and 11, 2014. After oral arguments, all parties were ordered to file their comments and/or memoranda. Meralco has been prevented from collecting the differential increase of the price hike. Because of Meralco's counter-petition against the generation companies, PEMCwithheld settlement of the power purchases during the covered period.

On February 7, 2019, petitioners in G.R. No. 210245 filed their Motion for Directions, Status Updates and Immediate Resolution. As of March 23, 2021, these cases before the SC are still pending resolution and the SC



has not lifted the TRO.

SC GR No. 224341 entitled "Philippine Electricity Market Corporation vs. Therma Mobile, Inc.", Supreme Court [CA G.R. SP No. 140177 entitled "PEMC v. Therma Mobile Inc.", Court of Appeals, Manila SP Proc. No. 12790 entitled "Therma Mobile Inc. vs. PEMC", Regional Trial Court Branch 157-Pasig City PEMC ECO-2014-0009 entitled "Therma Mobile, Inc. (TMO Power Plants Units 1-4) Possible Non-Compliance with Must-Offer-Rule, Investigation Summary Report, dated August 4, 2014"]

The Enforcement and Compliance Office of the Philippines Electricity Market Corporation (PEMC-ECO) conducted an investigation on TMO for possible non-compliance with the Must-Offer-Rule for the period October 26, 2013 to December 25, 2013. PEMC-ECO concluded that TMO was non-compliant with the Must-Offer-Rule for 3,578 intervals and recommended a penalty of ₱234.9 mn.

TMO filed its letter request for reconsideration on September 5, 2014, contending that it did not violate the Must-Offer Rule because its maximum available capacity was limited to 100 MW due to: (a) the thermal limitations of the old TMO 115-kV transmission line, and (b) the technical and mechanical constraints of the old generating units and the component engines of the TMO power plants which were under various stages of rehabilitation after having been non-operational for five years. Although TMO's rated capacity is 234 MW (net), it could only safely and reliably deliver 100 MW during the November and December 2013 supply period because of limitations of its engines and the 115-kV transmission line. This temporary limitation of TMO's plant was confirmed during a dependable capacity testing conducted on November 21, 2013.

In its letter dated January 30, 2015, the PEMC Board of Directors denied TMO's request for reconsideration and confirmed its earlier findings. On February 13, 2015, TMO filed a Notice of Dispute with PEMC to refer the matter to dispute resolution under the WESM Rules, WESM Dispute Resolution Market Manual and the ERC-PEMC Protocol.

On February 16, 2015, TMO filed a petition for TRO before the Pasig City RTC. In its Order dated February 24, 2015, the RTC granted TMO a 20-day temporary order of protection and directed PEMC to: (i) refrain from demanding or collecting the amount of \$\frac{1}{2}\$24.9 mn as financial penalty; (ii) refrain from charging interest on the financial penalty and having the same accrue; and (iii) refrain from transmitting PEMC-ECO's investigation report to the ERC. TMO posted a bond in the amount of \$\frac{1}{2}\$234.9 mn to answer for any damage that PEMC may suffer as a result of the Order. On April 1, 2015, the RTC rendered a Decision in favor of TMO. PEMC appealed the RTC decision before the Court of Appeals (CA) and sought to reverse and set aside the decision of the RTC.

On December 14, 2015, the CA rendered a Decision denying PEMC's Petition for Review and affirming the April 1, 2015 Decision of RTC in favor of TMO. On June 6, 2016, PEMC filed a Petition for Review on Certiorari with the SC to assail the December 14, 2015 CA Decision. TMO filed its Comment to PEMC's Petition for Review and PEMC filed a Reply. In its March 29, 2017 Resolution, the SC noted TMO's Comment and PEMC's Reply.

As of March 23, 2021, PEMC's Petition is still pending before the SC.

SC G.R. Nos. 244449 and 244455-56 entitled "Energy Regulatory Commission vs. Therma Mobile, Inc., Manila Electric Company and AP Renewables, Inc.", Supreme Court;

CA G.R. SP. No. 152588 entitled "Therma Mobile, Inc. vs. Energy Regulatory Commission, Atty. Alfredo P. Vergara, Jr. and Engr. Nelson D. Canlas, in their capacity as Investigating Officers (IOs) of the Investigatory Unit constituted by the Honorable Commission pursuant to its Office Order No. 38, Series of 2013 dated December 26, 2013, as amended by Office Order No. 82, Series of 2017", Court of Appeals, Manila;

ERC Case No. 2015-025 MC entitled "Atty. Isabelo Joseph P. Tomas II, in his capacity as the Investigating Officer of the Investigatory Unit constituted by the Honorable Commission pursuant to its Office Order No. 38, Series of 2013 dated December 26, 2013 vs Meralco and Therma Mobile, Inc. [For Violation of Section 45 of RA 9136, otherwise known as EPIRA, Rule 11, Section 1 of IRR of the EPIRA (Commission of an Anti-Competitive Behavior, particularly Economic Withholding)]", ERC Pasig City, June 4, 2015;

ERC Case No. 2015-027 MC entitled "Atty. Isabelo Joseph P. Tomas II, in his capacity as the Investigating Officer of the Investigatory Unit constituted by the Honorable Commission pursuant to its Office Order No.



38, Series of 2013 dated December 26, 2013 vs Therma Mobile, Inc. [For Violation of Section 45 of RA 9136, otherwise known as EPIRA, Rule 11, Section 1 and 8(e) of IRR of the EPIRA (Commission of an Anti-Competitive Behavior, particularly Physical Withholding)]", ERC, Pasig City, June 4, 2015;

Pursuant to the allegations in the Bayan Muna SC case, the Investigation Unit of ERC ("ERC-IU") conducted investigations on the alleged anti-competitive behavior and market abuse committed by some participants of the WESM, including TMO.

On January 24, 2014, ERC issued a Subpoena Ad Testificandum and Duces Tecum directing TMO's representative to give clarification on matters pertaining to offers per trading interval involving the November to December 2013 supply months and provisions on the PSA between Meralco and TMO. The representative was likewise directed to bring relevant documents.

On January 29, 2014, TMO filed its Compliance and Submission to the Subpoena Duces Tecum. Further, on March 11, 2014, TMO filed its Memorandum, arguing that it did not commit any act constituting anti-competitive behavior and/or misuse of market power. TMO then requested ERC-IU to terminate and close the investigation.

On May 20, 2015, ERC-IU issued its report and found that in bidding the way they did for the November and December 2013 supply months, TMO and Meralco allegedly committed Economic Withholding, and TMO committed Physical Withholding, and thus recommended the filing of cases for Anti-Competitive Behavior against TMO and Meralco.

On June 23, 2015, ERC ordered Meralco and TMO to file their respective Answers to the Complaint. On August 24, 2015, TMO filed its Answers praying for the dismissal of the Complaints.

In its Manifestation dated October 7, 2016, ERC-IU manifested the resignation of Atty. Isabelo Tomas as Investigating Officer (IO) and the appointment of Director Alfredo Vergara, Jr. and Engr. Nelson Canlas as new IOs. In a separate pleading, the new IOs filed their Reply to various motions filed by TMO.

On July 27, 2016, Meralco filed in ERC Case No. 2015-025MC an Urgent Motion to Dismiss with Motion to Suspend Proceedings on the ground that ERC has no jurisdiction over anti-competitive behavior cases, and that jurisdiction is with PCC. On July 28, 2016, TMO filed in the same case a Manifestation and Motion adopting Meralco's Urgent Motionto Dismiss. On August 1, 2016, TMO also filed its Manifestation and Motion, which sought the dismissal of ERC Case No.2015-027MC for lack of jurisdiction.

In an Order dated February 2, 2017, ERC denied Meralco's and TMO's motions to dismiss for lack of jurisdiction. TMO filed its Motion for Reconsideration, which the ERC subsequently denied in its Order dated June 20, 2017. On September 18, 2017, TMO filed a Petition for Certiorari with the CA, praying that the CA: (i) issue a TRO commanding the ERC to desist from conducting further proceedings in ERC Case No. 2015-025MC and ERC Case No. 2015-027MC; (ii) after proceedings, issue a Writ of Preliminary Injunction; and (iii) annul and set aside the February 2, 2017 and June 20,2017 ERC Orders.

In a Resolution dated October 2, 2017, the CA directed the respondents to file their comment on TMO's Petition for Certiorari and denied TMO's prayer for a TRO. TMO filed a Motion for Partial Reconsideration of the CA's October 2, 2017 Resolution, which the CA denied. Thereafter, the CA issued its Notice of Judgment and Decision dated May 23, 2018, which denied TMO's Petition. On June 20, 2018, TMO filed its Motion for Reconsideration of CA's Decision dated May 23, 2018. In a Resolution dated January 28, 2019, the CA denied the motions for reconsideration filed by TMO, Meralco and APRI and the motion for partial reconsideration filed by the ERC.

Subsequently, ERC filed a Petition dated February 21, 2019 with the SC via Rule 45 of the Rules of Court. In the Petition, ERC challenged the CA Decision and Resolution insofar as the CA ruled that the PCA repealed the parts of the EPIRA that granted jurisdiction to ERC over anti-competition matters in the energy sector, and that PCC has original and exclusive jurisdiction over anti-competition matters, including those affecting the energy sector after the effectivity of the PCA.

In a Resolution dated July 30, 2019, the SC directed the respondents to file their Comments on ERC's Petition. On



November 25, 2019, TMO filed its Manifestation with the SC. As of March 23, 2021, ERC's Petition is still pending with the SC.

Meanwhile, on March 22, 2021, ERC issued Orders setting ERC Case No. 2015-025 MC and ERC Case No. 2015-027 for virtual hearings on March 26, 2021.

SC G.R. Nos. 244449 and 244455-56 entitled "Energy Regulatory Commission vs. Therma Mobile, Inc., Manila Electric Company and AP Renewables, Inc.", Supreme Court;

CA G.R. SP. No. 152613 entitled, "AP Renewables, Inc. vs. Energy Regulatory Commission and Directors Alfredo P. Vergara, Jr. and Engr. Nelson Canlas, in their capacity as the Investigating Officers of the Investigatory Unit of the Energy Regulations Commission", Court of Appeals, Manila

ERC Case No. 2015-038 MC entitled "Energy Regulatory Commission vs. AP Renewables, Inc. ([Violation of Section 45 of EPIRA, Rule 11, Sec. 1 and 8 (E) of the Implementing Rules and Regulations (Commission of an Anti-Competitive Behavior, particularly, Physical Withholding)]", ERC, Pasig City, June 9, 2015

ERC-IU conducted investigations on the alleged anti-competitive behavior and market abuse committed by some participants of the WESM, including APRI. On May 20, 2015, ERC-IU released its report holding that APRI's non-compliance with the Must-Offer Rule for four intervals is tantamount to Physical Withholding which, it alleged, is a form of anti- competitive behavior.

On June 9, 2015, complainant Atty. Isabelo Joseph Tomas III, Investigating Officer of the IU, filed the complaint for Anti- Competitive Behavior against APRI. On June 23, 2015, ERC issued an Order directing APRI to file its answer within 15 days from notice.

On July 1, 2015, APRI received the summons and complaint. Subsequently, on July 7, 2015, APRI filed a Motion praying that: (a) the Complainant serve upon APRI the complete copy of the complaint and its annexes; (b) the Complainant clarify and put on record the answer to the following issues: (i) which of Makban Plants' generating units is the subject of the complaint; and (ii) the dates and times of the four intervals mentioned in the complaint during which APRI allegedly offered "less than its total registered capacity." Meanwhile, on July 29, 2015, APRI filed its Answer ad cautelam.

In its Manifestation dated October 7, 2016, ERC-IU manifested the resignation of Atty. Isabelo Tomas as IO and the appointment of new IOs. The new IOs filed their Reply to various motions filed by APRI.

Subsequently, APRI filed a Motion to Dismiss dated July 29, 2016, arguing that jurisdiction over the case is vested in the PCC. APRI also filed its Ad Cautelam Pre-Trial Brief and Judicial Affidavits. ERC denied APRI's Motion to Dismiss, and APRI's subsequent Motion for Reconsideration.

On September 19, 2017, APRI filed a Petition for Certiorari (with application for TRO and Writ of Preliminary Injunction) with the CA (CA G.R. SP. No. 152613), praying for the CA to: (i) issue a TRO commanding ERC to desist from conducting further proceedings in ERC Case. No. 2015-038MC; (ii) after proceedings, issue a Writ of Preliminary Injunction; and (iii) annul and set aside the February 2, 2017 and June 20, 2017 ERC Orders, and dismiss the complaint and ERC proceedings with prejudice.

On November 6, 2017, the IOs filed a Motion for Consolidation seeking to consolidate CA G.R. SP. No. 152613 with TMO's Petition in CA GR. No. 152588. Therafter, the CA issued its Notice of Judgment and Decision dated May 23, 2018, which denied APRI's Petition. On June 18, 2018, APRI filed its Motion for Reconsideration of the CA's Decision dated May 23, 2018.

In a Resolution dated January 28, 2019, the CA denied the motions for reconsideration filed by APRI, Meralco, and TMO and the motion for partial reconsideration filed by ERC.

Subsequently, ERC filed a Petition dated February 21, 2019 with the SC via Rule 45 of the Rules of Court. In the Petition, ERC challenged the CA Decision and Resolution insofar as the CA ruled that the PCA repealed the parts of the EPIRA that granted to ERC jurisdiction over anti-competition matters in the energy sector, and that the PCC has original and exclusive jurisdiction over anti-competition matters including those



affecting the energy sector after the effectivity of the PCA.

In a Resolution dated July 30, 2019, the SC directed the respondents to file their Comments on ERC's Petition. On November 4, 2019, APRI filed its Comment with the SC. As of March 23, 2021, ERC's Petition is still pending with the SC.

Meanwhile, on March 22, 2021, the ERC issued an Order setting ERC Case No. 2015-038 MC for hearing on March 26, 2021.

Consolidated Regulated Price Case (ERC vs. Various Generation Companies and PEMC) G.R. Nos. 246621-30, and G.R. Nos. 247352-61, Petitions for Review on *Certiorari*, Supreme Court;

[Consolidated Regulated Price Case against the Energy Regulatory Commission, Petition for Review on *Certiorari*, Court of Appeals, Manila;

ERC Case No. 2014-021 MC entitled "In the Matter of the Prices in the WESM for the Supply Months of November and December 2013 and the Exercise by the Commission of its Regulatory Powers to Intervene and Direct the Imposition of Regulated Prices therein without Prejudice to the On-going Investigation on the Allegation of Anti- Competitive Behavior and Possible Abuse of Market Power Committed by Some WESM Participants", March 28, 2014]

ERC conducted an investigation on the alleged collusion by the generation companies to raise the WESM prices. Subsequently, ERC issued an Order in ERC Case No. 2014-021 MC dated March 3, 2014 (the "ERC Order"), declaring as void the Luzon WESM prices during the November and December 2013 supply months. ERC also declared the imposition of regulated prices for such billing periods and directed PEMC to calculate the regulated prices and implement the same in the revised November and December 2013 WESM bills of the concerned distribution utilities in Luzon, except for Meralco whose November 2013 WESM bill was maintained in compliance with the TRO issued by the SC.

Pursuant to the ERC Order, on March 18, 2014, PEMC issued adjusted billing statements for all generators trading in the WESM, including Cebu-based EAUC and CPPC, recalculating the WESM prices.

The Company's Affiliates and Subsidiaries, APRI, TLI, TMO, AESI, AdventEnergy, SN Aboitiz Power-Magat, SN Aboitiz Power-Benguet, CPPC, and EAUC filed their respective Motions for Reconsideration, questioning the validity of the ERC Order on the ground of lack of due process, among others.

ERC, in its Order dated October 15, 2014, denied said Motions for Reconsideration. SN Aboitiz Power-Benguet, SN Aboitiz Power-Magat, APRI, TLI, and TMO filed their Petitions for Review (the "Petitions") before the CA on November 19, 24, December 1, and 4, 2014, respectively. The CA ordered the consolidation of the Petitions on October 9, 2015.

On November 7, 2017, the CA granted the Petitions. ERC's March 3, 2014 Order, among other orders, were declared null and void, and the Luzon WESM market prices in November and December 2013 were declared valid and therefore reinstated.

Thereafter, ERC and Meralco filed their respective motions for reconsideration. Several entities also filed motions to intervene in the case. APRI, TLI, and TMO filed their oppositions to the motions for reconsideration and motions to intervene. The CA denied the motions to intervene filed by several entities, which thereafter filed their motions for reconsideration. In an Omnibus Resolution dated March 29, 2019, the CA denied the motions for reconsideration by ERC and Meralco, as well as the motions for reconsideration filed by several entities that wanted to intervene in the case.

In June 2019, ERC, Meralco, and several entities filed their Petitions for Review on Certiorari with the SC, asking the latter to reverse and set aside the CA Decision dated November 7, 2017 and the CA Omnibus Resolution dated March 29, 2019. They also prayed that the SC reinstate the ERC Orders.

In September to October 2019, the SC issued Resolutions denying the Petitions for Review on Certiorari filed by several entities, including Calco Industries Inc., Paperland, Alyansa ng mga Grupong Haligi at Teknolohiya



Para sa Mamamayan (AGHAM), Ateneo de Manila University, Citizenwatch, Riverbanks Dev't. Corp., Steel Angles Shapes & Sections Manufacturers, for failure to show any reversible error on the part of the CA in promulgating the Decision dated November 7, 2017 and Omnibus Resolution dated March 29, 2019.

In a Resolution dated September 11, 2019, the SC required respondents to file their Comments to ERC's Petition for Review on Certiorari. On January 28, 2020, TMO and TLI filed their Consolidated Comment (to the Petition for Review on Certiorari dated June 13, 2019); whereas APRI filed its Comment (on the Petition for Review on Certiorari dated June 13, 2019) on February 11, 2020.

In a Resolution dated February 10, 2020, the SC required respondents to file their Comments on Meralco's Petition for Review on Certiorari dated June 13, 2019. On July 9, 2020, APRI filed its Comment, and TLI and TMO filed their Consolidated Comment to Meralco's Petition for Review on Certiorari.

Subsequently, the SC issued a Resolution dated March 11, 2020 requiring the respondents to comment on San Beda University's Motion for Leave to Intervene and to Admit Petition-In-Intervention. On October 2, 2020, APRI filed its Opposition to San Beda University's Motion; while TLI and TMO filed their Opposition on October 21, 2020.

In a Resolution dated November 4, 2020, the SC resolved to consolidate and transfer the case with G.R. Nos. 247352-61 to the case with G.R. Nos. 246621-30.

As of March 23, 2021, ERC's and Meralco's petitions are pending resolution by the SC.

ERC Case No. 2013-077 MC entitled "In Re: Petition for Dispute Resolution: Manila Electric Company (Meralco) vs. South Premier Power Corporation (SPPC), Masinloc Power Partners Company, Ltd. (MPPCL), AP Renewables, Inc. (APRI), Therma Luzon, Inc. (TLI), San Miguel Energy Corporation (SMEC) and SEM-Calaca Power Corporation (SCPC)", August 29, 2013

On August 29, 2013, Meralco filed a petition before ERC against TLI and APRI, among other Successor Generating Companies (SGCs), docketed as ERC Case No. 2013-077 MC, where Meralco prayed that it be refunded by the respondent- SGCs of the transmission line losses. The petition arose from a claim of refund on account of the alleged over-recoveries of transmission line losses.

The petition was filed by Meralco pursuant to ERC Order dated March 4, 2013 and July 1, 2013 in ERC Case No. 2008- 083 MC where the SGCs were not parties to.

On September 20, 2013, APRI and TLI, together with the other SGCs, filed a Joint Motion to Dismiss arguing that Meralco's petition should be dismissed for failure to state a cause of action and ERC's lack of jurisdiction over the subject matter of the case. The motion argued that: (i) Meralco cannot base its cause of action against the SGCs on a decision issued by ERC in another case where none of the SGCs were made parties to the case; and (ii) Meralco's claim is in a nature of a claim for sum of money which is properly within the jurisdiction of regular courts. The Joint Motion to Dismiss has since then been submitted for resolution with ERC.

As of March 23, 2021, ERC has yet to render its decision on the Joint Motion to Dismiss.

# Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.



# **PART II - OPERATIONAL AND FINANCIAL INFORMATION**

# Item 5. Market for Issuer's Common Equity and Related Stockholder Matters

# (1) Market Information

AboitizPower's common shares are traded on the PSE.

The high and low stock prices of AboitizPower's common shares for each quarter of the past two years were as follows:

	202	20	20	19	20	18
	High	Low	High	Low	High	Low
First Quarter	₱35.00	₱23.45	₱39.20	₱33.70	₱41.80	₱37.50
Second Quarter	₱30.00	₱25.50	₱38.00	₱34.15	₱39.70	₱34.25
Third Quarter	₱28.25	₱24.30	₱40.35	₱34.10	₱38.20	₱33.45
Fourth Quarter	₱28.55	₱25.60	₱40.40	₱33.00	₱35.50	₱31.20

The closing price of AboitizPower common shares as of March 23, 2021 is ₱23.95 per share.

# (2) Holders

As of March 23, 2021, AboitizPower has 593 stockholders of record, including PCD Nominee Corporation (Filipino) and PCD Nominee Corporation (Foreign). Common shares outstanding as of same date were 7,358,604,307 shares.

The top 20 stockholders of AboitizPower as of March 23, 2021 are as follows:

Name	Number of Shares	Percentage
1) Aboitiz Equity Ventures Inc.	5,657,530,774	76.88%
2) PCD Nominee Corporation Filipino	1,089,011,738	14.80%
3) PCD Nominee Corporation Foreign	327,228,430	4.45%
4) Bauhinia Management Inc.	18,109,100	0.25%
5) Portola Investors Inc.	13,634,856	0.19%
6) Hawk View Capital Inc.	13,633,657	0.19%
7) San Fernando Electric Light and Power Co. Inc.	7,931,034	0.11%
8) Parraz Development Corporation	7,827,522	0.11%
9) Dominus Capital Inc.	7,241,050	0.10%
10) FMK Capital Partners Inc.	6,538,000	0.09%
11) Sabin M. Aboitiz	5,667,406	0.08%
12) Iker M. Aboitiz	5,465,100	0.07%
13) Aboitiz & Company, Inc.	5,360,000	0.07%
14) Daniele Management & Development	5,234,949	0.07%
15) Danel C. Aboitiz	4,528,696	0.06%
16) Arrayanes Corporation	4,146,243	0.06%
17) Ramon Aboitiz Foundation, Inc.	3,900,000	0.05%
18) La Filipina Uy Gongco Corporation	3,800,000	0.05%
19) Tris Management Corporation	3,130,359	0.04%
20) Tinkerbell Management Corporation	3,042,454	0.04%
SUBTOTAL	7,192,961,368	97.75%
Other Stockholders	165,642,939	2.25%
TOTAL SHARES	7,358,604,307	100.00%
NET ISSUED AND OUTSTANDING SHARES	7,358,604,307	100.00%



#### (3) Dividends

Since 2013, the Company's dividend policy has been to declare an annual cash dividend payment ratio of 50% of its consolidated net income from the previous fiscal year based on the audited financial statements of the Company, in all cases subject to the approval of the Company's Board of Directors. The policy changed the previous cash dividend payment ratio of 33% of previous year's net profits.

The cash dividends declared by AboitizPower to common stockholders from 2019 to the first quarter of 2021 are shown in the table below:

Year	Cash Dividend Per Share	Total Declared	Declaration Date	Record Date	Payment Date
2021 (regular)	₱0.85	₱6.25 bn	3/5/2021	3/19/2021	3/31/2021
2020 (regular)	₱1.18	₱8.68 bn	3/6/2020	3/20/2020	4/3/2020
2019 (regular)	₱1.47	₱10.82 bn	3/7/2019	3/21/2019	4/5/2019

There are no restrictions that limit the payment of dividends on common shares to stockholders of record as of March 23, 2020.

# (4) Recent Sales of Unregistered or Exempt Securities including Recent Issuance of Securities Constituting an Exempt Transaction

AboitizPower does not have any recent sales of unregistered or exempt securities including recent issuances of securities constituting an exempt transaction.

#### Item 6. Management's Discussion and Analysis or Plan of Action

#### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is a discussion and analysis of the Company's consolidated financial condition and results of operations and certain trends, risks, and uncertainties that may affect its business. The critical accounting policies section discloses certain accounting policies and management judgments that are material to the Company's results of operations and financial condition for the periods presented in this report. The discussion and analysis of the Company's results of operations is presented in three comparative sections: the year ended December 31, 2020 compared with the year ended December 31, 2019, the year ended December 31, 2019 compared with the year ended December 31, 2018, the year ended December 31, 2018 compared with the year ended December 31, 2017.

Prospective investors should read this discussion and analysis of the Company's consolidated financial condition and results of operations in conjunction with the consolidated financial statements and the notes thereto set forth elsewhere in this report.

# **Top Five Key Performance Indicators**

Management uses the following indicators to evaluate the performance of the Company and its Subsidiaries (the Company and its Subsidiaries are hereinafter collectively referred to as the "Group"):

1. Share in Net Earnings of Associates and Joint Ventures. This represents the Group's share in the undistributed earnings or losses of its investees for each reporting period subsequent to the acquisition of said investment, net of goodwill impairment cost, if any. It also indicates the profitability of the investment and investees' contribution to the Group's net income.

Goodwill is the difference between the purchase price of an investment and the investor's share in the value of the net identifiable assets of the investee at the date of acquisition.

Manner of Computation:

Investee's Net Income (Loss) x Investor's % ownership - Goodwill Impairment Cost



- 2. Earnings before Interest, Taxes, Depreciation, and Amortization (EBITDA). The Company computes EBITDA as earnings before extraordinary items, net finance expense, income tax provision, depreciation, and amortization. It provides management and investors with a tool for determining the ability of the Group to generate cash from operations to cover financial charges and income taxes. It is also a measure to evaluate the Group's ability to service its debts.
- **3. Cash Flow Generated.** Using the Consolidated Statement of Cash Flows, management determines the sources and usage of funds for the period and analyzes how the Group manages its profit and uses its internal and external sources of capital. This aids management in identifying the impact on cash flow when the Group's activities are in a state of growth or decline, and in evaluating management's efforts to control the impact.
- **4. Current Ratio.** Current Ratio is a measurement of liquidity, calculated by dividing total current assets by total current liabilities. It is an indicator of the Group's short-term debt-paying ability. The higher the ratio, the more liquid the Group.
- 5. Debt-to-Equity Ratio. Debt-to-Equity Ratio indicates how leveraged the Group is. It compares assets provided by creditors to assets provided by shareholders. It is determined by dividing total liabilities by stockholders' equity.

# Year Ended December 31, 2020 versus Year Ended December 31, 2019

The table below shows the comparative figures of the key performance indicators for 2020 and 2019:

Key Performance Indicators	2020 (INTERIM)	2019
Amounts in thousands of ₱s, except for financial ratios		
SHARE IN NET EARNINGS OF ASSOCIATES AND JOINT VENTURES	2,675,136	3,813,962
EBITDA	44,687,315	45,005,022
CASH FLOW GENERATED:		
Net cash flows from operating activities	31,781,669	39,356,962
Net cash flows used in investing activities	(4,526,973)	(34,060,585)
Net cash flows used in financing activities	(25,914,010)	(14,376,055)
Net (Decrease)/Increase in Cash & Cash Equivalents	1,340,686	(9,079,677)
Cash & Cash Equivalents, Beginning	37,433,929	46,343,041
Cash & Cash Equivalents, End	38,699,545	37,433,929
CURRENT RATIO	1.38	1.50
DEBT-TO-EQUITY RATIO	1.96	2.07

- Share in net earnings in associates and joint ventures for the year 2020 decreased by 30% compared to 2019. The
  decrease was mainly due to lower income contributions from SN Aboitiz Power-Magat resulting from a reduction
  in volume sold caused by reduced water levels and GNPD net losses due to foreign-currency denominated loan
  revaluations.
- EBITDA for the year of 2020 decreased by 1% YoY. This was due to lower demand resulting from the imposition of COVID-19 related quarantine measures. EBITDA was also affected by plant outages offset by lower purchased power cost during the year, as well as new capacities.
- For the year ended 2020, cash and cash equivalents increased by ₱1.27 bn. This was mainly due to Company's
  retail bond issuance in July 2020 which was partly offset by principal payments made on existing loans.
- Current Ratio as of December 31, 2020 was at 1.38x as compared to 1.50x as of December 31, 2019. The decline
  was primarily due to maturing bonds of the Company that were reclassified from noncurrent to current during
  2020.



• Debt-to-Equity Ratio as of December 31, 2020 was at 1.96x, lower than the 2.07x recorded at the end of 2019.

# **Results of Operations**

AboitizPower's net income for 2020 was ₱12.58 bn, 27% lower than the ₱17.32 bn reported in 2019. This translated to earnings per share of ₱1.71 for 2020. The Company recognized non-recurring net gains of ₱45 mn during 2020, compared to non-recurring net gains of ₱702 mn during 2019, due to net foreign exchange gains on the revaluation of dollar denominated liabilities. Without these one-off gains, the Company's core net income for 2020 was ₱12.53 bn, 25% lower than the ₱16.62 bn recorded in 2019. This was primarily due to additional tax expenses following the expiration of the income tax holiday (ITH) incentives of TSI and GMEC. The Company also de-recognized deferred tax assets on Net Operating Loss Carry Over (NOLCO) from 2018 and 2019. There were also additional interest expenses from the Company's bonds and loans that were availed of during late 2019 and the second half of 2020.

## Power Generation and Retail Electricity Supply (RES)

AboitizPower's generation and retail supply business recorded EBITDA of ₱37.70 bn in 2020, 4% higher than the ₱36.20 bn recorded in 2019. The variance was primarily due to better availability of the Group's coal facilities and the recognition of BI claims, which offset the lower demand caused by the COVID-related community quarantines and lower water inflows to the Group's hydro facilities.

Capacity sold during 2020 increased by 7% to 3,417 MW from 3,184 MW in 2019. This resulted from increased contracting levels driven by the new capacity of TVI and additional portfolio contracts. The increase in contracting levels, however, was offset by the lower demand brought about by the pandemic and lower water inflows to the Group's hydro facilities. This resulted in a YoY reduction in energy sold, which declined by 1% to 22,754 GWh for 2020 from 22,942 GWh during 2019.

## **Power Distribution**

For 2020, AboitizPower's distribution business recorded EBITDA of ₱7.2 bn, 12% lower than the ₱8.2 bn recorded during 2019. Energy sales decreased by 8% to 5,368 GWh in 2020 from 5,851 GWh in 2019. This was due to lower consumption resulting from the enforcement of COVID-related community quarantines.

# Material Changes in Line Items of Registrant's Statements of Income and Comprehensive Income

#### **Consolidated Statements of Income**

Net income attributable to equity holders of the Parent Company decreased by ₱4.75 bn, or 27%, YoY. The various movements in line items are shown below to account for the decrease:

Net Income Attributable to Equity Holders of the Parent (January - December 2019)	₱17,322,677
Decrease in operating revenues	(15,258,508)
Increase in operating expenses	13,282,521
Increase in interest income	(638,627)
Increase in interest expense	(205,882)
Decrease in share in net earnings of associates and joint ventures	(1,138,826)
Decrease in other income - net	1,445,176
Higher provision for taxes	(2,846,414)
Decrease in income attributable to non-controlling interests	615,559
Total	(4,745,001)
Consolidated Net Income Attributable to Equity Holders of the Parent for 2018	<b>₱12,577,676</b>



## **Operating Revenues**

(12% decrease from ₱125.64 bn to ₱110.38 bn)

The decrease in operating revenues during 2020 was primarily due to lower demand brought about by the COVID-19 pandemic and resulting community quarantines, lower spot prices and indices, lower contract rates, and lower water inflow.

These were offset by new capacities which went online in 2020.

# **Operating Expenses**

(14% decrease from ₱96.78 bn to ₱83.50 bn)

The decrease in operating expenses was mainly due to the lower cost of purchased power and of generated power brought about by COVID-19.

### Interest Income

(49% decrease from ₱1.29 bn to ₱653.00 mn)

The decrease in interest income during 2020 compared to 2019 was primarily due to lower interest rates on placements.

# **Interest Expense and other financing costs**

(1% increase from ₱14.05 bn to ₱14.25 bn)

Interest expense increased during 2020 compared to 2019 was due to the interest and financing costs on AboitizPower's ₱7.25 bn and ₱9.55 bn retail bonds issued in October 2019 and July 2020, respectively.

# **Share in Net Earnings of Associates and Joint Ventures**

(30% decrease from ₱3.81 bn to ₱2.68 bn)

Share in net earnings in associates and joint ventures for 2020 decreased by 30% compared to 2019. The decrease was mainly due to lower income contributions from SN Aboitiz Power-Magat, as reduced water levels during 2020 caused a reduction in volume sold, and to a higher share of GNPD's net losses resulting from foreign-currency denominated loan revaluations.

# Other Income (Expenses) - net

(41% increase from ₱3.48 bn to ₱4.93 bn other income)

The increase in other income during 2020 compared to 2019 was mainly due to business interruption insurance claims of TSI due to plant outages.

# **Provision for Taxes**

(89% increase from ₱3.22 bn to ₱6.06 bn)

The increase in provision for taxes during 2020 was due to the additional taxes resulting from the expiration of the ITH incentives of TSI and GMEC and the derecognition of deferred tax assets on NOLCO from 2018 and 2019.

# Changes in Registrant's Resources, Liabilities and Shareholders' Equity

## **Assets**

Total assets (as of December 31, 2020 compared to December 31, 2019) decreased by ₱12.54 bn, or 3%. The major movements of the accounts leading to the decrease were as follows:

a) Cash and cash equivalents increased by ₱1.27 bn, or 3% (from ₱37.43 bn to ₱38.70 bn). This was primarily due to the availment of the last tranche of retail bond drawn in July 2020.



- b) Inventories decreased by ₱324.00 mn, or 5% (from ₱6.63 bn to ₱6.31 bn). This was mainly driven by a decrease in coal inventory during 2020.
- c) Other current assets decreased by ₱604.00 mn, or 5% (from ₱11.08 bn to ₱10.48 bn). This was mainly driven by the reclassification during 2020 of a portion of TVI's Advances to NGCP to Other noncurrent assets.
- d) Investments and advances increased by ₱950.00 mn, or 2% (from ₱60.88 bn to ₱61.83 bn). This was mainly driven by the new capital contributions to GNPD during 2020.
- e) Property, plant and equipment decreased by ₱6.07 bn, or 3% (from ₱209.52 bn to ₱203.45 bn). This was primarily due to the depreciation of existing assets.
- f) Intangible assets decreased by ₱2.43 bn, or 5% (from ₱46.71 bn to ₱44.28 bn). This was primarily due to the amortization of existing assets.
- g) Net pension assets decreased by ₱18.00 mn, or 26% (from ₱68.00 mn to ₱50.00 mn). This was mainly due the accrual of retirement costs.
- h) Deferred income tax assets decreased by ₱1.25 bn, or 45% (from ₱2.79 bn to ₱1.54 bn). This was mainly due to the reduction of the deferred tax benefits recognized by TLI on its net operating loss.
- i) Other noncurrent assets decreased by ₱4.25 bn, or 31% (from ₱13.52 bn to ₱9.27 bn). This was mainly due to the decrease in Input VAT, regular reduction in PSALM deferred adjustment, and the reclassification of TVI's restricted cash to Cash and cash equivalents.

#### **Liabilities**

Compared to December 31, 2019, total liabilities as of December 31, 2020 decreased by ₱13.49 bn, or 5%. The major movements of accounts leading to the decrease were as follows:

- a) Short-term loans increased by ₱1.41 bn, or 14% (from ₱10.34 bn to ₱11.74 bn). This was mainly due to new loans availed of by the Group during 2020 for working capital purposes.
- b) Trade and other payables decreased by ₱4.00 bn, or 18% (from ₱22.38 bn to ₱18.37 bn). This was primarily due to the reduction of trade payables.
- c) Income tax payable increased by ₱213.00 mn, or 42% (from ₱510.00 mn to ₱723.00 mn). This was mainly due to the expiration of the ITH incentives of TSI and GMEC.
- d) Decommissioning liability increased by ₱1.44 bn, or 40% (from ₱3.57 bn to ₱5.01 bn). This was mainly due to the recognition of additional decommissioning provisions on power plant assets of APRI and GMEC.
- e) Long-term debt (current and non-current portions) decreased by ₱650.00 mn (from ₱177.97 bn to ₱177.32 bn). This was mainly due to principal payments made on existing loans and the revaluation of dollar denominated loans, which were partly offset by the Parent's retail bond issuance during 2020.
- f) Lease liabilities (current and noncurrent portions) decreased by ₱5.53 bn (from ₱44.79 bn to ₱39.26 bn), as TLI made timely payments during 2020 of its obligations to PSALM.
- g) Long-term obligation on power distribution system (current and noncurrent portions) decreased by \$16.00 mn, or 8% (from \$199.00 mn to \$183.00 mn), as payments were made in 2020.
- h) Net derivative liabilities decreased by ₱597 mn (from ₱2.39 bn to ₱1.79 bn) during 2020 due to hedging gains.
- i) Deferred income tax liabilities decreased by ₱103 mn, or 12% (from ₱848.00 mn to ₱745.00 mn), mainly due to the amortization of Franchise Assets and increase in the Allowances for Impairment and Probable Losses.



- j) Net pension liabilities decreased by ₱132 mn, or 31% (from ₱426.00 mn to ₱294.00 mn), mainly due to the contributions to the retirement fund during 2020 which were higher than the effect of retirement costs and net actuarial losses.
- k) Other noncurrent liabilities decreased by ₱5.71 bn, or 84% (from ₱6.81 bn to ₱1.10 bn), mainly due to the regular payments of the PSALM deferred adjustments and the settlement of TVI's Other noncurrent liabilities.

# **Equity**

Equity attributable to equity shareholders of the Parent Company increased by 1% (from ₱125.54 bn as of December 31, 2019 to ₱127.16 bn as of December 31, 2020) after the declaration of dividends in March 2020, net of comprehensive income recognized during the year of 2020. Cumulative translation adjustments decreased by ₱1.45 bn, due to the downward net adjustment in the fair value of the Group's foreign currency forward and commodity swap contracts designated as cash flow hedges, as well as the net assets translation effect of GMEC and LHC during 2020.

# Material Changes in Liquidity and Cash Reserves of Registrant

As of December 31, 2020, the Group's cash and cash equivalents increased by 3% to ₱38.70 bn, from ₱37.43 bn as of December 31, 2019.

The reduction in power demand brought about by COVID-19 related community quarantines contributed to lower cash generated from operations during 2020 by ₱7.58 bn, which was a 19% decrease compared to 2019.

Net cash flows used in investing activities decreased to ₱4.53 bn in 2020, from ₱34.06 bn i2019, which was mainly due to the ₱24.95 bn AA Thermal acquisition taken up during 2019.

The net cash flows used in financing activities as of December 31, 2020 increased by ₱11.54 bn compared to 2019, primarily due to payments by the Group of principal amortizations on various loans.

# **Financial Ratios**

As of December 31, 2020, current assets increased by 1% and current liabilities increased by 9% compared to the end of 2019. The current ratio as of December 31, 2020 was at 1.38x compared to 1.50x as of December 31, 2019.

Consolidated debt to equity ratio as of December 31, 2020 was at 1.96x, higher than the 2.07x recorded at the end of 2019. This was due to a 5% decrease in total liabilities during 2020, coupled with a 1% increase in equity during the same period.

# Outlook for the Upcoming Year/ Known Trends, Events, and Uncertainties which may have Material Impact on the Registrant

AboitizPower remains focused on addressing the needs of its markets, namely: (1) providing reliable supply, at a (2) reasonable cost, and with (3) minimal impact on the environment and communities. The Company believes that there is no single technology that completely addresses the country's energy requirements; and that to address the deficiency, a mix of power generation technologies is necessary. Thus, AboitizPower continues to pursue both renewable projects and thermal technologies where and when it makes sense.

Despite increased competition in the power generation market, the Company believes that it has built the foundation to sustain its long term growth, as seen in its pipeline of new power generation projects (see Part I Item 1.(a)(i) on Principal Products and Services - Generation of Electricity on page 48 of the Company's 2020 Definitive Information Statement).

As of the end of 2020, AboitizPower owns 4,429 MW of net attributable capacity, of which 3,494 MW is currently operating. The Company's plan is to double its net attributable capacity by the end of the decade, with a target of more



than 9,000 MW by 2030. This is expected to come from a portfolio of renewables and selective baseload builds, with the optionality for either coal or gas facilities.

The Company aims to maximize opportunities from the implementation of the Renewable Portfolio Standards ("RPS") by the DOE starting in 2021. In line with DOE's aspirational goal of a 35% share in renewable energyutilization by 2030, RPS is a market-based policy that mandates power distribution utilities, electric cooperatives, and retail electricity suppliers to source an agreed portion of their energy supplies from renewable energy facilities. The Company will continue to pursue international opportunities, with a continued focus on renewable energy projects in wind, hydro, and solar in high-growth geographic markets with acceptable regulatory environments. With all of these combined, the Company aims for its portfolio ratio to be close to a 50:50 renewable energy and thermal capacity mix by the end of the current decade.

AboitizPower fully supports the DOEs' coal moratorium efforts to make the Philippine energy system more flexible, resilient, and sustainable. The Company has been a pioneer of renewable energy in the country and currently has the highest megawatts in renewable installed capacity based on market control. Its diversification into thermal technologies was primarily driven by the country's need for a reliable, accessible, and affordable power supply.

AboitizPower believes that it is well-positioned to take advantage of opportunities arising from developments in the power industry. The Company expects its financial condition to give it the agility to create or acquire additional generating capacity over the next few years.

AboitizPower, together with its partners, has alloted ₱23 bn for capital expenditures in 2021, about 70% of which is for expansions and upgrades. These include the remaining investment for the GNPower Dinginin construction, as well as for the Company's battery energy storage system projects.

Despite the challenges posed by the global pandemic and the currently challenging business situation, the Company continues to operate with its business continuity plans in force, in accordance with the protocols and guidelines of the government's community quarantine. The Company will continue to provide the country with the much-needed power supply for hospitals, government institutions, and critical businesses, while ensuring the safety of its teams, partners, and communities.

Other known trends, events, uncertainties which may have a material impact on AboitizPower have been discussed extensively in sections of the Company's Information Statement (e.g. for an extensive discussion on regulatory issues, see Effects of Existing or Probable Government Regulations on the Business on page 80 of the Company's 2020 Definitive Information Statement.

# Year Ended December 31, 2019 versus Year Ended December 31, 2018

The table below shows the comparative figures of the top five key performance indicators for 2019 and 2018.

Key Performance Indicators	2019	2018
Amounts in thousands of ₱s, except for financial ratios		
SHARE IN NET EARNINGS OF ASSOCIATES AND JOINT VENTURES	3,813,962	4,356,825
EBITDA	45,005,022	51,490,894
CASH FLOW GENERATED:		
Net cash flows from operating activities	39,356,962	37,287,900
Net cash flows used in investing activities	(34,060,584)	(7,243,119)
Net cash flows used in financing activities	(14,376,055)	(19,155,753)
Net (Decrease)/Increase in Cash & Cash Equivalents	(9,079,677)	10,889,028
Cash & Cash Equivalents, Beginning	46,343,041	35,699,631
Cash & Cash Equivalents, End	37,433,929	46,343,041
CURRENT RATIO	1.50	1.89
DEBT-TO-EQUITY RATIO	2.07	1.85



Share in net earnings in associates and joint ventures declined by 12% in 2019 compared to 2018 due to lower income contributions from SN Aboitiz Power-Magat, Inc. (SN Aboitiz Power-Magat) and GNPower Dinginin Ltd. Co. (GNPD). The lower share in net earnings of GNPD was mainly due to a foreign exchange (forex) gain recorded in 2018 as against a forex loss reported in 2019. SN Aboitiz Power-Magat's lower income contribution was primarily driven by a reduction in volume sold due to reduced water levels in 2019.

Consolidated EBITDA decreased by 13% in 2019, mainly due to an increase in cost of purchased power, lower spot market revenues, and lower plant availability across the Power Generation Group.

During 2019, cash and cash equivalents decreased by ₱8.91 bn, due to cash flows used for the acquisition of AA Thermal, Inc. (AA Thermal) and investment in GNPD for the ongoing construction of its 1x668 MW supercritical coal-fired power plant in Bataan.

Current ratio at the end of 2019 was at 1.50x, down from previous year's 1.89x. This is due to the reduction in cash and cash equivalents and the increase in currently maturing debt.

Debt-to-equity ratio as of December 31, 2019 was at 2.07, higher than the 1.85 recorded at the end of 2018 due to the availment of new debts during 2019.

# **Results of Operations**

Net income for 2019 decreased 20% Year-on-Year (YoY), from ₱21.71 bn in 2018 to ₱17.32 bn in 2019, which translated to earnings per share of 2.35. In 2019, there was higher cost of purchased power, lower spot market revenues, and lower plant availability of the Power Generation Group. The Company also recognized non-recurring gains of ₱702 mn, mainly due to net foreign exchange gains from the revaluation of dollar-denominated debts and derivatives, Aseagas, Inc.'s VAT recoveries, and gain on land appraisal. Without these one-off gains, the Company's core net income for 2019 was ₱16.62 bn, 30% lower than the ₱23.8 bn recorded during 2018.

# Power Generation and Retail Electricity Supply (RES)

The Power Generation Group and RES' income contribution for 2019 was ₱15.28 bn, down 23% YoY. The decline was largely driven by the higher volume and cost of purchased power, lower spot market revenues, and lower plant availability. Spot market prices were high in the first half of 2019. During this period, the Group purchased replacement power due to outages, and contracted ahead in preparation for Therma Visayas, Inc.'s (TVI) incoming capacity. Plant availability was also lower versus the same period last year due to outages from the Group's local facilities.

As of year-end 2019, AboitizPower's net sellable capacity stood at 3,455 MW.

## **Power Distribution**

The power distribution group's earnings contribution increased slightly by 1% YoY, from ₱4.05 bn in 2018 to ₱4.10 bn in 2019.

# Material Changes in Line Items of Registrant's Statements of Income and Comprehensive Income

### **Consolidated Statements of Income**

Consolidated net income attributable to equity holders of the parent decreased by 20% from ₱21.71 bn in 2018 to ₱17.32 bn in 2019. The various movements in line items are shown below to account for the increase:

Consolidated Net Income Attributable to Equity Holders of the Parent for 2018	₱21,707,603
Decrease in operating revenues	(5,936,927)
Increase in operating expenses	(1,703,881)
Increase in interest income	411,618
Increase in interest expense	(1,965,488)



Consolidated Net Income Attributable to Equity Holders of the Parent for 2019	<del>₱</del> 17,322,677
Total	4,384,926
Decrease in income attributable to non-controlling interests	866,792
Higher provision for taxes	(289,875)
Decrease in other income - net	4,775,698
Decrease in share in net earnings of associates and joint ventures	(542,863)

# **Operating Revenues**

(5% decrease from ₱131.57 bn to ₱125.64 bn)

The 5% decrease in operating revenues was driven by: (i) lower plant availability, (ii) expiration of contracts with customers of Therma Marine, Inc. (TMI) and Thermal Mobile, Inc. (TMO), and (iii) lower average selling price on the Power Generation Group and RES power supply contracts. This was partly offset by higher electricity sales from the Company's Distribution Utilities.

The lower plant availability due to outages resulted to a reduction in the volume (capacity and energy) sold to customers. Likewise, this limited the Group's capacity available to sell to the spot market.

## **Operating Expenses**

(2% increase from ₱96.78 bn to ₱97.36 bn)

Operating expenses increased by 2% during 2019, driven by the increase in depreciation and amortization cost (14%) due to the start of operations of TVI and the full year of operations for both Hedcor Bukidnon, Inc. (Hedcor Bukidnon) and Pagbilao Energy Corporation (PEC). The cost or purchased power and operations and maintenance expenses also increased during the year.

#### Interest Income

(47% increase from ₱ 880 mn to ₱ 1,292 mn)

The increase in interest income during 2019 was primarily due to the Company's higher cash investments and higher interest income from Therma South, Inc. (TSI), TVI, Hedcor Bukidnon and AP Renewables, Inc. (APRI).

# **Interest Expense and Other Financing Costs**

(16% increase from ₱12.08 bn to ₱14.05 bn)

Interest expense increased in 2019 due to the full-year impact of the ₱10.20 bn in retail bonds issued by the Company in October 2018 and the interest on the Company's ₱7.25 bn retail bonds issued in October 2019. The proceeds from the bonds were used to pay for short-term borrowings and general corporate purpose.

# **Share in Net Earnings of Associates and Joint Ventures**

(12% decrease from ₱4.36 bn to ₱3.81 bn)

Share in net earnings of associates and joint ventures declined by 12% in 2019, mainly due to lower income contributions from SN Aboitiz Power-Magat and GNPD. SN Aboitiz Power-Magat's lower income contribution was primarily driven by a reduction in volume sold due to reduced water levels in 2019. The lower share in net earnings of GNPD was mainly due to a forex gain recorded in 2018 as against a forex loss reported in 2019.

## Other Income (Expenses) – net

(Increase from ₱1.29 bn other expense to ₱3.48 bn other income)

The change from an expense position in 2018 to an income position in 2019 was mainly due to lower net forex losses YoY. This movement was due to favorable movements of the Philippine Peso against U.S. Dollar in 2019 versus 2018.



# **Provision for Taxes**

(10% increase from ₱2.93 bn to ₱3.2 bn)

The increase was due to lower net deferred tax benefit arising from deferred taxes on unrealized forex gain.

#### Net Income Attributable to Non-controlling Interests

(23% decrease from ₱3.73 bn to ₱ 2.86 bn)

The decrease was due to a decline in the operating results of GMCP combined with a reduction in the Company's non-controlling ownership in GMCP after the acquisition of non-controlling interests in May 2019.

#### Changes in Registrant's Resources, Liabilities and Shareholders' Equity

#### <u>Assets</u>

Total assets (as of December 31, 2019 compared to December 31, 2018) increased by ₱20.81 bn, or 5% YoY. The major movements of the accounts leading to the increase were as follows:

- a) Cash and cash equivalents decreased by 19% during 2019. This was due to cash flows used for: (i) acquisition of AA Thermal, (ii) investment in GNPD for its on-going power plant construction, (iii) funding of the Group's capital expenditures, and (iv) debt service. The decrease in cash and cash equivalents was partially offset by operating cash flows and proceeds from the Company's retail bonds issuance in 2019.
- b) Property held for sale of ₱676 mn as of December 31, 2018 pertains to transmission assets was sold to NGCP in February 2019.
- c) Other current assets were lower by 16% (from ₱13.21 bn in 2018 to ₱11.04 bn in 2019) mainly driven by the decrease of TSI's restricted cash. The maintenance of a cash reserve forms part of TSI's compliance with the covenants on its project debt.
- d) Investments and advances increased by ₱26.54 mainly as a result of capital infusions for the AA Thermal acquisition and GNPD plant construction.
- e) Property, plant and equipment (PPE) slightly increased by 1% (from ₱207.11 bn in 2018 to ₱209 bn in 2019) mainly due to the recognition of right-of-use assets on the Group's leases resulting from the adoption of Philippine Financial Reporting Standards (PFRS) 16, *Leases*.
- f) Derivatives assets were down by ₱211 mn in 2019, primarily due to fair value changes on GMCP's interest rate swaps.
- g) Financial assets at fair value through profit or loss went down to ₱4 mn in 2019 from ₱101 mn. This was mainly due to the sale of Parent' Company's financial assets at Fair Value through Profit and Loss (FVPL).
- h) Deferred income tax assets increased by 25% (from ₱2.23 bn in 2018 to ₱2.80 bn in 2019), driven by deferred tax benefits recognized by TMO on its net operating loss and Therma Luzon, Inc. (TLI) on its unrealized forex loss.
- i) Other noncurrent assets increased by ₱2.86 bn or 27% YoY. The increase was due to restricted cash of a Subsidiary that arose from its receipt of proceeds from a damage claim against its contractors, which claim is currently under dispute. This was partly offset by decrease in input VAT and reversal of prepaid rent against lease liabilities upon adoption of PFRS 6, *Leases*.

# <u>Liabilities</u>

Consolidated liabilities increased by 9% YoY, from ₱253.09 bn as of end-2018 to ₱276.83 bn as of end-2019. The major movements of the accounts leading to the increase were as follows:



- a) Derivatives liabilities (current and non-current portions) increased by ₱2.31 bn in 2019, due to fair value changes on the Group's foreign currency forward contracts and commodity swap contracts.
- b) Income tax payable increased by 15% YoY (from ₱439 mn in 2018 to ₱506 mn in 2019), mainly due to expiration of the income tax holidays enjoyed by certain Subsidiaries and a corresponding higher current income tax provision.
- c) Long-term debt (current and non-current portions) increased by 13% YoY (from ₱158.06 bn in 2018 to ₱177.97 bn in 2019), primarily due to the ₱7.25 bn bonds issuance in October 2019.
- d) Lease liabilities (current and noncurrent portions) decreased by ₱2.10 bn, since TLI made timely payments on its obligation with PSALM.
- e) Long-term obligation on power distribution system (PDS) decreased by 8% as regular annual payments were made.
- f) Customers' deposits increased by ₱513 mn or 9% primarily, driven by growth in customer base of the Distribution Utilities.
- g) Other noncurrent liabilities went up from ₱3.18 bn in 2018 to ₱6.81 bn in 2019, mainly due to receipt of proceeds from a damage claim against contractors, which claim is now under dispute.

# **Equity**

Equity attributable to equity shareholders of the Parent Company decreased by 2% YoY (from ₱127.71 bn at year-end 2018 to ₱125.54 bn at year-end 2019), after the declaration of dividends in 2019, net of comprehensive income recognized.

- a) Cumulative translation adjustments decreased by ₱1.52 bn due to downward effect of changes in the fair value of foreign currency forward and commodity swap contracts designed as cash flow hedges; and translation effect of GMCP and Luzon Hydro Corporation (LHC) for the current period.
- b) Share in cumulative translation adjustments of associates and join ventures decreased by ₱475 mn, mainly due to translation effect of GNPD.
- c) Acquisition of non-controlling interests for the period pertains to the difference between the purchase price and fair value of net assets acquired in the acquisition of additional partnership interest in GMCP.

# Material Changes in Liquidity and Cash Reserves of Registrant

Cash generated from operations of ₱39.36 bn continued to provide a source of liquidity during 2019, growing by ₱2.07 bn as compared to 2018.

Net cash flows used in investing activities increased to ₱34 bn in 2019 from ₱7 bn in 2018, mainly due to funding for the AA Thermal acquisition.

Despite the cash used to fund acquisition of additional partnership interest in GMCP, the net cash outflows from financing activities amounting to \$14.38 in 2019 is still lower than 2018. This is due to higher debt availed in 2019.

As of December 31, 2019, the Group's cash and cash equivalents decreased to ₱37.43 bn, compared to ₱46.34 bn as of year-end 2018.

#### **Financial Ratios**

Current assets decreased by 13% while current liabilities increased by 10%. The current ratio at year-end 2019 was at 1.50x, versus 1.89x at year-end 2018.



Consolidated debt to equity ratio at year-end of 2019 was at 2.07 versus 1.85 as of year-end 2018, as the Company's liabilities have been higher during the year.

# Year Ended December 31, 2018 versus Year Ended December 31, 2017

The table below shows the comparative figures of the top five key performance indicators for 2018 and 2017.

Key Performance Indicators	2018	2017
Amounts in thousands of ₱s, except for financial ratios		
SHARE IN NET EARNINGS OF ASSOCIATES AND JOINT VENTURES	4,356,825	4,697,864
EBITDA	51,490,894	47,650,408
CASH FLOW GENERATED:		
Net cash flows from operating activities	37,287,900	30,235,931
Net cash flows used in investing activities	(7,243,119)	(9,452,925)
Net cash flows used in financing activities	(19,155,753)	(32,122,699)
Net (Decrease)/Increase in Cash & Cash Equivalents	10,889,028	(11,339,693)
Cash & Cash Equivalents, Beginning	35,699,631	47,094,741
Cash & Cash Equivalents, End	46,343,041	35,699,631
CURRENT RATIO	1.89	1.38
DEBT-TO-EQUITY RATIO	1.85	1.92

Share in net earnings in associates and joint ventures declined by 7% in 2018 compared to 2017 due to decreases in contributions from WMPC, SPPC, RP Energy, SFELAPCO, and large hydropower plants, SN AboitizPower-Magat and SN AboitizPower-Benguet. Lower income contributions attributable to large hydropower plants were due to a lower hydrology in 2018 compared to the higher than usual hydrology levels during 2017.

Consolidated EBITDA increased by 8% in 2018, primarily due to the fresh contributions from PEC and Hedcor Bukidnon, which commenced commercial operations in March 2018 and July 2018, respectively, and further augmented by higher contributions from GMCP due to higher availability factor in 2018 as compared to the previous year. These were largely offset by lower contributions arising from: (i) TSI due to higher operating costs; and (ii) TMO due to expiration of power supply contracts in 2018.

During 2018, cash and cash equivalents increased by \$\pi\10.64 bn, due to higher operating cash flows, proceeds from debt-raising activities at parent, and proceeds of the long-term debts of GMCP and TVI. In 2018, the Company also managed to return the same levels of cash dividends to its shareholders, and deploy financial resources to continue the construction of various Greenfield projects.

Current ratio at the end of 2018 was at 1.89x from the previous year's 1.38x, due to the 31% increase in current assets and 5% decrease in current liabilities.

Debt-to-equity ratio as of December 31, 2018 was at 1.85, lower than the 1.92 recorded at the end of 2017.

# **Results of Operations**

Net income for 2018 increased 6% Year-on-Year (YOY), from ₱20.42 bn in 2017 to ₱21.71 bn in 2018. This translated to earnings per share of ₱2.95. During 2018, the Company recognized non-recurring losses of ₱2.08 bn (versus 2017's loss of ₱2.93 bn) mainly resulting from: (i) foreign exchange (forex) losses from revaluation of dollar-denominated liabilities; and (ii) asset impairment. Adjusting for these one-off losses, the Company's core net income for 2018 amounted to ₱23.78 bn, up by 2% YoY.



# Power Generation and Retail Electricity Supply (RES)

The power generation group and RES' income contribution for 2018 was ₱19.96 bn, up 12% YoY. The growth was largely driven by fresh income contributions from PEC and Hedcor Bukidnon. Netting out forex losses and impairment costs recognized in 2018, the generation group and RES' core net income contribution remained flat at ₱20.95 bn. Capacity sold during 2018 was flat YoY, from 3,167 MW in 2017 to 3,152 MW in 2018.

As of year-end 2018, AboitizPower's net sellable capacity stood at 3,111 MW.

#### **Power Distribution**

The power distribution group's earnings contribution decreased by 5% YoY, from ₱4.27 bn in 2017 to ₱4.05 bn in 2018. Stripping out the impairment loss in 2018, its recurring earnings contribution grew 6% YoY from ₱4.11 bn in 2017 to ₱4.37 bn in 2018. This increase was mainly attributable to electricity sales which increased by 5% YoY, from 5,288 GWh in 2017 to 5,540 GWh in 2018 as energy sales grew across all customer segments.

# Material Changes in Line Items of Registrant's Statements of Income and Comprehensive Income Consolidated Statements of Income

Consolidated net income attributable to equity holders of the parent increased by 6% from \$20.42 bn in 2017 to \$21.71 bn in 2018. The various movements in line items are shown below to account for the increase:

Consolidated Net Income Attributable to Equity Holders of the Parent for 2017	<b>₱20,416,442</b>
Increase in energing revenues	12 100 701
Increase in operating revenues	12,180,781
Increase in operating expenses	(9,857,828)
Decrease in interest income	(46,927)
Increase in interest expense	(834,378)
Decrease in share in net earnings of associates and joint ventures	(341,039)
Decrease in other expenses	411,689
Lower provision for taxes	932,775
Increase in income attributable to non-controlling interests	(1,153,912)
Total	1,291,161
Consolidated Net Income Attributable to Equity Holders of the Parent for 2018	<b>₱21,707,603</b>

# **Operating Revenues**

(10% increase from ₱119.39 bn to ₱131.57 bn)

The 10% increase in operating revenues was mainly attributable to the higher revenues recorded by the power generation and RES groups, which combined accounted for ₱10.59 bn of the ₱12.18 bn increase. The higher revenues were driven by: (i) fresh contributions from PEC and Hedcor Bukidnon; and (ii) higher sales at TLI. These were offset by lower revenues at some of the oil-fired power generation companies (Oil Group).

The increase in operating revenues was also attributable to higher electricity sales during 2018 by the Company's two largest distribution utilities. This segment of the Company's business experienced a ₱1.35 bn increase in operating revenues.

# **Operating Expenses**

(12% increase from ₱85.22 bn to ₱95.08 bn)

Operating expenses increased by 12% during 2018, driven by the 25% increase in cost of generated power as fuel costs rose during the year. Depreciation and amortization, general and administrative expenses also went up as power plants entered commercial operations during the year.



## **Interest Income**

(5% decrease from ₱ 927 mn to ₱ 880 mn)

The decrease in interest income during 2018 was mainly due to lower average cash and cash equivalent balances carried at the Company and at two of its intermediate holding companies, ARI and TPI, for most of the year.

## **Interest Expense and Other Financing Costs**

(7% increase from ₱11.25 bn to ₱12.08 bn)

Interest expense increased in 2018 as the Company issued a total of \$10.20 bn in retail bonds in October 2018. PEC also started to recognize interest on its project loans during 2018. These new interest charges were offset by the lower interest expense taken up at TPI as it fully paid its dollar-denominated loan in 2018.

# **Share in Net Earnings of Associates and Joint Ventures**

(7% decrease from ₱4.70 bn to ₱4.36 bn)

Share in net earnings of associates and joint ventures declined by 7% in 2018, as lower contracted capacities at two associate oil companies operating in Mindanao, WMPC and SPPC, led to lower contributions. SFELAPCO also saw a decline in net profits during the year. Lastly, the effects of the El Niño in 2018 led to lower water levels, which adversely affected income contributions from SN AboitizPower-Magat and SN AboitizPower-Benguet.

#### Other Income (Expenses) - net

(Decrease from ₱1.70 bn other expense to ₱1.29 bn other expense)

This account stayed in an expense position at year-end 2018 due to net unrealized forex loss in 2018, primarily due to the restatement of TLI's dollar-denominated debt on its monthly obligations to the PSALM. The decrease in this expense line item was from other income recognized on supplier settlements recognized at PEC.

#### **Provision for Taxes**

(24% decrease from ₱3.86 bn to ₱2.93 bn)

The decrease was due to deferred tax benefits recognized in 2018 at Davao Light for the impairment of assets, and at TLI on unrealized forex losses.

# Net Income Attributable to Non-controlling Interests

(45% increase from ₱2.57 bn to ₱ 3.73 bn)

The increase in the contributions from GMCP during 2018 also led to the higher take-up of attributed income for GMCP minority shareholders.

#### **Consolidated Statements of Comprehensive Income**

The movements in cumulative translation adjustments led to the increase in total net other comprehensive income for 2018 at  $\Rightarrow$ 1.06 bn (versus  $\Rightarrow$ 378 mn in 2017). Total consolidated comprehensive income was  $\Rightarrow$ 26.49 bn for the year.

# Changes in Registrant's Resources, Liabilities and Shareholders' Equity

### **Assets**

Total assets (as of December 31, 2018 compared to December 31, 2017) increased by ₱28.19 bn, or 8% YOY. The major movements of the accounts leading to the increase were as follows:

a) Cash and cash equivalents increased by 30% during 2018. Cash generated from operations increased supplemented by the lower cash used in financing activities due to loan proceeds. The consolidated cash position of the Company increased by ₱10.64 bn.



- b) Trade and other receivables increased by 25% (from ₱17.36 bn in 2017 to ₱21.72 bn in 2018) mainly due to advances to partners in GMCP and the take-up of the PSALM deferred adjustments at Davao Light and VECO. PSALM deferred adjustment pertains to Generation Rate Adjustment Mechanism and Incremental Currency Exchange Rate Adjustment to be recovered from customers or to be collected from PSALM.
- c) Net derivative assets went down by ₱161 mn during 2018 mainly due to mark-to-market losses on the Group's swap and forward contracts.
- d) Inventories increased by 19% (from ₱5.64 bn in 2017 to ₱6.69 bn in 2018) as the Group recognized inventories held at TPVI, which took over the Naga Power Plant Complex in 2018, and due to higher inventory balances at GMCP, TSI and TVI. This was offset by lower inventory balances at the Oil Group.
- e) Property held for sale of ₱676 mn as of December 31, 2018 pertains to transmission assets that will be transferred and sold to the NGCP. This account was nil in 2017.
- f) Other current assets were higher by 46% (from ₱9.03 bn in 2017 to ₱13.21 bn in 2018) mainly driven by the increase of restricted cash at TSI. The maintenance of a cash reserve forms part of TSI's compliance with the covenants on its project debt. TVI's recognition of a receivable from NGCP on the construction of transmission line also contributed to the increase in this account.
- g) Investments and advances increased mainly as a result of capital infusions into GNPD as it continues the construction of a 1x668 MW supercritical coal-fired power plant in Bataan. The account increased from ₱31.25 bn at the end of 2017 to ₱34.33 bn at the end of 2018.
- h) Property, plant and equipment (PPE) slightly increased by 2% (from ₱204.03 bn in 2017 to ₱207.11 bn in 2018) mainly due to new additions during 2018 for the on-going construction of hydropower facilities under Hedcor and Hedcor Bukidnon, and TVI's coal plant.
- i) Available-for-sale investments went from ₱103 mn in 2017 to nil at the end of 2018 as these were reclassified to Financial Assets at fair value through profit or loss.
- j) Financial assets at fair value through profit or loss went up to ₱101 mn in 2018 from nil as these were reclassified from Available-for-Sale investments.
- k) Net pension assets increased by ₱71 mn in 2018 due to the increase in the fair value of plan assets for contributions made during 2018.
- Deferred income tax assets increased by 59% (from ₱1.41 bn in 2017 to ₱2.23 bn in 2018). The increase was driven by the deferred tax benefits recognized by Davao Light in 2018 on the impairment of its assets and at TLI for unrealized forex losses.

# <u>Liabilities</u>

Consolidated liabilities increased by 7% YOY, from ₱237.50 bn at the end of 2017 to ₱253.09 bn at the end of 2018. The major movements of the accounts leading to the increase were as follows:

- a) Short term loans were up 145%, or ₱6.83 bn, mainly due to new loans of the Company for working capital purposes.
- b) Trade and other payables increased by 10% (from ₱19.85 bn in 2017 to ₱21.80 bn in 2018), primarily due to the take-up of the PSALM deferred adjustment at Davao Light and VECO. PSALM deferred adjustment refers to the amounts to be remitted to PSALM or refunded to customers.
- c) Income tax payable decreased by 32% (from ₱646 mn in 2017 to ₱439 mn in 2018) primarily due to lower corporate taxes payable at the end of 2018.
- d) Long-term debt (current and non-current portions) increased by 4% (from ₱152.05 bn in 2017 to ₱158.06 bn in 2018). The increase was mainly attributable to the net effect of the following:



- i. The Company's ₱10.20 bn new bonds issued in October 2018;
- ii. Net increase during 2018 of GMCP's project debt by ₱10.67 bn, which was a combination of new drawdowns and forex adjustment; and
- iii. TPI's loan payment of ₱15.15 bn.
- e) Finance lease obligation (current and noncurrent portions) decreased by 5% from a total of ₱49.23 bn in 2017 to ₱46.89 bn at the end of 2018, as TLI made timely payments on its obligation to PSALM during 2018.
- f) Long term obligation on power distribution system (PDS) decreased by 7% as regular annual payments were made.
- g) Asset retirement obligation increased by 24% (₱2.96 bn in 2017 to ₱3.68 bn in 2018) due to an increase in the estimated future decommissioning costs on the Group's steam field assets.
- h) Deferred income tax liabilities (DTL) decreased by 6% ₱913 mn in 2017 to ₱858 mn in 2018), mainly due to unrealized gain on forward contract in 2017 that was reversed in 2018.
- i) Net pension liabilities decreased by 32% (₱361 mn in 2017 to ₱245 mn in 2018) on account of benefits paid to retired employees during the year.
- j) Other noncurrent liabilities went from ₱403 mn in 2017 to ₱3.18 bn at the end of 2018 due to the recognition of the PSALM deferred adjustment.

# **Equity**

Equity attributable to equity shareholders of the parent company increased by 11% YOY (from ₱115.40 bn at the end of 2017 to ₱127.71 bn at the end of 2018), driven mainly by the recognition of income during 2018 of ₱21.71 bn, net of dividends declared and paid to the Company's shareholders.

## Material Changes in Liquidity and Cash Reserves of Registrant

Cash generated from operations of ₱37.29 bn continued to provide a source of liquidity during 2018, growing by ₱7.05 bn as compared to 2017. Cash from the operations of fully-commissioned PEC augmented the cash streams from operations.

During 2018, the Group utilized \$7.24 bn cash for investing activities. This was \$2.21 bn more than during 2017, the largest portion of which was used to construct a coal plant in the Visayas for TVI. Meanwhile, the Company continued to deploy financial resources in the construction of other Greenfield projects. Funds were also invested to infuse more capital to GNPD. The outflows were supported by dividends received during 2018.

In 2018, the Company availed of long-term debt through a bond issuance, fresh loans availed of by certain subsidiaries, and draw down on project finance facilities. In the first half of 2018, the Company declared ₱10.23 bn in dividends to its shareholders. These activities led to cash flow used in financing activities of ₱19.16 bn during 2018.

As of December 31, 2018, the Group's cash and cash equivalents increased to ₱46.34 bn, compared to ₱35.70 bn as of the end of 2017.

#### **Financial Ratios**

Current assets increased by 31% while current liabilities decrease by 5%, the current ratio at the end of 2018 was at 1.89x, versus 1.38x at the end of 2017.

Consolidated debt to equity ratio at the end of 2018 was at 1.85 versus 1.92 as of end 2017, as the Company's increase in equity surpassed the increase in liabilities.



#### Item 7. Financial Statements

The consolidated financial statements of AboitizPower are incorporated herein by reference. The schedules listed in the accompanying Index to Supplementary schedules are filed as part of this SEC Form 17-A.

# Item 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

The Company has engaged the services of SyCip Gorres Velayo & Co. (SGV) during the two most recent fiscal years. There were no disagreements with SGV on accounting and financial disclosure.

### Information on Independent Public Accountant

As a matter of policy, the Board Audit Committee (the "Audit Committee") selects, monitors, and reviews the independence, performance and effectiveness, scope of work, fees, and remuneration of external auditors, in consultation with the Chief Executive Officer, the Chief Financial Officer, and the Group Internal Audit Head. Where appropriate, the Committee may recommend to the Board of Directors the reappointment or replacement of the current external auditor.

During the March 5, 2021 Board Meeting, the Chairman of the Audit Committee, Mr. Carlos C. Ejercito, reported to the Board that the Audit Committee evaluated and assessed the previous year's performance of the Company's external auditor, SyCip Gorres Velayo & Co. (SGV). Based on the results of its evaluation, the Audit Committee advised the Board of Directors that it is satisfied with SGV's performance for the previous year and recommended SGV's re-appointment as the Company's external auditor for 2021.

The Board of Directors discussed the Audit Committee's recommendation, and after discussion, approved the re-appointment of SGV. The Board of Directors will endorse to the shareholders the re-appointment of SGV as the Company's external auditor for 2021.

The accounting firm of SGV has been AboitizPower's Independent Public Accountant for the last 22 years. Ms. Maria Veronica Andresa R. Pore has been AboitizPower's audit partner since audit year 2017. AboitizPower complies with the requirements of Section 3(b)(ix) of SRC Rule 68 on the rotation of external auditors or signing partners and the two-year cooling-off period. There was no event in the past 22 years wherein AboitizPower and SGV (or its handling partner) had any disagreement with regard to any matter relating to accounting principles or practices, financial statement disclosure or auditing scope or procedure.

Representatives of SGV will be present during the 2021 ASM and will be given the opportunity to make a statement if they so desire. They are also expected to respond to appropriate questions, if needed.

The Chairman of the Audit Committee is Mr. Carlos C. Ejercito, an Independent Director. The members are Messrs. Romeo L. Bernardo and Eric Ramon O. Recto, both Independent Directors, and Messrs. Danel C. Aboitiz and Erramon I. Aboitiz, both directors of AboitizPower.

# **External Audit Fees and Services**

The following table sets out the aggregate fees billed to the Company for each of the last two years for professional services rendered by SGV.

Fee Type	Year ended December 31, 2020	Year ended December 31, 2019
Audit Fees		
Audit Fees	₱502,000.00	₱460,000.00
Audit Related Fees – Bond	8,200,000.00	6,600,000.00
Total	8,702,000.00	7,100,000.00
Non-Audit Fees		`
Financial and Tax Due Diligence	-	4,000,000.00



Total	-	4,000,000.00
Total Audit and Non-Audit Fees	₱8,702,000.00	₱11,100,000.00

AboitizPower engaged SGV to audit its 2020 and 2019 annual financial statements. SGV was also engaged to conduct post reviews and other procedures for the purpose of issuing a comfort letter in connection with the issuance of the \$\phi\$9.6 bn bonds in 2020 and \$\phi\$7.3 bn bonds in 2019. In 2019, the Company also engaged SGV to provide financial and tax due diligence in relation to the Company's participation in biddings, acquisitions, and other projects.

As a policy, the Board Audit Committee makes recommendations to the Board of Directors concerning the choice of external auditor and pre-approves audit plans, scope, and frequency before the audit is conducted. Audit services of SGV for 2020 and 2019 were pre-approved by the Board Audit Committee. The Board Audit Committee also reviewed the extent and nature of these services to ensure that the independence of the external auditors was preserved. SGV does not have any direct or indirect interest in the Company.

# Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

The Company has engaged the services of SGV during the two most recent fiscal years. There are no disagreements with SGV on accounting and financial disclosure.



#### PART III - CONTROL AND COMPENSATION INFORMATION

## Item 9. Directors and Executive Officers

#### (a) Directors and Officers for 2020-2021

#### (1) Directors for 2020-2021

The Company's Board is composed of nine directors, three of whom are Independent, three are Non-Executive, and three are Executive. Below are the profiles of each director for 2020-2021 with their corresponding positions, offices, and business experience held for the past five years. The directors were elected during AboitizPower's ASM to serve for a term of one year.

#### **ERRAMON I. ABOITIZ**

Chairman of the Board of Directors

Age: 64

Citizenship: Filipino

Committee Memberships:

Member – Board Executive Committee (Chairman of the Committee since May 21, 2018 and Member since January 1, 2020)

- Board Audit Committee (since January 1, 2020)
- Board Environmental, Social and Corporate Governance Committee (since May 17, 2010)

Date of First Appointment: February 13, 1998

Tenure: 23 years

*Mr. Erramon I. Aboitiz* was appointed as Chairman of the Board of AboitizPower effective January 1, 2020. He previously served as Chief Executive Officer from 1998 to May 2018. He was Chairman of the Board from May 2018 to September 2018, and served as President and Chief Executive Officer until December 2019.

Mr. Aboitiz is currently a Director of AEV, a publicly-listed company, a position he has held since 1994. He was AEV's Executive Vice President and Chief Operating Officer from 1994 to 2009, and President and Chief Executive Officer from 2009 to 2019. Mr. Aboitiz is also Chairman of the Board of Directors of MORE, and Vice Chairman of Union Bank of the Philippines (UnionBank), a publicly-listed company. He is Director of ACO and the Philippine Disaster Recovery Foundation.

Mr. Aboitiz was awarded the Management Association of the Philippines Management Man of the Year and Ernst & Young's Entrepreneur of the Year both in 2011.

Mr. Aboitiz earned a Bachelor of Science degree in Business Administration, Major in Accounting and Finance from Gonzaga University in Spokane, Washington, U.S.A. He was also conferred an Honorary Doctorate Degree in Management by the Asian Institute of Management. He is not connected with any government agency or instrumentality.

## MIKEL A. ABOITIZ

Vice Chairman of the Board of Directors

Age: 66

Citizenship: Filipino

Committee Memberships:

Member – Board Environmental, Social and Corporate Governance Committee (since December 11, 2019)

Board Executive Committee (since May 21, 2018)

Date of First Appointment: February 13, 1998

Tenure: 23 years

*Mr. Mikel A. Aboitiz* was appointed Vice Chairman of AboitizPower effective January 1, 2020. He has been a Director since February 13, 1998, and was the Company's Chairman of the Board from September 2018 to December 2019.



Mr. Aboitiz was formerly Vice Chairman of City Savings Bank, Inc. from 2015 to 2016, and its President and Chief Executive Officer from 2001 to 2014. He is currently Chairman of the Board of ACO; Vice Chairman of AEV, a publicly-listed company, since December 2018; and Chairman of the Board of Trustees of Ramon Aboitiz Foundation, Inc.

Mr. Aboitiz holds a degree in Bachelor of Science in Business Administration from Gonzaga University, Spokane, Washington, U.S.A. He is not connected with any government agency or instrumentality.

#### **ENRIQUE M. ABOITIZ**

Director Age: 67

Citizenship: Filipino

Committee Memberships:

Chairman – Board Risk and Reputation Management Committee (since May 16, 2011)

Member – Board Executive Committee (since December 11, 2018)

Date of First Appointment: May 18, 2009

Tenure: 11 years

*Mr. Enrique M. Aboitiz* has served as Director of the Company since May 18, 2009. He was Chairman of the Board of Directors from 2009 to May 2018, and Vice Chairman from December 2018 to December 2019. On December 11, 2018, Mr. Aboitiz was appointed the Chairman of the Board of AEV, a publicly-listed company. He is also the Vice Chairman of ACO.

Mr. Aboitiz graduated with a degree in Bachelor of Science in Business Administration, Major in Economics from Gonzaga University, Spokane, Washington, U.S.A. Mr. Aboitiz is not connected with any government agency or instrumentality.

#### **EMMANUEL V. RUBIO**

Director/President and Chief Executive Officer

Age: 56

<u>Citizenship:</u> Filipino

Committee Memberships:

Chairman – Board Executive Committee (since January 1, 2020)

Member – Board Risk and Reputation Management Committee (since January 1, 2020)

Date of First Appointment: January 1, 2020

Tenure: 1 year

*Mr. Emmanuel V. Rubio* was appointed as President and Chief Executive Officer and Director of AboitizPower effective January 1, 2020. He previously served as the Company's Executive Vice President and Chief Operating Officer – Power Generation Group from 2014 to July 2018, and as Executive Vice President – Chief Operating Officer from June 2018 to December 2019.

Mr. Rubio is currently Chairman of AA Thermal, the SN Aboitiz Power GroupTSI, and TVI; Alternate Director of AboitizPower International; and Director of APX1, APX2, Abovant, the Hedcor Group, Cotabato Light, Davao Light, CPPC, and various companies under the Coal Business Units, including Cebu Energy, STEAG Power, and RP Energy. He holds directorship and management positions in GMEC and GNPD and their holding companies. He is also a member of the Board of Trustees and President of Philippine Electricity Market Corporation (PEMC) and Trustee of Aboitiz Foundation, Inc. (Aboitiz Foundation).

Mr. Rubio is a graduate of Bachelor of Science in Industrial Management Engineering with a minor in Mechanical Engineering from De La Salle University, where he also completed his postgraduate studies. He is also a certificate course graduate of the University of Michigan Executive Education Program, the LEAD program of Columbia University, and the Strategic Management Course of the Nanyang Technological University in Singapore. He recently completed the Advanced Management Program of Columbia University. Mr. Rubio is a holder of the Executive Certificate in Directorship from the Singapore Management University-Singapore Institute of Directors (SMU-SID). He is not connected with any government agency or instrumentality. He is not a Director of any other publicly-listed company.



#### JAIME JOSE Y. ABOITIZ

Director/Executive Vice President – Chief Operating Officer

Age: 59

<u>Citizenship:</u> Filipino <u>Committee Memberships:</u>

Member – Board Risk and Reputation Management Committee (September 1, 2018)

Board Executive Committee (May 21, 2018)

Date of First Appointment: May 18, 2009

Tenure: 11 years

*Mr. Jaime Jose Y. Aboitiz* was Director of AboitizPower from 2004 to April 2007, and was re-elected on May 18, 2009. He was appointed as the Company's Executive Vice President – Chief Operating Officer effective January 1, 2020. He was previously the Company's Executive Vice President and Chief Operating Officer-Power Distribution Group, a position which he held from August 2008 to December 2019.

Mr. Aboitiz is a member of the Board of Advisers of ACO; Chairman of the Board of APX1, APX2, Abovant, LHC, the Hedcor Group, in Oil Business Units such as EAUC, TMI, TMO, TPVI, SPPC, and WMPC; and Coal Business Units such as AA Thermal, and PEC. He is Director of Aboitiz Construction Inc. (ACI), Aboitiz Construction International, Inc. (ACII), Cotabato Light, Davao Light, Cebu Energy, the Enerzone Group, SFELAPCO, Aboitiz Land, Inc. (AboitizLand), Tsuneishi Heavy Industries (Cebu), Inc. (THICI), Visayan Electric, and Apo Agua Infrastructura, Inc. (Apo Agua). He holds directorship and management positions in GMEC and its holding company.

Mr. Aboitiz holds a degree in Mechanical Engineering from Loyola Marymount University in California, U.S.A., and a Master's Degree in Management from the Asian Institute of Management. He is not connected with any government agency or instrumentality. He is not a Director of any other publicly-listed company.

#### **DANEL C. ABOITIZ**

Director/Chief Commercial and Stakeholder Engagement Officer

Age: 39

<u>Citizenship:</u> Filipino <u>Committee Memberships:</u>

Member – Board Audit Committee (since January 28, 2020)

Date of First Appointment: December 11, 2018

Tenure: 2 years

*Mr. Danel C. Aboitiz* was appointed as Director of AboitizPower on December 11, 2018, and as Chief Commercial and Stakeholder Engagement Officer of AboitizPower effective December 1, 2020.

Mr. Aboitiz is also Director of PEC, STEAG Power, and RP Energy. He holds directorship and management positions in GMEC and GNPD and their holding companies.

Mr. Aboitiz is also Director of various companies under AboitizPower's Oil Business Units, such as TMO, TPVI, EAUC, and TMI, and Coal Business Units, such as AA Thermal, TLI, TSI, and TVI. He also serves as a Member of the Board of Advisers of ACO and as Director of Republic Cement & Building Materials, Inc. (RCBM), AEV CRH Holdings, Inc. (AEV CRH) and CRH Aboitiz Holdings, Inc. (CRH Aboitiz). He serves as Vice Chairman and member of the Board of Trustees of the Philippine Independent Power Producers Association (PIPPA).

Mr. Aboitiz obtained his Master of Arts (MA) in Philosophy and Politics degree from the University of Edinburgh, where he graduated with honors. He also studied the Chinese language at the Beijing Language and Culture University.

He is not connected with any government agency or instrumentality. He is not a Director of any other publicly-listed company.



#### **ROMEO L. BERNARDO**

Lead Independent Director

Age: 66

<u>Citizenship:</u> Filipino Committee Memberships:

Chairman – Board Environmental, Social and Corporate Governance Committee (December 11, 2018)

Member – Board Audit Committee (since May 19, 2008)

- Board Risk and Reputation Management Committee (since May 18, 2015)
- Board Related Party Transactions Committee (since May 15, 2017)

Date of First Appointment: May 19, 2008

Tenure: 12 years

*Mr. Romeo L. Bernardo* was elected Lead Independent Director of AboitizPower on May 15, 2017. He has been an Independent Director of the Company since May 19, 2008. He has not been nominated as an Independent Director of AboitizPower for the 2021-2022 term.

He is the Managing Director of Lazaro Bernardo Tiu and Associates, a boutique financial advisory firm based in Manila. He is also an economist of GlobalSource in the Philippines. He is Chairman of ALFM Family of Funds and Philippine Stock Index Fund. He is a Director of Globe Telecom, Inc. (Globe Telecom) and Bank of the Philippine Islands (BPI), both publicly-listed companies. He is also currently affiliated in various capacities with the Foundation for Economic Freedom, Management Association of the Philippines, FINEX Foundation, and World Bank Philippine Advisory Group.

Mr. Bernardo previously served as Undersecretary for International Finance of the Department of Finance, and as Alternate Executive Director of the Asian Development Bank. He has held various positions in government, including the National Power Corporation (NPC) and Philippine National Bank. He was a member of the Board of Trustees of the Philippine Institute for Development Studies from October 2005 until March 2016. He was an Advisor of the World Bank and the International Monetary Fund, and served as Deputy Chief of the Philippine Delegation to the General Agreement on Tariffs and Trade (World Trade Organization) in 1979. In the same year, he was Finance Attaché of the Philippine Mission to the United Nations in Geneva, Switzerland. He was formerly President of the Philippine Economics Society, Chairman of the Federation of ASEAN Economic Societies, and a faculty of the College of Business Administration of the University of the Philippines.

Mr. Bernardo holds a Bachelor of Science degree in Business Economics from the University of the Philippines (magna cum laude) and a Master's degree in Development Economics from Williams College in Williamstown, Massachusetts, USA. where he graduated top of the class. He is not connected with any government agency or instrumentality.

#### **CARLOS C. EJERCITO**

Independent Director

<u> Age:</u> 75

<u>Citizenship:</u> Filipino <u>Committee Memberships:</u>

Chairman – Board Audit Committee (since May 19, 2014)

Member - Board Risk and Reputation Management Committee (since May 19, 2014)

- Board Environmental, Social and Corporate Governance Committee (since May 19, 2014)
- Board Related Party Transactions Committee (since May 15, 2017)

Date of First Appointment: May 19, 2014

Tenure: 6 years

Mr. Carlos C. Ejercito has been an Independent Director of AboitizPower since May 19, 2014.

He is Independent Director and Chairman of the Board Audit Committee of Bloomberry Resorts Corporation and an Independent Director and member of the Audit Committee of Century Properties Group, Inc., both publicly-listed companies.



Mr. Ejercito is President and Chief Executive Officer of Mount Grace Hospitals, Inc., and Chairman of Northern Access Mining, Inc. He is a Board Member of 18 hospitals, including Medical Center Manila, VR Potenciano Medical Center, Tagaytay Medical Center, Pinehurst Medical Services Inc., Grace General Hospital, Healthserv Medical Center, Lorma Medical Center, Mary Mediatrix Medical Center, Silvermed Corporation, Capitol Medical Center, Divine Grace Medical Center, and Good Samaritan Medical Center.

He was formerly Chairman of the Board of United Coconut Planters Bank, and a former Director of National Grid Corporation of the Philippines (NGCP). He was also the President and Chief Executive Officer of Greenfield Development Corporation, and Vice President and Senior Country Operations Officer of Citibank, NA. Prior to Citibank, Mr. Ejercito was a Systems Engineer in IBM Philippines, and Accounting Unit Head in Procter & Gamble Philippines, Inc. He was a member of the Board of Governors of Management Association of the Philippines.

Mr. Ejercito graduated cum laude from the University of the East with a degree in Bachelor of Science in Business Administration. He also completed the Management Development Program of Harvard Business School in Massachusetts, USA in 1983, and has completed the coursework for Masters in Business Administration at Ateneo Graduate School of Business.

Mr. Ejercito is a certified public accountant. He is not connected with any government agency or instrumentality.

#### **ERIC RAMON O. RECTO**

Independent Director

Age: 57

Citizenship: Filipino

Committee Memberships:

Chairman – Board Related Party Transaction Committee (since May 21, 2018)

Member - Board Audit Committee since May 21, 2018)

- Board Environmental, Social and Corporate Governance Committee (since May 21, 2018)
- Board Risk and Reputation Management Committee (since May 21, 2018)

Date of First Appointment: May 21, 2018

Tenure: 2 years

Mr. Eric Ramon O. Recto was elected as Independent Director of AboitizPower on May 21, 2018.

He currently holds positions in the following publicly-listed companies: Chairman of the Philippine Bank of Communications; President and Chief Executive Officer of Atok-Big Wedge Co., Inc.; Director of DITO CME Holdings Corp. (formerly: ISM Communications Corporation); and Independent Director in PH Resorts Group Holdings, Inc. He is also the Chairman of the Board and President of Bedfordbury Development Corporation; Vice Chairman of Alphaland Corporation; President/Director of Q-Tech Alliance Holdings, Inc.; and Supervisory Board Member of Acentic Gmbh and Ltd.

Mr. Recto held various positions in Philweb Corporation from 2005 to 2015. He was also the Vice Chairman of Alphaland Corporation from 2007 to 2014; Director of San Miguel Corporation from 2010 to 2014, and of Manila Electric Company (Meralco) from 2010 to 2013; and President of Top Frontier Investment Holdings, Inc. from 2010 to 2013. Mr. Recto was formerly the Undersecretary of the Philippine Department of Finance from 2002 to 2005.

Mr. Recto earned his Bachelor of Science degree in Industrial Engineering from the University of the Philippines-Diliman. He completed his Masters in Business Administration, with concentration in Finance and Operation Management, from the Johnson Graduate School of Management at the Cornell University in Ithaca, New York, U.S.A. He is not connected with any government agency or instrumentality.

# Performance Assessment and Attendance Reports of the Board

In accordance with AboitizPower's Revised Manual on Corporate Governance dated July 29, 2020 (the "Revised Manual"), the members of the Board and Board Committees conduct an annual self assessment of



their collective and individual performance. In addition, the directors assess the performance of the Company's corporate officers such as the Chairman of the Board, the Chief Executive Officer, the Chief Risk Officer, and Compliance Officer, and the Group Internal Audit Head.

The assessment forms are prepared and regularly reviewed by the Compliance Officers to elicit relevant and valuable insights on the following assessment critieria: (1) compliance with best governance practices and principles; participation and contribution to the Board and committee meetings; and (3) performance of their duties and responsibilities as provided in the Company's Revised Manuals, Charters, Amended Articles of Incorporation, and Amended By-Laws.

In addition, AboitizPower directors are evaluated by its key officers based on the following criteria: (1) business acumen, (2) independent judgement, (3) familiarity with the business, (4) active participation and effective challenge, professional expertise and network, (6) value contribution, (7) embodiment of Aboitiz core values, and (8) reputation. Assessment results are presented to the Board ESGC Committee as part of the nomination and selection process of incumbent Board members.

The Corporate Governance Code and the Revised Manual requires that at least once in every three years, the conduct of the Board performance assessment must be supported by an independent thirdparty facilitator. In 2020, AboitizPower engaged Good Governance Advocates and Practitioners of the Philippines (GGAPP), an independent association of corporate governance practitioners, to support the Board performance assessment exercise. The results of the assessment, as well as the recommendations from GGAPP, were presented and discussed at the Board Environment, Social, and Corporate Governance (ESCG) Committee meeting on February 16, 2021.

For more discussion on the Board's (i) performance assessment, and (ii) attendance record at Board, Board Committee, and stockholders' meetings for the year 2020, please refer to the Board Matters portion of Part III – Corporate Governance on page 132 of the Company's Definitive Information Statement.

# Nominations for Independent Directors and Procedure for Nomination

The procedure for the nomination and election of the Independent Directors is in accordance with Rule 38 of the Securities Regulation Code ("SRC Rule 38"), AboitizPower's Amended By-Laws, and AboitizPower's Amended Guidelines for the Nomination and Election of Independent Directors approved by the Board of Directors on March 23, 2017 (the "Amended Guidelines").

Nominations for Independent Directors were opened beginning January 1, 2021 and the table for nominations was closed on February 15, 2021, in accordance with Section C(1) of the Guidelines. The period may be extended by unanimous vote of the Board ESCG Committee for meritorious reasons.

SRC Rule 38 further requires the Board ESCG Committee (in its capacity as the Board Nominations and Compensation Committee) to meet and pre-screen all nominees and submit a Final List of Nominees to the Corporate Secretary, so that such list will be included in the Company's Preliminary and Definitive Information Statements. Only nominees whose names appear on the Final List shall be eligible for election as Independent Directors. No other nominations shall be entertained after the Final List of nominees has been prepared. The name of the person or group of persons who nominates an Independent Director shall be identified in such report including any relationship with the nominee.

On February 16, 2021, the Chairman of the Board ESCG Committee submitted the Final List of Nominees to the Corporate Secretary. In approving the nominations for Independent Directors, the Board ESCG Committee considered the guidelines on the nominations of Independent Directors prescribed in SRC Rule 38, the Amended Guidelines, and AboitizPower's Revised Manual. The Board ESCG Committee performs the functions of the Board Nomination and Compensation Committee. In 2020, Mr. Romeo L. Bernardo, Lead Independent Director, was the Chairman of the Board ESCG Committee. The other voting members are Messrs. Erramon I. Aboitiz, Mikel A. Aboitiz, Carlos C. Ejercito, and Eric Ramon O. Recto, while the ex-officio non-voting members are Ms. Ma. Consolacion C. Mercado, Ms. Susan V. Valdez, and Mr. David Jude L. Sta. Ana.



No nominations for Independent Director shall be accepted at the floor during the ASM at which such nominee is to be elected. Independent Directors shall be elected in the ASM during which other members of the Board are to be elected.

Messrs. Raphael P. M. Lotilla, Carlos C. Ejercito, and Eric Ramon O. Recto are the nominees for Independent Directors of AboitizPower for the 2021 ASM. They are neither officers nor employees of AboitizPower or any of its Affiliates, and do not have any relationship with AboitizPower which would interfere with the exercise of independent judgment in carrying out the responsibilities of an Independent Director. Attached to the 2020 Definitive Information Statement as Annexes "B-1", "B-2", and "B-3" are the Certifications of Qualification as Independent Director of Messrs. Lotilla, Ejercito, and Recto, respectively.

AboitizPower stockholders, Mesdames Katrina Aliman, Josephine Pabriga, and Esmeralda Daño, have respectively nominated Messrs. Lotilla, Ejercito, and Recto as AboitizPower's Independent Directors. None of the nominating stockholders have any relation to the respective independent director they are nominating.

#### Other Nominees for Election as Members of the Board of Directors

As the Board ESCG Committee conveyed to the Corporate Secretary on February 16, 2021, the following were also nominated and qualified as candidates to the AboitizPower Board of Directors for the ensuing year 2021-2022:

Sabin M. Aboitiz Luis Miguel O. Aboitiz Mikel A. Aboitiz Emmanuel V. Rubio Edwin R. Bautista Danel C. Aboitiz

Pursuant to Section 7, Article I of the Amended By-Laws of AboitizPower, nominations for members of the Board, other than Independent Directors, for the ensuing year must be submitted in writing to the Corporate Secretary at least 15 working days prior to the ASM on April 26, 2021 or not later than March 31, 2021.

All other information regarding the positions and offices held by nominees, Messrs. Mikel A. Aboitiz, Emmanuel V. Rubio, Danel C. Aboitiz, Carlos C. Ejercito, and Eric Ramon O. Recto are integrated in Item 5(a)(1) above. Messrs. Sabin M. Aboitiz, Edwin R. Bautista, and Raphael P. M. Lotilla are being nominated to the AboitizPower Board for the first time. Mr. Luis Miguel O. Aboitiz is a former director who is being nominated again to the Board.

All other information regarding the positions and offices held by nominees, Messrs. Mikel A. Aboitiz, Emmanuel V. Rubio, Danel C. Aboitiz, Carlos C. Ejercito, and Eric Ramon O. Recto are integrated in Item 5(a)(1) above. Messrs. Sabin M. Aboitiz, Edwin R. Bautista, and Raphael P. M. Lotilla are being nominated to the AboitizPower Board for the first time. Mr. Luis Miguel O. Aboitiz is a former director who is being nominated again to the Board.

Below are the profiles of Messrs. Sabin M. Aboitiz, Luis Miguel O. Aboitiz, Edwin R. Bautista, and Raphael P. M. Lotilla, including the positions and offices they have held for the past five years:

# SABIN M. ABOITIZ

Nomination: Non-Executive Director

Age: 56 years old Citizenship: Filipino

Date of First Appointment: N/A

Tenure: 0 years

*Mr. Sabin M. Aboitiz* is currently a Director of AEV, a publicly-listed company, since May 12, 2018, and its President and Chief Executive Officer since January 1, 2020.



He was previously appointed as AEV's First Vice President from May 2014 to May 2015, Senior Vice President from May to December 2015, and Executive Vice President and Chief Operating Officer from December 2015 to December 2019.

Mr. Aboitiz is currently the Chairman of Aboitiz Foundation, Aboitiz InfraCapital, Inc, AboitizLand, Pilmico Foods Corporation, Pilmico Animal Nutrition Corporation, Gold Coin Management Holdings, Ltd., CRH Aboitiz, SN Aboitiz Power-Benguet, Inc., Republic Cement Services, Inc. Filagri Holdings, Inc.; Director and President of ACO, AEV CRH, and AEV Aviation, Inc.; and Director of UnionBank, a publicly-listed company, ACO Capital Ltd., RCBM, Apo Agua, ACI, ACII, Aboitiz Impact Ventures, Inc., Aboitiz Airports Advisory Services Corporation, AboitizPower International, Archipelago Insurance Pte. Ltd. (Archipelago), and AEV International Pte. Ltd.

Mr. Aboitiz is also a member of the Business Advisory Council of the Asia-Pacific Economic Cooperation.

He holds a degree in Business Administration, Major in Finance from Gonzaga University, Spokane, U.S.A. He is not connected with any government agency or instrumentality.

#### **LUIS MIGUEL O. ABOITIZ**

Nomination: Non-Executive Director

Age: 56 years old Citizenship: Filipino

Date of First Appointment: 2018

Tenure: 1 year

*Mr. Luis Miguel O. Aboitiz* previously served as Director of AboitizPower from September 2018 to December 2019, and as Executive Vice President – Chief Strategy Officer from May 2018 until retirement on April 30, 2020. He was also Executive Vice President and Chief Operating Officer – Corporate Business Group of AboitizPower from 2016 to 2018, and Senior Vice President-Power Marketing and Trading from 2009 to 2015.

Mr. Aboitiz is currently a Director of ACO, and a member of its Board Strategy and Board Succession and Compensation Committees. He is a Director of UnionBank, a publicly-listed company, and serves as Chairman of its Technology Steering Committee and member of the Audit and Operations Risk Management Committees. Mr. Aboitiz also serves as a Director of DDLS Aboitiz Inc. and Trustee of Philippine Business for Social Progress.

Mr. Aboitiz graduated from Santa Clara University, California, U.S.A. with a degree of Bachelor of Science in Computer Science and Engineering, and earned his Master's degree in Business Administration from the University of California in Berkeley, U.S.A. He is not connected with any government agency or instrumentality.

#### **EDWIN R. BAUTISTA**

Nomination: Non-Executive Director

Age: 60 years old Citizenship: Filipino

Date of First Appointment: N/A

Tenure: 0 years

Mr. Edwin R. Bautista is currently a Director of AEV, a publicly-listed company, since September 1, 2018.

He is also currently a Director and the President and Chief Executive Officer of UnionBank, a publicly-listed company; Chairman of the Board of Directors of CitySavings; and a Director of Union Properties, Inc. (now known as UBP Investments Corporation), First Union Plans, Inc., and First Union Direct Corp. Mr. Bautista has previously served UnionBank in various capacities: as Chief Operating Officer from January 2016 to December 2017, Senior Executive Vice President from 2011 to 2015, Executive Vice President from 1997 to 2001.

Mr. Bautista earned his Bachelor of Science in Mechanical Engineering degree from the De La Salle University. He also completed the Advance Management Program from Harvard Business School in Massachusetts,



U.S.A. He is not connected with any government agency or instrumentality.

# RAPHAEL P.M. LOTILLA

Nomination: Non-Executive Director

Age: 60 years old Citizenship: Filipino

Date of First Appointment: N/A

Tenure: 0 years

*Mr. Raphael P.M. Lotilla* was elected as Independent Director of AEV, a publicly-listed company, since May 21, 2012. He has not been nominated as an Independent Director of AEV for the 2021-2022 term.

Mr. Lotilla is also an Independent Director of Petron Foundation, Inc., and two publicly-listed companies, ACE Enexor, Inc. and First Metro Investment Corporation. He is currently the Chairman of the Board of Trustees of The Asia-Pacific Pathways to Progress Foundation, Inc. Mr. Lotilla previously served the Philippine government in various capacities:(i) Secretary of Energy; (ii) President and Chief Executive Officer of Power Sector Assets and Liabilities Management (PSALM) Corporation; (iii) Deputy Director-General of the National Economic and Development Authority; (iv) Coordinator of the Philippine Council for Sustainable Development; (v) Chairman of the Philippine National Oil Company; and(vi) Vice-Chairman of the National Power Corporation and the National Transmission Corporation, among others. He also served as Regional Programme Director of a Global Environment Facility regional project implemented by the UN Development Programme and concurrently Executive Director of Partnerships in Environmental Management for the Seas of East Asia.

Mr. Lotilla obtained his Bachelor of Laws degree from the University of the Philippines where he later on became a Professor of Law. He also holds a Master of Laws degree from the University of Michigan Law School, USA. He currently serves as a member of the Board of Trustees of the Philippine Institute for Development Studies (PIDS) and the Advisory Committee for the Ateneo University Professional Schools.

#### (2) Officers for 2020-2021

Below is the list of AboitizPower's officers for 2019-2020 with their corresponding positions and offices held for the past five years. Unless otherwise indicated, the officers assumed their positions during AboitizPower's organizational meeting in 2019 for a term of one year

# **ERRAMON I. ABOITIZ**

Chairman - Board of Directors

Refer to Item 9 (a)(1) for the profile of Mr. Erramon I. Aboitiz.

#### MIKEL A. ABOITIZ

Vice Chairman - Board of Directors

Refer to Item 9 (a)(1) for the profile of *Mr. Mikel A. Aboitiz*.

#### **EMMANUEL V. RUBIO**

Director/ President and Chief Executive Officer

Refer to Item 9 (a)(1) for the profile of Mr. Emmanuel V. Rubio.

# JAIME JOSE Y. ABOITIZ

Director/ Executive Vice President – Chief Operating Officer

Refer to Item 9 (a)(1) for the profile of Mr. Jaime Jose Y. Aboitiz.



#### LIZA LUV T. MONTELIBANO

Senior Vice President/Chief Financial Officer/Corporate Information Officer

Age: 45

Citizenship: Filipino

Ex-Officio Member - Board Risk and Reputation Management Committee

Ex-Officio Member – Board Executive Committee

*Ms. Liza Luv T. Montelibano* was appointed as Senior Vice President/Chief Financial Officer/Corporate Information Officer on May 16, 2016.

She joined the Company as Chief Financial Officer-Power Generation Group on January 2, 2014 until she was promoted to First Vice President – Chief Financial Officer/Corporate Information Officer on May 18, 2015.

Ms. Montelibano is Director and Senior Vice President-Finance of ARI, Director and Treasurer/Chief Financial Officer of AA Thermal, and Director of Cotabato Light, Davao Light, MORE, TPI, TSI, Visayan Electric, the Hedcor Group, LHC, Subic Enerzone, AboitizPower International, and Archipelago. She holds a management position in GMEC and its holding company.

Prior to joining AboitizPower, Ms. Montelibano was the Country Controller of NXP Semiconductors. Her background is in finance, risk assessment, and internal audit, arising from her previous experience with various multinational companies. She also served as Chief Financial Officer of SteelAsia Manufacturing Corporation from September 2012 to March 2013, and as General Manager for Finance and Administration at L'Oreal Philippines, Inc. from March 2006 to August 2012.

Ms. Montelibano graduated cum laude from Ateneo de Manila University with a degree in Bachelor of Science in Management, Minor in Finance. She is also a Certified Internal Auditor under the Institute of Internal Auditors. She is not connected with any government agency or instrumentality. She is not a director of a publicly-listed company.

#### MA. CONSOLACION C. MERCADO

Compliance Officer

Age: 42

Citizenship: Filipino

Ex-Officio Member – Board Environmental, Social, and Corporate Governance Committee

*Ms. Ma. Consolacion C. Mercado* was appointed Compliance Officer on January 1, 2021. She is concurrently Vice President for Legal – Energy Affairs of AboitizPower since September 2019. She previously served as the Company's Vice President for Regulatory Affairs, Distribution Utility Group from July 2018 to August 2019 and Assistant Vice-President for Legal – Energy Affairs from July 2015 to June 2018.

Ms. Mercado first joined the Aboitiz Group in 2009 as a Regulatory Lawyer. In her current role under the Energy Affairs and Compliance Team, Ms. Mercado is responsible for developing and cascading governance and legal policies to the Company and its various subsidiaries. She also ensures that the legal and compliance issues and risks of the power generation, power distribution, and supplier businesses across the group are managed and addressed.

Ms. Mercado earned her Bachelor of Science in Business Administration and Accountancy and Bachelor of Laws degrees from the University of the Philippines-Diliman. She is a Certified Public Accountant and a member in good standing with the Integrated Bar of the Philippines. She is not connected with any government agency or instrumentality. She is not a director of any publicly-listed company

# MARIA VERONICA C. SO

**Group Treasurer** 

Age: 49

Citizenship: Filipino

Ms. Maria Veronica C. So was appointed as AboitizPower's Group Treasurer effective January 1, 2020. She is



also First Vice President – Group Treasurer of AEV, a publicly listed company.

She joined the Aboitiz Group as AEV's Vice President – Treasury Services in 2017 and was promoted to First Vice President - Deputy Group Treasurer under AEV's Treasury Services Group on April 1, 2019.

Prior to joining the Aboitiz Group, Ms. So held various treasury and finance positions at Globe Telecom from 2001 to 2017.

Ms. So holds a Bachelor of Science degree in Business Management from Ateneo de Manila University and a Masters degree in Business Management from the Asian Institute of Management. She is not connected with any government agency or instrumentality. She is not a director of any publicly-listed company.

### MANUEL ALBERTO R. COLAYCO

**Corporate Secretary** 

Age: 51

Citizenship: Filipino

*Mr. Manuel Alberto R. Colayco* has been Corporate Secretary of AboitizPower since March 1, 2018. He is concurrently Senior Vice President - Chief Legal and Compliance Officer/Corporate Secretary of AEV, a publicly listed company. He first joined the Aboitiz Group as AEV's First Vice President and Chief Legal Officer on July 11, 2016 and was appointed as AEV's Corporate Secretary and Compliance Officer on March 1, 2018.

Mr. Colayco has practiced in various areas of corporate law, including mergers and acquisitions, joint ventures, securities regulation, corporate and financial restructuring, and litigation. Prior to joining the Aboitiz Group, Mr. Colayco acted as independent legal consultant providing professional advice, representation, and transactional assistance to private companies and individuals. His previous work experience includes: General Counsel for AGP International Holdings Ltd. and Atlantic, Gulf & Pacific Company of Manila, Inc. from August 2013 to December 2014; Executive Director and Assistant General Counsel of J.P. Morgan Chase Bank N.A. from July 2010 to August 2013; and Vice President and Legal Counsel of DKR Oasis (Hong Kong) LLC, a private investment management firm, from August 2007 until March 2010. He was an Associate at Skadden, Arps, Slate, Meagher & Flom, LLP from 2000 to 2007, and at Romulo Mabanta Buenaventura Sayoc & de los Angeles from 1996 to 2000.

Mr. Colayco earned his undergraduate and Juris Doctor degrees from Ateneo de Manila University, and a Master of Laws degree from New York University School of Law in New York, U.S.A. He is a member in good standing of the Integrated Bar of the Philippines and the New York State Bar. He is not connected with any government agency or instrumentality. He is not a director of any publicly-listed company

### MAILENE M. DE LA TORRE

**Assistant Corporate Secretary** 

Age: 39

Citizenship: Filipino

Ms. Mailene M. de la Torre was appointed Assistant Corporate Secretary of AboitizPower on November 24, 2016. She is concurrently Assistant Vice President - Governance and Compliance and Assistant Corporate Secretary of AEV, a publicly-listed company. She was previously Senior Associate General Counsel for Governance and Compliance of AEV until November 2016, and was Associate General Counsel for Legal and Corporate Services from May 2010 to October 2014.

Ms. de la Torre is also the Corporate Secretary and Assistant Corporate Secretary of various Subsidiaries of the Aboitiz Group.

Ms. de la Torre has practice in the areas of corporate structuring, acquisitions, joint ventures, compliance and corporate governance, corporate law, securities law, and litigation. Prior to joining the Aboitiz Group, she was an Associate at Esguerra & Blanco Law Office from 2007 to 2010. She graduated cum laude with a Bachelor of Arts Degree in Political Science from the University of the Philippines Diliman and earned her Bachelor of Laws degree from the same university. She is a graduate member of the Institute of Corporate Directors, after



completing the Professional Director's Program. She is a member in good standing of the Integrated Bar of the Philippines. She is not connected with any government agency or instrumentality. She is not a director of a publicly-listed company.

### **SAMMY DAVE A. SANTOS**

**Assistant Corporate Secretary** 

Age: 536

Citizenship: Filipino

*Mr. Sammy Dave A. Santos* was appointed Assistant Corporate Secretary of AboitizPower on November 5, 2019. He is currently an Associate General Counsel for Governance and Compliance of AEV since July 2017.

Mr. Santos currently serves as Corporate Secretary of various Subsidiaries of the Aboitiz Group, and Assistant Corporate Secretary of the Good Governance Advocates and Practitioners of the Philippines (GGAPP).

Mr. Santos has experience in practice areas of corporate law, corporate structuring, special projects, corporate housekeeping, corporate governance, and compliance for non-listed and publicly- listed companies. Prior to joining the Aboitiz Group, he was Legal Counsel for Alliance Select Foods International, Inc. from 2016 to 2017. He was also Counsel for the Privatization Group and Office of Special Concerns of the Department of Finance in 2016. He was a Junior Associate at the Law Firm of Quiason Makalinta Barot Torres Ibarra Sison & Damaso from 2014 to 2016.

Mr. Santos earned his Juris Doctor degree from the Ateneo Law School in 2013 and was admitted to the Philippine Roll of Attorneys in 2014. He also holds a degree of Master of Science in Industrial Economics from the University of Asia and the Pacific. He is a member in good standing of the Integrated Bar of the Philippines. He is not connected with any government agency or instrumentality. He is not a director of a publicly-listed company.

### **ARAZELI L. MALAPAD**

Data Privacy Officer and Vice President for Risk and Organizational Performance Management

Age: 52

Citizenship: Filipino

Ex-Officio Member - Board Risk and Reputation Management Committee

**Ms. Arazeli L. Malapad** was appointed as Data Privacy Officer and Vice President for Risk and Organizational Performance Management of AboitizPower effective March 5, 2021, following the resignation of Ms. Marnie F. Mañalac.

She has extensive experience in the fields of audit, management reporting, financial planning and budgeting, treasury cash management, general accounting, and tax compliance. She previously served as the Company's Assistant Vice President – Divisional Operating Profit from 2016 to 2018.

Ms. Malapad has previously held various positions in the Aboitiz Group, including Vice President – Controller of Pilmico and its subsidiaries from 2018 to 2020, Assistant Vice President – Controller of Hedcor from 2010 to 2016, Assistant Vice President – Controller of LHC from 2009 to 2010, and Finance and Accounting Manager of LHC from 2005 to 2009.

Ms. Malapad obtained her Bachelor of Science in Commerce, Major in Accounting Bachelor from the Immaculate Conception College. She completed the Leadership Management and Development Program from the Ateneo de Manila University Graduate School of Business, where she was accorded the Director's Award for Academic Excellence. She is a Certified Public Accountant, Certified Internal Auditor, Certified Management Accountant, and holds a Lean Six Sigma Green Belt certification. She is not connected with any government agency or instrumentality. She is not a director of any publicly-listed company.



### SATURNINO E. NICANOR, JR.

**Group Internal Audit Head** 

Age: 58

Citizenship: Filipino

*Mr. Saturnino E. Nicanor, Jr.* was appointed as Group Internal Audit Head of AboitizPower on July 26, 2018. He is concurrently the Company's Assistant Vice President for Internal Audit, a position which he has held since July 2017. Mr. Nicanor has extensive experience in internal audit and controllership in various industries. He also served as Internal Audit Head for the Company's Generation Group from August 2012 to July 2018, and held various audit-related positions in the Aboitiz Group from 1983 to 2005

Mr. Nicanor earned his Bachelor of Science in Commerce, Major in Accounting (magna cum laude) degree from the University of San Jose Recoletos, Cebu City. He is an Accredited Training Facilitator of the Institute of Internal Auditors Philippines. He is not connected with any government agency or instrumentality. He is not a director of any publicly-listed company.

### Period in which the Directors and Executive Officers Should Serve

The directors shall serve for a period of one year.

### Term of Office of a Director

Pursuant to the Company's Amended By-Laws, the directors are elected at each ASM by stockholders entitled to vote. Each director holds office until the next annual election, or for a term of one year and until his successor is duly elected, unless he resigns, dies, or is removed prior to such election.

Any vacancy in the Board, other than by removal or expiration of term, may be filled by a majority vote of the remaining members thereof at a meeting called for that purpose, if they still constitute a quorum. The director sochosen shall serve for the unexpired term of his/her predecessor in office.

### (3) Significant Employees

AboitizPower considers the contribution of every employee important to the fulfillment of its goals.

### (4) Family Relationships

Messrs. Erramon and Enrique Aboitiz are brothers. Mr. Danel Aboitiz is the son of Mr. Enrique M. Aboitiz, and the nephew of Mr. Erramon I. Aboitiz.

Nominee director, Mr. Sabin M. Aboitiz, is a brother of Messrs. Erramon and Enrique Aboitiz. He is an uncle of Mr. Danel C. Aboitiz. Nominee director, Mr. Luis Miguel O. Aboitiz, is a first cousin of Mr. Jaime Jose Y. Aboitiz.

Other than these, no other officers or directors are related within the fourth degree of consanguinity.

### (5) Involvement in Certain Legal Proceedings as of March 23, 2021

To the knowledge and/or information of AboitizPower, none of its nominees for election as directors, its present members of the Board, or its executive officers, is presently involved in any legal proceeding or bankruptcy petition, or has been convicted by final judgment, or being subject to any order, judgment or decree, or has violated the securities or commodities law in any court or government agency in the Philippines or elsewhere, for the past five years until March 23, 2021, which would put to question his/her ability and integrity to serve AboitizPower and its stockholders.

### (6) Parent Company

AboitizPower's parent company is AEV. As of March 23, 2021, AEV owns 77.00% of the voting shares of AboitizPower. In turn, ACO owns, as of March 23, 2021, 48.59% of the voting shares of AEV.



### (b) Resignation or Refusal to Stand for Re-election by Members of the Board of Directors

No director has resigned or declined to stand for re-election to the Board since the date of AboitizPower's last Annual Stockholders' Meeting because of a disagreement with AboitizPower on matters relating to its operations, policies and practices.

### Item 10. Compensation of Directors and Executive Officers

### (a) Summary of Compensation of Executive Officers

Information as to the aggregate compensation paid or accrued to AboitizPower's Chief Executive Officer and four most highly compensated executive officers, as well as other directors and officers during the last two completed fiscal years and the ensuing fiscal year, are as follows:

Name of Officer and Principal Position*	Year	Salary	Bonus	Other Compensation
Chief Executive Officer and the Four Most Highly Compensated Officers:				
1. EMMANUEL V. RUBIO    - President and Chief Executive Officer 2. ERRAMON I. ABOITIZ    - Chairman of the Board 3. LIZA LUV T. MONTELIBANO    - Senior Vice President - Chief Financial Officer/Corporate Information Officer 4. LUIS MIGUEL O. ABOITIZ*    - Executive Vice President & Chief Strategy Officer 5. JOSEPH TRILLANA T. GONZALES*    - First Vice President - General Counsel and Compliance Officer				
All above named officers as a group	Actual 2020 Actual 2019	<b>₱100,840,000.00</b> <b>₱98,270,000.00</b>	<b>₱4,960,000.00</b> <b>₱14,110,000.00</b>	<b>₱43,340,000.00</b> <b>₱8,180,000.00</b>
	Projected 2021	<b>₱</b> 106,900,000.00	₱5,300,000.00	<b>₽</b> 45,900,000.00
All other officers and directors as a	Actual 2020 Actual 2019	₱25,010,000.00 ₱17,200,000,00	₱1,660,000.00	₱43,650,000.00 ₱26,270,000.00
group	Projected 2021	₱17,200,000.00 ₱26,500,000.00	₱1,130,000.00 ₱1,800,000.00	₱26,270,000.00 ₱46,300,000.00

<sup>\*</sup> Mr. Luis Miguel O. Aboitiz retired on April 30, 2020. Mr. Joseph Trillana T. Gonzales was separated on December 31, 2020.

The 2020 Amended By-Laws of the Company, as approved by the SEC on October 1, 2020, defined corporate officers as follows: the Chairman of the Board; the Vice Chairman; the Chief Executive Officer; the Chief Operating Officer; the Treasurer; the Corporate Secretary; the Assistant Corporate Secretary; and such other officers as may be appointed by the Board of Directors. For the year 2020, the Company's Summary of Compensation of Executive Officers covers the compensation of officers as reported under Item 5 (a)(1) of the Information Statement.

Except for the regular company retirement plan, which by its very nature will be received by the officers concerned only upon retirement from the Company, the above-mentioned officers do not receive any other compensation in the form of warrants, options, and/or profit-sharing.

There is no compensatory plan or arrangement between the Company and any executive in case of resignation or any other termination of employment or from a change-in-control of the Company.



### (b) Compensation of Directors

### (1) Standard Arrangements

Following the April 22, 2019 ASM, the directors receive a monthly allowance of ₱150,000.00, while the Chairman of the Board receives a monthly allowance of ₱200,000.00. In addition, each director/member and the Chairmen of the Board and the Board Committees receive a per diem for every Board or Board Committee meeting attended as follows:

Type of Meeting	Directors	Chairman of the Board
Board Meeting	<b>₱</b> 150,000.00	<b>₽</b> 200,000.00

Type of Meeting	Members	Chairman of the Committee
Board Committee Meeting	<b>₱</b> 100,000.00	<b>₱</b> 130,000.00

During its February 16, 2021 meeting, the Board ESCG Committee, which performs the function of the Nomination and Compensation Committee, upon the recommendation of the Company's management proposed an increase the per diem of the Board and Board Committee Chairmen for every meeting as follows:

Type of Monting	Chairman of the Board		
Type of Meeting	From	То	
Board Meeting	<b>₽</b> 200,000.00	<b>₽</b> 225,000.00	

Time of Mastina	<b>Chairman of the Committee</b>			
Type of Meeting	From	То		
Committee Meeting (except Audit Committee)	₱130,000.00	₱150,000.00		
Audit Committee	₱130,000.00	₱200,000.00		

The per diems for the Board and Committee chairpersons were last increased in 2019. Since then, the Company's businesses have expanded in scope and became more complicated in nature, particularly taking into account the challenges caused by the COVID-19 pandemic. As a matter of effective corporate governance, these challenges have led to an increase in the responsibilities of the Board and Committee chairpersons. The proposal by management to increase the per diems of the Board and Board Committee Chairmen was made after a review of the Board compensation structures of comparable companies with the same Board size, revenue, assets, and market capitalization.

During its Board Meeting last March 5, 2021, the Board of Directors reviewed the proposed increases in the per diems for the Board and Committee chairpersons, and, having considered the rationale provided for the proposed increases and greater responsibilities of the chairpersons, endorsed the same for stockholders' approval.

There are no proposed changes to the directors' monthly allowance and the per diem of other members of the Board.

A resolution approving the proposed increase in the per diem of the Board and Board Committee Chairmen will be presented to the stockholders for approval at the 2021 ASM.

In compliance with Section 29 of the Revised Corporation Code, the total compensation of each of the Company's directors as of December 31, 2020 is as follows:



Name of Director	Total Compensation Received as a Director <sup>11</sup>
ERRAMON I. ABOITIZ	<b>₽</b> 6,360,000.00
Chairman – Board of Directors	F 0,500,000.00
MIKEL A. ABOITIZ	<b>₽</b> 2,750,000.00
Vice Chairman – Board of Directors	P2,730,000.00
ENRIQUE M. ABOITIZ  Director	₱3,710,000.00
EMMANUEL V. RUBIO*	₱3,370,000.00
Director/President and Chief Executive Officer	
JAIME JOSE Y. ABOITIZ*   Director/Executive Vice President and Chief Operating Officer	₱3,650,000.00
DANEL C. ABOITIZ*  Director/Chief Commercial and Stakeholder Engagement Officer	₱3,200,000.00
ROMEO L. BERNARDO Lead Independent Director	₱3,630,000.00
CARLOS C. EJERCITO Independent Director	₱4,200,000.00
ERIC RAMON O. RECTO Independent Director	₱4,610,000.00

<sup>\*</sup> A portion of the director's compensation was paid to their nominating company.

### (2) Other Arrangements

Other than payment of the directors' per diem and monthly allowance as stated, there are no standard arrangements pursuant to which directors of the Company are compensated, or are to be compensated, directly or indirectly, for any services provided as a director.

### (c) Employment Contracts and Termination of Employment and Change-in-Control Arrangements

There is no compensatory plan or arrangement between AboitizPower and any executive officer in case of resignation or any other termination of employment or from a change in the management or control of AboitizPower.

### (d) Warrants and Options Outstanding

To date, AboitizPower has not granted any stock option to its directors or officers

### Item 11. Security Ownership of Certain Record and Beneficial Owners and Management

### (1) Security Ownership of Certain Record and Beneficial Owners (more than 5%) as of March 23, 2021

Title of Class of Shares	Name and Address of Record Owner, and Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	No. of Shares Held and Nature of Ownership (Record and/or Beneficial)	Percentage of Ownership
Common	1. Aboitiz Equity Ventures Inc. (AEV) <sup>12</sup> 32nd Street, Bonifacio Global City, Taguig City (Stockholder)	Aboitiz Equity Ventures Inc. <sup>13</sup>	Filipino	5,657,530,774 (Record and Beneficial)	76.88%

<sup>&</sup>lt;sup>11</sup> Consisting of the monthly allowance and per diem. Per diem is based on the directors' attendance in the Board and Board Committee meetings, and their Committee memberships for the period January 1 to December 31, 2020.

<sup>&</sup>lt;sup>13</sup> Mr. Sabin M. Aboitiz, President and Chief Executive Officer of AEV, will vote the shares of AEV in AboitizPower in accordance with the directive of the AEV Board of Directors.



<sup>&</sup>lt;sup>12</sup> AEV is the parent company of AboitizPower.

Title of Class of Shares	Name and Address of Record Owner, and Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	No. of Shares Held and Nature of Ownership (Record and/or Beneficial)	Percentage of Ownership
Common	2. PCD Nominee Corporation <sup>14</sup> 37 <sup>th</sup> Floor, Tower 1, The Enterprise Center, 6766 Ayala Avenue corner Paseo de Roxas, Makati City, 1226 Metro Manila (Stockholder)	PCD participants acting for themselves or for their customers <sup>15</sup>	Filipino	1,089,011,738 (Record)	14.80%

AEV is the public holding and management company of the Aboitiz Group, one of the largest conglomerates in the Philippines. As of March 23, 2021, the following entities own at least five per centum (5%) or more of AEV:

Title of Class of Shares	Name and Address of Stockholder and Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	No. of Shares and Nature of Ownership (Record and/ or Beneficial)	Percentage of Ownership
Common	1. Aboitiz & Company, Inc. Aboitiz Corporate Center, Gov. Manuel A. Cuenco Avenue, Kasambagan, Cebu City (Stockholder)	Aboitiz & Company, Inc.	Filipino	2,735,600,915 (Record and Beneficial)	48.59%
Common	2. PCD Nominee Corporation (Filipino) 37th Floor, Tower 1, The Enterprise Center, 6766 Ayala Avenue corner Paseo de Roxas, Makati City, 1226 Metro Manila (Stockholder)	PCD participants acting for themselves or for their customers	Filipino	970,167,663 (Record)	17.23%
Common	3. Ramon Aboitiz Foundation, Inc. 35 Lopez Jaena St., Cebu City (Stockholder)	Ramon Aboitiz Foundation, Inc.	Filipino	426,804,093 (Record and Beneficial)	7.58%
Common	4. PCD Nominee Corporation 37th Floor, Tower 1, The Enterprise Center, 6766 Ayala Avenue corner Paseo de Roxas, Makati City, 1226 Metro Manila (Stockholder)	PCD participants acting for themselves or for their customers	Non- Filipino	362,946,045 (Record)	6.45%

### (2) Security Ownership of Management as of March 23, 2021 (Record and Beneficial)

Title of Class of Shares	Name of Owner and Position	No. of Shares a of Owne (Direct and/o	rship	Citizenship	Percentage of Ownership
Common	Erramon I. Aboitiz	1,300,001	Direct	Filipino	0.02%
Common	Chairman of the Board	85,597,214	Indirect	Filipino	1.16%
Common	Mikel A. Aboitiz	1	Direct	Filipino	0.00%
Vice Chairman of the Boar	Vice Chairman of the Board	27,844,759	Indirect	FIIIDIIIO	0.38%

<sup>&</sup>lt;sup>14</sup> PCD Nominee Corporation is not related to the Company. The beneficial owners of the shares held through a PCD participant are the beneficial owners thereof to the extent of the number of shares registered under the respective accounts with the PCD participant.

<sup>&</sup>lt;sup>15</sup> Each beneficial owner of shares, through a PCD participant, is the beneficial owner of such number of shares he owns in his account with the PCD participant. AboitizPower has no record relating to the power to decide how the shares held by PCD are to be voted. As advised to the Company, none of the beneficial owners under a PCD participant own more than 5% of the Company's common shares.



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Title of Class of Shares	Name of Owner and Position	No. of Shares a of Owne (Direct and/o	rship	Citizenship	Percentage of Ownership
Common 2 12	Enrique M. Aboitiz	758	Direct	Cilimin a	0.02%
Common	Director	1,342,900	Indirect	Filipino	0.00%
	Emmanuel V. Rubio	89,130	Direct	Ellin in a	0.00%
Common	Director/President and Chief Executive Officer	78,000	Indirect	Filipino	0.00%
	Jaime Jose Y. Aboitiz	5,367,397	Direct	E-11	0.07%
Common	Director/Executive Vice President – Chief Operating Officer	4,719,302	Indirect	Filipino	0.06%
	Danel C. Aboitiz	4,081,636	Direct		0.06%
Common	Director/Chief Commercial and Stakeholder Engagement Officer Affairs	459,160	Indirect	Filipino	0.01%
Common	Romeo L. Bernardo	1,000	Direct	Filipino	0.00%
Common	Lead Independent Director	0	Indirect	Filipino	0.00%
Common	Carlos C. Ejercito	1,000	Direct	Filining	0.00%
Common	Independent Director	0	Indirect	Filipino	0.00%
Camman	Eric Ramon O. Recto	1,000	Direct	Cilimin a	0.00%
Common	Independent Director	0	Indirect	Filipino	0.00%
Camman	Veronica C. So Group Treasurer	0	Direct	Filipino	0.00%
Common		0	Indirect		0.00%
Common	Liza Luv T. Montelibano Senior Vice President/Chief Financial	0	Direct	Filining	0.00%
Common	Officer/Corporate Information Officer	19,600	Indirect	Filipino	0.00%
Common	Ma. Consolacion C. Mercado	0	Direct	Filinin	0.00%
Common	Compliance Officer	0	Indirect	Filipino	0.00%
	Manuel Alberto R. Colayco	0	Direct	Ellin in a	0.00%
Common	Corporate Secretary	0	Indirect	Filipino	0.00%
	Mailene M. de la Torre	0	Direct	e.i	0.00%
Common	Assistant Corporate Secretary	5,000	Indirect	Filipino	0.00%
	Sammy Dave A. Santos	0	Direct		0.00%
Common	Assistant Corporate Secretary	0	Indirect	Filipino	0.00%
	Arazeli L. Malapad	7,000	Direct		0.00%
Common	Data Privacy Officer and Vice President for Risk and Organizational Performance Management	1,000	Indirect	Filipino	0.00%
	Saturnino E. Nicanor, Jr.	26,896	Direct		0.00%
Common	Internal Audit Head	0	Indirect	Filipino	0.00%
	TOTAL	130,942,756			1.78%

### (3) Voting Trust Holders of Five Per Centum (5%) or More of Common Equity

No person holds under a voting trust or similar agreement more than five per centum (5%) of AboitizPower's common equity.

### (4) Changes in Control

There are no arrangements that may result in a change in control of AboitizPower during the period covered



by this report.

### Item 12. Certain Relationships and Related Transactions

AboitizPower and its Subsidiaries (the "Group"), in their regular conduct of business, have entered into related party transactions consisting of professional fees, advances, various guarantees, construction contracts, and rental fees. These are made on an arm's length basis as of the time of the transactions.

AboitizPower ("Parent") has provided support services to its Business Units, such as marketing, trading, billing and other technical services, necessary for the effective and efficient management and operations among and between the Subsidiaries and Associates.

The Group has existing Service Level Agreements (SLAs) with its parent company, AEV, for corporate center services such as human resources, internal audit, legal, information technology, treasury and corporate finance, among others. These services are obtained from AEV to enable the Group to realize cost synergies and optimize expertise at the corporate center. AEV maintains a pool of highly qualified professionals with business expertise specific to the businesses of the Group. Transaction costs are always benchmarked on third party rates to ensure competitive pricing and consistency with prevailing industry standards. SLAs are in place to ensure quality of service.

Material and significant related party transactions are reviewed and approved by the Board Related Party Transactions Committee, composed of all independent directors.

No other transactions, without proper disclosure, were undertaken by the Company in which any director or executive officer, any nominee for election as director, any beneficial owner (direct or indirect) or any member of his immediate family was involved or had a direct or indirect material interest. Other than what has been discussed in this Annual Report and the Company's 2020 Annual Financial Statements, there are no other related party transactions entered into by the Company with related parties, including transactions with directors or self-dealings by the Company's directors.

AboitizPower employees are required to promptly disclose any business and family-related transactions with the Company to ensure that potential conflicts of interest are brought to the attention of the management. In 2020, AboitizPower updated the Related Parties Certification for Directors and Officers in compliance with the Bureau of Internal Revenue (BIR) Regulation No. 19-2020 on the reporting guidelines for the transactions of individuals and juridical entities with related parties. The RPT Committee continued to ensure that related party transactions are taken on an arm's-length basis, within market rates, and with sufficient documentation. Lastly, the RPT Committee ensured that RPTs falling below the SEC-defined materiality threshold are coursed through the appropriate levels of review, reporting, and/or approval process.

For detailed discussion on related party transactions, please refer to the Consolidated Financial Statements.



### PART IV - CORPORATE GOVERNANCE

### Item 13. Corporate Governance

The year 2020 marks a historic milestone for the Aboitiz Group with the 100<sup>th</sup> anniversary of the incorporation of ACO. It is also a testament to the Aboitiz Group's unwavering commitment to the practice of sound corporate governance as it faced the challenges of an unprecedented global pandemic, head-on.

At the helm of corporate governance practices in AboitizPower is the Board, which is committed to providing a strategic roadmap towards long-term growth, competitiveness, and building a sustainable enterprise that will continue for another 100 years. With the greater conviction to their role of providing leadership and stewardship to the Company, the AboitizPower Board continued to discharge its duties and responsibilities. Board and committee activities remained business as usual.

Notable accomplishments of the AboitizPower Board for 2020 are as follows:

- Reviewed and affirmed the appropriateness of the Group's purpose and brand promise in addressing the challenges of a global pandemic.
- Reviewed and aligned the Group's short-term and long-term business strategies in response to the impact of COVID-19.
- Reviewed and ensured the sufficiency of the internal controls system and enterprise risk management framework of AboitizPower.
- Reviewed and approved the key amendments to the Articles of Incorporation and By-Laws of AboitizPower.
- Authorized and held the first Virtual Annual Stockholders' Meeting for AboitizPower.
- Approved amendments to the Revised Manual, Board and Committee Charters, and to the Group-wide Data Privacy Policy.
- Established an integrated governance structure to strengthen, promote, monitor, implement, and communicate the Group's ESCG-related programs and initiatives.
- Conducted regular virtual learning sessions to strengthen the continuous learning program for the Company's directors and officers.
- Conducted the Board Assessment with the assistance of a third-party facilitator.

### Shareholders Rights and Equitable Treatment

The rights of shareholders are of paramount importance to the Company. The goal is to ensure the protection of shareholder interests and concerns through the free exercise of shareholder rights. Among the rights of these shareholders, regardless of the number of shares they own, are to receive notices of and to attend shareholders' meetings; to participate and vote on the basis of the one-share, one-vote policy; nominate and elect Board members (including via cumulative voting); inspect corporate books and records; vote in person, *in absentia, or* through proxy; receive dividends; and ratify corporate action.

In the conduct of its annual shareholder meetings, all shareholders receive notices not less than 28 days from the date of the meeting, and all agenda items to be discussed and decided upon during the said meeting are set out in the notices and no new agenda items are taken up during the conduct of the meeting. The rationale of agenda items, which are submitted to the shareholders for their approval, are included in the notices to shareholders' meetings.

In addition, AboitizPower ensures timely disclosure to shareholders regarding their respective businesses, and that shareholders receive dividends in accordance with established dividend policies.

Lastly, AboitizPower's Board Secretariat has adopted certified Board protocols and procedures under the ISO 9001:2015 Management Board and System to ensure the effectiveness of Board and shareholders' commitments. This includes coordination with stock transfer agents to ensure appropriate responses to and timely resolution of shareholders' queries and requests.

For a more detailed discussion on the rights of the shareholders of the Company, please refer to the 2020 Consolidated Annual and Sustainability Report and the 2020 Integrated Annual Corporate Governance Report (IACGR), which will be available at <a href="https://www.aboitizpower.com">www.aboitizpower.com</a>.



### **BOARD MATTERS**

### **Board of Directors**

The Board leads the Group's corporate governance framework. Independent from management, its members are committed to serve and promote long-term success, and to secure the Group's sustained growth, competitiveness and sustainability. The Directors perform the crucial role of articulating and assessing the Group's purpose, vision and mission, and strategies to carry out its objectives. They ensure that the strategic business direction of the Group's businesses are soundly established and are in line with the overall Group's goals and strategy. In line with best practices, the members of the Board are responsible in establishing and monitoring the Group's commitment to the principles embodied in ESG. In performing these functions, the members of the AboitizPower Board, individually and collectively, are expected to act consistently with the Aboitiz core values.

The AboitizPower Board is composed of nine members, all of whom come from diverse professional backgrounds. They are composed of legal and finance professionals, engineers, former or current Chief Executive Officers/Chief Operating Officers, auditors, and accountants. Many of them have management experience in the private and government sectors, as well as in multilateral agencies. In 2020, the AboitizPower Board had three Independent Directors, three Non-Executive Directors, and three Executive Director. The Chairman of the AboitizPower Board, Mr. Erammon I. Aboitiz, is a highly experienced non-executive director. As a Non-Executive Director, he is not involved in the Company's day-to-day operations, which enables him to focus on ensuring that the AboitizPower Board properly discharges its duties and responsibilities. The AboitizPower Board appointed Mr. Romeo L. Bernardo as Lead Independent Director, a highly qualified professional who is familiar with the operations of AboitizPower and the industries it does business in. Mr. Bernardo is the Chairman of the ESCG Committee (the functions as the Nomination and Selection Committee) to ensure an independent and transparent nomination, selection, election, and performance assessment process of the Board.

### **Board Performance**

The Board conducts an annual performance assessment of its members and key officers. Each Board member conducts (i) a self-assessment of his/her individual performance as a member of the Board and Board Committees, (ii) a collective performance assessment of the AboitizPower Board and Board Committees, and (iii) an assessment on the performance of the Company's Chairman of the Board, Chief Executive Officer, Group Internal Audit Head, Chief Risk Officer, and the Compliance Officer. In turn, select key officers of AboitizPower are anonymously asked to evaluate the performance of each AboitizPower Director.

The Corporate Governance Code requires that at least once in every three years, the conduct of the Board performance assessment must be supported by an independent third party facilitator. In 2020, AboitizPower engaged the Good Governance Advocates and Practitioners of the Philippines ("GGAPP"), an independent association of corporate governance practitioners, to support its Board performance assessment exercise. The results of the assessment, as well as the recommendations from GGAPP were presented and discussed at the ESCG Committee meetings on February 16, 2021.

### **Board's Participation**

The Board's primary objectives are to improve shareholder returns, to develop responsible long-term investments, and to achieve disciplined and sustainable growth. To this end, board attendance and active participation during board and committee meetings are encouraged from the directors. Attendance during board meetings are closely monitored and reported by the Compliance Officer to the SEC and PSE, as well as in the Company's annual reports and IACGR.

In 2020, the Board held nine meetings (Board and Annual Stockholders' Meeting). The Board and Board Committees also met on various occasions in the performance of their mandate as indicated in the Revised Manual and relevant Board Charters. Below is a summary of the attendance of the Directors:



	ABOITIZ POWER CORPORATION								
	ASM BOD/ Executive Committee ESCG Risk & Audit R Committee Committee Committee ESCG Management								
Number of Meetings	1	8	5	2	2	5	2		
Erramon I.	С	С	M	M	-	M	-		
Aboitiz	1/1	8/8	5/5	2/2		5/5			
Mikel A.	VC	VC	M	M	-	-	-		
Aboitiz	1/1	8/8	3/5	2/2					
Enrique M.	М	M	M	-	С	-	-		
Aboitiz	1/1	8/8	5/5		2/2				
Emmanuel V.	М	M	С	-	M	-	-		
Rubio	1/1	8/8	5/5		2/2				
Jaime Jose Y.	М	M	М	-	M	-	-		
Aboitiz	1/1	8/8	5/5		2/2				
Danel C.	M	M	-	-	-	М	-		
Aboitiz	1/1	7/8				5/5			
Romeo L.	М	M	-	С	M	М	M		
Bernardo	1/1	8/8		1/2	2/2	5/5	1/2		
Carlos C.	М	M	-	M	M	С	M		
Ejercito	1/1	8/8		2/2	2/2	5/5	2/2		
Eric Ramon O.	М	M	-	M	M	М	С		
Recto	1/1	8/8		2/2	2/2	5/5	2/2		

Leaend:

C- Chairman; VC - Vice Chairman; M - Member

### **Board Committees**

The different Board committees - Audit, Corporate Governance (now Environmental, Social, and Corporate Governance), Risk and Reputation Management, Related Party Transactions, and Executive Committee - report regularly to the Board and are crucial in maintaining Board oversight in key management areas.

The mandate of each Board committee, including key accomplishments in 2020, are described below:

- a. The **Board Environmental, Social, and Corporate Governance (ESCG) Committee** represents the Board in discharging its responsibility relating to issues around the Group's governance principles and guidelines, nomination of persons into Board and Group senior leadership roles, and the various compensation matters. Independent Directors, including the Committee Chairman, comprise the majority of the voting members of the ESCG Committee.
  - In 2020, the ESCG Committee continued to (1) review and monitor AboitizPower's compliance with new laws and regulations (the Revised Corporation Code, various SEC and BIR issuances, among others); (2) review and update the Revised Manual to align with the best practices in the Integrated Annual Corporate Governance Report and the ASEAN Corporate Governance Scorecard; and (3) ensure that the nomination, selection, election, remuneration, and assessment of the Company's directors and officers are aligned with the Revised Manual. In the same year, the ESCG Committee amended the Manual and Charters to establish a Board oversight and governance framework to promote and integrate the sustainability and corporate governance initiatives of AboitizPower.
- b. The **Board Audit Committee** represents the Board in discharging its responsibility related to audit matters for the Group. Independent Directors comprise the majority of the members of the Board Audit Committee, including its Chairman. In 2020, the Audit Committee updated its Charter to improve Company's control performance by having an adequate and effective control system. The Audit Committee also assessed (1) the performance of the Company's external auditor, and (2) the sufficiency of the Company's internal control and compliance systems.



- c. The **Board Risk and Reputation Management Committee** represents the Board in discharging its responsibility relating to risk and reputation management related matters for the Group. In 2020, the Board Risk and Reputation Committees updated its charter to continually identify, monitor, and manage the Group's top risks.
- d. The **Board Related Party Transaction Committee** represents the Board in discharging its responsibility relating to transactions entered into between or among the Company or any of its subsidiaries, affiliates, directors and officers. In 2020, AboitizPower updated the RPT Certification for Directors and Officers in compliance with BIR Regulation No. 19-2020 on the reporting guidelines for the transactions of individuals and juridical entities with related parties. The RPT Committee continued to ensure that related party transactions are taken on an arm's-length basis and within market rates, with sufficient documentation, and coursed through the appropriate levels of approval. Except for the presence of the AboitizPower Chief Financial Officer as resource person, management is not invited to, and has no participation, in the RPT Committee.
- e. The **Executive Committee** assists the Board in overseeing the Company's day-to-day operations of the Company. The Committee ensures agility in the management of the Company and in strategic decision-making, as well as compliance with the Company's governance policies, during the intervening period between Board meetings.

For more details on the AboitizPower Board and Board Committees matters, please refer to the 2020 Consolidated Annual and Sustainability Report and the 2020 Integrated Annual Corporate Governance Report, which will be available at <a href="https://www.aboitizpower.com">www.aboitizpower.com</a>.

### **GOVERNANCE PRACTICES**

### **Compliance with Governance Policies**

AboitizPower has a Revised Manual and a Code of Ethics and Business Conduct (Code of Ethics) to guide the attainment of its corporate goals and the implementation of its strategies. The Revised Manual is generally aligned to the principles and recommendations laid down by the SEC under the Corporate Governance Code for Publicly-Listed Companies to further strengthen the Company's corporate governance practices. The Board regularly reviews the Revised Manual to ensure that the same remains relevant and responsive to the needs of the organization. Any amendments to the Revised Manual are promptly submitted to the SEC for confirmation and approval.

The Revised Manual is supported by various company policies that are regularly reviewed and issued by the Board including the Code of Ethics. AboitizPower ensures that its Code of Ethics is cascaded to new team members as part of their onboarding processes. Team members are also required to review the Code of Ethics and sign an affirmation that they have read and understood the same. In order to support this annual exercise, an e-learning module on the Group's Code of Ethics was developed and is rolled out every year. As part of the Group's commitments in the Code of Ethics, all team members are expected to act professionally, fairly, and with integrity in all of their business dealings, and to comply with all applicable laws and regulations, including those against bribery and corruption.

The Compliance Officer, together with the Human Resources Department, regularly monitors and evaluates compliance by the Board, management, and employees with the Revised Manual, the Code of Ethics, other company policies, and existing laws and regulations. The Compliance Officer also ensures the implementation of AboitizPower's policy against conflicts of interests and the misuse of confidential and proprietary information throughout the organization.

The Compliance Officer regularly reports the Company's compliance status with existing laws and regulations, as well as the Board's, management's and employees' compliance with internal governance policies to the Board ESCG Committee.

In addition, the Company has a Whistleblowing Policy to support the implementation of the Revised Manual and the Code of Ethics. Through this policy, allegations of violations of the Revised Manual, the Code of Ethics, or of



other illegal conduct can be reported through an independent whistleblowing portal. Matters reported through the whistleblowing platform are discussed by the Board Corporate Governance Committee and, if necessary, escalated to the entire Board.

There are no major deviations from the Revised Manual as of the date of this report. There were also no corruption-related incidents reported in 2020.

For a full discussion on the Company's corporate governance initiatives, please refer to the 2020 Consolidated Annual and Sustainability Report and the 2020 IACGR, which will be available at <a href="https://www.aboitizpower.com">www.aboitizpower.com</a>.

### **Disclosure and Transparency**

Pursuant to its commitment to transparency and accountability, AboitizPower's website, <u>www.aboitizpower.com</u> has its own dedicated corporate governance webpage which serves as a resource center and library for its stakeholders. AboitizPower also annually publishes a consolidated Annual and Sustainability Report and Integrated Annual Corporate Governance Report on its website at <u>www.aboitizpower.com</u>.

### SUSTAINABILITY AND ENVIRONMENT, SOCIAL, AND GOVERNANCE PRACTICES

Sustainable business practices have enabled the Aboitiz Group to operate commercially for 100 years. The key component of AboitizPower's ESG strategy is anchored on its mission to provide reliable and ample power supply when needed, ensure that the supply of electricity is provided at a reasonable and competitive price, and lastly, accomplish the first two duties with the least possible adverse effects on our environment and our host communities. The Company strongly believes that business growth and sustainability can be achieved by balancing the interests of people, planet, and profit, and strengthening its commitment to sustainable ESG practices.

### **Indices and Ratings**

AboitizPower continues to be recognized as a constituent company in the FTSE4Good Index Series. The company has sustained its rating in the FTSE4Good Index Series since 2018. The FTSE4Good Index Series, created by global index provider FTSE Russell, measures the performance of companies demonstrating strong ESG practices.

The Company's recent Corporate Sustainability Assessment by the highly regarded S&P Global has also shown marked improvements in its ESG performance. The company's score improved by 74% compared to last year's rating, while percentile ranking in our global peer group improved from 25<sup>th</sup> to 54<sup>th</sup> percentile.

AboitizPower also earned a Sustainalytics ESG Risk Rating of 33.9, a 3.5 decrease of risk exposure from last year. Meanwhile, the Company retained its BB rating from the MSCI ESG Rating and D- in CDP Climate Change Report.

### **Sustainability Focus**

AboitizPower is driven by its Sustainability Vision which is to contribute to the OneAboitiz Sustainability goals through the 1AP Sustainability Culture. The Company manages its economic, environmental, and social impact through strong governance to deliver value to its stakeholders. AboitizPower will continue to focus on addressing gaps on various issues and areas of ESG, including governance improvements, addressing climate-related risk, and a long-term plan to transition to more renewable energy in its generation portfolio.

AboitizPower's growth strategy for the next ten years is to significantly grow its renewables portfolio, Cleanergy. The Company ensures its balance strategy is well-aligned with the government's efforts to address the energy trilemma of energy security, energy equity, and environmental sustainability. It remains committed to its goal of a more balanced energy mix, or an almost 50:50 Cleanergy and thermal capacities, by 2030.

The Company's focus areas on its ESG reports are team member engagement, talent development, Occupational Health and Safety (OHS), diversity and inclusion, corporate governance, Corporate Social Responsibility (CSR), customer focus, disaster resilience, carbon emissions reduction, resource efficiency, renewable energy, waste management, biodiversity and conservation, financial growth, financial returns, risk management, and ISO certification.



The Company conducts a report in compliance with the sustainability reporting initiatives of its parent company, AEV. Currently, AboitizPower is compliant with AEV's sustainability reporting initiatives. Its report has been prepared following the GRI Standards: Core Option and its key performance indicators are aligned with the United Nations Sustainable Development Goals (SDG).

### **United Nations Sustainable Development Goals**

The Aboitiz Group is one of the first Philippine businesses to support the United Nations' 17 SDG and in 2020, became a participant in the United Nations Global Compact. AboitizPower, has, or expects to have, direct, significant, and profitable contributions to UN SDG 7 or Affordable and Clean Energy, through its total net sellable capacity of 1,248 MW as of 2020.

AboitizPower is submitting its Sustainability Report through the consolidated report that its parent company, AEV publishes annually. AEV began publishing its first Sustainability Report in 2009, being one of the few Philippine publicly-listed companies to publish and submit a report on its sustainability impacts and performances to SEC.

### **Sustainable Finance**

In February 2016, the Asian Development Bank (ADB) provided credit enhancement to APRI for its Tiwi-MakBan geothermal energy facilities. APRI issued ₱10.7 bn in Climate Bonds and was able to obtain a direct loan from ADB of ₱1.8 bn. APRI's Climate Bonds, which was certified by the Climate Bonds Initiative, was the first issuance of its kind in Asia

### **Corporate Social Responsibility**

AboitizPower and its Business Units contribute to social development programs in education, enterprise development, and environment implemented by the Aboitiz Group through its social development arm, Aboitiz Foundation. These CSR program projects are also aligned with the Aboitiz Group's core competencies and are made scalable nationwide to deliver long-term benefits to targeted communities and beneficiaries. The Aboitiz Group, through Aboitiz Foundation, invested a total of \$\frac{1}{2}423\$ mn in CSR projects and initiatives to support its communities in 2020, of which \$\frac{1}{2}266\$ mn was committed for its environmental programs, \$\frac{1}{2}106\$ mn for education, \$\frac{1}{2}8\$ mn for enterprise or livelihood programs, and \$\frac{1}{2}43\$ mn for other initiatives. All these are consistent with the Group's commitment to protecting and enriching our planet and uplifting the well-being of its communities. Through responsible operations and the implementation of various sustainability and CSR projects, the Company is constantly advancing business and communities by exploring opportunities to create shared value whenever possible.

Moreover, the Company provides additional funds for the communities through its compliance with the ER 1-94. This program is a policy under the DOE Act of 1992 and the EPIRA, which stipulates that host communities will get a share of ₱0.01/kWh generated by power plants operating in its area. The funds generated can be used by host beneficiaries for the electrification of areas or households that have no access to power, development and livelihood programs, as well as reforestation, watershed management, health, and environmental enhancement initiatives. Due to the COVID-19 pandemic in 2020, the DOE released a new circular which repurposed the ER 1-94 funds for projects that would help alleviate the COVID-19 situation in the host community. The Company has successfully downloaded about ₱153 mn worth of ER 1-94 funds to about 150 host beneficiaries. About ₱504 mn worth of outstanding ER 1-94 funds was also remitted by the DOE to the Company's beneficiaries. The remitted funds were used by the beneficiaries to build isolation facilities and purchase relief goods, medical supplies or equipment, and COVID-19 testing kits. The Company continues to extend assistance to its communities to ensure the full utilization of the available ER 1-94 funds.

### **Beyond Compliance**

The Aboitiz Group's brand promise of advancing business and communities extends beyond compliance with government laws and regulations. The Aboitiz Group is committed to stakeholder-focused environmental management projects, such as the A-Park nationwide reforestation program, the Aboitiz Cleanergy Park in



Davao City, the Cleanergy Center in Laguna, and the Energy Education Center (EEC) in TSI.

### (a) A-Park Program

The A-Park Program is the Aboitiz Group's partnership with DENR's Expanded National Greening Program. The program targets to plant 9 mn trees by 2020 to promote reforestation and forest protection. In 2020, the Aboitiz Group has already planted about 11 mn seedlings across the country under the said program. AboitizPower supports the A-Park Program through the watershed management and carbon sink programs of its Subsidiaries.

### (b) Aboitiz Cleanergy Park

The Aboitiz Cleanergy Park is an eight-hectare ecological preserve located in Sitio Punta Dumalag, Matina Aplaya, Davao City The park showcases a mangrove reforestation site, nursery, botanical garden for the propagation of 29 native tree species and is also home to 100 species of birds. Aside from helping reduce carbon emissions, the park is also actively promoting habitat conservation and biodiversity management in an urban setting. Most importantly, it serves as a sanctuary and safe nesting ground for the hawksbill sea turtles, commonly called *pawikan*. Since 2014, the park has already released more than 4,939 hawksbill hatchlings to the sea, planted 13,992 mangroves, and rescued 16 *pawikans*.

### (c) Cleanergy Center and Energy Education Resource Center

The Cleanergy Center, located within the compound of the Tiwi-Makban geothermal power plant, showcases interactive displays and learning materials devoted to sustainable ways of generating and consuming energy. To date, the center has welcomed more than 56,000 visitors, mostly students, government officials, and representatives of foreign institutions.

The Cleanergy Center is the first energy education facility of AboitizPower, which focuses on environmental awareness and renewable energy education through the use of audio-visual presentations, interactive displays, and a tour of a working geothermal power plant. Through AboitizPower, the Aboitiz Group aims to provide energy solutions that leave a lighter impact on the Earth's climate and its limited resources.

The Company also opened the Energy Education Center (EEC) in 2016 located at TSI's Davao baseload power plant. The center features interactive and informative displays on the Philippine energy sector and various power-generating technologies. As of 2020, the center has already accommodated around 3,500 visitors.



### **PART V – EXHIBITS AND SCHEDULES**

### Item 14. Exhibits and Reports on SEC Form 17-C

- (a) Exhibits. None
- (b) Reports on SEC Form 17-C

Reports filed by AboitizPower on SEC Form 17-C from April 2020 to March 2021 are as follows:

Date Reported	Disclosure Details
-	Termination of AboitizPower International Pte. Ltd. of its planned acquisition of
April 1, 2020	a 100% ownership interest in Mekong Wind Pte. Ltd. from Armstrong Southeast
	Asian Clean Energy Fund Pte. Ltd.
April 2 2020	Revised Notice and Agenda of the Annual Stockholders' Meeting on April 27,
April 3, 2020	2020
April 13, 2020	Receipt of a credit rating of "Prs Aaa" with Stable Outlook from PhilRatings for
April 13, 2020	the Fourth Tranche of the ₱30 bn Bonds
April 24, 2020	Revised Notice and Rationale of the Annual Stockholders' Meeting on April 27,
	2020
April 27, 2020	Results of the 2020 Annual Stockholders' Meeting
April 27, 2020	Results of the 2020 Organizational Meeting
April 28, 2020	Amendment of Articles of Incorporation
April 29, 2020	First Quarter 2020 Financial and Operating Results
June 3, 2020 June 5, 2020	TMO's Reserve Shutdown  Hedcor's Payment of Fine to the Pollution Adjudication Board
Julie 5, 2020	Receipt of the Certificate of Permit to Offer Securities for Sale from SEC in
June 22, 2020	relation to the Company's Application for the Issuance of the Fourth Tranche of
Julie 22, 2020	the \$30 bn Bonds
	Listing with the PDEx of the Fourth Tranche of the ₱30 bn Bonds, equivalent to
July 6, 2020	₱6 bn and an oversubscription option of up to ₱3.55 bn
	TMO's Withdrawal of its Application for De-registration from the WESM and
July 17, 2020	Disconnection from the Meralco System
July 27, 2020	Second Quarter 2020 Financial and Operating Results
Juno 20, 2020	Compromise Agreement (CA) by and between LHC and the Provincial
June 30, 2020	Government of Ilocos Sur.
September 3, 2020	Incidents at Hedcor Bukidnon's Manolo Fortich Hydro Power Plant 1
September 18, 2020	Press Release: AboitizPower wins Stevie Award for COVID-19 response
October 5, 2020	SEC Approval of the Company's Application for Amendment of its Articles of Incorporation
October 5, 2020	SEC Approval of the Company's Application for Amendment of its By-Laws
November 3, 2020	Appointment of Compliance Officer
November 3, 2020	Third Quarter 2020 Financial and Operating Results
	Board Approval of the Issuance of ₱30bn Bonds under the SEC Shelf
December 14, 2020	Registrationa Program and First Tranche of ₱4 bn with an Oversubscription of
	₱4 bn
December 18, 2020	Filing of Preliminary Registration Statement and Issuance of PhilRatings' Credit
	Rating for the Proposed ₱30 bn Bonds
January 8, 2021	Acquisition byARI of 100% Ownership of La Filipina Electrika, Inc.
January 12, 2021	SN Aboitiz Power-Benguet's Financing of \$18 bn through the Issuance of
Fohruary 16, 2021	Unsecured Notes Facility with Various Banks
February 24, 2021	Nominees to the Board of Directors for 2021-2022 Unscheduled Outage of Unit 1 of GMEC's Plant
February 24, 2021	Receipt of the Order of Registration and Certificate of Permit to Offer Securities
March 1 2021	for Sale from SEC in relation to the Company's Application for the Issuance of
March 1, 2021	the First Tranche of the \$30 bn Bonds
March 5, 2021	Resignation of Data Privacy Offier and Appointment of Replacement
111010110, 2021	nesignation of buttar invacy office and appointment of Replacement



<b>Date Reported</b>	Disclosure Details
March 5, 2021	Declaration of Regular Cash Dividends
March 5, 2021	Matters Approved by the Board during its January 27, 2021 Board Meeting
March 5, 2021	Fourth Quarter 2020 Financial and Operating Results
March 5, 2021	Notice and Agenda of AboitizPower's Annual Stockholders' Meeting on April 26,
Warti 5, 2021	2021
March 15, 2021	Listing with PDEx of the First Tranche of the ₱30 bn Bonds, equivalent to ₱8 bn
Warti 15, 2021	including oversubscription

### (c) Sustainability Report

The 2020 Aboitiz Group Annual Report and Sustainability Report (the "2020 Consolidated Annual Report") is submitted together with the Company's SEC Form 17-A (2020 Annual Report) and is also available for download at the Company's website at latest Annual Report page in the Investor Relations tab in <a href="https://aboitizpower.com/investor-relations/latest-annual-report/">https://aboitizpower.com/investor-relations/latest-annual-report/</a>.



### **SIGNATURES**

Pursuant to the requirements of Section 17 of the Code and Section 177 of the Revised Corporation Code, AboitizPower has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Taguig on \_\_\_\_\_ April 15, 2021 \_\_\_\_.

By:

EMMANUEL V. RUBIO
Principal Executive Officer

MANUEL ALBERTO R. COLAYCO
Corporate Secretary

LIZA LUV T. MONTELIBANO Principal Financial Officer

Controller/Principal Accounting Officer

**Before me,** a notary public in and for the city named above, personally appeared:

NAME	GOVT ISSUED ID	DATE / PLACE OF ISSUE	CTC NO.	DATE / PLACE OF ISSUE
EMMANUEL V. RUBIO	Passport No. P3162364B	September 13, 2019 DFA Manila	08514240	January 15, 2021 Manila
LIZA LUV T. MONTELIBANO	Passport No. P7070135A	May 7, 2018 DFA Manila	08514241	January 11, 2021 Manila
MANUEL ALBERTO R. COLAYCO	PhilHealth ID No. 01-052187303-0	-	22219142	February 5, 2021 Taguig City
MYLA M. ESPINEDA	Passport No. P0280869A	September 19, 2016 DFA NCR Northeast	-	-

who were identified by me through competent evidence of identity to be the same persons who presented the foregoing instrument and signed the instrument in my presence, and who took an oath/affirmation before me as to such instrument.

Witness my hand and seal this April 15, 2021.

Doc. No. <u>190</u>;

Page No. <u>39;</u> Book No. XI;

Series of 2021.

Series of 2021.

Series of 2021.

**ROLL NO. 63289** 

**NOTARY PUBLIC** 

PGUIG CITY, PHI

Atty. Strella Marie G. Sacdalan Notary Public for Taguig City Notarial Commission No. 99

> NAC Tower, 32<sup>nd</sup> St. Bonifacio Global City, Taguig City PTR No. A-5025311, January 6, 2021 Taguig City IBP OR No. 144348, January 6, 2021 Roll No. 63289

Until June 30, 2021

MCLE Compliance No. VI-0011090

### **SIGNATURES**

Pursuant to the requirements of Section 17 of the	e Code and Section 1// of the Revise	ed Corporation
Code, AboitizPower has duly caused this report	to be signed on its behalf by the	e undersigned,
thereunto duly authorized, in the City of Cebu on _	April 15, 2021	

By:

JAIME OSE Y. ABOITIZ
Principal Operating Officer

Before me, a notary public in and for the city named above, personally appeared:

NAME	GOVT ISSUED ID	DATE / PLACE OF ISSUE	CTC NO.	DATE / PLACE OF ISSUE
JAIME JOSE Y.	Passport No.	January 16, 2019	11279584	January 8, 2021
ABOITIZ	P0268230B	DFA Manila		Cebu City

who were identified by me through competent evidence of identity to be the same person who presented the foregoing instrument and signed the instrument in my presence, and who took an oath/affirmation before me as to such instrument.

Witness my hand and seal this \_

APR 1 5 2021

Doc. No. 247; Page No. 49; Book No. V

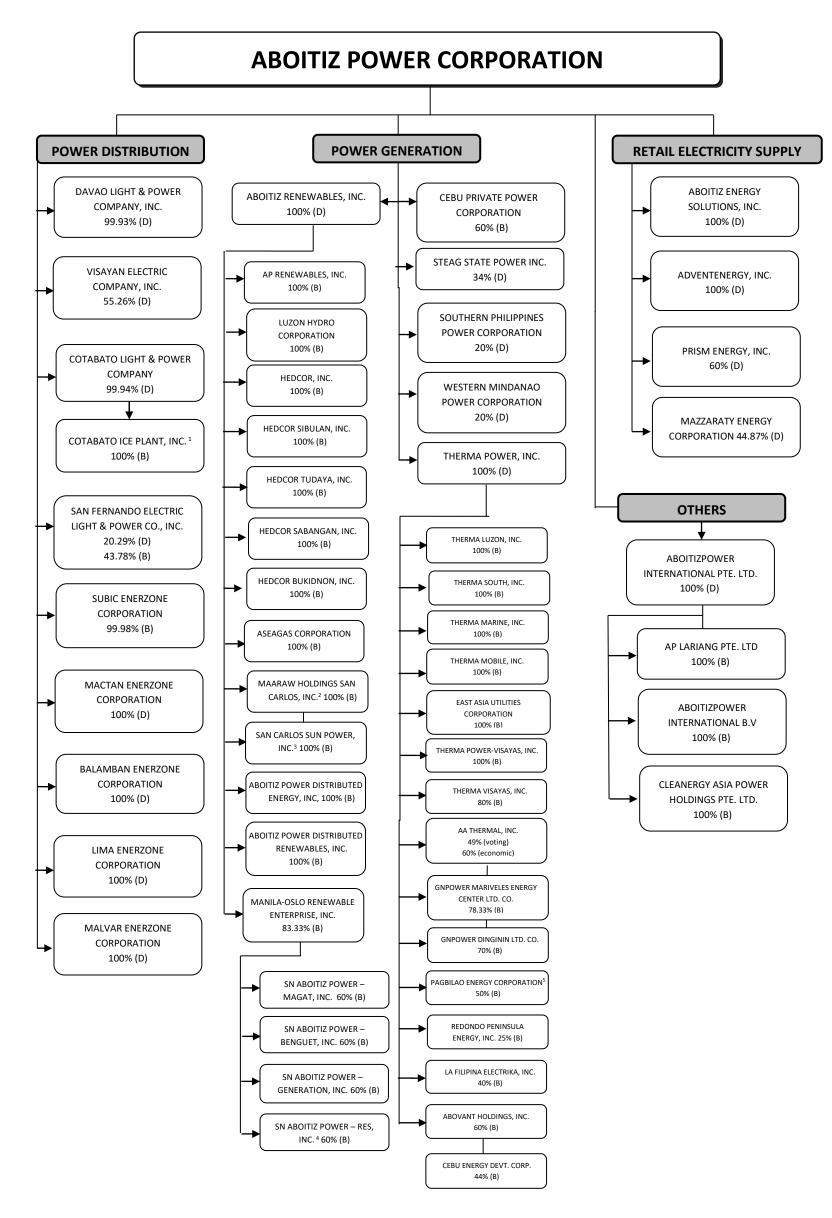
Series of 2021.

JUSTINE MAE A CABATINGAN

Notary Public for Cebu City Notarial Commission No. 94-16 Until December 31, 2021 Aboitiz Corporate Center Gov. M, Cuenco Ave.. Cebu City Roll No. 62000

Roll No 62000 PTR 20160785 01 13.21 Cebu City IBP Lifetime No 0013514 01.21 15 Cebu City MCLE Compliance No. VI-0016200





### Legend:

- B Beneficial Ownership
- D Direct Ownership
- <sup>1</sup>Other services
- <sup>2</sup> ARI has a 60% direct ownership in Maaraw San Carlos; AboitizPower International B.V. has a 40% direct ownership in Maaraw San Carlos
- $^3$  ARI has a 75% direct ownership in Sacasun; AboitizPower International has 15% direct ownership in Sacasun
- <sup>4</sup> Engages in Retail Electricity Supply Business
- <sup>5</sup>Joint operations

# COVER

# AUDITED FINANCIAL STATEMENTS

SEC Registration Number

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within thirty (30) calendar days from the occurrence thereof with information and complete contact defails of the new contact person designated. 2: All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with immission and/or non-receipt of Notice of Deficiencies. Faither men-receipt of Notice of Deficiencies shall not excuse the corporation from for its deficiencies. 2: All Boxes must be properly and completely filled by the Commission and/or non-receipt of Notice of Deficiencies. Further non-receipt of liability for its deficiencies.

13 APR 2021





SECURITIES AND EXCHANGE COMMISSION SEC Building, EDSA Greenhills Mandaluyong, Metro Manila

# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of Aboitiz Power Corporation is responsible for the preparation and fair presentation of the Parent financial statements including the schedules attached therein, for the years ended December 31, 2020, 2019 and 2018, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the financial statements including the schedules attached therein, and submits the same to the stockholders.

SyCip Gorres Velayo & Co., the independent auditor appointed by the stockholders, has audited the financial statements of the Company in accordance with Philippine Standards on Auditing, and its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

ERRAMONI. ABOITIZ Chairman of the Board

EMMANUEL V. RUBIO

President & Chief Executive Officer

LIZA LUV T. WIONTELIBANO

SVP & Chief Financial Officer/Corporate Information Officer

Signed this The day of March 2021

Republic of the Philippines)

City of Taguig

) 5.5.

Before me, a notary public in and for the city named above, personally appeared:

Name	Passport/CTC No.	Date/Place Issued
ERRAMON I. ABOITIZ	P2251997A 04602767	March 11, 2017; DFA Manila February 18, 2021; Cebu City
EMMANUEL V. RUBIO	P3162364B 08514240	September 13, 2019; DFA Manila January 15, 2021; Manila
LIZA LUV T. MONTELIBANO	P7070135A 08514241	May 7, 2018, DFA Manila January 11, 2021; Manila

who are personally known to me and to me known to be the same persons who presented the foregoing instrument and signed the instrument in my presence, and who took an oath before me as to such instrument.

Witness my hand and seal this 16 MAR 2021

Page No. 35 ROLL NO. 63789 NOTARY PUBLIC

Series of 2021

Atty, Strella Marie G. Sacitalan Notable Public for Tagying City Notarial Commission No. 99 Until June 30/2021

NAC Tower, 32"4 St. Bonifacio Global City, Taguig City PTR No. A-5025311, January 6, 2021 Taguig City IBP OR No. 144348, January 6, 2021 Ro", No. 63289

MCLE Compliance No VI-0011090



SyCip Gorres Verayo & Co. 6760 Ayala Averue 1226 Makari City Philippines Tel: (632) 8891 0307 Fax: (632) 8519 0872 sy.com/pl/ BOA/PRC Reg. No. 2001. October 4, 2018; yarid until August 24, 2021 SEC Accreditation No. 0012-PR-5 (Group A), November 6, 2018, valid until November 5, 2021

### INDEPENDENT AUDITOR'S REPORT

The Board of Directors and Stockholders Aboitiz Power Corporation 32<sup>nd</sup> Street, Bonifacio Global City Taguig City, Metro Manila Philippines 1634

### Report on the Audit of the Parent Company Financial Statements

### Opinion

We have audited the parent company financial statements of Aboitiz Power Corporation (the Company), which comprise the parent company balance sheets as at December 31, 2020 and 2019, and the parent company statements of income, parent company statements of comprehensive income, parent company statements of cash flows for each of the three years in the period ended December 31, 2020, and notes to the parent company financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2020 and 2019, and its financial performance and its cash flows for each of the three years in the period ended December 31, 2020 in accordance with Philippine Financial Reporting Standards (PFRSs).

### Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Parent Campany Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the parent company financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Parent Company Financial Statements

Management is responsible for the preparation and fair presentation of the parent company financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of parent company financial statements that are free from material misstatement, whether due to fraud or error.





In preparing the parent company financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### Auditor's Responsibilities for the Audit of the Parent Company Financial Statements

Our objectives are to obtain reasonable assurance about whether the parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the parent company financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
  of not detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting
  estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.





 Evaluate the overall presentation, structure and content of the parent company financial statements, including the disclosures, and whether the parent company financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

### Report on the Supplementary Information Required Under Revenue Regulations 15-2010

Our audits were conducted for the purpose of forming an opinion on the parent company financial statements taken as a whole. The supplementary information required under Revenue Regulations 15-2010 in Note 23 to the parent company financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of the Company. The information has been subjected to the auditing procedures applied in our audit of the parent company financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The engagement partner on the audit resulting in this independent auditor's report is Maria Veronica Andresa R. Pore

SYCIP GORRES VELAYO & CO.

Maria Veronica Andresa R. Pore Partner

CPA Certificate No. 90349

SEC Accreditation No. 0662-AR-4 (Group A),

November 21, 2019, valid until November 20, 2022

Tax Identification No. 164-533-282

BIR Accreditation No. 08-001998-071-2020,

December 3, 2020, valid until December 2, 2023

PTR No. 8534345, January 4, 2021, Makati City

March 5, 2021



### PARENT COMPANY BALANCE SHEETS

		December 31
	2020	2019
ASSETS		
Current Assets	53.4.89.53	
Cash and cash equivalents (Note 4)	₱8,320,836,713	<b>₱</b> 4,210,064,412
Trade and other receivables (Note 5)	1,277,383,079	1,073,494,475
Other current assets (Note 6)	7,011,255	889,854,388
Total Current Assets	9,605,231,047	6,173,413,275
Noncurrent Assets	W. a. (1000)	Sign in in
Investments and advances (Note 7)	120,096,381,604	120,634,208,641
Project development costs (Note 10)	702,671,150	623,339,367
Property and equipment (Note 8)	103,044,819	105,024,712
Derivative asset - net of current portion (Note 19)		80,134,271
Other noncurrent assets (Note 9)	1,061,321,422	16,375,794
Total Noncurrent Assets	121,963,418,995	121,459,082,785
TOTAL ASSETS	₱131,568,650,042	₱127,632,496,060
Current Liabilities Current portion of long-term debts - net of deferred financing cost	₱6,637,206,289	<b>P</b> —
(Note 12)	638,678,090	627,503,138
Trade and other payables (Note 11)	22,084,295	13,886,300
Current portion of lease liabilities (Note 20)	7,297,968,674	641,389,438
Total Current Liabilities	7/23/1000/07	014,000,100
Noncurrent Liabilities	52,172,875,914	50,079,825,067
Long-term debts - net of deferred financing cost (Note 12)	429,498,461	50,075,025,057
Derivative liability (Note 19)	33,139,892	219,744,469
Pension liability (Note 15)	29,296,845	37,715,847
Lease liabilities - net of current portion (Note 20)	5 112 1 171	
Total Noncurrent Liabilities	52,664,811,112	50,337,285,383
Total Liabilities	59,962,779,786	50,978,674,821
Equity	7,358,604,307	7,358,604,307
Capital stock (Note 13a)	12,588,894,332	12,588,894,332
Additional paid-in capital (Note 13a)	(429,498,461)	
Cash flow hedge reserve (Note 19)	(605,394,508)	
Actuarial losses on defined benefit plan (Note 15)	(605,554,506)	1220,720,020
Retained earnings (Note 13b)	33,660,000,000	33,660,000,000
Appropriated		
Unappropriated	19,033,264,586	23,522,985,155
Total Equity	71,605,870,256	76,653,821,239
TOTAL LIABILITIES AND EQUITY	₱131,568,650,042	₱127,632,496,060





# PARENT COMPANY STATEMENTS OF INCOME

		Years Ended Dece	mber 31
	2020	2019	2018
REVENUE			
Dividends (Note 17)	₽6,682,236,151		₱9,736,042,939
Technical, management and other service fees (Note 17)	1,308,299,061	1,964,330,515	1,679,158,424
Interest income (Notes 4 and 17e)	106,589,029	163,380,755	137,277,764
	8,097,124,241	16,113,122,132	11,552,479,127
GENERAL AND ADMINISTRATIVE EXPENSES	" market "	Andrew Son	Table to the state and
Interest and other financing charges (Notes 12 and 20)	2,946,898,811	2,547,531,855	1,042,597,749
Personnel (Note 14)	1,000,114,150	841,147,414	955,955,320
Service fees (Note 17)	151,085,981	114,024,341	63,850,939
Professional fees (Note 17)	133,527,727	84,589,126	87,132,534
Taxes and licenses	67,867,303	98,277,343	111,156,568
Transportation and travel (Note 17)	54,115,983	55,316,885	49,791,744
Depreciation and amortization (Notes 8 and 9)	44,543,930	35,961,127	23,345,806
Training	10,301,594	19,972,985	35,117,465
Entertainment, amusement and recreation	9,170,026	15,218,626	10,734,116
Repairs and maintenance	7,323,199	7,583,781	6,518,422
Project and bidding expenses (Note 10)	7,240,368	/ / 5	51,122,382
Advertising and sponsorships	6,957,340	11,935,333	17,017,558
Communication	5,100,713	3,756,593	2,647,639
Office supplies	4,534,695	6,106,790	3,515,178
Rent (Notes 17 and 20)	3,426,142	7,027,319	27,559,033
Light and water	1,009,786	1,202,157	1,406,312
Others	7,739,307	9,621,206	7,770,467
	4,460,957,055	3,859,272,881	2,497,239,232
OTHER INCOME (CHARGES) - net			
Foreign exchange gains (loss) (Note 18)	571,207,124	104,238,709	(16,965,185)
Provision for impairment of investment in a subsidiary	_		(45,933,000)
Others	4,446,921	5,656,727	4,338,316
	575,654,045	109,895,436	(58,559,869)
INCOME BEFORE INCOME TAX	4,211,821,231	12,363,744,687	8,996,680,026
PROVISION FOR INCOME TAX (Note 16)	18,388,719	59,382,106	1,372,898
NET INCOME	4,193,432,512	12,304,362,581	8,995,307,128
EARNINGS PER COMMON SHARE (Note 13c)			
Basic and diluted, for net income for the year	<b>₽</b> 0.57	₱1.67	₱1.22



## PARENT COMPANY STATEMENTS OF COMPREHENSIVE INCOME

		Years Ended Decer	mber 31
	2020	2019	2018
NET INCOME	94,193,432,512	₱12,304,362,581	₱8,995,307,128
OTHER COMPREHENSIVE INCOME (LOSS)  Other comprehensive income (loss) not to be reclassified to profit or loss in subsequent periods:  Actuarial gain (losses) on defined benefit plans			
(Note 15)	(48,597,682)	(258,909,416)	25,906,863
Income tax effect (Note 16)	1.10103110421	(89,366,223)	(7,772,059)
Net other comprehensive income (loss) not to be reclassified to profit or loss in subsequent periods	(48,597,682)	(348,275,639)	18,134,804
Other comprehensive income (loss) that may be reclassified to profit or loss in subsequent periods:  Changes in fair value of cash flow hedge (Note 19)	(509,632,732)	80,134,271	_
Total other comprehensive income (loss) for the year, net of tax	(558,230,414)	(268,141,368)	18,134,804
TOTAL COMPREHENSIVE INCOME	₱3,635,202,098	P12,036,221,213	P9,013,441,932



# PARENT COMPANY STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018

	Capital Stock	Additional Paid-In Capital	Cash Flow Hedge Reserve	Actuarial Losses on Defined	Retained Farnings (Note 13b)	s (Note 13b)	
	(Note 13a)	(Note 13a)	(Note 19)	Benefit Plan	Appropriated	Unappropriated	Total
Balancis at January 1, 2020	P7,358,604,307	P12,588,894,332	P80,134,271	(P556,796,826)	P33,660,000,000	P23,522,985,155	P76,653,821,239
Net income for the year	O	F	F	í	Ţ	4,193,432,512	4,193,432,512
Other comprehensive loss	r	f	(509,632,732)	(48,597,682)	Ţ	1	(558,230,414)
Total comprehensive income (loss)	,	1	(509,632,732)	(48,597,682)	L	4,193,432,512	3,635,202,098
Cash dividends (Note 13b)	J	j	ľ	1	Į	(8,683,153,081)	(8,683,153,081)
Balances at December 31, 2020	p7,358,604,307	P12,588,894,332	(P429,498,461)	(P605,394,508)	(P605,394,508) P33,660,000,000	P19,033,264,586	P71,605,870,256
	Capital Stock	Additional Paid-in Capital	Cash Flow Hedge Reserve	Actuarial Losses on Defined	Retained Earnings (Note 13b)	gs (Note 13b)	Total
	(ner provid	(ACT STORY)	Very month.	medical contract	Harris Lander College	and the party of the same	
Balances at January 1, 2019, as previously reported	P7,358,604,307	<b>#</b> 12,588,894,332	7	(9208,521,187)	P34,060,000,000	P21,658,436,837	<del>₱</del> 75,457,414,289
Effect of adoption - PFRS 16	l		1		ı	(22,665,932)	(22,665,932)
Balances at January 1, 2019, as restated	7,358,604,307	12,588,894,332	j,c	(208,521,187)	34,060,000,000	21,635,770,905	75,434,748,357
Net income for the year		3		1	1	12,304,362,581	12,304,362,581
Other comprehensive income (loss)	1	i	80,134,271	(348,275,639)	ī	L	(268,141,368)
lotal comprehensive income (loss)	1	X	80,134,271	(348,275,639)		12,304,362,581	12,036,221,213
Cash dividends (Note 13b)	)	1	5.0000		1	(10,817,148,331)	(10,817,148,331)
Appropriation during the year (Note 13b)	1	f		ĭ	11,900,000,000	(11,900,000,000)	
Reversal of appropriation (Note 13b)	0	1	Y	1	(12,300,000,000)	12,300,000,000	
Balances at December 31, 2019	P7,358,604,307	P12,588,894,332	#80,134,271	( <del>P</del> 556,796,826)	#33,660,000,000	P23,522,985,155	₱76,653,821,239



	Canital Stock	Additional	Unrealized Valuation on NES	Actuarial	Retained Earnings (Note 13b)	s (Note 13b)	
	(Note 13a)	(Note 13a)	Investments	Benefit Plan	Appropriated	Unappropriated	Total
Ralances at January 1, 2018, as previously reported	<del>9</del> 7,358,604,307	P12,588,894,332	( <del>p</del> 625,169)	(#226,655,991)	\$34,050,000,000	P22,892,714,864	p76,672,432,343
Effect of adoption - PFRS 9	)	1	625,169	T	1	(625,169)	
Balances at January 1, 2018, as restated	7,358,604,307	12,588,894,332	1	(226,655,991)	34,060,000,000	72,891,589,695	76,672,432,343
Nel incomp for the year		1	i			8,995,307,128	8,995,307,128
Other comprehensive income	d	1		18,134,804	í	ſ	18,134,804
Total comprehensive income	1	ı	1	18,134,804	-	8,995,307,128	9,013,441,932
Cash dividends (Note 13b)	1		τ	1		(10,228,459,986)	(10,228,459,986)
Balances at December 31, 2018	<b>#7</b> ,358,604,307	P12,588,894,332	9-	(PZ08,521,187)	P34,060,000,000	<b>P21</b> ,658,436,837	P75,457,414,289



# PARENT COMPANY STATEMENTS OF CASH FLOWS

	Years E		
	2020	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	P4,211,821,231	₱12,363,744,687	₱8,996,680,026
Adjustments for:	646.4		
Interest and other financing charges	Arra lotter	and UNIVERSE	charleman.
(Notes 12 and 20)	2,946,898,811	2,547,531,855	1,042,597,749
Depreciation and amortization (Notes 8 and 9)	44,543,930	35,961,127	23,345,806
Project and bidding expenses (Note 10)	7,086,632	-	51,122,382
Provision for impairment of investment in a			4E 022 000
subsidiary	=		45,933,000
Gain on disposal of financial assets at FVTPL	-	(1,250,542)	_
Unrealized fair valuation loss (gain) on financial		12 ACA EGAL	1,839,395
assets at FVTPL	/2 002 022	(2,464,564)	1,253,111
Loss (gains) on disposal of assets (Note 8)	(3,983,013)		(137,277,764)
Interest income (Notes 4 and 17e)	(106,589,029)	(163,380,755)	(137,277,704)
Unrealized foreign exchange loss (gains) (Note 18)	(609,508,010)	(605,762,999)	162,355,812
Operating income before working capital changes	6,490,270,552	14,173,048,953	10,187,849,517
	0,430,270,332	14,1,1,0,0,0,00	20/20/20/20/20/20/
Decrease (increase) in: Trade and other receivables	(203,280,545)	(123,992,097)	(428, 309, 647)
Pension asset	1203,200,540,	38,061,504	(3,730,594)
Other current assets	4,614,590	168,232,322	(2,764,943)
	7,024,330	100,100,000	100000000000000000000000000000000000000
Increase (decrease) in: Trade and other payables	(3,922,163)	103,142,505	16,275,537
Pension liability	(235,202,259)		44,44,444
	6,052,480,175	14,319,328,240	9,769,319,870
Net cash generated from operations	(165,176,422)		(173,434,916)
Income taxes paid	5,887,303,753	14,150,716,028	9,595,884,954
Net cash flows from operating activities	3,007,303,733	14,130,710,023	3,030,000,133
CASH FLOWS FROM INVESTING ACTIVITIES	100 617 60e		
Interest received	105,980,970	195,342,135	103,769,811
Decrease (increase) in recoverable deposits	(66,906)	75,420,311	(75,710,456)
Proceeds from:	D 500 500 540		
Advances from subsidiaries and associates	1,412,353,654	20.00.0	505500000
Redemption on preferred shares (Note 7)	6,939,000	5,340,000	2,122,216,000
Disposal of property and equipment	4 024 052	4,344,811	5,998,846
(Note 8)	4,034,952		2,330,040
Disposal of financial asset at FVTPL		101,250,542	
Additions to:	John Act Carl	(21 707 725 276)	(11,061,708,241
Investments and advances	(881,465,617)	The second secon	(177,031,239
Project development costs (Note 10)	(86,418,415)		(93,500
Computer software license (Note 9)	(22,597,540)	THE R. LEWIS CO., LANSING, MICH.	
Property and equipment (Note 8)	(20,759,356)	The first contract of the cont	(14,283,786
Net cash flows from (used in) investing activities	518,000,742	(31,595,286,631)	(9,096,842,565

(Forward)



Years Ended December 31

	Tears ended becentiger 52		
	2020	2019	2018
CASH FLOWS FROM FINANCING ACTIVITIES		Creaming and	
Proceeds from long-term debts (Note 12)	₱9,550,000,000	\$27,881,500,000	₱10,200,000,000
Availment of bank loans	8,600,000,000	-	4,700,000,000
Payments of:		and the Control of the Control	
Cash dividends (Note 13b)	(8,682,746,344)	(10,817,148,331)	(10,228,459,986)
Interest and other financing charges	(2,797,326,277)	(2,301,301,047)	(878,938,176)
Transaction costs from availment of			A COLUMN
long-term debt	(116,717,375)	(431,396,357)	(121,924,252)
Long-term debt	(50,000,000)	-	-
Lease liability, including accretion of interest	A STATE OF THE STA	8.6.337.3-30	
(Note 20)	(23,650,208)	(17,825,560)	-
Bank loans	(8,600,000,000)	(4,700,000,000)	
Net cash flows from (used in) financing activities	(2,120,440,204)	9,613,828,705	3,670,677,586
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	4,284,864,291	(7,830,741,898)	4,169,719,975
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(174,091,990)	165,617,999	(120.700.812)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	4,210,064,412	11,875,188,311	7,826,169,148
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 4)	₱8,320,836,713	₱4,210,064,412	P11,875,188,311

See accompanying Notes to Parent Company Financial Statements.



### ABOITIZ POWER CORPORATION

## NOTES TO PARENT COMPANY FINANCIAL STATEMENTS

### 1. Corporate Information

Aboitiz Power Corporation (the Company) was incorporated in the Philippines and registered with the Securities and Exchange Commission on February 13, 1998. The Company is a publicly-listed holding company of the entities engaged in power generation, retail electricity supply and power distribution in the Aboitiz Group. As of December 31, 2020, Aboitiz Equity Ventures, Inc. (AEV, a publicly-listed Company incorporated in the Philippines) owns 77% of the Company. The Company's ultimate parent is Aboitiz & Company, Inc. (ACO).

The Company's registered office address is 32nd Street, Bonifacio Global City, Taguig City, Metro Manila, Philippines 1634.

The parent company financial statements were approved and authorized for issue in accordance with a resolution by the Board of Directors (BOD) of the Company on March 5, 2021.

# 2. Basis of Preparation, Statement of Compliance and Summary of Significant Accounting Policies

Basis of Financial Statement Preparation

The accompanying parent company financial statements have been prepared on a historical cost basis, except for derivative financial instruments which are measured at fair value. The parent company financial statements are presented in Philippine peso which is the Company's functional currency.

Statement of Compliance

The parent company financial statements are prepared in compliance with Philippine Financial Reporting Standards (PFRSs).

Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards effective as of January 1, 2020. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective, except for the amendments to PFRS 16, Leases.

Except as otherwise indicated, adoption of the following new and amended standards and interpretations did not have any significant impact on the parent company financial statements:

Amendments to PFRS 3, Business Combination, Definition of a Business

The amendments to PFRS 3 clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs.

These amendments do not have an impact to the parent company financial statements.



 Amendments to Philippines Accounting Standards (PAS) 1, Presentation of Financial Statements, and PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material

The amendments provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity."

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

 Amendments to PFRS 7, Financial Instruments: Disclosures and PFRS 9, Financial Instruments, Interest Rate Benchmork Reform

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

The Company adopted the amendments starting January 1, 2020 and availed the reliefs covered by the amendments. The table below indicates the nominal amount and weighted average maturity of derivatives in hedging relations that will be affected by interbank offered rate (IBOR) reform as financial instruments transition to risk-free interest rates (RFRs), analyzed by interest rate basis. The derivative hedging instruments provide a close approximation to the extent of the risk exposure the Company manages through hedging relationships

Interest rate swaps	Nominal Amount	Average maturity (years)
United States Dollar (USD) LIBOR (3 months)	\$200 million	3.41

The Company's treasury function is managing the Company's LIBOR transition plan. The greatest change will be amendments to the contractual terms of the LIBOR-referenced floating-rate debt and the associated swap and the corresponding update of the hedge designation. However, the changed reference rate may also affect other systems, processes, risk and valuation models, as well as having tax and accounting implications.

The Company has applied the following reliefs that were introduced by the amendments:

- When considering the 'highly probable' requirement, the Company has assumed that the LIBOR interest rate on which the Company's hedged debt is based does not change as a result of IBOR reform;
- o In assessing whether the hedge is expected to be highly effective on a forward-looking basis the Company has assumed that the LIBOR interest rate on which the cash flows of the hedged debt and the interest rate swap that hedges it are based is not altered by the IBOR reform; and
- The Company has not recycled the cash flow hedge reserve relating to the period after the reforms are expected to take effect.



In calculating the change in fair value attributable to the hedged risk of floating-rate debt, the Company has made the following assumptions that reflect its current expectations:

- The floating-rate debt will move to RFRs during 2022 and the spread will be similar to the spread included in the interest rate swap used as the hedging instrument;
- No other changes to the terms of the floating-rate debt are anticipated; and
- The Company has incorporated the uncertainty over when the floating-rate debt will move to RFR, the resulting adjustment to the spread, and the other aspects of the reform that have not yet been finalised by adding an additional spread to the discount rate used in the calculation.
- Conceptual Framework for Financial Reporting issued on March 29, 2018

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.

The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

Amendments to PFRS 16, COVID-19-related Rent Concessions

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- The rent concession is a direct consequence of COVID-19;
- The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and
  - There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted. The Company adopted the amendments beginning January 1, 2020.

New Standards and Interpretation Issued and Effective after December 31, 2020

The Company will adopt the standards enumerated below when these become effective. Except as otherwise indicated, the Company does not expect the adoption of these new and amended PFRSs, PAS and Philippine Interpretations to have significant impact on the parent company financial statements.



### Effective beginning on or after January 1, 2021

 Amendments to PFRS 9, PFRS 7, PFRS 4, Insurance Contracts, and PFRS 16, Interest Rate Benchmark Reform - Phase 2

The amendments provide the following temporary reliefs which address the financial reporting effects when an IBOR is replaced with an alternative nearly RFR:

- Practical expedient for changes in the basis for determining the contractual cash flows as a result of IBOR reform
- Relief from discontinuing hedging relationships
- Relief from the separately identifiable requirement when an RFR instrument is designated as a hedge of a risk component

The Company shall also disclose information about:

- The about the nature and extent of risks to which the entity is exposed arising from financial instruments subject to IBOR reform, and how the entity manages those risks; and
- Their progress in completing the transition to alternative benchmark rates, and how the entity is managing that transition

The amendments are effective for annual reporting periods beginning on or after January 1, 2021 and apply retrospectively, however, the Company is not required to restate prior periods.

Effective beginning on or after January 1, 2022

Amendments to PFRS 3, Reference to the Conceptual Framework

The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The amendments added an exception to the recognition principle of PFRS 3, Business Combinations to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of PAS 37, Provisions, Contingent Liabilities and Contingent Assets, or Philippine-IFRIC 21, Levles, if incurred separately. At the same time, the amendments add a new paragraph to PFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date.

The amendments are applied prospectively.

Amendments to PAS 16, Property, Plant and Equipment: Proceeds before Intended Use

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.



Amendments to PAS 37, Onerous Contracts - Costs of Fulfilling a Contract

The amendment specifies which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a "directly related cost approach". The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.

The Company will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

- Annual Improvements to PFRSs 2018-2020 Cycle
  - Amendments to PFRS 1, First-time Adoption of PFRS Subsidiary as a first-time adopter

The amendment permits a subsidiary that elects to apply paragraph D16(a) of PFRS 1 to measure cumulative translation differences using the amounts reported by the parent, based on the parent's date of transition to PFRS. This amendment is also applied to an associate or joint venture that elects to apply paragraph D16(a) of PFRS 1. The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted.

 Amendments to PFRS 9, Financial Instruments - Fees in the '10 per cent' test for derecognition of financial liabilities

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The Company will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

PAS 41, Agriculture - Taxation in fair value measurements

The amendment removes the requirement in paragraph 22 of PAS 41 that entities exclude cash flows for taxation when measuring the fair value of assets within the scope of PAS 41.

An entity applies the amendment prospectively to fair value measurements on or after the beginning of the first annual reporting period beginning on or after January 1, 2022 with earlier adoption permitted.



## Effective beginning on or after January 1, 2023

PFRS 17, Insurance Contracts

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will replace PFRS 4. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

PFRS 17 is effective for reporting periods beginning on or after January 1, 2023, with comparative figures required. Early application is permitted.

Amendments to PAS 1: Classification of Liabilities as Current or Non-current

The amendments clarify paragraphs 69 to 76 of PAS 1, Presentation of Financial Statements, to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- o That a right to defer must exist at the end of the reporting period
- o That classification is unaffected by the likelihood that an entity will exercise its deferral
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are applied retrospectively. The Company is currently assessing the impact the amendments will have on current practice.

## Deferred effectivity

 Armendments to PFRS 10, Consolidated Financial Statements, and PAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.



On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

### Summary of Significant Accounting Policies

## Current versus Noncurrent Classification

The Company presents assets and liabilities in the parent company balance sheet based on current/noncurrent classification. An asset as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realized within twelve months after the reporting period or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for a least twelve months after reporting period

All other assets are classified as noncurrent.

A liability is current when:

- It is expected to be settled in normal operating cycle
- · It is held primarily for the purpose of trading
- . It is due to be settled within twelve months after the reporting period or
- There is no unconditional right to defer settlement of the liability for at least twelve months
  after the reporting period

All other liabilities are classified as noncurrent.

Deferred income tax assets and liabilities are classified as non-current assets and liabilities.

### Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.



The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the parent company financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the parent company financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

### Foreign Currency Translation

The parent company financial statements are presented in Philippine Peso, which is the Company's functional currency. Transactions in foreign currencies are recorded using the exchange rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are restated using the rate of exchange at balance sheet date. Exchange gains and losses arising from foreign currency transactions and translations of foreign currency denominated monetary assets and liabilities are credited to or charged against current operations. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions

### Cash and Cash Equivalents

Cash and cash equivalents in the parent company balance sheet consist of cash on hand and with banks, and short-term, highly liquid investments that are readily convertible to known amounts of cash and subject to insignificant risk of changes in value. They are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purpose of the parent company statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

## Financial Instruments - Classification and Measurement

### Classification of financial assets

Financial assets are classified in their entirety based on the contractual cash flows characteristics of the financial assets and the Company's business model for managing the financial assets. The Company classifies its financial assets into the following measurement categories:

- financial assets measured at amortized cost
- financial assets measured at fair value hrough profit or loss (FVTPL)



- financial assets measured at fair value through other comprehensive income (FVOCI), where cumulative gains or losses previously recognized are reclassified to profit or loss
- financial assets measured at FVOCI, where cumulative gains or losses previously recognized are not reclassified to profit or loss

#### Contractual cash flows characteristics

If the financial asset is held within a business model whose objective is to hold assets to collect contractual cash flows or within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, the Company assesses whether the cash flows from the financial asset represent solely payments of principal and interest (SPPI) on the principal amount outstanding.

In making this assessment, the Company determines whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes consideration only for the time value of money, credit risk and other basic lending risks and costs associated with holding the financial asset for a particular period of time. In addition, interest can include a profit margin that is consistent with a basic lending arrangement. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual terms that introduce exposure to risks or volatility in the contractual cash flows that is unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are solely payments of principal and interest on the principal amount outstanding.

#### Business model

The Company's business model is determined at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Company's business model does not depend on management's intentions for an individual instrument.

The Company's business model refers to how it manages its financial assets in order to generate cash flows. The Company's pusiness model determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Relevant factors considered by the Company in determining the business model for a group of financial assets include how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Company's key management personnel, the risks that affect the performance of the business model (and the financial assets held within that business model) and how these risks are managed and how managers of the business are compensated.

#### Financial assets at amortized cost

A financial asset is measured at amortized cost if (i) it is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and (ii) the contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding. These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at amortized cost using the effective interest method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the effective interest method. The amortization is included in 'Interest income' in the parent company statement of income and is calculated by applying the effective interest method to the gross carrying amount of the financial asset, except for (i) purchased or originated credit-impaired financial assets and (ii) financial assets that have subsequently become credit-impaired, where, in both cases, the effective interest method is applied to the amortized cost of the financial asset. Losses arising from impairment are recognized in 'Provision for credit and impairment losses' in the parent company statement of income.



The Company's financial assets at amortized cost as of December 31, 2020 and 2019 consist of cash in banks, cash equivalents and trade and other receivables (see Note 18). The Company assessed that the contractual cash flows of these financial assets are SPPI and are expected to be held to collect all contractual cash flows until their maturity. As a result, the Company concluded these financial assets are to be measured at amortized cost.

### Financial assets at FVOCI

A financial asset is measured at FVOCI if (i) it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and (ii) its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding. These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at fair value. Gains and losses arising from changes in fair value are included in other comprehensive income within a separate component of equity. Impairment losses or reversals, interest income and foreign exchange gains and losses are recognized in profit and loss until the financial asset is derecognized. Upon derecognition, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss. This reflects the gain or loss that would have been recognized in profit or loss upon derecognition if the financial asset had been measured at amortized cost. Impairment is measured based on the expected credit loss (ECL) model.

The Company may also make an irrevocable election to measure at FVOCI on initial recognition investments in equity instruments that are neither held for trading nor contingent consideration recognized in a business combination in accordance with PFRS 3. Amounts recognized in OCI are not subsequently transferred to profit or loss. However, the Company may transfer the cumulative gain or loss within equity. Dividends on such investments are recognized in profit or loss, unless the dividend clearly represents a recovery of part of the cost of the investment.

Dividends are recognized in profit or loss only when:

- the Company's right to receive payment of the dividend is established
- it is probable that the economic benefits associated with the dividend will flow to the Company;
- the amount of the dividend can be measured reliably.

The Company does not have any financial asset at FVOCI as of December 31, 2020 and 2019.

#### Financial assets at FVTPL

Financial assets at FVTPL are measured as at unless these are measured at amortized cost or at FVOCI. Included in this classification are equity investments held for trading and debt instruments with contractual terms that do not represent SPPI. Financial assets held at FVTPL are initially recognized at fair value, with transaction costs recognized in the parent company statement of income as incurred. Subsequently, they are measured at fair value and any gains or losses are recognized in the parent company statement of income.

Additionally, even if the asset meets the amortized cost or the FVOCI criteria, the Company may choose at initial recognition to designate the financial asset at FVTPL if doing so eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) that would otherwise arise from measuring financial assets on a different basis.

Trading gains or losses are calculated based on the results arising from trading activities of the Company, including all gains and losses from changes in fair value for financial assets and financial liabilities at FVTPL, and the gains or losses from disposal of financial investments.



The Company does not have any financial asset at FVTPL as of December 31, 2020 and 2019.

## Classification of financial liabilities

Financial liabilities are measured at amortized cost, except for the following:

- financial liabilities measured at FVTPL;
- financial liabilities that arise when a transfer of a linancial asset does not qualify for derecognition or when the Company retains continuing involvement;
- financial guarantee contracts;
- commitments to provide a loan at a below-market interest rate; and
- contingent consideration recognized by an acquirer in accordance with PFRS 3.

A financial liability may be designated at fair value through profit or loss if it eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) or:

- if a host contract contains one or more embedded derivatives; or
- if a Company of financial liabilities or financial assets and liabilities is managed and its
  performance evaluated on a fair value basis in accordance with a documented risk management
  or investment strategy.

Where a financial liability is designated at fair value through profit or loss, the movement in fair value attributable to changes in the Company's own credit quality is calculated by determining the changes in credit spreads above observable market interest rates and is presented separately in other comprehensive income.

The Company's financial liabilities measured at amortized cost (which were initially recognized at fair value, net of directly attributable transaction costs) as of December 2020 and 2019 which comprise of trade and other payables, long-term debts and lease liabilities (see Note 18).

### Reclassifications of financial instruments

The Company reclassifies its financial assets when, and only when, there is a change in the business model for managing the financial assets. Reclassifications shall be applied prospectively by the Company and any previously recognized gains, losses or interest shall not be restated. The Company does not reclassify its financial liabilities.

The Company does not reclassify its financial assets when:

- A financial asset that was previously a designated and effective hedging instrument in a cash flow hedge or net investment hedge no longer qualifies as such;
- A financial asset becomes a designated and effective hedging instrument in a cash flow hedge or net investment hedge; and
- There is a change in measurement on credit exposures measured at fair value through profit or loss.

#### Derivative financial instruments

Initial recognition and subsequent measurement

Derivative financial instruments, including embedded derivatives, are initially recognized at fair value on the date in which a derivative transaction is entered into or bifurcated, and are subsequently remeasured at FVTPL, unless designated as effective hedge. Changes in fair value of derivative instruments not accounted as hedges are recognized immediately in the consolidated statement of income. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.



The Company assesses whether embedded derivatives are required to be separated from host contracts when the Company first becomes party to the contract. An embedded derivative is separated from the host financial or non-financial contract and accounted for as a separate derivative if all of the following conditions are met:

- the economic characteristics and risks of the embedded derivative are not closely related to the
  economic characteristics of the host contract;
- a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and
- the hybrid or combined instrument is not recognized as at FVTPL.

Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

Embedded derivatives that are bifurcated from the host contracts are accounted for either as financial assets or financial liabilities at FVTPL. The Company uses derivative financial instruments, such as foreign currency forward and interest rate swaps (IRS) to hedge its foreign currency risks and interest rate risk, respectively.

For the purpose of hedge accounting, the Company's hedge are classified as cash flow hedges. Hedges are classified as cash flow hedge when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognized firm commitment.

At the inception of a hedge relationship, the Company formally designates and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

The documentation includes identification of the hedging instrument, the hedged item, the nature of the risk being hedged and how the Company will assess whether the hedging relationship meets the hedge effectiveness requirements (including the analysis of sources of hedge ineffectiveness and how the hedge ratio is determined). A hedging relationship qualifies for hedge accounting if it meets all of the following effectiveness requirements:

- There is 'an economic relationship' between the hedged item and the hedging instrument.
- The effect of credit risk does not 'dominate the value changes' that result from that economic relationship.
- The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Company actually hedges and the quantity of the hedging instrument that the Company actually uses to hedge that quantity of hedged item.

The Company's hedges that meet all the qualifying criteria for hedge accounting are accounted for, as described below:

Cash flow hedge

The effective portion of the gain or loss on the hedging instrument is recognized in the cash flow hedge reserve, while any ineffective portion is recognized immediately in the parent company statement of income. The cash flow hedge reserve is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item.



The Company uses foreign currency forward contracts as hedges of its exposure to foreign currency risk in forecast transactions and IRS contracts to manage its floating interest rate exposure on its loans. The ineffective portion relating to these contracts are recognized in other operating income or expenses as realized gain or loss on derivative instruments.

The Company designated all of the foreign currency forward and IRS as hedging instrument. The amounts accumulated in other comprehensive income are accounted for, depending on the nature of the underlying hedged transaction. If the hedged transaction subsequently results in the recognition of a non-financial item, the amount accumulated in equity is removed from the separate component of equity and included in the initial cost or other carrying amount of the hedged asset or liability. This is not a reclassification adjustment and will not be recognized in other comprehensive income for the period. This also applies where the hedged forecast transaction of a non-financial asset or non-financial liability subsequently becomes a firm commitment for which fair value hedge accounting is applied.

For any other cash flow hedges, the amount accumulated in other comprehensive income is reclassified to the parent company statement of income as a reclassification adjustment in the same period or periods during which the hedged cash flows affect profit or loss.

If cash flow hedge accounting is discontinued, the amount that has been accumulated in other comprehensive must remain in accumulated other comprehensive income if the nedged future cash flows are still expected to occur. Otherwise, the amount will be immediately reclassified to profit or loss as a reclassification adjustment. After discontinuation, once the hedged cash flow occurs, any amount remaining in accumulated other comprehensive must be accounted for depending on the nature of the underlying transaction as described above.

## Derecognition of Financial Assets and Liabilities

#### Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognized when, and only when:

- the rights to receive cash flows from the asset expires;
- the Company retains the right to receive cash flows from the asset, but has assumed an
  obligation to pay them in full without material delay to a third party under a 'pass-through'
  arrangement; or
- the Company has transferred its rights to receive cash flows from the asset and either (a) has
  transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor
  retained substantially all the risks and rewards of the asset, but has transferred control of the
  asset.

When the Company retains the contractual rights to receive the cash flows of a financial asset but assumes a contractual obligation to pay those cash flows to one or more entities, the Company treats the transaction as a transfer of a financial asset if the Company:

- has no obligation to pay amounts to the eventual recipients unless it collects equivalent amounts from the original asset;
- is prohibited by the terms of the transfer contract from selling or pledging the original asset other than as security to the eventual recipients for the obligation to pay them cash flows; and
- has an obligation to remit any cash flows it collects on behalf of the eventual recipients without material delay.



In transactions where the Company neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and it retains control over the financial asset, the financial asset is recognized to the extent of the Company's continuing involvement in the financial asset. The extent of the Company's continuing involvement in the transferred asset is the extent to which it is exposed to changes in the value of the transferred asset. When the Company's continuing involvement takes the form of guaranteeing the transferred asset, the extent of the Company's continuing involvement is the lower of (i) the amount of the asset and (ii) the maximum amount of the consideration received that the Company could be required to repay ('the guarantee amount'). When the Company's continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the extent of the Company's continuing involvement is the amount of the transferred asset that the Company may repurchase. However, in the case of a written put option on an asset that is measured at fair value, the extent of the Company's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price. When the Company's continuing involvement takes the form of a cash-settled option or similar provision on the transferred asset, the extent of the Company's continuing involvement is measured in the same way as that which results from non-cash settled options.

### Modification of contractual cash flows

When the contractual cash flows of a financial asset are renegotiated or otherwise modified and the renegotiation or modification does not result in the derecognition of that financial asset, the Company recalculates the gross carrying amount of the financial asset as the present value of the renegotiated or modified contractual cash flows discounted at the original effective interest method (or credit-adjusted effective interest method for purchased or originated credit-impaired financial assets) and recognizes a modification gain or loss in the parent company statement of income.

When the modification of a financial asset results in the derecognition of the existing financial asset and the subsequent recognition of the modified financial asset, the modified asset is considered a 'new' financial asset. Accordingly, the date of the modification shall be treated as the date of initial recognition of that financial asset when applying the impairment requirements to the modified financial asset.

### Financial liabilities

A financial liability (or a part of a financial liability) is derecognized when the obligation under the liability is discharged, cancelled or has expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability or a part of it are substantially modified, such an exchange or modification is treated as a derecognition of the original financial liability and the recognition of a new financial liability, and the difference in the respective carrying amounts is recognized in the parent company statement of income.

### Impairment of Financial Assets

The Company recognizes expected credit losses (ECL) for the following financial assets that are not measured at FVTPL:

- debt instruments that are measured at amortized cost and FVOCI;
- loan commitments; and
- · financial guarantee contracts



ECLs are measured in a way that reflects the following:

- an unbiased and probability-weighted amount that is determined by evaluating a range of
  possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the balance sheet date about past events, current conditions and forecasts of future economic conditions.

Financial assets migrate through the following three stages based on the change in credit quality since initial recognition:

## Stage 1: 12-month ECL

For credit exposures where there have not been significant increases in credit risk since initial recognition and that are not credit-impaired upon origination, the portion of lifetime ECLs that represent the ECLs that result from default events that are possible within the 12-months after the balance sheet date are recognized.

## Stage 2: Lifetime ECL - not credit-impaired

For credit exposures where there have been significant increases in credit risk since initial recognition on an individual or collective basis but are not credit-impaired, lifetime ECLs representing the ECLs that result from all possible default events over the expected life of the financial asset are recognized.

### Stage 3: Lifetime ECL - credit-impaired

Financial assets are credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of those financial assets have occurred. For these credit exposures, lifetime ECLs are recognized and interest revenue is calculated by applying the credit-adjusted effective interest rate to the amortized cost of the financial asset.

A financial asset is considered to have low credit risk if:

- · the financial instrument has a low risk of default
- the borrower has a strong capacity to meet its contractual cash flow obligations in the near term
- adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Company considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade', or when the exposure is less than 30 days past due.

### Determining the stage for impairment

At each balance sheet date, the Company assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the balance sheet date and the date of initial recognition. The Company considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

The simplified approach, where changes in credit risk are not tracked and loss allowances are measured at amounts equal to lifetime ECL, is applied to 'Trade receivables'. The Company has established a provision matrix for customer segments that is based on historical credit loss



experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the parent company balance sheet if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. This is not generally the case with master netting agreements whereby the related assets and liabilities are presented gross in the parent company balance sheet.

## Classification of Financial Instruments Between Liability and Equity

A financial instrument is classified as liability if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Company; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Company does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability, are reported as income or expense. Distributions to holders of financial instruments classified as equity are charged directly to equity net of any related income tax benefits.

The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

## Investments in Subsidiaries and Associates

A subsidiary is an entity over which the Company has the power to govern the financial and operating policies generally accompanying a shareholding of more than half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Company controls another entity.

An associate is an entity in which the Company has significant influence and which is neither a subsidiary nor a joint venture. Significant influence is the power to participate in the financial and operating policy decision of the investee, but is not control or joint control over those policies.

Investments in subsidiaries and associates are carried at cost, less impairment in value, in the parent company financial statements.

The Company recognizes income from the investments only to the extent that the Company receives distributions or establishes a right to receive distributions from accumulated profits of the subsidiaries and associates arising after the date of acquisition. Distributions received in excess of such profits are regarded as a recovery of investment and are recognized as a reduction of the cost of the investment.



### Property and Equipment

Property and equipment are stated at cost, excluding the costs of day-to-day servicing, less accumulated depreciation and accumulated impairment in value, if any. The initial cost of property and equipment compromises its purchase price, including import duties, if any, nonrefundable taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Such cost includes the cost of replacing parts of such property and equipment when that costs is incurred if the recognition criteria are met. Repairs and maintenance costs are recognized in the parent company statement of income as incurred.

Depreciation is computed using the straight-line method over the useful lives of the assets as follows:

Category	Number of years
Transportation equipment	5
Office equipment	3
Communication equipment	3
Leasehold improvements	10

Leasehold improvements are amortized over the shorter of the lease terms and the lives of the improvements.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the parent company statement of income in the year the asset is derecognized. The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

The assets' residual values, useful lives and depreciation method are reviewed, and adjusted if appropriate, at each financial year-end to ensure that the periods, residual values and method of depreciation are consistent with the expected patter of economic benefit from the items of property and equipment.

When each major inspection is performed, its cost is recognized in the carrying amount of the property and equipment as a replacement if the recognition criteria are satisfied.

Fully depreciated assets are retained in the accounts until these are no longer in use. When assets are retired or otherwise disposed of, both the cost and related accumulated depreciation and amortization and any allowance for impairment losses, if any, are removed from the accounts, and any resulting gain or loss is credited or charged to current operations.

#### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is fair value as at the date of the acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in the parent company statement of income in the year in which the expenditure is incurred.



Computer software license

Computer software license is initially recognized at cost. Following initial recognition, the computer software license cost is carried at cost less accumulated amortization and any accumulated impairment in value, if any.

The computer software license is amortized on a straight-line basis over its estimated useful economic life of three to five years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization commences when the computer software license is available for use. The amortization period and the amortization method for the license are reviewed at each financial year end. Changes in the estimated useful life is accounted for by changing the amortization period or method, as appropriate, and treating them as changes in accounting estimates. The amortization expense is recognized in the parent company statement of Income in the expense category consistent with the function of the computer software license.

### Project Development Costs

Project development costs include power plant projects in the development phase which meet the "identifiability" requirement under PAS 38, Intangible Assets, as they are separable and susceptible to individual sale and are carried at acquisition cost. During the period of development, the asset is tested for impairment annually.

#### Research and Development Expenditure

The Company's policy is to record research expenses in the parent company statement of income in the period when they are incurred.

Development costs are recognized as an intangible asset on the parent company balance sheet if the Company can identify them separately and show the technical viability of the asset, its intention and capacity to use or sell it, and how it will generate probable future economic benefits.

Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually.

#### Impairment of Nonfinancial Assets

Other current assets, project development costs, property and equipment and other noncurrent

Except for project development costs, which are tested for impairment annually, the Company assesses at each balance sheet date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses of continuing operations are recognized in the parent company statement of income in those expense categories consistent with the function of the impaired asset.



An assessment is made at each balance sheet date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the parent company statement of income unless the asset is carried at revalued amount, in which case the reversal is treated as a revaluation increase. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

### Investments and advances

The Company performs impairment review on its investments and advances whenever an impairment indicator exists. This requires an estimation of the value in use of the investees. Estimating the value in use requires the Company to make an estimate of the future cash flows of the investees and to use a suitable discount rate to calculate the present value of those future cash flows. Impairment losses, if any, are recognized in the parent company statement of income.

### Capital Stock and Additional Paid-in Capital

Capital stock is measured at par value for all shares issued. When the Company issues more than one class of stock, a separate account is maintained for each class of stock and the number of shares issued. Capital stock includes common stock and preferred stock.

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Additional paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In case the shares are issued to extinguish or settle the liability of the Company, the shares shall be measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

Direct costs incurred related to equity issuance, such as underwriting, accounting and legal fees, printing costs and taxes are debited to the "Additional paid-in capital" account. If additional paid-in capital is not sufficient, the excess is charged against an equity reserve account.

#### Retained Earnings

The amount included in retained earnings includes accumulated earnings of the Company and reduced by dividends on capital stock. Dividends on capital stock are recognized as a liability and deducted from equity when they are approved by the BOD. Dividends for the year that are approved after the balance sheet date are dealt with as an event after the balance sheet date. Retained earnings may also include effect of changes in accounting policy as may be required by the transition provisions of new and amended standards.

## Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company assesses its revenue arrangements against specific criteria in order to determine if it is acting as a principal or an agent.



The following specific recognition criteria must also be met before revenue is recognized:

#### Dividend income

Dividend income is recognized when the Company's right to receive payment is established.

### Technical, management and service fees

Technical, management and other fees are recognized when the related services are rendered.

#### Interest income

Interest is recognized as it accrues taking into account the effective interest method.

### Expenses

Expenses are decreases in economic benefits during the accounting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Expenses are recognized when incurred.

## Leases (prior to adoption of PFRS 16 in 2019)

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset. A reassessment is made after inception of the lease only if one of the following applies:

- (a) there is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) a renewal option is exercised or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) there is a change in the determination of whether fulfillment is dependent on a specific asset; or
- (d) there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gives rise to the reassessment for scenarios (a), (c) or (d) above, and at the date of renewal or extension period for scenario (b).

### Operating lease

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating lease. Operating lease payments are recognized as an expense in the parent company statement of income on a straight-line basis over the lease term.

### Leases (upon adoption of PFRS 16 in 2019)

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases. The Company recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

### Right-of-use assets

The Company recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial



direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets only pertain to office spaces and are depreciated on a straight-line basis over the shorter of the lease term of 5 to 10 years and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

### Lease liabilities

At the commencement date of the lease, the Company recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

### Short-term leases

The Company applies the short-term lease recognition exemption to its short-term leases of conference rooms (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases and leases of low value assets are recognized as expense on a straight-line basis over the lease term.

### Pension benefits

The Company has defined benefit pension plans which require contributions to be made to separately administered funds. The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

Defined benefit costs comprise the following:

- Service cost
- Net interest on the net defined benefit liability or asset.
- Remeasurements of net defined benefit liability or asset



Service costs which include current service costs, past service costs and gains or losses on non-routine sett ements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in the parent company statement of income.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to the parent company statement of income in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund. Plan assets are not available to the creditors of the Company, nor can they be paid directly to the Company. Fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan:

The Company's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

### **Borrowing Costs**

Borrowing costs are capitalized if they are directly attributable to the acquisition, construction or production of a qualifying asset. To the extent that funds are borrowed specifically for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalization on that asset shall be determined as the actual borrowing costs incurred on that borrowing during the period less any investment income on the temporary investment of those borrowings. To the extent that funds are borrowed generally, the amount of borrowing costs eligible for capitalization shall be determined by applying a capitalization rate to the expenditures on that asset. The capitalization rate shall be the weighted average of the borrowing costs applicable to the borrowings of the Company that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset. The amount of borrowing costs capitalized during a period shall not exceed the amount of borrowing costs incurred during that period.

#### Taxes

#### Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted as of the balance sheet date.



Current income tax relating to items recognized directly in equity is recognized in the parent company statement of comprehensive income and not in the parent company statement of income.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

### Deferred income tax

Deferred income tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences, except where the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction affects neither the accounting profit nor taxable profit or loss.

Deferred income tax assets are recognized for all deductible temporary differences, carryforward benefits of unused net operating loss carryover (NOLCO) and excess minimum corporate income tax (MCIT), to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward benefits of unused NOLCO and excess MCIT can be utilized in the future, except where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the account profit nor taxable profit or loss.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized. Unrecognized deferred income tax assets are reassessed at each balance sheet date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred income tax asset to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as of the balance sheet date.

Income tax relating to items recognized directly in other comprehensive income is also recognized in other comprehensive income and not in the parent company statement of income.

### Value-added Tax (VAT)

Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

When VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the parent company balance sheet. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the parent company balance sheet to the extent of the recoverable amount.

### Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the



obligation. Where the Company expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the parent company statement of income net of any reimbursement. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as a borrowing cost.

### Contingencies

Contingent liabilities are not recognized in the parent company financial statements but are disclosed unless the possibility of an autflow of resources embodying economic benefits is remote. Contingent assets are not recognized but are disclosed in the parent company financial statements when an inflow of economic benefits is probable.

## Events After the Reporting Period

Post year-end events that provide additional information about the Company's financial position at the balance sheet date (adjusting events) are reflected in the parent company financial statements. Post year-end events that are not adjusting events are disclosed when material.

### Earnings Per Common Share

Basic earnings per common share are computed by dividing net income for the year by the weighted average number of common shares issued and outstanding during the year, after retroactive adjustments for any stock dividends declared and stock rights exercised during the year.

Diluted earnings per share amounts are calculated by dividing the net income for the year by the weighted average number of common shares outstanding during the year plus the weighted average number of common shares that would be issued for outstanding common stock equivalents. The Company does not have dilutive common stock equivalents.

### 3. Significant Accounting Judgment, Estimates and Assumptions

The preparation of the parent company financial statements requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and related notes. The judgment, estimates and assumptions used in the parent company financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the parent company financial statements. Actual results could differ from such estimates. Judgments, estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following items are those matters which the Company assess to have significant risk arising from judgement and estimation uncertainty:

#### Judgments

In the process of applying the Company's accounting policies, management has made judgments, apart from those involving estimations which have the most significant effect on the amounts recognized in the parent company financial statements.



Classification of financial instruments

The Company exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement and the definition of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the parent company balance sheet.

Contractual cash flows assessment

For each financial asset, the Group assesses the contractual terms to identify whether the instrument is consistent with the concept of SPPI.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount).

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Group applies judgment and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and interest on the amount outstanding. In such cases, the financial asset is required to be measured at FVTPL.

Evaluation of business model in managing financial instruments

The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed; and
- The expected frequency, value and timing of sales are also important aspects of the Company's
  assessment.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realized in a way that is different from the Company's original expectations, the Company does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

Identifying performance obligations

The Company identifies performance obligations by considering whether the promised goods or services in the contract are distinct goods or services. A good or service is distinct when the customer can benefit from the good or service on its own or together with other resources that are readily available to the customer and the Company's promise to transfer the good or service to the customer is separately identifiable from the other promises in the contract.



The Company assesses performance obligations as a series of distinct goods and services that are substantially the same and have the same pattern of transfer if i) each distinct good or services in the series are transferred over time and ii) the same method of progress will be used (i.e., units of delivery) to measure the entity's progress towards complete satisfaction of the performance obligation.

### Revenue recognition

The Company recognizes revenue when it satisfies an identified performance obligation by transferring a promised good or service to a customer. A good or service is considered to be transferred when the customer obtains control. The Company determines, at contract inception, whether it will transfer control of a promised good or service over time. If the Company does not satisfy a performance obligation over time, the performance obligation is satisfied at a point in time.

The Company will continue to recognize revenue from rendering of services over time, since customers simultaneously receives and consumes the benefits as the Company provides the services.

Identifying methods for measuring progress of revenue recognized over time

The Company determines the appropriate method of measuring progress which is either through the use of input or output methods. Input method recognizes revenue on the basis of the entity's efforts or inputs to the satisfaction of a performance obligation while output method recognizes revenue on the basis of direct measurements of the value to the customer of the goods or services transferred to date.

## Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

## Measurement of expected credit losses

ECLs are derived from unbiased and probability-weighted estimates of expected loss. Financial assets that are not credit-impaired at the balance sheet date are measured as the present value of all cash shortfalls over the expected life of the financial asset discounted by the effective interest rate. The cash shortfall is the difference between the cash flows due to the Company in accordance with the contract and the cash flows that the Company expects to receive.

The Company leverages existing risk management indicators (e.g., internal credit risk classification and restructuring triggers), credit risk rating changes and reasonable and supportable information which allows the Company to identify whether the credit risk of financial assets has significantly increased.

No allowance for expected credit losses was recognized in 2020 and 2019. Trade and other receivables amounted to ₱1.3 billion and ₱1.1 billion as of December 31, 2020 and 2019, respectively (see Note 5).



Inputs, assumptions and estimation techniques

The ECL is measured on either a 12-month or lifetime basis depending on whether a significant increase in credit risk has occurred since initial recognition or whether an asset is considered to be credit-impaired. Expected credit losses are the discounted product of the Probability of Default (PD), Loss Given Default (LGD), and Exposure at Default (EAD), defined as follows:

- 00
  - The PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months, or over the remaining life of the obligation. PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures. The 12-months and lifetime PD represent the expected point-in-time probability of a default over the next 12 months and remaining lifetime of the financial instrument, respectively, based on conditions existing at the balance sheet date and future economic conditions that affect credit risk.
- LGD.
  - Loss Given Default represents the Company's expectation of the extent of loss on a defaulted exposure, taking into account the mitigating effect of collateral, its expected value when realized and the time value of money. LGD varies by type of counterparty, type of seniority of claim and availability of collateral or other credit support. LGD is expressed as a percentage loss per unit of EAD.
- EAD
   EAD is based on the amounts the Company expects to be owed at the time of default, over the next 12 months or over the remaining lifetime.

The ECL is determined by projecting the PD, LGD, and EAD for each future month and for each individual exposure or collective segment. These three components are multiplied together and adjusted for the likelihood of survival (i.e., the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the balance sheet date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis. The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by counterparty.

The 12-month and lifetime LGDs are determined based on the factors which impact the recoveries made post default. LGDs are typically set at product level due to the limited differentiation in recoveries achieved across different borrowers. These LGD's are influenced by collection strategies.

The assumptions underlying the ECL calculation such as how the maturity profile of the PDs change are monitored and reviewed on a quarterly basis.



Simplified approach for trade receivables

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for various customer segments that have similar loss patterns.

The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the industrial segment, the historical default rates are adjusted. At every balance sheet date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period.

Incorporation of forward-looking information

The Company incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

The Company has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Predicted relationship between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analyzing historical data over the past 5 years. The methodologies and assumptions including any forecasts of future economic conditions are reviewed regularly.

The Company has not identified any uncertain event that it has assessed to be relevant to the risk of default occurring but where it is not able to estimate the impact on ECL due to lack of reasonable and supportable information.

Estimating allowance for impairment of losses on investment in and advances to subsidiaries and associates

Investments in and advances to subsidiaries and associates are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. No additional impairment loss was recognized in 2020 and 2019. The aggregate carrying amount of the investments in and advances to subsidiaries and associates amounted to ₱120.1 billion and ₱120.6 billion as of December 31, 2020 and 2019, respectively (see Note 7).

Estimating impairment of project development costs

Impairment is determined for development costs by assessing the recoverable amount of each projects. Where the recoverable amount of the project is less than the carrying amount, an impairment loss is recognized. When calculating recoverable amount, the future cash flow is



discounted by a discount factor that takes into consideration risk free interest and the risk associated with the specific project.

The Company did not recognize impairment loss on project development costs in 2020 and 2019. The carrying amount of the Company's project development costs amounted to P702.7 million and P623.3 million as of December 31, 2020 and 2019, respectively (see Note 10).

Estimating useful lives of property and equipment

The Company estimates the useful lives of property and equipment based on the period over which assets are expected to be available for use. The estimated useful lives of property and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets. In addition, the estimation of the useful lives of property and equipment is based on collective assessment of internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in estimates brought about by changes in the factors and circumstances mentioned above. As of December 31, 2020 and 2019, the net book values of property and equipment amounted to \$\pi\$103.0 million and \$\pi\$105.0 million, respectively (see Note 8).

Assessing impairment of nonfinancial assets

The Company assesses whether there are any indicators of impairment for nonfinancial assets at each balance sheet date. These nonfinancial assets (property and equipment and other current and noncurrent assets) are tested for impairment when there are indicators that the carrying amounts may not be recoverable.

Determining the recoverable amount of the assets, which require the determination of future cash flows expected to be generated from the continued use and ultimate disposition of such assets, requires the Company to make estimates and assumptions that can materially affect its financial statements. Future events could cause the Company to conclude that these assets are impaired. Any resulting impairment loss could have a material adverse impact on the financial condition and results of operations.

As of December 31, 2020, the carrying values of property and equipment and other current and noncurrent assets amounted to ₱103.0 million, ₱7.0 million and ₱1.1 billion, respectively. As of December 31, 2019, the carrying values of property and equipment and other current and noncurrent assets amounted to ₱105.0 million, ₱889.9 million and ₱16.4 million, respectively (see Notes 6, 8, and 9).

Estimating the incremental borrowing rate

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure its lease liability. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates. As of December 31, 2020 and 2019, lease liability amounted to P51.4 million and P51.6 million, respectively (see Note 20).



Pension benefits

The cost of defined benefit pension plans, as well as the present value of the pension obligation, are determined using actuarial valuations. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each balance sheet date.

In determining the appropriate discount rate, management considers the interest rates of government bonds that are denominated in the currency in which the benefits will be paid, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific country and is modified accordingly with estimates of mortality improvements. Future salary increases and pension increases are based on expected future inflation rates for the specific country.

Further details about the assumptions used are provided in Note 15.

Net benefit expense amounted to ₱54.5 million, ₱29.8 million and ₱41.9 million in 2020,2019 and 2018, respectively. Net pension liability amounted to ₱33.1 and ₱219.7 million in 2020 and 2019, respectively (see Note 15).

Recognition of deferred income tax assets

The Company reviews the carrying amounts of deferred income tax assets at each balance sheet date and reduces deferred income tax assets to the extent that it is no longer probable that sufficient income will be available to allow all or part of the deferred income tax assets to be utilized. Deferred income tax asset amounted to ₱313.2 million and ₱130.3 million as of December 31, 2020 and 2019, respectively (see Note 16).

No deferred income tax assets were recognized for deductible temporary difference and carryforward benefit from unused NOLCO and excess MCIT as disclosed in Note 16.

Legal contingencies

The estimate of probable costs for the resolution of possible claims has been developed in consultation with outside counsels handling the Company's defense in these matters and is based upon an analysis of potential results. No provision for probable losses arising from legal contingencies was recognized in the parent company financial statements for the years ended December 31, 2020 and 2019.

### 4. Cash and Cash Equivalents

	2020	2019
Cash on hand and in banks	P569,409,822	P25,680,412
Short-term deposits	7,751,426,891	4,184,384,000
	₱8,320,836,713	₱4,210,064,412

Cash in banks earn interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods depending on the immediate cash requirements of the Company and earn interest at the respective short-term deposits rates.



Interest income earned from cash in banks and short-term deposits amounted to \$106.6 million, \$163.4 million and \$137.3 million in 2020, 2019 and 2018, respectively.

## 5. Trade and Other Receivables

	2020	2019
Trade Receivables:	1201 311 523	and the second
Related Parties (Note 17)	P586,147,450	₱998,981,154
Others	26,864,936	28,786,827
Dividends (Note 17)	645,719,866	_
Interest	12,424,360	11,816,301
Nontrade		18,428,595
Others	6,226,467	15,481,598
	₱1,277,383,079	₱1,073,494,475

Trade receivables are non-interest bearing and are generally on 30 days' term.

For terms and conditions relating to related party receivables, refer to Note 17.

### 6. Other Current Assets

2020	2019
P-	P878,228,543
7,011,255	11,625,845
₱7,011,255	₱889,854,388
	₽— 7,011,255

In 2020, the Company reclassified its prepaid tax to "Other noncurrent assets" account based on its assessment that realization is not within 12 months.



## 7\_ Investments and Advances

The details of the Company's investments and advances follow:

	2020	2019
nvestments in Subsidiaries:	225 144 250 872	D20 445 050 073
Therma Power, Inc. (TPI)	₱30,116,058,873	P30,116,058,873
Aboitiz Renewables, Inc. (ARI)	25,172,988,814	25,172,988,814
Therma Visayas, Inc. (TVI)	7,118,681,570	7,118,681,570
Hedcor Bukidnon, Inc. (Hedcor Bukidnon)	2,997,000,000	2,997,000,000
Hedcor Sabangan, Inc. (Hedcor Sabangan)	1,732,643,142	1,732,643,142
Lima Enerzone Corporation (LEZC)	1,329,695,667	1,329,696,667
Hedcor, Inc. (HI)	1,237,204,309	974,875,000
Therma South, Inc. (Therma South)	877,892,679	877,892,679
Therma Mobile, Inc. (Therma Mobile)	742,400,000	742,400,000
Davao Light & Power Co., Inc. (DLPC)	738,472,506	738,472,506
Visayan Electric Co., Inc. (VECO)	665,438,202	565,438,202
Hedcor Tudaya, Inc. (HTI)	656,250,000	656,250,000
Mactan Enerzone Corporation (MEZC)	609,532,287	609,532,287
Balamban Enerzone Corporation (BEZC)	444,869,161	444,869,161
Subic Enerzone Corporation (SEZC)	227,000,000	227,000,000
Cotabato Light & Power Co. (CLPC)	214,047,443	214,047,443
AboltizPower International Pte. Ltd. (AP Int)	171,404,566	120,733,027
Retensal, inc. (RI)	135,115,116	135,000,000
East Asia Utilities Corporation (EAUC)	100,914,275	100,914,279
Malvar Energone Corporation (Malvez)	110,500,000	70,400,000
AP Renewable Energy Corporation (APREC)	27,382,759	25,000,000
Aboitiz Energy Solutions, Inc. (AESI)	21,000,000	21,000,000
Cebu Private Power Corporation (CPPC)	17,806,608	17,806,608
Prism Energy, Inc. (PEI)	12,648,600	12,648,600
AdventEnergy, Inc. (AI)	812,500	812,500
Auventenergy, Inc. (Ai)	75,477,761,177	75,122,161,354
Description & Description		
Investments in Associates:  AA Thermal, Inc.	31,643,684,239	31,082,935,376
STEAG State Power, Inc. (STEAG)	4,400,611,465	4,400,611,465
Hijos de F. Escaño, Inc. (Hijos)	873,491,034	858,069,586
Pampanga Energy Ventures, Inc. (PEVI)	209,465,106	209,465,106
San Fernando Electric Light & Power Co., Inc.	180,863,801	180,863,80
(SFELAPCO)	156,996,000	163,935,000
AEV Aviation, Inc. (AAI)	79,099,377	79,099,37
Western Mindanao Power Corporation (WMPC)		500 420 000
Southern Philippines Power Corporation (SPPC)	45,776,067	45,776,06
and the first owner with the same of the s	37,589,987,089	37,020,755,778
Less allowance for impairment loss	1,071,358,480	1,071,358,480
	111,996,389,786	111,071,558,652
Advances (see Note 17)	8,099,991,818	9,562,649,989
	P120,096,381,604	₱120,634,208,641



#### Investment in Malvez

The Company subscribed additional 40,1 million and 47.51 million Redeemable Preferred Shares (RPS) for ₱40.1 million and ₱47.6 million in 2020 and 2019, respectively.

#### Investment in HI

The Company subscribed additional 262.33 million RPS for ₱262.33 million and 369.75 million RPS for ₱369.75 million in 2020 and 2019, respectively.

### Investment in AA Thermal, Inc.

On May 2, 2019, the Company completed its acquisition of a 49% voting stake and a 60% economic stake in AA Thermal, Inc., AC Energy's thermal platform in the Philippines.

AA Thermal has interests in GNPower Mariveles Energy Center Ltd. Co. (GMEC; formerly GNPower Mariveles Coal Plant Ltd. Co.), the owner and operator of an operating 2x316 MW coal plant in Mariveles, Bataan and in GNPower Dinginin Ltd. Co. (GNPD), the developer and owner of a 2x668 MW supercritical coal plant project in Dinginin, Bataan, which is currently under construction.

The completion of the transaction increase the Company's economic interests in GMEC and GNPD to 78.3%, and 70%, respectively.

The Company subscribed additional RPS amounting to US\$11.2 million (₱560.7 million) and US\$ 18.1 million (₱929.3 million) in 2020 and 2019, respectively.

#### Investment in AAI

AAI redeemed shares attributable to the Company at 6,939 RPS and for ₱6.9 million and 5,340 RPS for ₱5.34 million in 2020 and 2019, respectively at ₱1,000 per share

#### Investment in RI

In 2020, the Company subscribed additional 116.1 thousand RPS for ₱116.1 thousand.

### Investment in APREC

In 2020, the Company subscribed additional 2.4 million RPS for P2.4 million.

### Investment in AP Int

In 2020, the Company converted the advances to AP Int to equity in the form RPS amounting to \$50.7 million.

### Investment in Hijos

In 2020, the Company converted the advances to Hijos to equity in the form of common and redeemable preferred shares amounting to \$15.4 million.

### Advances

These advances include advances to subsidiaries that will be applied against future subscriptions of the Company to the shares of stock of the subsidiaries.

In 2020, the Company received partial settlement from TPI and TSI's advances amounting to ₱1.2 billion and ₱212.4 million, respectively



The Company's subsidiaries, all incorporated in the Philippines except for AP Int which was incorporated in Singapore and the corresponding percentage equity ownership are as follows:

		202	0	201	9
Name of Company	Nature of Business	Direct	Indirect	Direct	Indirect
TP1	Holding company	100%		100%	
ARI	Holding company	100%	-	100%	-
TVI	Power generation	-	80%	-	80%
Hedcor Bukidnon	Power generation	-	100%	-	100%
Hedcor Sabangan	Power generation	-	100%	_	100%
LEZ	Power distribution	100%	-	100%	-
HI	Power generation	-	100%	-	100%
Therma South	Power generation	-	100%	-	100%
Therma Mobile	Power generation	-	100%	-	100%
DLPC	Power distribution	100%	_	100%	-
VECO	Power distribution	55%	-	55%	-
HTI	Power generation	-	100%	-	100%
MEZC	Power distribution	100%	_	100%	-
BEZC	Power distribution	100%	-	100%	-
SEZC	Power distribution	65%	35%	65%	35%
CLPC	Power distribution	100%	_	100%	-
AP Int	Holding company	100%	_	100%	-
RI*	Power generation	-	100%	-	1.00%
EAUC	Power generation	50%	50%	50%	50%
Malvez *	Power distribution	100%	-	100%	-
APREC*	Power generation	100	100%	-	100%
AESI	Retail electricity supplier	100%	-	100%	-
CPPC	Power generation	50%	-	60%	
PEI	Retail electricity supplier	60%	=	60%	-
Al	Retail electricity supplier	100%	-	100%	-

<sup>\*</sup> No commercial operations as of December 31, 2020.

The percentage of the Company's ownership in its associates is as follows:

Percentage of Ownership

Name of Company	Nature of Business	2020	2019
AAI	Service	49%	49%
AA Thermal, Inc.	Holding company	49%	49%
Hijos	Holding company	47%	47%
PEVI*	Holding company	43%	43%
STEAG	Power generation	34%	34%
SFELAPCO *	Power distribution	20%	20%
SPPC	Power generation	20%	20%
WMPC	Power generation	20%	20%

<sup>\*</sup>PEVI has direct awnership in SFELAPCO of 54.83% while the Company's direct awnership in SFELAPCO is 20.29% resulting to the Company's effective awnership in SFELAPCO of 43.78%.



## 8. Property and Equipment

## December 31, 2020

	Transportation Equipment	Office Equipment	Communication Equipment	Leasehold Improvements	Right of use asset - Office Space	Intal
Cost:		735 74.00		300	45.4977	Treatment of
Balances at beginning of year	982,586,235	P46,431,216	9752,009	P40,544,292	P46,702,778	P217,116,530
Additions	9,521,245	9,963,375	64,906	1,209,830	19,121,556	39,880,912
Disposals	(1,103,547)	(58,215)		-		(1,161,762)
Balances at end of year	91,003,933	55,336,376	816,915	41,854,122	65,824,334	255,835,680
Accumulated Depreciation and Am	ortization:			MTT	U. 5	
Balances at beginning of year	41,417,997	37,818,494	752,009	20,612,633	11,490,685	112,091,818
Depreciation and amortization	14,546,720	6,685,848	10,818	3,996,145	16,569,335	41,808,866
Disposals	(1,051,608)	(58,215)		_	-	(1,109,823)
Balances at end of year	54,913,109	44,446,127	762,827	24,608,778	28,060,020	152,790,861
Net book values	P36,090,824	911,890,249	954,088	P17,245,344	937,764,314	P103,044,819

### December 31, 2019

	Transportation Equipment	Office Equipment	Communication Equipment	Leasehold Improvements	Right-of-use esset - Diffice Space	Total
Cost;			L.C. Millard			
Balances at beginning of year	<b>#</b> 70,562,199	P38,119,555	9752,009	#39,504,L53	P46,702,778	P195,640,694
Additions	20,357,166	8,354,518		1,140,139	-	29,851,823
Disposals	(8,333,130)	(42,857)	- 4	-	-	(8,375,987)
Balances at end of year	82,586,235	46,431,216	752,009	40,544,297	46,702,778	217,116,530
Accumulated Depreciation and Amo	ortization:					
Balances at beginning of year	33,327,228	32,611,441	752,009	15,552,008	-	83,352,686
Depreciation and amortization	13,451,801	5,207,053	100	3,950,525	11,490,685	34,100,164
Disposals	(5,381,032)	-	9		- FV 305-3	(5,361,032
Balances at end of year	41,417,997	37,818,494	752,009	20,612,633	11,490,685	112,091,818
Met book values	#41,168,238	P8,512,722	P-	<b>₩20,031,659</b>	P35,212,093	₱105,024,712

The Company recognized gain on disposal of property and equipment amounting to ₱3.9 million and ₱1.3 million in 2020 and 2019, respectively. There are no restrictions on the title and no property and equipment are pledged as security for liabilities.

Fully depreciated property and equipment with cost amounting to ₱71.45 million and ₱42.9 million as of December 31, 2020 and 2019, respectively, are still carried in the books of the Company and still in use.

### 9. Other Noncurrent Assets

2020	2019
₱1,025,016,246	P-
30,452,405	10,589,929
5,852,771	5,785,865
₱1,051,321,422	₱16,375,794
	₱1,025,016,246 30,452,405 5,852,771



The rollforward analysis of computer software licenses is presented below:

	2020	2019
Cost:	- N. A. A. A. A.	Toronto ar
Balances at beginning of year	₱21,227,530	P16,691,665
Additions	22,597,540	4,535,865
Balances at end of year	43,825,070	21,227,530
Accumulated amortization:		
Balances at beginning of year	10,637,601	8,776,638
Amortization for the year	2,735,064	1,860,963
Balances at end of year	13,372,665	10,637,601
Net book values	₱30,452,405	₱10,589,929

# 10. Project Development Costs

2020	2019
<b>\$</b> 523,339,367	₱388,468,001
85,418,415	234,871,366
(7,086,632)	1-
P702,671,150	P623,339,367
	₱623,339,367 86,418,415 (7,086,632)

Project development costs consist of rights, titles and interests for various power plant development projects.

## 11. Trade and other payables

	2020	2019
Trade payables (see Note 17)	<b>₱13,196,121</b>	₱45,852,175
Accrued interest (see Note 12)	395,121,338	380,430,960
Output VAT	111,204,790	57,142,953
Accrued taxes and fees	92,119,057	93,395,503
Nontrade payables	25,499,920	49,736,029
Others	1,536,864	945,518
	P638,678,090	P627,503,138

Trade payables are noninterest-bearing and generally on 30-day term. Accrued taxes and fees represent taxes withheld on compensation, benefits, interests and other fees.



### 12. Bank Loans and Long-term Debts

### Bank Loans

The Company obtained unsecured bank loans from financial institution with a total principal amount of ₱8.6 billion and ₱4.7 billion at an annual interest rate ranging from 3.25% to 5.20% for working capital purposes in 2020 and 2019, respectively. These loans are covered by the respective borrower's existing credit lines with the banks and are not subject to any significant covenants and warranties. As of December 31, 2020, the loans have been fully paid.

Interest expenses on bank loans amounted to ₱124,7 million and ₱380.3 million, in 2020 and 2019, respectively.

# Long-term Debts

	Interest Rate	2020	2019
Financial and non-financial	ilitereat (vate		
Institutions - unsecured			
2014 7-year retail bonds	5.21%	₱6,600,000,000	₱6,600,000,000
2014 12-year retail bonds	6.10%	3,400,000,000	3,400,000,000
2017 10-year retail bonds	5.34%	3,000,000,000	3,000,000,000
2018 5.25-year retail bonds	7.51%	7,700,000,000	7,700,000,000
2018 10-year retail bonds	8.51%	2,500,000,000	2,500,000,000
2019 5-year long-term loan	LIBOR + 1.20%	14,406,900,000	15,190,500,000
2019 7-year retail bonds	5.28%	7,250,000,000	7,250,000,000
2019 7-year long-term loan	5.28%	4,950,000,000	5,000,000,000
2020 2-year retail bonds	3.13%	9,000,000,000	2 / Control () =
2020 5-year retail bonds	3,94%	550,000,000	_
100000000000000000000000000000000000000		59,356,900,000	50,640,500,000
Less deferred financing costs		546,817,797	560,674,933
econication) and internation (Breathern		58,810,082,203	50,079,825,067
Less current portion - net of		Post oc. or re-	
deferred financing costs		6,637,206,289	_
		P52,172,875,914	₱50,079,825,067

### Retail Bonds - P9.6 billion

In July 2020, the Company issued the fourth and last tranche of its 30 billion debt securities program, equivalent to P9.6 billion in July (the "Series E and F Bonds"). The Fixed Rate "Series E and F Bonds" has an interest rate of 3.125% and 3.935% per annum maturing in 2022 and 2025, respectively. The bonds have been rated PRS Aaa by PhilRatings.

# Long-term Loan - ₱5.0 billion

In November 2019, the Company obtain a ₱5.0 billion 7-year long term loan from the BDO Unibank, Inc. at a fixed rate of 5.28% p.a.

In 2020, the Company amend the "Mode of Payment" for the Principal from bullet payment to partial payments equal to 1 percent (%) of total principal amount payable annually starting November 2020 and the remaining 94 percent (%) upon maturity.

Under the facility agreement, the Company shall not incur any obligation with a maturity of more than 1 year, if on the date of such borrowing, the net debt to consolidated equity ratio will exceed 3:1. The Company is in compliance with the debt covenants as of December 31, 2020.



### Dollar Loan - \$300.0 million

On April 2019, the Company executed and availed a US\$300,000,000 syndicated bridge loan facility loan agreement with DBS Bank Ltd., Mizuho Bank, Ltd., MUFG Bank, Ltd. and Standard Chartered Bank as lead arrangers and bookrunners to finance the AA Thermal, Inc. acquisition. The loan bears a floating interest based on credit spread over applicable LIBOR plus 1,2% margin. The loan will mature on the 5th anniversary of the first utilization date.

Under the facility agreement, the Company shall ensure that the net consolidated debt to net consolidated equity ratio is not more than 3:1 at all times and the leverage ratio is not more than 5:50:1 at all times. The Company is in compliance with the debt covenants as of December 31, 2020.

# Retail Bonds - ₱7.3 billion

In October 2019, the Company issued ₱7.3 billion 7-year bond due 2026 at a fixed rate of 5.28% p.a. The bonds have been rated PRS Aga by PhilRatings.

### Retail Bonds - \$10.2 billion

In October 2018, the Company issued a total of ₱10.2 billion bonds, broken down into a ₱7.7 billion 5.25-year bond due 2024 at a fixed rate equivalent to 7.51% p.a. and a ₱2.5 billion 10-year bond due 2028 at a fixed rate equivalent to 8.51% p.a. The bonds have been rated PRS Aaa by PhilRatings.

### Retail Bonds - ₱3.0 billion

In July 2017, the Company issued ₱3.0 billion 10-year bond due 2027 at an annual fixed rate of 5.34% p.a. The bonds have been rated PRS Aaa by PhilRatings.

### Retail Bonds - P10.0 billion

In September 2014, the Company issued a total of ₱10.0 billion bonds, broken down into a ₱6.6 billion 7-year bond due 2021 at a fixed rate equivalent to 5.21% p.a. and a ₱3.4 billion 12-year bond due 2026 at a fixed rate equivalent to 6.10% p.a. The bonds have been rated PRS Aaa by PhilRatings.

The principal amount of these bonds shall be payable on a lump sum basis on the respective maturity date at its face value. These bonds may be redeemed in advance by the Company based on stipulated early redemption option dates and on agreed early redemption price.

Under the bond trust agreements, the Company shall not permit its debt-to-equity ratio to exceed 3:1 calculated based on the year-end debt and consolidated equity. The Company is in compliance with the debt covenants as of December 31, 2020.

Total interest expense recognized amounted to ₱2.7 billion, ₱2.1 billion and ₱858.2 million in 2020, 2019 and 2018, respectively.



### 13 Equity and Earnings per Common Share

### a. Paid-in Capital

 Zogo
 2019

 Capital Stock:
 Authorized - ₱1 par value:

 Common shares - 16,000,000,000 shares
 Preferred shares - 1,000,000,000 shares

 Issued:
 Common shares - 7,358,604,307 shares
 ₱7,358,604,307 ₱7,358,604,307 ₱7,358,604,307 ₱7,358,894,332

 Additional Paid-in Capital
 12,588,894,332 12,588,894,332

 ₱19,947,498,639 ₱19,947,498,639

On May 25, 2007, the Company listed with the Philippine Stocks Exchange its 7,187,664,000 common shares with a par value of \$\psi\$1.00 to cover the initial public offering (IPO) of 1,787,664,000 common shares at an issue price of \$\psi\$5.80 per share. On March 17, 2008, the Company listed an additional 170,940,307 common shares, which it issued pursuant to a share swap agreement at the IPO price of \$\psi\$5.80 per share. The total proceeds from the issuance of new shares amounted to \$\psi\$10.4 billion. The Company incurred transaction costs incidental to the initial public offering amounting to \$\psi\$412.4 million, which is charged against "Additional paid-in capital" in the parent company balance sheet.

As of December 31, 2020, 2019 and 2018, the Company has 598, 631 and 629 shareholders, respectively.

Preferred shares are non-voting, non-participating, non-convertible, redeemable, cumulative, and may be issued from time to time by the BOD in one or more series. The BOD is authorized to issue from time to time before issuance thereof, the number of shares in each series, and all the designations, relative rights, preferences, privileges and limitations of the shares of each series. Preferred shares redeemed by the Company may be reissued. Holders thereof are entitled to receive dividends payable out of the unrestricted retained earnings of the Company at a rate based on the offer price that is either fixed or floating from the date of the issuance to final redemption. In either case, the rate of dividend, whether fixed or floating, shall be referenced, or be a discount or premium, to market-determined benchmark as the BOD may determine at the time of issuance with due notice to the SEC.

In the event of any liquidation or dissolution or winding up of the Company, the holders of the preferred stock shall be entitled to be paid in full the offer price of their shares before any payment in liquidation is made upon the common stock.

There are no preferred shares issued and outstanding as of December 31, 2020 and 2019.

### b. Retained Earnings

As of December 31, 2020 and 2019, the Company has an appropriated retained earnings amounting to ₱33.7 billion, with regard to the development and construction of power plants. The BOD has approved the appropriation of ₱11.9 billion, ₱13.2 billion and ₱20.9 billion on March 7, 2019, November 24, 2016 and November 27, 2014, respectively. On March 7, 2019, the BOD also approved the reversal of ₱12.3 billion retained earnings appropriation that was set up in 2014.



On March 8, 2018, the BOD approved the declaration of regular cash dividends of P1.39 a share (P10.2 billion) to all stockholders of record as of March 22, 2018. These dividends were paid on April 12, 2018.

On March 7, 2019, the BOD approved the declaration of regular cash dividends of ₱1.47 a share (₱10.8 billion) to all stockholders of record as of March 21, 2019. These dividends were paid on April 5, 2019.

On March 6, 2020, the BOD approved the declaration of regular cash dividends of \$1.18 a share (\$8.7 billion) to all stockholders of record as of March 20, 2020. These dividends were paid on April 3, 2020.

On March 5, 2021, the BOD approved the reversal of a total of ₱13.6 billion appropriation of retained earnings.

To comply with the requirements of Section 43 of the Corporation Code, on March 5, 2021, the BOD approved the declaration of regular cash dividends of ₱0.85 a share (₱6.3 billion) to all stockholders of record as of March 19, 2021. The cash dividends are payable on March 31, 2021.

# c. Earnings per Common Share

Earnings per common share amounts were computed as follows:

		2020	2019	2018
a,	Net income	₱4,193,432,512	₱12,304,362,581	₱8,995,307,128
b.	Weighted average number of common shares issued and outstanding	7,358,604,307	7,358,604,307	7,358,604,307
Ea	rnings per common share (a/b)	P0.57	₱1.67	₱1.22

# 14. Personnel Costs

	2020	2019	2018
Salaries and wages	₱670,398,476	₱572,060,660	₱562,610,627
Employee benefits	275,233,905	239,240,032	351,449,279
Retirement benefit costs (Note 15)	54,481,769	29,846,722	41,895,414
	₱1,000,114,150	₱841,147,414	₱955,955,320

# 15. Retirement Costs

The Company has a funded, non-contributory, defined benefit pension plan (the "Plan") covering all regular and full-time employees and requiring contributions to be made to separately administered fund. This retirement benefit fund (the "Fund") is in the form of a trust being maintained and managed by AEV, under the supervision of the Board of Trustees (BOT) of the Plan. The BOT, whose members are also officers of AEV, is responsible for the investment of the Fund assets. Taking into account the Plan's objectives, benefit obligations and risk capacity, the BOT periodically defines the investment strategy in the form of a long-term target structure



The following tables summarize the components of net benefit expense recognized in the parent company statements of income and the funded status and amounts recognized in the parent company balance sheets for the plan.

Net benefit expense (recognized as part of personnel costs):

	2020	2019	2018
Retirement expense to be recognized in the parent company statements of income:			
Current service cost	₱43,670,341	₱32,960,153	₱42,726,275
Net interest cost (income)	10,811,428	(3,113,431)	(830,861)
	₱54,481,769	₱29,846,722	₱41,895,414
emeasurement effect to be recogni.	zed in other compret	nensive income:	
	2020	2019	2018
Actuarial gains (loss) due to:		T. LONGTON	100000000000000000000000000000000000000
Experience adjustments	(P11,775,982)	(P197,172,700)	(\$4,861,370
Changes in financial assumptions	(37,371,952)	(61,716,402)	44,542,333
Actual return excluding amount included in net interest cost	(91,442,619)	(20,314)	(13,774,100
Changes in demographic	04 003 074		
assumptions	91,992,871 (₱48,597,682)	(P258,909,416)	₱25,906,863
ension liability			
		2020	2019
Present value of obligation		₱510,957,588	₱533,382,355
		(477,817,696)	(313,637,886
Fair value of plan assets		111110011001	7 4 2 2 2 2 2 2 2 2



# Changes in the present value of the defined benefit obligation are as follows:

	2020	2019
At January 1	₱533,382,35 <b>5</b>	₱402,201,925
Net benefit expense:		
Current service cost	43,670,341	32,960,153
Interest cost	26,242,412	32,900,117
	69,912,753	65,860,270
Benefits paid	(63,575,517)	(207,506,511)
Employee transfers	14,082,934	13,937,569
Remeasurements in other comprehensive income:		
Actuarial gain (loss) due to:		
Experience adjustments	11,775,982	197,172,700
Changes in demographic assumptions	(91,992,871)	-
Changes in financial assumptions	37,371,952	61,716,402
17.07.10 - 2.0	(42,844,937)	258,889,102
At December 31	₱510,957,588	₱533,382,355

# Changes in the fair value of plan assets are as follows:

	2020	2019
At January 1	₱313,637,886	₱440,263,429
Actual contributions	289,684,028	30,950,165
Interest income included in net interest cost	15,430,984	36,013,548
Benefits paid	(63,575,517)	(207,506,511)
Employee transfers	14,082,934	13,937,569
Actual return excluding amount included in net interest cost	(91,442,619)	(20,314)
At December 31	P477,817,696	₱313,637,886

# Changes in pension liability recognized in the parent company balance sheets are as follows:

2020	2019
₱219,744,469	(₱38,061,504)
(289,684,028)	(30,950,165)
48,597,682	258,909,416
54,481,769	29,846,722
₱33,139,892	P219,744,469
	₱219,744,469 (289,684,028) 48,597,682 54,481,769



The fair value of plan assets by each class at the end of the reporting period are as follows:

	2020	2019
Assets:	70 to 0 1005	V-70-70-0
Financial assets at FVOCI	P570,586,556	₱278,197,078
Equity instruments - financial institution:		
Financial assets at amortized cost	60,321,478	65,141,440
Holding	4,805	5,305
Power	37,892,745	56,654,455
Financial institution	10,026,135	11,190,644
Others	130,129,078	191,025,973
	808,960,797	602,214,895
Liability:		
Financial liability	(331,143,101)	(288,577,009)
Fair value of plan assets	₱477,817,696	₱313,637,88 <b>6</b>

The plan assets have diverse investments and do not have any concentration risk.

The principal assumptions used as of December 31, 2020 and 2019 in determining net pension liability for the Company's Plan is shown below:

	2020	2019
Discount rate	3.70%	4.92%
Salary increase rate	6.00%	6.00%

The sensitivity analysis below has been determined based on reasonable possible changes of each significant assumption on the defined benefit obligation as of December 31, 2020 and 2019, respectively, assuming all other assumptions were held constant:

	Increase (decrease) in basis points	Effect on defined be	enefit obligation
		2020	2019
Discount rates	100	( <del>P</del> 31,137,705)	(P30,900,955)
37.00	(100)	35,974,948	35,877,896
Future salary increases	100	₱37,058,928	₱37,627,187
Server Server Vincenter and	(100)	(32,766,595)	(33,087,992)

The Company's defined benefit pension plan is funded by the Company.

The Company expected to contribute ₱32.5 million to the defined benefit plans in 2021. The average duration of the defined benefit obligation as of December 31, 2020 and 2019 is 13.0 and 14.86, respectively.

The BOT reviews the performance of the plans on a regular basis. It assesses whether the retirement plans will achieve investment returns which, together with contributions, will be sufficient to pay retirement benefits as they fall due. The Company also reviews the solvency position of the different member companies on an annual basis and estimates, through the actuary, the expected contribution to the Plan in the subsequent year.



# 16. Income Tax

Details of provision for income tax are as follows:

2020	2019	2018
₱4,166,070	₱21,180,971	₱15,959,091
14,222,649	26,101,092	23,267,247
18,388,719	47,282,063	39,226,338
	12,100,043	(37,853,440)
₱18,388,719	₱59,382,106	₱1,372,898
	₱4,166,070 14,222,649 18,388,719	₱4,166,070 ₱21,180,971 14,222,649 26,101,092 18,388,719 47,282,063 — 12,100,043

The provision for corporate income tax represents MCIT in 2020, 2019 and 2018.

Reconciliation between the statutory income tax rate and the Company's effective income tax rates follows:

	2020	2019	2018
At statutory rate of 30%	P1,263,546,369	₱3,709,123,406	₱2,699,004,008
Additions to (reductions in) income tax resulting from:			
Movement in unrecognized deferred income tax assets on:			
NOLCO	754,815,801	568,058,043	181,865,467
Unamortized past	131,023,022	555/55/55	21-31-519-1211
service cost	(26,308,544)	49,398,725	_
MCIT	4,156,070	21,180,971	15,959,091
Pension liability	5,149,103	(101,115,717)	_
Provision for impairment loss on investment in a	3,621,693,5		
subsidiary	-	-	13,779,900
Nondeductible expenses:			
Interest expense	7,620,867	15,570,740	13,590,499
Project and bidding	10.00		
expenses	2,172,111		15,336,715
Others	20,768,673	14,986,699	14,363
Dividend income	(2,004,670,845)	(4,195,623,259)	(2,920,812,882)
Interest income already subjected to final tax at a			
lower rate	(8,870,886)	(21,082,970)	(17,916,082)
Others	- C. C. L.	(1,114,532)	551,819
	₱18,388,719	₱59,382,106	₱1,372,898



The components of the Company's net deferred income tax assets (liability) are as follows:

	2020	2019
Deferred income tax asset on NOLCO	P313,161,044	₱130,308,641
Deferred income tax liability on unrealized foreign exchange gains	(313,161,044)	(130,308,641)
	₽-	P-

As of December 31, 2020, the Company has MCIT that can be claimed as deduction from regular income tax liability as follows:

Period of Recognition	Availment Period	Amount	Applied	Expired	Balance
2017	2018-2020	₱10,440,532	9-	<b>⇒</b> 10,440,532	<b>P</b> —
2018	2019-2021	15,959,089		=	15,959,089
2019	2020-2022	21,180,971		-	21,180,971
2020	2021-2023	4,166,070	-	-	4,166,070
-		<del>9</del> 51,746,662	₽-	₱10,440,532	₹41,306,130

# Bayanihan to Recover as One Act (Bayanihan 2)

On September 30, 2020, the BIR issued Revenue Regulations No. 25-2020 implementing Section 4 of Bayanihan 2 which states that the NOLCO incurred for taxable years 2020 and 2021 can be carried over as a deduction from gross income for the next five (5) consecutive taxable years immediately following the year of such loss.

As of December 31, 2020, the Company has NOLCO before taxable year 2020 which are valid as deduction against the regular taxable income for the next three (3) consecutive taxable years, as follows:

Period of Recognition	Availment Period	Amount	Applied	Expired	Balance
2017	2018-2020	P419,615,728	P-	₱419,615,728	P-
2018	2019-2021	606,218,323	-	-	606,218,323
2019	2020-2022	2,327,888,945	-	. 9	2,327,888,945
		₱3,353,722,996	<b>#</b> -	₱419,615,728	₱2,934,107,268

As of December 31, 2020, the Group has NOLCO in taxable year 2020 which can be claimed as deduction against the regular taxable income for the next five (5) consecutive taxable years pursuant to the Bayanihan 2, as follows:

Period of Recognition	Availment Period	Amount	Applies	Expired	Balance
2020	2021-2025	93 125 560 681	Ð-	<b>#</b> -	₱3.125.560.681

No deferred income tax assets have been recognized on the following as it is probable that no sufficient taxable income will be available to allow the benefit of the net deferred income tax assets to be utilized:

	2020	2019
NOLCO	₱5,015,797,802	₱2,919,360,861
Pension liability	33,139,892	219,744,469
Unamortized past service cost	329,333,209	164,662,418
MCIT	41,306,130	47,580,592



No deferred income tax asset has been recognized on the allowance for impairment of investment in subsidiaries amounting to P1.1 billion as of December 31, 2020 and 2019 as management's intention of recovering this amount is through future dividend which is exempt from income tax.

The Company has unrecognized deductible and taxable temporary differences that arise from the initial recognition of the lease liability and the right-of-use asset upon adoption of PFRS 16. No deferred income tax asset and liability were recognized as the initial recognition of lease liability and right-of-use assets affects neither the accounting nor taxable profit. The amount of deductible and taxable temporary differences amounted to ₱51.4 million and ₱37.8 million, respectively as of December 31, 2020 and ₱51.6 million and ₱35.2 million, respectively, as of December 31, 2019.

## 17. Related Party Disclosures

Parties are considered to be related if one party has the ability to control, directly or indirectly, the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entitles.

The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions.

The Company, in its normal course of business, has transactions with its related parties, which principally consist of the following:

- a. The Company has management agreements with each of the following subsidiaries: CLPC, Cotabato Ice Plant, Inc. (CIPI), DLPC, and CPPC for which it is entitled to management fees.
- The Company renders various services to related parties such as technical and legal assistance for various projects, trainings and other services, for which it bills technical and service fees.
- c. The Company obtained standby letters of credit (SBLC) and is acting as surety for the benefit of certain subsidiaries, associates and joint ventures in connection with certain loans and credit accommodations. As of December 31, 2020 and 2019, the Company provided SBLCs for AP Renewables, Inc. (APRI), Cebu Energy Development Corporation (CEDC), Luzon Hydro Corporation (LHC), SN Aboltiz Power-Benguet, Inc. (SNAP B), Therma South, Pagbilao Energy Corporation (PEC), Hedcor Inc. (HI), STEAG, and TVI in the amount of ₱5.7 billion and ₱6.4 billion, respectively.
- d. AEV provides human resources, internal audit, legal, treasury and corporate finance services, among others, to the Company and shares with the member companies the business expertise of its highly qualified professionals. Transactions are priced based on agreed rates, and billed costs are always benchmarked to third party rates to ensure competitive pricing, Service Level Agreements are in place to ensure quality of service. This arrangement enables the Company to maximize efficiencies and realize cost synergies.
- a. Cash deposits and money market placements with Union Bank of the Philippines (UBP), an associate of AEV. At prevailing rates, these fixed-rate investments earned interest income amounting to ₱38.6 million and ₱106.7 million in 2020 and 2019, respectively. Outstanding balances amounted ₱5.8 billion and ₱22.8 million as of December 31, 2020 and 2019, respectively.



- f. Rentals paid at current market rates to Cebu Praedia Development Corporation (CPDC) for the use of CPDC's properties by the Company's officers and employees.
- g. Aviation service fees paid at arm's length basis to AAI for the use of aircraft during travel of the Company's officers and employees.



The parent company balance sheets and parent company statements of income include the following accounts resulting from the above transactions with related

Technical, Management and other Service Fees

		Nevenue		Receivable	le		
	2020	5102	2018	2020	2019	Terms	Conditions
Subsidiaries							
DLPC	P437,377,855	P367,741,901	p454,474,211	9	931,359,884	30 day; non-interest bearing	Unsecured; no impairment
VECO	260,857,566	391,849,526	279,315,539	ł	118,807,969	30 day; non-interest bearing	Unsecured; no Impairment
ALSI	66,551,036	57,630,764	57,622,636	ı	5,282,870	30-day, non-interest bearing	Unsecured; no impairment
CLPC	51,782,341	46,897,878	45,559,907	ý	2,168,636	30-day, non-interest bearing	Unsecured) no impairment
GMEC	42,390,557	43,374,465	43,111,345	3,325,878	3,289,015	30-day, non-interest bearing	Unsecured) no impairment
A)	34,276,983	26,315,382	26,306,785	ť	7,236,730	30-day; non-interest bearing	Unsecured; no impairment
Therma Luzon, Ibc. (111)	32,668,804	41,166,971	42,601,204	ī	11,389,529	30 day; non-interest bearing	Unsecuted; no impairment
APRI	19,663,735	10,253,796	10,991,418	J	3,810,994	30 day; non-interest bearing	Unsecured; no impairment
Therma Smuth	13,431,519	12,674,586	11,064,511	Y.	2,393,319	30-day; non-interest bearing	Unsecured; no impairment
pF)	10,516,295	2,627,543	2,657,033	Ţ.	55,938	30-day; non-interest bearing.	Unsecured, no impairment
SFZC	9,585,362	10,905,487	7,347,207	I		30 day; non interest hearing	Unsecured; no impairment
San Carlos Sun Power, Inc. (SACASUN)	9,160,805	118,706	0	į	11,079	30-day; non-interest bearing	Unsecured; no impairment
TPVI	7,838,252	Ť	j	1		30 day; non-interest hearing	Unsecured; no impainment
MEZC	6,901,875	5,429,535	4,671,093	ſ	j	30-day; non-interest bearing	Unsecured; no impairment
BEZC	6,824,396	4,848,405	4,599,502	ĭ	Ť	30-day; non-interest bearing	Unsecured; no impairment
DZC	5,677,043	4,390,866	4,463,298	0	1	30-day; non-interest bearing	Unsecured; no impairment
Hedror Bukidnon	5,033,883		1	1	0	30-day; non-interest bearing	Unsecured; no impairment
TVI	3,752,756	625,236,619	1,364,303	573,848,932	631,295,206	30-day: non Interest bearing	Unsecured; no impairment
Therma Marine, Inc. (TMI)	2,036,277	5,979,579	3,560,921	İ	1,644,384	30-day; non-interest bearing	Unsecured; no impairment
EAUC	1,635,682	3,191,420	1,878,478	ſ	783,525	30-day; non-interest bearing	Unsecured; no impairment
CPPC	1,003,228	20,900,607	58,728,956	I	82,713,295	30-day; non-interest bearing	Unsecured; no impairment
Aboitiz Power Distributed Energy, Inc.	596,647	15,856	1	Ţ	1	30-day, non-interest bearing	Unsecured; no impairment
Therma Mobile	595,162	40,682	467,973	1	7,458	30-day; non-interest hearing	Unsecured; no impairment
Aboitiz Power Distributed Renewables, Inc.	548,220	15,856	ı	1)	4,469	30-day; non-interest bearing	Upsecured; no Impairment

(Forward)



30-day; non-interest bearing Unsecured; no impairment 30-day; non-interest bearing Unsecured; no impairment 30-day; non-interest bearing Unsecured; no impairment ternand; non-i	0000	P998,981,154  2019  P9,299,063,840  212,353,654  50,671,638  560,857	P586,147,450  Receivable 2020  P8,099,063,840  P8,099,063,840  P8,099,063,840	133,929 292,947,450 <b>*1</b> ,506,797,939 <b>*</b> 1	P1,918,406,399 Advances 2019	2020 P- - 367,121	Advances to Related Parties  Subsidiories: Tel TSI AP Int Associate: Hijos Others
Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in	and the first term of the second seco	9,299,06 712,35 50,67	P586,147,450 Recei 2020 P8,099,063,840	133,929 292,947,450 <b>†1</b> ,506,,497,939 <b>†</b>	P1,918,406,399 Advances 2019	7070 P	Advances to Related Parties  Subsidiories: TPI TSI AP Int Associate: Hijos
Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in	and the second s	9,299,06 712,35 50,67	P586,147,450 Recei 2020 P8,099,063,840	133,929 292,947,450 \$1,806,797,939 \$2018	P1,918,406,399 Advances 2019	7020	Advances to Related Parties  Subsidiories:  Tel  1S)  AP Int  Associate:
Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in	and the same of th	9,299,06 712,35 50,67	P586,147,450 Recch 2020 P8,099,063,840	133,929 292,947,450 <b>†1</b> ,606,797,939	P1,918,406,399 Advances 2019	2020	Advances to Related Parties  Subsidiaries: Tel 181 AP Int
Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in	the same of the sa	9,299,06 712,35	P586,147,450 Recch 2020 P8,099,063,840	133,929 292,947,450 \$1,606,/97,939 2018	P1,918,406,399 Advances 2019	2020	Advances to Related Parties  Subsidiories: Tel 151
Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in Unsecured; no in	1 - 1	P998,981 9,299,06	P586,147,450 Recch 2020 P8,099,063,840	133,929 292,947,450 \$1,606,/97,939 2018	P1,918,406,399 Advances 2019	2020	Advances to Related Parties  Subsidiories:
Unsecured; no in Unsecured; no in Unsecured; no in	and the second second	9,299,06	P586,147,450 Recei 2020 P8,099,063,840	133,929 292,947,450 \$1,606,797,939	P1,918,406,399 Advances 2019	2020	Advances to Related Parties Subsidiories:
Unsecured; no in Unsecured; no in Unsecured; no in		P998,981	P586,147,450 Recei	133,929 292,947,450 \$1,505,/97,939	P1,918,406,399 Advances 2019	2020	Advances to Related Parties
Unsecured; no in		P998,981	P586,147,450	133,929 292,947,450 \$1,505,797,939	P1,018,406,399 Advances		Advances to Related Parties
	30-day, nan-inte	P998,981,154	P586,147,450	133,929 292,947,450 <b>*1</b> ,506,797,939	P1,018,406,399		Advances to Related Parties
	30-day, non-inte	P998,981,154	P585,147,450	133,929 292,947,450 \$1,505,/97,939	P1,018,406,399		
1	30-day, non-inte		1.6	133,929 292,947,450		P1,286,100,928	
	So day, non mus	i	b	133,929			Pagbilao Energy Corporation
	The second of th	Ť			1	Q.	Pilmico Foods Corporation
	30-day; non interest bearing	9	)	321,429	1	ï	Aboilizland, Inc.
terest bearing unsecured; no impairment	30-day; non interest bearing	880,367	1	ī	907,589	P	Aboiltz Infracapital, Inc.
	30-day; non-interest bearing	8,380,456	1	1	7,482,550	4,253,406	Apo Agua Infrastructura, Inc.
							Affiliates:
terest bearing this ecured, no impairment	30-day; non-interest bearing	į	ığ.	ij	0	6,696,429	SNAP R
	30-day; non-interest bearing	1	į	13000		6,696,429	SN Aboitiz Power - Magat, Inc.
							Joint Venture:
erest bearing Unsecured; no impairment	30-day; non interest bearing	3,440,583	3,111,900	42,360,271	41,768,304	39,883,596	GNPD
	30-day, non-interest bearing	24,614,950	5,860,740	71,880,000	74,074,000	88,445,000	CEDC
	30-day; non-interest bearing	57,439,525	ſ	132,622,875	106,750,000	108,837,850	SFELAPCO
							Associates:
prest hearing Unsecured; no impairment	30-day; non interest hearing	C	Ü		41,235	Í	Malve?
	so-day, non-interest bearing	49,706	0	746,357	597,083	191,920	CIPI
	30-day, non-interest pearing	91,921,222	1	P5,169,20K	P5,169,208	610'06Ee	H
ferms Conditions		2019	2020	2018	2019	2020	
		able	Receivable		Revenue		



	Dividenda.	
Seven		
Lie Common of the		

		Sevenue		Receivable			
	2020	7019	2018	2020	2019	Terms	Conditions
Subsidiaries:							
DIFIC	P1,780,720,001	<b>9</b> 1,545,389,160	<b>#1,388,749,051</b>	P389,719,866	7	30 day; nun-interest bearing	Unsecured; no impairment
VECO	1,176,607,600	686,176,541	1,209,162,960	j.	ı	30 days rour interest bearing	Unsecured; no impairment
AESI	926,533,750	437,000,000	692,300,000	Ü	ľ	30 day; non-interest hearing	Unsecured; no impairment
Hedcar Bukidnan	531,854,481	1		0	ŧ	30-day; non-interest bearing	Unsecured; no impairment
CPHC	477,000,000	80,400,000	182,316,000	186,000,000	1	30-day; non-interest bearing	Unsecured; no impairment
IBC	369,680,000	65,600,000	510,560,000	O.	ŀ	30-day, non-interest bearing	Unsecured; no impairment
Therma South	247,800,000	482,500,000	168,344,500	1	ı	30-day; non-interest bearing	Unsecured; no impairment
SEZC	140,205,000	86,385,000	545,284,820	ī	£	30-day; non-interest bearing	Unsecured; no impairment
EAUC	115,000,000	97,500,000	153,500,000	70,000,000	1	30-day, non-interest bearing	Unsecured; no impairment
Hedeor Sabangan	108,612,660	110,378,720	111,261,749	1	,	30 day, non-interest bearing	Unsecured; no impairment
CLPC	76,722,542	78,953,374	67,829,359	Ţ.	J	30 day, nor-interest bearing	Unsecured; no impairment
P.	69,000,000	I	6,157,153	L	(1)	30 day; non-interest bearing	Unsecured; no impairment
Hedoor Tudaya	37,662,260	50,216,346	58,753,126	Ü	£	30-day; non-interest bearing	Unsecured; no impairment
BLZC	20,935,262	36,278,227	124,966,302	Ţ	1	30-day; non-interest bearing	Unsecured; no impairment
MEZC	20,310,308	39,745,171	130,003,479	į	1.	30-day; non-interest bearing	Unsecured; no impairment
2	555,736	217,000,000	97,000,000	1	i	30-day; non-interest bearing	Unsecured; no impairment
TMO*	(2,890,362)		ì	Ď	Þ	30-day; non-interest bearing	Unsecured; no impairment
TP)	1	6,070,000,000	J	1	İ	30-day; non-interest bearing.	Unsecured; no impairment
ARI	T	3,358,000,000	3,980,000,000	T	1	30-day; non-interest bearing	Unsecured; no impairment
Affiliates: STFAG	392,524,220	402,784,740	ī	Q.	1	30-day; non-interest bearing	Unsecured; no impairment
MAN	79,339,670	51,236,633	128,990,591	D	ij	30-day; non-interest bearing	Unsecured; no impairment
STELAPCO	68,995,283	88,398,806	111,585,529	ď)	1	30-day, non-interest bearing	Unsecured; no impairment
WMPC	44,000,000		10,000,000	ű	ji	30-day; non-interest bearing	Unsecured; no impairment
AAI	1,067,740	1,468,144	1	1	ï	30-day; non-interest bearing	Unsecured; no impairment
Hijas	ſ	100	59,278,320	1	I	30-day; non-interest bearing	Unsecured; no impairment
	P6,682,236,151	P13,985,410,862	prg, /36,042,939	P645,719,866	D		



	P4,079,713	9-	P65,141,015	698'916'084	P100,139,009	
30-day, non-interest bearing	D	I	Ţ	i	18,803,326	Subsidiary: HI
30-day; non-interest bearing	P4,079,713	Ť	965,141,015	P80,916,869	P81,335,683	ALV
Terms	2019	Payable 2020	2018	Amount 2019	2020	
					Focs	Professional, Legal and Service Foos
	*	P	P3,807,241	#3,308,794	<b>91,552,794</b>	
30-day, non-interest bearing	£	į.	600,434	1,095,894	1,141,394	Affiliate: CPDC
30-day, non-interest bearing	9	1	#3,206,80Z	P2,212,900	P411,400	Parent AFV
Terms	2019	Раулые 2020	2018	Amount 2019	2020	Rent
	ø2,3/5,/83	70	P18,142,687	\$17,139,02S	<b>*16,939,847</b>	
30-day; non-interest bearing	2,375,/83		18,142,687	17,138,321	16,939,847	Affiliare: AAI
30-day; non-interest bearing	7	Ť	7	9704	*	Pacent: NFV
Terms	2019	2020	2018	SUDS SUDDEN	2020	



The above transactions are expected to be settled in cash.

The Company's Fund is in the form of a trust being maintained and managed by AEV under the supervision of the BOT of the plan. In 2020 and 2019, other than contributions to the Fund, no transactions occurred between the Company or any of its subsidiaries and the Fund.

Total compensation and benefits of key management personnel of the Company are as follows:

	2020	2019	2018
Short-term benefits	P209,576,892	₱182,349,079	₱286,022,17 <b>0</b>
Post-employment benefits (see Note 15)	9,879,034	10,403,791	13,737,830
	₱219,455,926	₱192,752,870	₱299,760,000

# 18. Financial Risk Management Objectives and Policies

The Company's principal financial instruments comprise of cash and cash equivalents and long-term debts. The main purpose of these financial instruments is to raise financing for the Company's operations. The Company has various other financial instruments such as trade and other receivables and trade and other payables which arise directly from its operations.

The Company also enters into derivative transactions, particularly foreign currency forwards, to economically hedge its foreign currency risk from foreign currency denominated liabilities (see Note 19).

### Risk Management Structure

The BOD is mainly responsible for the overall risk management approach and for the approval of risk strategies and principles of the Company.

### Financial risk committee

The Financial Risk Committee has the overall responsibility for the development of risk strategies, principles, frameworks, policies and limits. It establishes a forum of discussion of the Company's approach to risk issues in order to make relevant decisions.

### Treasury service group

The Treasury Service Group is responsible for the comprehensive monitoring, evaluating and analyzing of the Company's risks in line with the policies and limits.

The main risks arising from the Company's financial instruments are credit risk involving possible exposure to counter party default on its cash and cash equivalents and trade and other receivables; liquidity risk in terms of the proper matching of the type of financing required for specific investments; and foreign exchange risk in terms of foreign exchange fluctuations that may significantly affect its foreign currency denominated placements.

# Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flow of financial instrument will fluctuate because of the changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to its long-term debt with a floating interest rate and to its derivative asset or liability.



The Company's policy is to manage its interest cost using effective hedging derivatives subject to BOD approval.

The following tables set out the carrying amounts, by maturity, of the Company's financial instruments that are exposed to cash flow interest rate risk (amounts in thousands):

### As of December 31, 2020

	<1 year	1-5 years	>5 years	Total
Floating rate - long-term debt	P-	₱14,195,824	P-	P14,196,824
As of December 31, 2019				
	<1 year	1-5 years	>5 years	Total
Floating rate - long-term cebt	9-	₱14,922,681	<b>9</b> —	914,922,681

The following tables demonstrate the sensitivity to a reasonably possible change in rates, with all other variables held constant, of the Company's income before tax (through the impact on floating rate borrowings). The effect on equity pertains to the impact of the Company's derivative designated under cash flow hedge accounting:

	Increase (decrease) in basis points	Effect on income before tax
2020	200	P283,936,000
4040	(100)	(141,968,000)
2019	200	P312,630,000
1997	(100)	(156,315,000)

There is no other impact on the Company's equity other than those already affecting the parent company statements of income.

# Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Company.

The Company's credit risk on cash in banks and cash equivalents and trade and other receivables pertains to possible default by the counterparty, with a maximum exposure equal to the carrying amount of these assets. With respect to cash in banks and cash equivalents, the risk is mitigated by the short-term and/or liquid nature of its short-term deposits mainly in bank deposits and placements, which are placed with financial institutions of high credit standing. With respect to trade and other receivables, credit risk is controlled by the application of credit approval, limit and monitoring procedures. It is the Company's policy that all debtors who wish to trade on credit terms are subject to credit procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Company's exposure to bad debts is not significant.



The Company has no significant concentration risk to a counterparty or group of counterparties.

The credit quality per class of financial assets as of December 31 is as follows (amounts in thousands):

### 2020

	Neither pa	st due nor Impa	Past due but not		
	High Grade	Standard	Sub-standard	impaired	Total
Cash and cash equivalents*	P8,319,639	-	9-	<b>9</b> —	₱8,319,639
Trade and other receivables	668,483	-		608,900	1,277,383
	P8,988,122	9-	P-	P608,900	P9,597,022

<sup>\*</sup>Excluding cash on hand

### 2019

	Neither of	Past due but not			
_	High Grade	Standard	Sub-standard	Impaired	Total
Cash and cash equivalents*	94,208,752	P-	P	<b>*</b> -	₱4,208,752
Trade and other receivables	570,285	-	-	503,209	1,073,494
Derivative asset	80,134	-	_		80,134
	P4,859,171	₽-	9-	₹503,209	P5,362,380

<sup>&</sup>quot;Excluding cash on hand

High grade pertains to receivables from customers with good favorable credit standing and have no history of default.

Standard grade pertains to those customers with history of sliding beyond the credit terms but pay a week after being past due.

Sub-standard grade pertains to those customers with payment habits that normally extend beyond the approved credit terms and has high probability of being impaired.

The aging analyses of financial assets as of December 31 are as follows (amounts in thousands):

### 2020

	Total	Neither	Neither Past due but not impaire		
		past due nor		30 - 60 lays days	More than 60 days
		impaired	30 days		
Cash and cash equivalents*	98,319,638	P8,319,638	P-	P-	P-
Trade and other receivables	1,277,383	568,483	17,189	3,341	588,370
	P9,597,021	P8,988,121	₱17,189	P3,341	₽588,370

<sup>\*</sup>Excluding cash on hand

### 2019

		Neither	Past du	Past due but not impaired		
	Total	past due nor	30 days	30 - 60 days	More than 60 days	
Cash and cash equivalents*	₱4,208,752	₱4,208,752	P-	ρ_	P-	
Trade and other receivables	1,073,494	570,285	253,123	111,105	138,981	
Derivative asset	80,134	80,134			_	
	₱5,362,380	₱4,859,171	<b>⇒</b> 253,123	₱111,105	P138,981	

<sup>\*</sup>Excluding cash on hand



Liquidity risk

Liquidity risk is the potential of not meeting obligations as they come due because of an inability to liquidate assets or obtain adequate funding. The Company maintains sufficient cash and cash equivalents to finance its operations. Any excess cash is invested in short-term money market placements. These placements are maintained to meet maturing obligations and pay dividend declarations.

In managing its short-term fund requirements, the Company's policy is to ensure that there are sufficient working capital inflows to match repayments of short-term borrowings. With regard to its long-term financing requirements, the Company's policy is that not more than 25% of long-term borrowings should mature in any 12-month period.

The following tables summarize the maturity profile of the Company's financial liabilities based on contractual undiscounted payments as of December 31 (amounts in thousands):

### 2020

		Contractual undiscounted payments				
	Total Carrying Value	Total	On Demand	Less than 1 year	1 to 5 years	More than 5 years
Financial liabilities:						
Trade and other payables*	P434,224	P434,224	9-	P434,224	9-	9-
Long-term debts	58,810,082	72,011,720	-	9,242,052	56,684,406	6,085,262
Lease liabilities	51,381	56,259	_	25,345	30,914	7 G
Derivative liability	429,498	429,498			429,498	THE ST
Total	P59,725,185	₱72,931,701	9-	P9,701,621	P57,144,818	P6,085,262

<sup>\*</sup>Excluding output VAT, withholding tax and other statutory liabilities

### 2019

		Contractual undiscounted payments				
	Total Carrying Value	Total	On Demand	Less than 1 year	1 to 5 years	More than 5 years
Financial liabilities:				10000		1.0
Trade and other payables*	<b>₱</b> 476,018	P476,018	P-	₱476,018	P-	P-
Long-term debts	50,079,825	65,046,411	-	2,649,800	39,724,703	22,671,908
Lease liabilities	51,602	59,644	_	17,858	41,786	
Total	<b>≯</b> 50,607,445	P65,582,073	9-	#3,143,676	P39,766,489	#22,671,908

<sup>\*</sup>Excluding output VAT, withholding rax and other statutory liabilities

Market Risk

The risk of loss, immediate or over time, due to adverse fluctuations in the price or market value of instruments, products, and transactions in the Company's overall portfolio (whether on or off-balance sheet) is market risk. These are influenced by foreign and domestic interest rates, foreign exchange rates and gross domestic product growth.

Foreign exchange risk

The foreign exchange risk of the Company pertains to its foreign currency-denominated cash and cash equivalents.



	20	20	2019		
	US Dollar	Peso Equivalent	US Dollar	Peso Equivalent	
Financial asset:			Zaca o	5.000000	
Cash and cash equivalents	\$113,585,317	₱5,454,707,694	\$38,479,047	P1,948,386,531	
Financial liability:					
Long-term debt	(300,000,000)	(14,406,900,000)	(300,000,000)	(15,190,500,000)	
Net foreign currency denominated liability	(\$186,414,683)	(98,952,192,306)	(\$261,520,953)	(\$13,242,113,469)	

The exchange rate for December 31, 2020 and 2019 is ₱48.023:US\$1 and ₱50.635:US\$1, respectively. As a result of the translation of these foreign currency denominated assets, the Company reported net unrealized foreign exchange gain of ₱609.5 million and ₱605.8 million in 2020 and 2019, respectively.

The following tables demonstrate the sensitivity to a reasonable possible change in the US dollar exchange rates, with all other variables held constant, of the Company's income before income tax as of December 31, 2020 and 2019 (amounts in thousands).

	Increase (decrease) in US dollar	Effect on income before tax
2020		
US dollar-denominated accounts	5%	(₹447,610)
US dollar-denominated accounts	-5%	447,610
2019		
US dollar-denominated accounts	5%	(₱662,106)
US dollar-denominated accounts	-5%	662,106

There is no other impact on the Company's equity other than those already affecting the parent company statements of income.

# Capital management

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value. The Company considers equity as its capital.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by equity plus net debt. Its policy is to keep the gearing ratio at 70% or below. The Company determines net debt as the sum of interest-bearing short-term and long-term loans less cash and short-term deposits.



	2020	2019
Long-term debts (Note 12)	₱58,810,082,203	₱50,079,825,067
Cash and cash equivalents (Note 4)	(8,320,836,713)	(4,210,064,412)
Net debt (a)	50,489,245,490	45,869,760,655
Equity	71,605,870,256	76,653,821,239
Equity and net debt (b)	₱122,095,115,746	₱122,523,581,894
Gearing ratio (a/b)	41.35%	37.44%

Part of the Company's capital management is to ensure that it meets financial covenants attached to long-term borrowings. Breaches in meeting the financial covenants would permit the banks to immediately call loans and borrowings. The Company is in compliance with the financial covenants attached to its long-term debts as of December 31, 2020 and 2019 (see Note 12).

No changes were made in the objectives, policies or processes during the years ended December 31, 2020 and 2019.

### 19. Financial Instruments

# Fair Value of Financial Instruments

Fair value is defined as the amount at which the financial instrument could be sold in a current transaction between knowledgeable willing parties in an arm's length transaction, other than in a forced liquidation or sale. Fair values are obtained from quoted market prices, discounted cash flow models and option pricing models, as appropriate.

A financial instrument is regarded as quoted in an active market if quoted prices are readily available from an exchange, dealer, broker, pricing services or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis. For a financial instrument with an active market, the quoted market price is used as its fair value. On the other hand, if transactions are no longer regularly occurring even if prices might be available and the only observed transactions are forced transactions or distressed sales, then the market is considered inactive. For a financial instrument with no active market, its fair value is determined using a valuation technique (e.g. discounted cash flow approach) that incorporates all factors that market participants would consider in setting a price.

Set out below is a comparison by category of carrying amounts and fair values of the Company's financial instruments whose fair values are different from their carrying amounts (amounts in thousands).

	202	0	2019		
	Carrying Amount	Fair Value	Carrying Amount	Fair Value	
Financial liabilities: Long-term debts Lease liabilities	P58,810,082 51,381	₱62,456,152 49,324	₱50,079,825 51,602	₱49,456,980 54,628	
	P58,861,463	₱62,505,476	₱50,131,427	₱49,511,608	



The following method and assumption are used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, trade and other receivables and trade and other payables

The carrying amounts of cash and cash equivalents, trade and other receivables and trade and other payables approximate fair values due to the relatively short-term maturity of these financial instruments.

Long-term debts

The fair value of long-term dept is computed using Level 3 of the fair value hierarchy and is based on the discounted value of future cash flows using the applicable rates for similar types of loans. Discount rates used range from 3.03% to 4.34% in 2020 and 5.14% to 5.89% in 2019.

### Lease liabilities

The fair values are computed using Level 3 of the fair value hierarchy and are based on the discounted value of expected future cash flows using the applicable credit-adjusted risk-free rates of 3.29% to 3.44% and 4.70% to 5.36% in 2020 and 2019, respectively.

### Derivative Financial Instruments

The fair value of forward contracts is calculated by reference to prevailing interest rate differential and spot exchange rate as of valuation date (Level 2), taking into account its remaining term to maturity. The fair value of the embedded prepayment options is determined using Binomial Option Pricing Model which allows for the specification of points in time until option expiry date. This valuation incorporates inputs such as interest rates and volatility. The fair value of the IRS and interest rate cap are determined by generally accepted valuation techniques with reference to observable market data such as interest rates.

The Company entered into an IRS agreement to fully hedge its floating rate exposure on its foreign currency-denominated loan and par forward contracts to hedge the floating rate exposure on foreign-currency denominated payments.

Interest rate swap (IRS)

On September 6, 2019, the Company entered into an IRS agreement effective September 30, 2019 to hedge \$150 million of its floating rate exposure on its loan (see Note 12). Under the IRS agreement, the Company, on a quarterly basis, pays a fixed rate of 1.449300% per annum and received variable Interest at 3-month LIBOR, subject to a floor of 0%. On February 5, 2020, the Company entered additional IRS agreement effective April 29, 2020 to hedge \$50 million of its floating rate exposure on its loan (see Note 12). Under the IRS agreement, the Company, on a quarterly basis, pays a fixed rate of 1.434000% per annum and received variable interest at 3-month LIBOR, subject to a floor of 0%. The interest payments and receipts are based on the outstanding USD notional amount simultaneous with the interest payments on the hedged loan. Similar with the hedged loan, the IRS has amortizing notional amounts which cover a period of up to April 30, 2024. The Company designated the swap as a cash flow hedge.

As of December 31, 2020, the outstanding notional amount and fair value of the swap amounted to ₱9.6 billion and ₱389.4 million, respectively. As of December 31, 2019, the outstanding notional amount and fair value of the swap amounted to ₱7.6 billion and ₱80.1 million, respectively.

Foreign currency forward contracts

In 2020, the Company entered into foreign currency forward contracts, namely Principal-only Swap (POS) and Call Spread (CS), with counterparty banks to manage foreign currency risks associated with foreign currency-denominated liabilities and purchases. The notional amount of the forward



contract is \$25.0 million (₱1.2 billion) and \$10.0 million (₱480.0 million) for POS and CS, respectively. The Company designated both the forward contracts as a cash flow hedge.

### Hedge Effectiveness Results

Since the critical terms of the hedged loan and the IRS match, the hedge was assessed to be highly effective. The effective portion of the changes in the fair value of the swap amounting to ₱429.5 million loss and ₱80.1 million gain as of December 31, 2020 and 2019, respectively, was deferred in equity under the "Cash flow hedge reserve" account.

The following is the maturity analysis of the notional amount and the corresponding average fixed interest rate (amounts in thousands):

### December 31, 2020

	Maturity					
	Less than 3 months	3 to 6 months	6 to 12 months	1 to 2 years	More than 2 years	Total
IRS - Derivative liability					TV 0. 121.9	
Notional amount	P-	P-	- A	P-	P9,604,600	P9,604,500
Average fixed interest rate (%)	-	-	-	_	1.45%-1.51%	
POS - Derivative liability						F70000
Notional amount	-	_	_	-	1,214,775	1,214,775
CS - Derivative liability						-
Notional amount	-	-	-	-	480,360	480,360
December 31, 2019						
			Maturity			
	less than 3	3 to 6 months	6 to 12 months	1 to 2 years	More than 2 years	Total
IRS - Derivative assets						CHARLET
Notional amount	₩-	<b>p</b> -	9_	<b>*</b>	<del>P</del> 7,595,250	₱7,595,250
Average fixed interest rate (%)	1,4493%	1,4493%	1.4493%	1.4493%	1.4493%	

The impact of the hedged item and hedging instrument in the parent company balance sheets and in the parent company statements of income and parent company statements of comprehensive income is as follows:

### December 31, 2020

	Carrying amount	Change in fair value used for measuring ineffectiveness	Total hedging loss recognized in other comprehensive income	recognized in other income (charges)
IRS - Derivative liability	( <del>2</del> 389,376,797)	(P469,511,068)	( <del>P</del> 469,511,068)	-
POS - Derivative liability	(39,350,319)	(39,350,319)	(39,350,319)	-
CS - Derivative liability	(771,345)	(771,345)	(771,345)	
	(₱429,498,461)	(₱509,632,732)	(P509,632,732)	p-



### December 31, 2019

	Carrying amount	Change in fair value used for measuring ineffectiveness	Total hedging gain recognized in other comprehensive income	Ineffectiveness recognized in other income (charges)
IRS - Derivative asset	₱80,134,271	₱80,134,271	P80,134,271	B

The movements in fair value changes of derivative instruments for the year ended December 31, 2020 and 2019 are as follows:

	2020	2019
At beginning of year	(#80,134,271)	₽-
Net changes in fair value of derivatives designated as accounting hedges	509,632,732	(80,134,271)
At end of year	₹429,498,461	(\$80,134,271)

The changes in the fair value of derivatives designated as cash flow hedges were deferred in equity under "Cash flow hedge reserve."

### Fair Value Hierarchy

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

For the years ended December 31, 2020 and 2019, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements were made.

### 20. Lease Agreements

a. Lease Agreement with Manta Equities, Inc. (MEI)

The Company entered into a lease agreement with MEI for administrative office space and parking space for a period of ten (10) years from April 1, 2013 to May 31, 2023 and nine (9) years and three (3) months from and March 1, 2014 to May 31, 2023, respectively. Both lease contracts have an escalation rate of 5.0%.

The Company entered into an additional lease agreement with MEI in 2020 for administrative office space and parking space for a period of three (3) years and five (5) months from January 1, 2020 to May 31, 2023. The lease contract has an escalation rate of 5.0%



# b. Lease Agreement with Limketkai Sons, Inc. (LSI)

The Company entered into a lease agreement with LSI for administrative and sales office space for a period of three (3) years from November 1, 2016 to October 31, 2019.

# c Lease Agreement with SM Prime Holdings, Inc. (SMPH)

The Company entered into a lease agreement with SMPH for administrative and sales office space for a period of three (3) years from August 1, 2019 to July 31, 2022. The lease contract has an escalation of 5.0%

Set out below, are the carrying amounts of the Company's right-of-use assets and lease liabilities and the corresponding movements:

	2020	2019
Balances at beginning of year	₱51,602,147	P64,347,091
Additions	19,121,556	_
Interest expense	4,307,645	5,080,616
Payments	(23,650,208)	(17,825,560)
Balances at end of year	<b>₱51,381,140</b>	₱51,602,147

The Company also has certain leases of conference rooms with lease terms of 12 months or less. The Company applies the 'short-term lease' recognition exemption on these arrangement.

Set out below, are the amounts recognized in the parent company statements of income for the year ended December 31, 2020 and 2019:

2020	2019
₽16,569,335	₱11,490,685
4,307,645	5,080,616
3,426,142	7,027,319
₱24,303,122	₱23,598,620
	₱16,569,335 4,307,645 3,426,142



# 21. Note to Statements of Cash Flows

The following are the cash flow movements of the Company's financing liabilities:

					Non-cash Changes	hanges			
	January 1, 2020	Net cash flows	Lease addition	Dividend	Amortized deferred financing costs	Foreign exchange movement	Interest	Others	December 31, 2020
Lease liability	<b>#51,602,147</b>	(P23,650,Z08)	P19,121,556	9-	-	<b>P</b>	P4,307,645	T	P51,381,140
Non-current interest-bearing loans and borrowings	50,079,825,067	9,383,282,625	ì	ī	130,574,511	(783,600,000)	ř	Ţ	58,810,082,203
Interest on loans and borrowings	380,430,960	(2,797,326,277)	1	)	ī	1	2,789,726,329	22,290,326	395,121,338
Dividend payable	ĭ	(8,682,746,344)	1	8,683,153,081	ĵ.	j	ï	ī	406,737
Total liabilities from financing activities	P50,511,858,174	(PZ,120,440,204)	₱19,121,556	₱8,683,153,081	P130,574,511	(P783,600,000) P2,794,033,974		P22,290,326	₱59,256,991,418
					Non-cash Changes	hanges			
	January 1, 2019	Net eash flows	Adoption of PFRS 16	Dividend declaration	Amortized deferred financing costs	Foreign Exchange Movement	Interest expense	Others	December 31, 2019
tease Liability	-6	(P17,825,560)	P64,347,091	o i	9-	<b>p</b> -	919,080,64	70	P\$1,602,147
Current interest bearing loans and borrowings	4,700,000,000	(000,000,007,1/)	1		ı	ı	(	1	1
Non-current interest-bearing loans and borrowings	22,997,821,292	27,450,103,643		ı	72,900,132	(441,000,000)			50,079,825,067
Interest on loans and borrowings Dividend payable	212,180,900	(2,301,301,047) (10,817,148,331)	. 1	10,817,148,331	1.1	i	2,445,928,120	23,622,987	380,430,960
Total liabilities from financing activities	927,910,002,192	P9,613,828,705	P64,347,091	P64,347,091	<del>9</del> 72,900,132	(9441,000,000)	(9441,000,000) P7,451,008,736	<del>\$</del> 23,622,987	973,677,987 950,511,858,174



### 22. Others

### a COVID-19

In a move to contain the COVID-19 outbreak, on March 13, 2020, the Office of the President of the Philippines issued a Memorandum directive to impose stringent social distancing measures in the National Capital Region effective March 15, 2020. On March 16, 2020, Presidential Proclamation No. 929 was issued, declaring a State of Calamity throughout the Philippines for a period of six (6) months and imposed an enhanced community quarantine (ECQ) throughout the island of Luzon until April 12, 2020, as subsequently extended to April 30, 2020. This was further extended to May 15, 2020 in selected areas including the National Capital Region. This community quarantine has been extended on a more relaxed form after May 15, 2020 extension. As of March 5, 2021, general community quarantine is in effect in selected areas including the National Capital Region until March 31, 2021. These measures have caused disruptions to businesses and economic activities, and its impact on businesses continue to evolve.

The economic slowdown during the ECQ has been caused by reduced consumer spending in most sectors and therefore, affects the Company's operations.

The Company has an in-placed and extensive business continuity plan on similar risk, including the lay out of the necessary steps that will help address or minimize the Company's business exposures. However, considering the evolving nature of this outbreak, the Company will continue to monitor the situation and adjust the steps it is currently implementing in subsequent periods.

b. Corporate Recovery and Tax Incentives for Enterprises (CREATE) Bill

On February 3, 2021, the House of Representatives and the Senate have ratified the Bicameral Committee's version of the proposed CREATE bill. Among others, CREATE bill contains provisions that affect the taxability of an entity:

- Reduction of corporate income tax rate from 30% to 25% or 20% as the case maybe, depending on the classification of an entity, effective July 1, 2020;
- Reduction of MCIT rate from 2% to 1% of gross income, effective from July 1, 2020 to June 30, 2023;
- Repeal of the imposition of 10% improperly accumulated earnings tax; and
- VAT exemption on certain sale of real properties.

# 23. Supplementary Information Required Under Revenue Regulations (RR) 15-2010

The Company also reported and/or paid the following types of taxes for the year:

VAT

The Company's sales are subject to output value added tax (VAT) while its importations and purchases from other VAT-registered individuals or corporations are subject to input VAT. The VAT rate is 12.0%.



# Net Receipts and Output VAT declared in the Company's VAT returns in 2020

	Net Sales/Receipts	Output VAT
Taxable Sales:	4. 4.74	
Sales of services	₱1,730,694,009	₱203,807,809

The Company's sales that are subject to VAT are reported under the following accounts:

- Service Income Management fees
- Service Income Professional fees
- Service Income Technical fees
- Miscellaneous Income Operating
- Misce laneous Income Non-operating

The Company's sales of services are based on actual collections received, hence, may not be the same as amounts accrued in the parent company statement of income.

### II. Input VAT for 2020

Balance at December 31	₱12,204,075
Claims for tax credit/refund and other adjustments	(48,731,217)
	60,935,292
Services lodged under the other accounts	36,843,367
Capital goods not subject to amortization	152,886
Capital goods subject to amortization	2,572,153
Goods other than for resale or manufacture	2,104,707
Current year's domestic purchases/payments for:	5.107862
Balance at January 1	₱19,262,179
	0.0000000000000000000000000000000000000

# Other taxes and licenses

Taxes and licenses, local and national, include real estate taxes, licenses and permit fees for 2020:

G III/C/G	
Others '	230,069
Fringe benefit taxes	4,414,349
Deficiency and amnesty taxes	16,002,887
License and permit fees	15,410,526
Documentary stamp taxes (DST)	₱31,809,472

### Withholding taxes

With the same of t	₱779,713,832
Withholding VAT	24,317
Expanded withholding taxes	30,175,481
Withholding taxes on compensation and benefits	227,701,148
Final withholding taxes	₱521,812,886

# Tax Assessment and Cases

The Company has no pending tax cases outside of the administration of the BIR as of December 31, 2020.





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1 message

eafs@bir.gov.ph <eafs@bir.gov.ph> To: AP200652460@gmail.com Cc: AP200652460@gmail.com Fri, Apr 9, 2021 at 7:01 AM

HI ABOITIZ POWER CORPORATION.

### Valid files

- EAFS200652460TCRTY122020-01.pdf
- EAFS200652460OTHTY122020.pdf
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Transaction Code: AFS-0-MPNQVQQX06C5K9KKFQ1QVYZX30MVZ3SQ41 Submission Date/Time: Apr 09, 2021 07:01 AM

Company TIN: 200-652-460

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- The submitted forms, documents and attachments are complete, truthful and correct based on the personal knowledge and the same are from authentic records;
- The submission is without prejudice to the right of the BIR to require additional document, if any, for completion and verification purposes;
- The hard copies of the documents submitted through this facility shall be submitted when required by the BIR in the event of audit/investigation and/or for any other legal purpose.

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# COVER SHEET

for

# **AUDITED FINANCIAL STATEMENTS**

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SECURITIES AND EXCHANGE COMMISSION SEC Building, EDSA Greenhills Mandaluyong, Metro Manila

# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of Aboitiz Power Corporation is responsible for the preparation and fair presentation of the consolidated financial statements including the schedules attached therein, for the years ended December 31, 2020, 2019 and 2018 in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the financial statements including the schedules attached therein, and submits the same to the stockholders.

SyCip Gorres Velayo & Co., the independent auditor appointed by the stockholders, has audited the financial statements of the Company in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

ERRAMON I. ABOITIZ Chairman of the Board

EMMANUEL V. RUBIO

President & Chief Executive Officer

LIZA LUVITUNIONTELIBANO

SVP & Chief Pinancial Officer/Corporate Information Officer

DPQA SECTION INITIAL

BUREAU OF INTERNAL REVENUE LARGE TAXPAYERS DIVISION-CEBU

AR 2 3 2021

Signed this March 05, 2021

Aboitiz Power Corporation NAC Tower, 32nd St. Bonifacio Global City 1634 Taguig City, NCR Tel no. (63-2) 886-2800

www.aboitizpower.com

Republic of the Philippines)

City of Taguig

) 5.5.

Before me, a notary public in and for the city named above, personally appeared:

Name	Passport/CTC No.	Date/Place Issued
ERRAMON I. ABOITIZ	P2251997A 04602767	March 11, 2017; DFA Manila February 18, 2021; Cebu City
EMMANUEL V. RUBIO	P3162364B 08514240	September 13, 2019; DFA Manila January 15, 2021; Manila
LIZA LUVT, MONTELIBANO	P7070135A 08514241	May 7, 2018, DFA Manila January 11, 2021; Manila

who are personally known to me and to me known to be the same persons who presented the foregoing instrument and signed the instrument in my presence, and who took an oath before me as to such instrument.

Witness my hand and seal this

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Page No. 21

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Series of 2021

Auty, Strolla Malie G. Sacdalor. Notary Public or Faguig City Notarial Commission No 99 Intil June 30, 2021

32 St Bonifacio Global City, Taguig City TR No. A-5025311, January 6, 2021 Taguig City 189 Old no. 144348, January 6, 2021 פטענט באו"מה

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OPQA SECTION



SyCip Gomes Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines Tel. (632) 8891 0307 Fax: (632) 8819 0872 ey.com/ph BOA/PRC Reg. No. 0001. October 4, 2018, valid until August 24, 2021 SEC Accreditation No. 0012-FR-5 (Group A). November 6, 2018, valid until November 5, 2021

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DPRA SECTION

### INDEPENDENT AUDITOR'S REPORT

The Board of Directors and Stockholders Aboltiz Power Corporation 32<sup>nd</sup> Street, Bonifacio Global City Taguig City, Metro Manila Philippines

### Opinion

We have audited the consolidated financial statements of Aboitiz Power Corporation and its subsidiaries (the Group), which comprise the consolidated balance sheets as at December 31, 2020 and 2019, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2020, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2020 in accordance with Philippine Financial Reporting Standards (PFRSs).

### Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.



We have fulfilled the responsibilities described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

### Impairment Testing of Goodwill

Under PFRSs, the Group is required to annually test the amount of goodwill for impairment. As of December 31, 2020, the goodwill attributable to several cash-generating units (CGUs) amounted to #38.81 billion or 10% of total assets, which is considered significant to the consolidated financial statements. In addition, management's assessment process requires significant judgment and is based on assumptions which are subject to uncertainty on the estimation process due to the current economic conditions which have been impacted by the coronavirus pandemic, specifically discount and growth rates, revenue assumptions, and material price inflation.

The Group's disclosures about goodwill are included in Note 12 to the consolidated financial statements.

### Audit Response

We involved our internal specialist in assessing the methodologies and assumptions used. These assumptions include discount and growth rates, revenue assumptions, and material price inflation. We compared the key assumptions used, such as growth rate and revenue assumptions against the historical performance of the CGUs, industry outlook and other relevant external data, taking into consideration the impact associated with the coronavirus pandemic. We tested the parameters used in the determination of the discount rates against market data. We also reviewed the Group's disclosures about those assumptions to which the outcome of the impairment test is most sensitive; specifically, those that have the most significant effect on the determination of the recoverable amount of goodwill.

### Revenue Recognition of Distribution Utilities

The distribution utilities' revenue from the sale of electricity amounting to £41.87 billion accounts for 38% of the Group's consolidated revenues and is material to the Group. This matter is significant to the audit because the revenue recognized depends on the electric consumption captured, the rates applied across different customers, and the systems involved in the billing process. Electric consumption captured is based on the meter readings taken on various dates for the different types of customers (i.e., industrial, commercial, and residential customers) within the franchise areas of operations of the distribution utilities.

The Group's disclosures related to this matter are provided in Notes 3 and 20 to the consolidated financial statements.

### Audit Response

We obtained an understanding and evaluated the design and tested the controls over the billing and revenue process which includes the capture and accumulation of meter data in the billing system and calculation of billed amounts, and uploading of billed amounts from the billing system to the financial





reporting system. We performed a test calculation of the rates using the Energy Regulatory Commission-approved rates and formulae, then compared them with the rates used in billing statements.

# Recoverability of Certain Segments of Property, Plant and Equipment

Based on the assessment of the Group as of December 31, 2020, certain segments of its property, plant and equipment totaling #41.6 billion, may be impaired due to the existence of impairment indicators. As such, the Group assessed the recoverable amount of these segments of property and equipment and this requires significant judgment and involves estimation and assumptions about future electricity generation levels and costs as well as external inputs such as fuel prices, electricity prices and discount rates. In addition, because of the coronavirus pandemic, there is heightened level of uncertainty on the future economic outlook and market forecast. Hence, we consider such assessment as a key audit matter in our audit.

The disclosures about the recoverability of certain segments of property, plant and equipment are included in Note 11 to the consolidated financial statements.

### Audit Response

We involved our internal specialist in assessing the methodologies and assumptions used. These assumptions include future electricity generation levels and costs, as well as external inputs such as fuel prices, electricity prices and discount rates. We compared the key assumptions used against the historical performance of certain segments of property, plant and equipment, industry outlook and other relevant external data, taking into consideration the impact associated with the coronavirus pandemic. We tested the parameters used in the determination of the discount rate against market data. We also reviewed the Group's disclosures about those assumptions to which the outcome of the impairment test is most sensitive; specifically those that have the most significant effect on the determination of the recoverable amounts of certain segments of property, plant and equipment.

### **Consolidation Process**

Aboitiz Power Corporation owns a significant number of domestic and foreign entities at varying equity interests. We considered the consolidation process as a key audit matter because it required significant auditor attention, particularly on the following areas: (a) fair value adjustments arising from business combinations, (b) numerous intercompany transactions, (c) alignment of accounting policies of the investees with the Group's policy on property, plant and equipment and investment properties, (d) translation of investees' foreign-currency-denominated financial information to the Group's functional currency and (e) other equity adjustments.

The Group's disclosures on the basis of consolidation are in Note 3 to the consolidated financial statements.

### Audit Response

We obtained an understanding of the Group's consolidation process and the related controls, the process for identifying related parties and related party transactions, as well as the reconciliation of intercompany balances. We also checked the entities included in the consolidation and reviewed the





eliminating entries recorded, including fair value adjustments. In addition, we reviewed the foreign currency translation adjustments, as well as the alignment of accounting policies on property, plant and equipment and investment properties

### Other Information

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2020 but does not include the consolidated financial statements and our auditor's report thereon. The SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2020 are expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.





As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
  whether due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
  of not detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.





From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Maria Veronica Andresa R. Pore

SYCIP GORRES VELAYO & CO.

Maria Veronica Andresa R. Pore
Partner
CPA Certificate No. 90349
SEC Accreditation No. 0662-AR-4 (Group A),
November 21, 2019, valid until November 20, 2022
Tax Identification No. 164-533-282
BIR Accreditation No. 08-001998-071-2020,
December 3, 2020, valid until December 2, 2023
PTR No. 8534345, January 4, 2021, Makati City

March 5, 2021



# CONSOLIDATED BALANCE SHEETS

(Amounts in Thousands)

	D	ecember 31
	2020	2019
ASSETS		
Current Assets		
Cash and cash equivalents (Note 5)	₱38,699,545	P37,433,929
Trade and other receivables (Note 6)	22,017,309	21,747,422
Inventories (Note 7)	6,308,200	6,632,029
Other current assets (Note 8)	10,479,648	11,083,405
Total Current Assets	77,504,702	76,896,785
Noncurrent Assets		
investments and advances (Note 9)	61,828,801	60,878,541
Property, plant and equipment (Notes 11 and 34)	203,451,243	209,521,466
Intangible assets (Note 12)	44,279,386	46,712,501
Derivative assets (see Note 33)	_	82,327
Net pension assets (Note 26)	50,410	68,209
Deferred income tax assets - net (Note 28)	1,539,020	2,786,310
Other noncurrent assets (Note 13)	9,271,556	13,523,218
Total Noncurrent Assets	320,420,416	333,572,572
TOTAL ASSETS	₱397,925,118	₱410,469,357
LIABILITIES AND EQUITY		
Current Liabilities		
Short-term loans (Note 15)	P11,743,413	₱10,335,420
Current portions of:	NAME OF TAXABLE PARTY.	,,,,
Long-term debts (Note 16)	17,254,213	10,386,311
Lease liabilities (Note 34)	7,104,181	5,486,745
Long-term obligation on power distribution system (Note 12)	40,000	40,000
Derivative liabilities (Note 33)	787,273	2,255,736
Trade and other payables (Note 14)	18,371,798	22,376,120
Income tax payable (Note 28)	722,715	510,137
Total Current Liabilities	56,023,593	51,390,469

(Forward)





		ecember 31
	2020	2019
Noncurrent Liabilities		
Noncurrent portions of:		
Long-term debts (Note 16)	₱160,067,119	₱167,585,311
Lease liabilities (Note 34)	32,158,796	39,302,899
Long-term obligation on power distribution system (Note 12)	143,436	159,350
Derivative liabilities - net of current portion (Note 33)	1,001,529	212,588
Customers' deposits (Note 17)	6,798,845	6,521,469
Decommissioning liability (Note 18)	5,008,033	3,567,492
Deferred income tax liabilities - net (Note 28)	745,214	848,471
Net pension liabilities (Note 26)	294,086	426,047
Other noncurrent liabilities (Note 39k)	1,099,394	6,812,250
Total Noncurrent Liabilities	207,316,452	225,435,877
Total Liabilities	263,340,045	276,826,346
Equity Attributable to Equity Holders of the Parent		
Paid-in capital (Note 19a)	19,947,498	19,947,498
Share in net unrealized valuation gains on fair value through other	5.6 1955	=-45.14.15.2
comprehensive income (FVOCI) of an associate (Note 9)	98,602	101,727
Cumulative translation adjustments (Note 33)	(2,446,773)	(994,253
Share in cumulative translation adjustments of associates and joint	Car St. A.	2000
ventures (Note 9)	(684,042)	(153,485
Actuarial losses on defined benefit plans (Note 26)	(1,239,612)	(923,833
Share in actuarial gain (loss) on defined benefit plans of associates		
and joint ventures (Note 9)	8,748	(14,299
Acquisition of non-controlling interests (Note 9)	(6,321,325)	(6,321,325
Excess of cost over net assets of investments	(421,250)	(421,260
Loss on dilution (Note 2)	(433,157)	(433,157
Retained earnings (Note 19b)		100-C-1-074
Appropriated	33,660,000	33,660,000
Unappropriated (Notes 9 and 19c)	84,989,900	81,095,377
	127,158,579	125,542,990
Non-controlling Interests	7,426,494	8,100,021
Total Equity	134,585,073	133,643,011
TOTAL LIABILITIES AND EQUITY	₱397,925,118	₱410,469,357

See accompanying Notes to Consolidated Financial Statements.

BUREAU OF INTERNAL REVENUE
LARGE TAXPAYERS DIVISION-CEBU

DPQA SECTION INITIAL



# CONSOLIDATED STATEMENTS OF INCOME

(Amounts in Thousands, Except Earnings Per Share Amounts)

		Years Ended Dec	
	2020	2019	2018
OPERATING REVENUES			
Sale of power (Notes 20 and 31):			
Generation	P51,750,660	₱55,895,587	P61,854,685
Distribution	41,872,331	46,120,403	44,880,546
Retail electricity supply	16,476,713	22,805,450	24,215,767
Technical, management and other fees (Note 31)	276,945	813,717	620,086
OPERATING REVENUES	110,376,649	125,635,157	131,572,084
OPERATING EXPENSES			
Cost of purchased power (Notes 21 and 31)	31,409,251	35,835,144	36,006,080
Cost of generated power (Note 22)	23,461,858	35,526,706	35,674,218
Depreciation and amortization (Notes 11, 12 and 34)	10,973,364	9,895,695	8,681,403
Operations and maintenance (Note 24)	8,988,916	7,366,372	6,525,189
General and administrative (Note 23)	8,663,373	8,155,366	8,188,512
	83,496,762	96,779,283	95,075,402
FINANCIAL INCOME (EXPENSES) - net			
Interest Income (Notes 5 and 31)	653,076	1,291,703	880,085
Interest expense and other financing costs (Notes 15, 16, 32 and 34)	(14,253,528)	(14,047,646)	(12,082,158
	(13,600,452)	(12,755,943)	(11,202,073
OTHER INCOME (EXPENSES) - net			
Share in net earnings of associates and joint ventures (Note 9)	2,675,136	3,813,962	4,356,825
Other income (expenses) - net (Note 27)	4,928,563	3,483,387	(1,292,311
	7,603,699	7,297,349	3,064,514
INCOME BEFORE INCOME TAX	20,883,134	23,397,280	28,359,123
PROVISION FOR INCOME TAX (Note 28)	6,061,912	3,215,498	2,925,623
NET INCOME	P14,821,222	₱20,181,782	<del>2</del> 25,433,500
ATTRIBUTABLE TO:			
Equity holders of the parent	P12,577,676	₱17,322,677	P21,707,603
Non-controlling interests	2,243,546	2,859,105	3,725,897
-	P14,821,222	₱20,181,782	\$25,433,500
EARNINGS PER COMMON SHARE (Note 29)			
Basic and diluted, income for the period attributable to ordinary			
equity holders of the parent	P1.71	₱2.35	₱2.95

See accompanying Notes to Consolidated Financial Statements.

BUREAU OF INTERNAL REVENUE
LARGET AXPAYERS DIVISION-CEBU

WAR 2 3 2021

DEGA SECTION INITIAL

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in Thousands)

	,	rears Ended De	cember 31
	2020	2019	2018
NET INCOME ATTRIBUTABLE TO:			
Equity holders of the parent	₱12,577,676	₱17,322,677	₱21,707,603
Non-controlling interests	2,243,546	2,859,105	3,725,897
	14,821,222	20,181,782	25,433,500
OTHER COMPREHENSIVE INCOME (LOSS)			
Other comprehensive income (loss) that may be reclassified to profit or loss in subsequent periods:			
Movement in cumulative translation adjustments Share in movement in cumulative translation	(1,985,467)	(1,767,498)	584,087
adjustment of associates and joint ventures (Note 9) Share in net unrealized valuation losses on FVOCI	(530,557)	(474,624)	465,646
investments of an associate (Note 9)	(3,125)	-	(22,394
Net other comprehensive income (loss) to be reclassified to profit or loss in subsequent periods	(2,519,149)	(2,242,122)	1,027,339
Other comprehensive income (loss) that will not be reclassified to profit or loss in subsequent periods: Share in actuarial gains (loss) on defined benefit plans			
of associates and joint ventures, net of tax (Note 9) Actuarial gain (loss) on defined benefit plans,	23,047	(44,028)	24,766
net of tax (Note 26)	(327,505)	(329,029)	8,893
Net other comprehensive gain (loss) not to be reclassified to profit or loss in subsequent periods	(304,458)	(373,057)	33,659
Total other comprehensive income (loss) for the period, net of tax	(2,823,607)	(2,615,179)	1,060,998
TOTAL COMPREHENSIVE INCOME	₱11,997,615	₱17,566,603	₱26,494,498
ATTRIBUTABLE TO:			
Equity holders of the parent	₱10,298,742	₱14,947,290	₱22,602,094
Non-controlling interests	1,698,873	2,619,313	3,892,404
	₱11,997,615	₱17,566,603	₱26,494,498

See accompanying Notes to Consolidated Financial Statements.





# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020, 2019 AND 2018 (Amounts in Thousands, Except Dividends Per Share Amounts)

Capital   Capi	Retained Earnings (Note 19b)	a 19b)	
VOCT  VOCT  (P15)-047,498 P.101,7277 (P994,253) (P153,485) (P923,833) (P14,299) (P6,321,325) (P421,260) (P433,157) P33,660,000 PVCT  (S1,125)	Appropriated	Control	fotal
(3,125)	P33,660,000	P8,100,021	P133,643,011
1,452,520	1	12,577,676 2,243,546	14,871,222
1,482,520	i	. 1	(3,125)
of tax — — (315,779) — — — — — — — — — — — — — — — — — — —	-(	(532,947)	(1,985,467)
After 23,047 23,047 23,047 23,047 23,047 23,047 24,	1	1	(435,082)
ASSET (315,705) (315,705) (315,705) (315,705) (315,705) (315,705)	1	(11,726)	(505'228)
ARGE T   18125) (1825,570) (815,779) 23,047		1	23,047
L'ASAU RGE TAN	J	12,577,676 1,698,873	11,997,615
	(8)	(8,683,153)	(8,683,153)
	í	(2,350,216)	(2,350,216)
	1	(22,184)	(22,184)
- 11	933,660,000	P7,426,494	P134,585,073



	Share in Net Unrealized		Cumulative Translation Adjustments of	Actuarial Losses on	Share in Actuarial Galns (Losses) on Defined Benefit	Acquisition of Non-	Excess		Retained farm	Retained Earnings (Note 196)		
Paid-in, V Capital (Note 19a)	Valuation Gain on FVOCI (Note 9)	Cumulative Translation Adjustments	Associates and Joint Ventures (Note 9)	Defined Benefit Plans (Note 26)	Plans of Associates and Joint Ventures (Note 9)	controlling Interests (Note 9)	over net assets of investment	Loss on Dilution	Appropriated	Unappropriated	Non- controlling Interests	Total
Balances at January 1, 2019, as previously reported P19,947,498	P101,727	9525,916	P321,139	(4587,267)	P29,729	(P259,147)	(9421,260)	(P433,157)	934,060,000	974,427,738	P8,863,751	P136,576,667
Effect of adoption PPRS 16				1	1	1	)	1	J	(237,890)	[40,070]	(096'222)
Balances at lanuary 1, 2019, as restated	101,727	525,916	321,139	(587,267)	29,729	(259,147)	[421,260]	(433,157)	34,060,000	74,189,848	8,823,681	136,298,707
Net income for the year	1	1	I	1	+	7	I	ī	ī	17,322,677	2,859,105	20,181,782
Other comprehensive income (loss)												
Movement in cumulative translation adjustments		(1,520,169)	ĺ	ı	+	(	-	(	ŧ	1	(247,329)	(1,767,498)
Share in movement in cumulative translation relivatment of associates and joint ventures	-1	1	(474,624)	1	t	0	- 1	-1	-1	1		M74,624)
Actuarial gains (losses) on defined benefit plens,												
Charge in actuarial large and defined boundly place ad	ľ	).	1	(336,556)	t	1	F	F	Ŀ	1	7,537	(329,029)
associates and joint ventures	1	.1	1	ı	[44,028]	1		4	1	1	1	(64,028)
Total comprehensive income (loss) for the year	j	(691,052,1)	(474,524)	[336,566]	(44,028)	1	1	H	1	17,322,677	2,619,313	17,566,603
Reversal of appropriation	,	1		)	i	0	T	1	[12,300,000]	12,300,000	1	·I
Appropriations	)	1	1	J	1	1	į	1	11,900,000	(11,900,000)		1
Acquisition of non-controlling interest (Note 9)	1	1	1	1	t	(6,067,178)	9		1	1	(710,830)	(6,773,008)
Cash dividends - P.1.47 per share (Note 19b)	1	I	1	1	ŕ	ſ	L	£	£	(10,817,148)	F	[10,817,148]
Cash dividends paid to non-cynfolling interests	1	1	4	1	i	Ì	į	Ţ	)	I	(2,580,724)	(2,580,724)
Change in non-controlling inferens	I	t	-1	1	J		)	1	1	1	(51,419)	(51,419)
Balances at December 31, 2019 -4 19.947,498	P101,727	(P994,753)	(P153,485)	(P923,833)	(P14,799)	(96,321,325)	(9421,250)	(9433,157)	P33,660,000	775,280,184	120,000,021	P133,643,011



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Holders of	
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Mate 19a3   Investments   (Note 9 Adjustments   (Note 9   Adjustments   (Note 9   (N	(P144,507)	(Note 26)	(Note 9)	(Note 9)	irwestment	Oilution (9433.157)	Appropriated	Unappropriated	Interests	Total
625 P124,121 P113,537 (P144,507) 625 - 124,121 113,637 (144,507)	31	[9601,461]				(9433.157)			The state of the s	A 213 020 45.4
625 — — — — — (144,507) (144,507)			94,963	(9259.147)	(0423.260)		\$34.060.000	863 086 308	BR 583 094	Party and a
19,947,498 — 124,121 113,637 (144,507)		1	1	1	1	1	Annihamat in	657 7130	(8.767)	(60.855)
		(601,461)	4,963	(259,147)	(421,260)	[433,157]	34,060,000	62,948,595	8,578,327	123,917,609
Net income for the year	1	7.	Î	1	)	t	ŧ	21,707,603	3,725,897	25,433,500
Other comprehensive income										
Share in movement in unrealized loss on FVOCI Investments - (22,394)	1	)	-	0	-)	)	- 1		)	122.3941
mulative translation										
adjustments Share in movement in cumulative	- 60	)	1-	1	Ĺ	ſ.	ť	0	171,808	584,087
and joint ventures — — — 465,646	465,646	)	1	)	9	1		1	d	465.646
elined										
r r	1	14,194	į.	L	1	)	1	)	(5,301)	8,893
Share in actuarial gain on defined benefit plans of associates and joint ventures	i	)	24,766	)	)	)	,	- 4	1	24.766
Total comprehensive income (kass) for — (22,394) 412,279 465,646 14,19		14,194	24.766	1	)	)	J	21 707 603	3 893 404	26.494.498
			1	1			7	MAK BOO OCT		THO YOR AKON
Cash dividends paid to non-controlling								land barrier		1
Internets	1	j	)	0	Ĺ	1	Ĭ.	1	(4,768,596)	(4,768,596)
	+	I,	1	1	1	T	1	1	1,161,616	1,161,616
		Annual Section	011 111		20000	discrete acres	P34.060.000	P74,427,738	98,863,751	P136,576,667
Balances at December 31,2038 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		(PS87.267)	10/16/16	100000	1		1	THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON A	and income	and a second

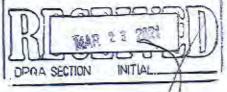


# CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in Thousands)

		2020	Years Ended Dece	
The state of the late of the late		2020	2019	2018
CASH FLOWS FROM OPERATING A	CTIVITIES			
Income before income tax		920,883,134	₱23,397,280	P28,359,123
Adjustments for:				
Interest expense and other fina	ncing costs (Note 32)	14,253,528	14,047,646	12,082,158
Depreciation and amortization	(Notes 11 and 12)	10,973,364	9,895,695	8,681,403
Losses on disposal of property,	plant and equipment (Note 27)	88,227	304,631	292,799
Write-off of project costs and o	ther assets (Note 12)	7,240	31,431	50,922
Unrealized fair valuation loss or fair value through profit or	derivatives and financial assets at loss (FVTPL) (Note 33)	4,848	1,424	196,297
Share in net earnings of associa	tes and joint ventures (Note 9)	(2,675,136)	(3,813,962)	(4,356,825
Net unrealized foreign exchange	e (gain) loss	(2,022,493)	(1,950,762)	997,010
Interest income (Notes 5 and 3)	L)	(653,076)	(1,291,703)	(880,085)
Impairment loss (recovery) on p		(115,829)	(126,842)	-
goodwill and other assets (		-	(245,489)	847,619
Gain on sale of financial assets a			(1,251)	
Operating income before working o	apital changes	40,743,807	40,248,098	46,270,421
Decrease (increase) in:				
Trade and other receivables		(8,407,645)	(5,765,526)	(3,449,871)
Inventories		323,829	58,424	(1,057,730)
Other current assets		2,857,713	2,780,992	(3,401,458)
Increase (decrease) in:				
Long-term obligation on power of	distribution system	(40,000)	(40,000)	(40,000)
Trade and other payables		632,050	5,230,984	2,687,675
Customers' deposits		277,376	513,105	(86,326)
Net cash generated from operation	5	36,387,130	43,026,077	40,922,711
Income and final taxes paid		(4,605,461)	(3,669,115)	(3,634,811)
Net cash flows from operating activ	ities	31,781,669	39,356,962	37,287,900
CASH FLOWS FROM INVESTING AC	TIVITIES			
Cash dividends received (Note 9)		3,238,926	3,784,671	4,346,071
nterest received		654,133	1,421,536	919,255
Proceeds from redemption of share	s (Note 9)	6,939	5,340	80,216
Decrease in other noncurrent asset	s	(634,764)	(2,109,404)	(1,450,074)
Net collection of advances from ass	oclates and joint ventures (Note 9)	2,035		2,054
Proceeds from sale of property, plan		- 8,851	63,555	18,388
Disposal of assets at FVTPL	BUREAU OF INTERNAL REVENUE LARGET AMPAYERS DIVISION-CEBU	-	101,251	_
The second secon				

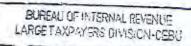
(Forward)





		Years Ended Decer	mber 31
	2020	2019	2018
Additions to:			
Property, plant and equipment (Note 11)	(P5,428,730)	(\$9,675,816)	(98,607,781)
Intangible assets - service concession rights (Note 12)	(41,772)	(60,625)	(52,343)
Additional investments in associates and joint ventures (Note 9)	(2,332,591)	(27,591,092)	(2,498,905)
Net cash flows used in investing activities	(4,526,973)	(34,060,584)	(7,243,119)
CASH FLOWS FROM FINANCING ACTIVITIES			
Net proceeds from long-term debt (Note 16)	21,447,441	33,500,091	24,494,810
Net availments (payment of) short-term loans (Note 15)	1,407,993	(1,187,800)	6,829,260
Cash dividends paid (Note 19b)	[8,682,746]	(10,817,148)	(10,228,460)
Payments of:			A 1990 - 1790 A 19
Long-term debt (Note 16)	(19,905,432)	(11,819,230)	(20,626,654)
Lease liabilities, including accretion of interest (Note 34)	(7,632,923)	(7,424,990)	(7,804,460)
Acquisition of non-controlling interest (Note 9)	-	(6,773,008)	-
Changes in non-controlling interests	(2,515,930)	(2,580,724)	(3,387,726)
Interest paid	(10,032,413)	(7,273,246)	(8,432,523)
Net cash flows used in financing activities	(25,914,010)	(14,376,055)	(19,155,753)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,340,686	(9,079,677)	10,889,028
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND EQUIVALENTS	(75,070)	170,565	(245,618)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	37,433,929	46,343,041	35,699,631
CASH AND CASH EQUIVALENTS AT END OF YEAR (Note 5)	P38,699,545	<b>\$37,433,929</b>	P46,343,041

See accompanying Notes to Consolidated Financial Statements.



MAR 2 3 2021 POA SECTION

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#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in Thousands, Except Earnings per Share and Exchange Rate Data and When Otherwise Indicated)

#### 1. Corporate Information

Aboitiz Power Corporation (the Company) was incorporated in the Philippines and registered with the Securities and Exchange Commission on February 13, 1998. The Company is a publicly-listed holding company of the entities engaged in power generation, retail electricity supply and power distribution in the Aboitiz Group. As of December 31, 2020, Aboitiz Equity Ventures, Inc. (AEV, also incorporated in the Philippines) owns 77.00% of the Company. The ultimate parent of the Company is Aboitiz & Company, Inc. (ACO).

The Company's registered office address is 32<sup>nd</sup> Street, Bonifacio Global City, Taguig City, Metro Manila, Philippines 1634.

The consolidated financial statements of the Group were approved and authorized for issue in accordance with a resolution by the Board of Directors (BOD) of the Company on March 5, 2021.

#### 2. Group Information

The consolidated financial statements comprise the financial statements of the Company, subsidiaries controlled by the Company and a joint operation that is subject to joint control (collectively referred to as "the Group"; see Note 10). The following are the subsidiaries as of December 31 of each year:

			Per	centage	of Owners	hip	
		2	020	2	019	2	018
	Nature of Business	Direct	Indirect	Direct	Indirect	Direct	Indirec
Aboitiz Renewables, Inc. (ARI) and Subsidiaries	Power generation	100.00	- 1	100.00	-	100,00	
AP Renewables, Inc. (APRI)	Power generation	12	100.00	4	100.00	12	100.0
Aboitiz Power Distributed Energy, Inc.	Power generation	14	100.00	-	100.00	-	100.0
Aboltiz Power Distributed Renewables, Inc.	Power generation	1.0	100.00	_	100.00	(m)	100.0
Hedcor, Inc. (HI)	Power generation	(9	100.00	-	100.00	- 4	100.0
Hedcor Sibulan, Inc. (HSI)	Power generation	14	100.00		100.00	2	100.0
Hedcor Tudaya, Inc. (Hedcor Tudaya)	Power generation	-	100.00	2	200.00		100.0
Luzon Hydro Corporation (LHC)	Power generation	-	100.00		100.00	-	100.0
AP Solar Tiwi, Inc.*	Power generation		100.00	-	100.00	-	100.0
Retensol, Inc.*	Power generation	1.2	100.00	-	100.00	-	100.0
AP Renewable Energy Corporation*	Power generation	0.0	100.00	-	100.00	-	100.0
Aseagas Corporation (Aseagas)*	Power generation	1.4	100.00	-	100.00	-	100.0
Bakun Power Line Corporation*	Power generation	-	100.00	-	100.00	2	100.0
Cleanergy, Inc.*	Power generation	-	100.00	_	100.00	1.4	100.0
Cordillera Hydro Corporation*	Power-generation		100.00		100.00	-	100.0
Heddor Benguet, Inc.* PUPEAS	Of Adover generation	V 8	100.00	_	100.00		100.0
Hedoor Bukidnon, Inc. (Hedoo) Bukidnon RGE TA	CPA Power generation CES	1/-	100.00	-	100.00		100.0
Hedcor Kabayan, Inc.	Power seneration	DX -	100.00		100.00		100.0
orward)	2 3 2021	IVII					

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OPGA SECTION

			Per	rcentage	of Owners	hip	
		- 2	020	2	019	2	018
	Nature ofBusiness	Direct	Indirect	Direct	Indirect	Direct	ndirec
PV Sinag Power, Inc. (formerly Hadopr Ifugao, Inc.)*	Power generation	~	100.00	- 3	100.00	1.	100,00
Aminan Power, no. (formerly Heddor Kalinga, Inc.)*	Power generation	- 2	100,00	-	100.00	-	100.00
Applit 2 Solar Power, Inc.   formerly Hedgor (togon Inc.)*	Fower generation		100.00		100.00	-	100.00
Hedge Mandlo Fortish, Inc."	Power generation	7	100.00	-	100.00	-	100,00
Headar Mt. Province, nc.*	Power generation	3	100.00	-	100.CC	-	100.00
Heddor Sabangan, Inc. (Heddor Sabangan)	Power generation		100,00	-	100.CC	8	100,00
Heacar Tamugan, Inc.*	Power generation	75	100.00	-	100.00	~	100,00
Mt. Apa Geopower, Inc.*	Power generation	+0	100,00	-	100.00	~	100.00
Negron Cusorado Geodower, Inc. (NCGI)*	Power generation	- 2	100.00	-	100.00	9	100.00
Tagoloan Hydro Comporation*	Power generation	- 6	100.00	-	100.00	-	100.00
Luzon Hydro Company Limited*	Power generation	7	100.00	-	100.00	-	100.00
Hydro Electric Development Corporation*	Power generation	3	99,97	-	99.97	-	99,97
Therma Power, Inc. (TPI) and Subsidiaries	Power generation	100.00	-	100,00	18	100,00	
Mindanao Sustainable Solutions, Inc.*	Services		100.00	-	100.00	- 18	100,00
Therma Luzon, Inc. (TLI)	Power generation	-	100,00	-	100.00	- 5	100,00
Therma Marine, Inc. (Therma Marine)	Power generation		100.00	~	100.00	-	100.00
Therma Mobile, Inc. (Therma Mobile)	Power generation	+0	100.00	- 3	100.00	0	100.00
Therma South, Inc. [TSI]	Power generation	4	100.00	+	100.00	- 9	100,0
Therma Power-Visayas, Inc. (TPVI)	Power generation	-	100,00	-	100.00	1 1	100.0
Therma Central Visayas, Inc. 7	Power generation	78	100.00	-	100.00	-	100.0
Therma Subic, Inc.*	Power generation	-	100.00	. 8	100.00		100.00
Therma Mariveles Holdings, Inc.	Holding company	+1	100.00	-	100.00	14	100.00
GNPower Mariveles Energy Center Ltd. Co. (formerly GNPower Mariveles Coal Plant: GMEC) (B)	Power generation		78.33	-	78 33		66.0
Therma Dinginin Holding Cooperatief U.A. (A.C)	Holding company		40	+	-	-	100,00
Therma Dinginin B.V. (A,C)	Holding company	-	-	-	_	- 5	100.00
Therma Dinginin Holdings, Inc.	Holding company	-	100.00	-	100.00	-	100.00
Therma Visayas, Inc. (TVI)	Power generation	-	80.00	-	80.00		80,00
Abayant Holdings, Inc.	Holding company	=	60.00	-	50.00	-	60.08
AboitizPower International Pte. Ltd. (API)	Holding company	100.00	- 4	100,00	-	100.00	
Aboitia Energy Solutions, Inc. (AES/)	Retail electricity supplier	100.00	- 2	100,00	-	100.00	
Adventenergy, Inc. (Al)	Retail electricity supplier	100.00	-	100.00	-	100.00	
Balampan Energone Corporation (BEZ)	Power distribution	100.00		100.00	-	100.00	
Lima Energone Corporation (LEZ)	Power distribution	100.00		100.00		100.00	
Mactar Energone Corporation (MEZ)	Power distribution	100.00	-	105.00	14	100.00	
Marvar Energone Corporation (MVEZ)	Power distribution	100,00	-	100.00		100.00	
East Asia Utilities Corporation (EAUC)	Power generation	50.00	50.00	50.00	50.00	50.00	50.00
Cotabato Ugnt and Power Company (CLP)	Power distribution	99.94		99.94	_	99.94	- 11.0
Cotagato de Plant, Inc.	Manufacturing		100.00	3	100.00	-	100.00
Davao Light & Power Company, Inc. (QLP)	Power distribution	99.93	- 3	99.93	-	99.93	
Maaraw Holdings San Carlos, Inc. (MHSCI)	Holding company		100.00	2	100.00	21/57	100.00
San Carlos Sun Power, Inc. (Sacasun)	Power generation	-	100.00	-	100,00	+	100.00
AboitizPower International B.V. (APIBV)	Holding company		100.00	100	100.00		100.00
Subic Energone Corporation (SEZ)	Power distribution	65.00	34.98	55.00	34,98	65.00	34.98
Cebu Private Power Corporation (CPPC)	Power generation	60.00	34.35	60.00	34,20	60.00	34.30
Prism Energy, Inc. (PEI)	Retail electricity supplier	60.00	1.0	60.CC		60.00	
Visayan Electric Company, Inc. (VECO)	Power distribution	55.26		35.26	-	55.26	

ni Part of Therma Dingmin Group



i) In 2019, ownership increased in relation to AA Thermal acquisition (Nary 9).
 b) Discover and Replacted in 2019 as part of TPP's restricting of its affishate intermediary companies acquisited as part of the SKPower acquisition.
 \* No commercial operations as of December 31, 2020.

All of the foregoing subsidiaries are incorporated and registered with the Philippine SEC and operate in the Philippines except for the following:

Subsidiary	Country of incorporation Singapore		
API			
APIBV	Netherlands		
Therma Dinginin Holding Cooperatief U.A.	Netherlands		
Therma Dinginin B.V.	Netherlands		

# Material partly-owned subsidiary

Information of subsidiaries that have material non-controlling interests is provided below:

	2020	2019	2020	2019	2020	2019
	TVI	TVI	GMEC	GMEC	VECO	VECO
Summarized balance sheet information						
Current assets	<del>9</del> 8,884,283	₱10,470,714	P8,799,937	<b>₱10,006,452</b>	₱3,927,347	<b>#</b> 4,989,549
Noncurrent assets	34,999,698	40,431,490	31,011,841	32,432,202	13,172,421	13,621,804
Current liabilities	5,085,904	5,550,324	5,413,454	4,512,885	6,983,082	6,859,764
Noncurrent liabilities	27,114,919	33,843,394	32,243,565	35,149,248	4,084,624	4,945,832
Non-controlling interests	9,471,519	9,417,229	2,376,538	2,277,399	2,534,720	2,680,701
Summarized comprehensive income information	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
Profit for the year	P283,194	P810,948	<del>9</del> 4,133,938	93,803,229	₱1,883,558	<del>#</del> 2,468,943
Total comprehensive income	271,949	805,883	3,746,717	3,428,913	1,848,845	2,482,145
Summarized other financial information				1	7.5.7.5.5.5	
Profit attributable to non-controlling interests	P56,639	<b>#</b> 162,190	<del>&gt;</del> 1,401,774	<b>₽</b> 1,289,565	P814,947	<b>₱</b> 1,076,870
Dividends paid to non-controlling	. 150,055	P102,150	P1,401,774	¥1,285,363	P014,947	¥1,076,670
interests		_	714,687	1,628,509	952,742	555,622
Summarized cash flow information						
Operating	P57,912	₱59,558	97,042,638	₱9,044,012	P1,790,658	<del>\$</del> 2,779,002
Investing	(533,532)	(413,262)	(769,887)	(62,051)	(658,185)	(1,107,726
Financing Net increase (decrease) in cash and cash	(2,104,388)	(1,878,686)	(6,311,812)	(9,867,586)	(1,954,658)	(732,901
equivalents	(2,580,008)	(2,232,390)	[39,061]	(885,625)	(822,185)	938,375



# 3. Summary of Significant Accounting Policies

#### Basis of Preparation

The accompanying consolidated financial statements have been prepared on a historical cost basis, except for derivative financial instruments and financial assets at FVTPL which are measured at fair value. The consolidated financial statements are presented in Philippine peso which is the Company's functional currency and all values are rounded to the nearest thousand except for earnings per share and exchange rates and as otherwise indicated.

The consolidated financial statements provide comparative information in respect of the previous periods.

#### Statement of Compliance

The consolidated financial statements are prepared in compliance with Philippine Financial Reporting Standards (PFRSs).

# Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company, its subsidiaries controlled by the Company and a joint operation that is subject to joint control as of December 31 of each year. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies. All intra-group assets, liabilities, equity, income, expenses, and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.



A change in the ownership interest of a subsidiary, without loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognizes the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognized in profit or loss.

The financial statements of the subsidiaries are prepared for the same reporting year as the Company using consistent accounting policies.

# Transactions with Non-controlling Interests

Non-controlling interests represent the portion of profit or loss and net assets in the subsidiaries not held by the Group and are presented separately in the consolidated statement of income and within equity in the consolidated balance sheet, separately from the equity attributable to equity holders of the parent. Transactions with non-controlling interests are accounted for as equity transactions. On acquisitions of non-controlling interests, the difference between the consideration and the book value of the share of the net assets acquired is reflected as being a transaction between owners and recognized directly in equity. Gain or loss on disposals of non-controlling interest is also recognized directly in equity.

#### Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards effective as of January 1, 2020. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective, except for the amendments to PFRS 16, Leases.

Except as otherwise indicated, adoption of the following new and amended standards and interpretations did not have any significant impact on the consolidated financial statements:

Amendments to PFRS 3, Business Combination, Definition of a Business

The amendments to PFRS 3 clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These amendments do not have an impact on the consolidated financial statements but will be applied to future business combinations of the Group.

 Amendments to Philippine Accounting Standard (PAS) 1, Presentation of Financial Statements, and PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material

The amendments provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity."



The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

 Amendments to PFRS 7, Financial Instruments: Disclosures and PFRS 9, Financial Instruments, Interest Rate Benchmark Reform

The amendments to PFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

The Group adopted the amendments starting January 1, 2020 and availed the reliefs covered by the amendments. The table below indicates the nominal amount and weighted average maturity of derivatives in hedging relations that will be affected by interbank offered rate (IBOR) reform as financial instruments transition to risk-free interest rates (RFRs), analyzed by interest rate basis. The derivative hedging instruments provide a close approximation to the extent of the risk exposure the Group manages through hedging relationships.

Interest rate swaps	Nominal Amount	Average maturity (years)		
USD LIBOR (3 months)	₱21.7 billion	3.56		
USD LIBOR (6 months)	₱429.8 million	1.32		

The Group's treasury function is managing the Group's LIBOR transition plan. The greatest change will be amendments to the contractual terms of the LIBOR-referenced floating-rate debt and the associated swap and the corresponding update of the hedge designation. However, the changed reference rate may also affect other systems, processes, risk and valuation models, as well as having tax and accounting implications.

The Group has applied the following reliefs that were introduced by the amendments:

- When considering the 'highly probable' requirement, the Group has assumed that the LIBOR interest rate on which the Group's hedged debt is based does not change as a result of IBOR reform:
- In assessing whether the hedge is expected to be highly effective on a forward-looking basis the Group has assumed that the LIBOR interest rate on which the cash flows of the hedged debt and the interest rate swap that hedges it are based is not altered by the IBOR reform; and
- The Group has not recycled the cash flow hedge reserve relating to the period after the reforms are expected to take effect.

In calculating the change in fair value attributable to the hedged risk of floating-rate debt, the Group has made the following assumptions that reflect its current expectations:

- The floating-rate debt will move to RFRs during 2022 and the spread will be similar to the spread included in the interest rate swap used as the hedging instrument;
- No other changes to the terms of the floating-rate debt are anticipated; and



- o The Group has incorporated the uncertainty over when the floating-rate debt will move to RFR, the resulting adjustment to the spread, and the other aspects of the reform that have not yet been finalised by adding an additional spread to the discount rate used in the calculation.
- Conceptual Framework for Financial Reporting issued on March 29, 2018.

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the standard-setters in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards.

The revised Conceptual Framework includes new concepts, provides updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts.

Amendments to PFRS 16, COVID-19-related Rent Concessions

The amendments provide relief to lessees from applying the PFRS 16 requirement on lease modifications to rent concessions arising as a direct consequence of the COVID-19 pandemic. A lessee may elect not to assess whether a rent concession from a lessor is a lease modification if it meets all of the following criteria:

- The rent concession is a direct consequence of COVID-19;
- The change in lease payments results in a revised lease consideration that is substantially the same as, or less than, the lease consideration immediately preceding the change;
- Any reduction in lease payments affects only payments originally due on or before June 30, 2021; and
- There is no substantive change to other terms and conditions of the lease.

A lessee that applies this practical expedient will account for any change in lease payments resulting from the COVID-19 related rent concession in the same way it would account for a change that is not a lease modification, i.e., as a variable lease payment.

The amendments are effective for annual reporting periods beginning on or after June 1, 2020. Early adoption is permitted. The Group adopted the amendments beginning January 1, 2020.



# New Standards and Interpretation Issued and Effective after December 31, 2020

The Group will adopt the standards enumerated below when these become effective. Except as otherwise indicated, the Group does not expect the adoption of these new and amended PFRSs, PAS and Philippine Interpretations to have significant impact on the consolidated financial statements.

Effective beginning on or after January 1, 2021

 Amendments to PFRS 9, PFRS 7, PFRS 4, Insurance Contracts, and PFRS 16, Interest Rate Benchmark Reform - Phase 2

The amendments provide the following temporary reliefs which address the financial reporting effects when an IBOR is replaced with an alternative nearly RFR:

- Practical expedient for changes in the basis for determining the contractual cash flows as a result of IBOR reform
- Relief from discontinuing hedging relationships
- Relief from the separately identifiable requirement when an RFR instrument is designated as a hedge of a risk component

The Group shall also disclose information about:

- The about the nature and extent of risks to which the entity is exposed arising from financial instruments subject to IBOR reform, and how the entity manages those risks; and
- Their progress in completing the transition to alternative benchmark rates, and how the entity is managing that transition

The amendments are effective for annual reporting periods beginning on or after January I, 2021 and apply retrospectively, however, the Group is not required to restate prior periods.

Effective beginning on or after January 1, 2022

Amendments to PFRS 3, Reference to the Conceptual Framework

The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The amendments added an exception to the recognition principle of PFRS 3, Business Combinations to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of PAS 37, Provisions, Contingent Liabilities and Contingent Assets or Philippine-IFRIC 21, Levies, if incurred separately. At the same time, the amendments add a new paragraph to PFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date.

The amendments are applied prospectively.



Amendments to PAS 16, Property, Plant and Equipment: Proceeds before Intended Use

The amendments prohibit entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.

Amendments to PAS 37, Onerous Contracts - Costs of Fulfilling a Contract

The amendment specifies which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a "directly related cost approach". The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.

The Company will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

- Annual Improvements to PFRSs 2018-2020 Cycle
  - o Amendments to PFRS 1, First-time Adoption of PFRS Subsidiary as a first-time adopter

The amendment permits a subsidiary that elects to apply paragraph D16(a) of PFRS 1 to measure cumulative translation differences using the amounts reported by the parent, based on the parent's date of transition to PFRS. This amendment is also applied to an associate or joint venture that elects to apply paragraph D16(a) of PFRS 1.

The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted.

 Amendments to PFRS 9, Financial Instruments - Fees in the '10 per cent' test for derecognition of financial liabilities

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.



The amendment is effective for annual reporting periods beginning on or after January 1, 2022 with earlier adoption permitted. The Company will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

PAS 41, Agriculture - Toxation in fair value measurements

The amendment removes the requirement in paragraph 22 of PAS 41 that entities exclude cash flows for taxation when measuring the fair value of assets within the scope of PAS 41.

An entity applies the amendment prospectively to fair value measurements on or after the beginning of the first annual reporting period beginning on or after January 1, 2022 with earlier adoption permitted.

Effective beginning on or after January 1, 2023

PFRS 17, Insurance Contracts

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will replace PFRS 4. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- o A simplified approach (the premium allocation approach) mainly for short-duration contracts

PFRS 17 is effective for reporting periods beginning on or after January 1, 2023, with comparative figures required. Early application is permitted.

Amendments to PAS 1: Classification of Liabilities as Current or Non-current

The amendments clarify paragraphs 69 to 76 of PAS 1, Presentation of Financial Statements, to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- C That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right.



 That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are applied retrospectively. The Company is currently assessing the Impact the amendments will have on current practice.

# Deferred effectivity

 Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

#### Summary of Significant Accounting Policies

#### Business Combination and Goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree pertaining to instruments that represent present ownership interests and entitle the holders to a proportionate share of the net assets in the event of liquidation either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interest are measured at fair value unless another measurement basis is required by PFRS. Acquisition-related costs incurred are expensed and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.



Any contingent consideration to be transferred by the acquirer will be recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability that is within the scope of PFRS 9 will be recognized either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it should not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized as "bargain purchase gain" in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units (CGUs) that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

# Impairment of goodwill

Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is reviewed for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit or group of cash-generating units, to which the goodwill relates. Where the recoverable amount of the cash-generating unit or group of cash-generating units is less than the carrying amount, an impairment loss is recognized.

#### Common control business combination

Business combination of entities under common control is accounted for similar to pooling of interest method, which is scoped out of PFRS 3. Under the pooling of interest method, any excess of acquisition cost over the net asset value of the acquired entity is recorded in equity.

# Current versus Noncurrent Classification

The Group presents assets and liabilities in the consolidated balance sheet based on current/noncurrent classification. An asset as current when it is:

- Expected to be realized or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading



- Expected to be realized within twelve months after the reporting period or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for a least twelve months after reporting period

All other assets are classified as noncurrent.

# A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period or
- There is no unconditional right to defer settlement of the liability for at least twelve months
  after the reporting period

All other liabilities are classified as noncurrent.

Deferred income tax assets and liabilities are classified as non-current assets and liabilities.

#### Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- . In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.



For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### Investments in Associates and Joint Ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries.

The Group's investments in its associates and joint ventures are accounted for using the equity method.

Under the equity method, the investment in an associate or a joint venture is initially recognized at cost. The carrying amount of the investment is adjusted to recognize changes in the Group's share of net assets of the associate or joint venture since the acquisition date. Goodwill relating to the associate or joint venture is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The consolidated statement of income reflects the Group's share of the results of operations of the associate or joint venture. Any change in other comprehensive income of those investees is presented as part of the Group's other comprehensive income. In addition, when there has been a change recognized directly in the equity of the associate or joint venture, the Group recognizes its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealized gains and losses resulting from transactions between the Group and the associate or joint venture are eliminated to the extent of the interest in the associate or joint venture.

The aggregate of the Group's share in the profit or loss of an associate and a joint venture is shown on the face of the consolidated statement of income outside operating profit and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate or joint venture.

The financial statements of the associate or joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.



After application of the equity method, the Group determines whether it is necessary to recognize an impairment loss on its investment in its associate or joint venture. At each balance sheet date, the Group determines whether there is objective evidence that the investment in the associate or joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value and recognizes the loss in the consolidated statement of income.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognizes any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognized in profit or loss.

#### Interest in Joint Operations

A joint arrangement is classified as a joint operation if the parties with joint control have rights to the assets and obligations for the liabilities of the arrangement. For interest in joint operations, the Group recognizes:

- assets, including its share of any assets held jointly;
- liabilities, including its share of any liabilities incurred jointly;
- revenue from the sale of its share of the output arising from the joint operation;
- · share of the revenue from the sale of the output by the joint operation, and
- expenses, including its share of any expenses incurred jointly.

The accounting and measurement for each of these items is in accordance with the applicable PFRS.

#### Foreign Currency Translation

Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded in the functional currency at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the balance sheet date. All differences are taken to the consolidated statement of income. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

The functional currency of its subsidiaries: GMEC, Therma Dinginin Group, and LHC, and its associate: STEAG State Power, Inc. (STEAG), is the United States (US) Dollar. As at the balance sheet date, the assets and liabilities of these entities are translated into the presentation currency of the Group (the Philippine peso) at the rate of exchange ruling at the balance sheet date and their statement of income and statement of comprehensive income are translated at the weighted average exchange rates for the year. The exchange differences arising on the translation are taken directly to other comprehensive income as cumulative translation adjustments. Upon disposal of the subsidiary and associate, the cumulative translation adjustment recognized in other comprehensive income relating to that disposed entity is recognized in the consolidated statement of income.



#### Cash and Cash Equivalents

Cash and cash equivalents in the consolidated balance sheet consist of cash on hand and with banks, and short-term, highly liquid investments that are readily convertible to known amounts of cash and subject to insignificant risk of changes in value. They are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

#### Inventories

Inventories are valued at the lower of cost and net realizable value (NRV). Cost is determined on weighted average method. NRV is the current replacement cost. An allowance for inventory obsolescence is provided for slow-moving, defective or damaged goods based on analyses and physical inspection.

## Financial Instruments - Classification and Measurement

#### Classification of financial assets

Financial assets are classified in their entirety based on the contractual cash flows characteristics of the financial assets and the Group's business model for managing the financial assets. The Group classifies its financial assets into the following measurement categories:

- financial assets measured at amortized cost
- · financial assets measured at fair value through profit or loss
- financial assets measured at fair value through other comprehensive income, where cumulative gains or losses previously recognized are reclassified to profit or loss
- financial assets measured at fair value through other comprehensive income, where cumulative gains or losses previously recognized are not reclassified to profit or loss

#### Contractual cash flows characteristics

If the financial asset is held within a business model whose objective is to hold assets to collect contractual cash flows or within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, the Group assesses whether the cash flows from the financial asset represent solely payments of principal and interest (SPPI) on the principal amount outstanding.

In making this assessment, the Group determines whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes consideration only for the time value of money, credit risk and other basic lending risks and costs associated with holding the financial asset for a particular period of time. In addition, interest can include a profit margin that is consistent with a basic lending arrangement. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual terms that introduce exposure to risks or volatility in the contractual cash flows that is unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are solely payments of principal and interest on the principal amount outstanding.



#### Business model

The Group's business model is determined at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. The Group's business model does not depend on management's intentions for an individual instrument.

The Group's business model refers to how it manages its financial assets in order to generate cash flows. The Group's business model determines whether cash flows will result from collecting contractual cash flows, selling financial assets or both. Relevant factors considered by the Group in determining the business model for a group of financial assets include how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's key management personnel, the risks that affect the performance of the business model (and the financial assets held within that business model) and how these risks are managed and how managers of the business are compensated.

#### Financial assets at amortized cost

A financial asset is measured at amortized cost if (i) it is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and (ii) the contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding. These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at amortized cost using the EIR method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortization is included in 'Interest income' in the consolidated statement of income and is calculated by applying the EIR to the gross carrying amount of the financial asset, except for (i) purchased or originated credit-impaired financial assets and (ii) financial assets that have subsequently become credit-impaired, where, in both cases, the EIR is applied to the amortized cost of the financial asset. Losses arising from impairment are recognized in 'Provision for credit and impairment losses' in the consolidated statement of income.

The Group's debt financial assets as of December 31, 2020 and 2019 consist of cash in banks, including restricted cash, cash equivalents, and trade and other receivables and the Power Sector Assets and Liabilities Management Corporation (PSALM) deferred adjustment - net of current portion included in "Other noncurrent assets" in the consolidated balance sheet. The Group assessed that the contractual cash flows of its debt financial assets are SPPI and are expected to be held to collect all contractual cash flows until their maturity. As a result, the Group concluded these debt financial assets to be measured at amortized cost.

#### Financial assets at FVOCI

A financial asset is measured at FVOCI if (i) it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and (ii) its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding. These financial assets are initially recognized at fair value plus directly attributable transaction costs and subsequently measured at fair value. Gains and losses arising from changes in fair value are included in other comprehensive income within a separate component of equity. Impairment losses or reversals, interest income and foreign exchange gains and losses are recognized in profit and loss until the financial asset is derecognized. Upon derecognition, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss. This reflects the gain or loss that would have been recognized in profit or loss upon derecognition if the financial asset had been measured at amortized cost. Impairment is measured based on the expected credit loss (ECL) model.



The Group may also make an irrevocable election to measure at FVOCI on initial recognition investments in equity instruments that are neither held for trading nor contingent consideration recognized in a business combination in accordance with PFRS 3. Amounts recognized in OCI are not subsequently transferred to profit or loss. However, the Group may transfer the cumulative gain or loss within equity. Dividends on such investments are recognized in profit or loss, unless the dividend clearly represents a recovery of part of the cost of the investment.

Dividends are recognized in profit or loss only when:

- · the Group's right to receive payment of the dividend is established
- it is probable that the economic benefits associated with the dividend will flow to the Group;
   and
- the amount of the dividend can be measured reliably.

The Group does not have any financial asset at FVOCI as of December 31, 2020 and 2019.

#### Financial assets at FVTPL

Financial assets at FVTPL are measured as at unless these are measured at amortized cost or at FVOCI. Included in this classification are equity investments held for trading and debt instruments with contractual terms that do not represent solely payments of principal and interest. Financial assets held at FVTPL are initially recognized at fair value, with transaction costs recognized in the statement of income as incurred.

Additionally, even if the asset meets the amortized cost or the FVOCI criteria, the Group may choose at initial recognition to designate the financial asset at FVTPL if doing so eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) that would otherwise arise from measuring financial assets on a different basis.

Trading gains or losses are calculated based on the results arising from trading activities of the Group, including all gains and losses from changes in fair value for financial assets and financial liabilities at FVTPL, and the gains or losses from disposal of financial investments.

The Group's investments in quoted equity securities and in unquoted equity shares are measured at FVTPL as of December 31, 2020 and 2019.

# Classification of financial liabilities

Financial liabilities are measured at amortized cost, except for the following:

- financial liabilities measured at fair value through profit or loss;
- financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the Group retains continuing involvement;
- financial guarantee contracts;
- · commitments to provide a loan at a below-market interest rate; and
- contingent consideration recognized by an acquirer in accordance with PFRS 3.



A financial liability may be designated at fair value through profit or loss if it eliminates or significantly reduces a measurement or recognition inconsistency (an accounting mismatch) or:

- if a host contract contains one or more embedded derivatives; or
- if a group of financial liabilities or financial assets and liabilities is managed and its performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Where a financial liability is designated at fair value through profit or loss, the movement in fair value attributable to changes in the Group's own credit quality is calculated by determining the changes in credit spreads above observable market interest rates and is presented separately in other comprehensive income.

The Group's financial liabilities measured at amortized cost (which were initially recognized at fair value, net of directly attributable transaction costs) as of December 31, 2020 and 2019 include trade and other payables (excluding taxes and fees, output value-added tax (VAT) and unearned revenue), customers' deposits, short-term loans, lease liabilities, long-term obligation on power distribution system, long-term debts and other noncurrent liabilities (see Note 32).

#### Reclassifications of financial instruments

The Group reclassifies its financial assets when, and only when, there is a change in the business model for managing the financial assets. Reclassifications shall be applied prospectively by the Group and any previously recognized gains, losses or interest shall not be restated. The Group does not reclassify its financial liabilities.

The Group does not reclassify its financial assets when:

- A financial asset that was previously a designated and effective hedging instrument in a cash flow hedge or net investment hedge no longer qualifies as such;
- A financial asset becomes a designated and effective hedging instrument in a cash flow hedge or net investment hedge; and
- There is a change in measurement on credit exposures measured at fair value through profit or loss.

# Derivative financial instruments

Initial recognition and subsequent measurement

Derivative financial instruments, including embedded derivatives, are initially recognized at fair value on the date in which a derivative transaction is entered into or bifurcated, and are subsequently remeasured at FVTPL, unless designated as effective hedge. Changes in fair value of derivative instruments not accounted as hedges are recognized immediately in the consolidated statement of income. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.



The Group assesses whether embedded derivatives are required to be separated from host contracts when the Group first becomes party to the contract. An embedded derivative is separated from the host financial or non-financial contract and accounted for as a separate derivative if all of the following conditions are met:

- the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics of the host contract;
- a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and
- the hybrid or combined instrument is not recognized as at FVTPL.

Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

Embedded derivatives that are bifurcated from the host contracts are accounted for either as financial assets or financial liabilities at FVTPL. The Group uses derivative financial instruments, such as foreign currency forward, interest rate swap (IRS) and commodity swap contracts to hedge its foreign currency risks, interest rate risks and commodity price risks, respectively.

For the purpose of hedge accounting, the Group's hedges are classified as cash flow hedges. Hedges are classified as cash flow hedge when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognized firm commitment.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge.

The documentation includes identification of the hedging instrument, the hedged item, the nature of the risk being hedged and how the Group will assess whether the hedging relationship meets the hedge effectiveness requirements (including the analysis of sources of hedge ineffectiveness and how the hedge ratio is determined). A hedging relationship qualifies for hedge accounting if it meets all of the following effectiveness requirements:

- There is 'an economic relationship' between the hedged item and the hedging instrument.
- The effect of credit risk does not 'dominate the value changes' that result from that economic relationship.
- The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Company actually hedges and the quantity of the hedging instrument that the Company actually uses to hedge that quantity of hedged item.

The Group's hedges that meet all the qualifying criteria for hedge accounting are accounted for, as described below:

#### Cash flow hedge

The effective portion of the gain or loss on the hedging instrument is recognized in the cumulative translation adjustment, while any ineffective portion is recognized immediately in the consolidated statement of income. The cumulative translation adjustment is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item.



The Group uses foreign currency forward contracts as hedges of its exposure to foreign currency risk in forecast transactions, IRS contracts to manage its floating interest rate exposure on its loans and commodity swap contracts for its exposure to volatility in the commodity prices. The ineffective portion relating to these contracts are recognized in other operating income or expenses as realized gain or loss on derivative instruments.

The Group designated all of the foreign currency forward, IRS and commodity swap contracts as hedging instrument. The amounts accumulated in other comprehensive income are accounted for, depending on the nature of the underlying hedged transaction. If the hedged transaction subsequently results in the recognition of a non-financial item, the amount accumulated in equity is removed from the separate component of equity and included in the initial cost or other carrying amount of the hedged asset or liability. This is not a reclassification adjustment and will not be recognized in other comprehensive income for the period. This also applies where the hedged forecast transaction of a non-financial asset or non-financial liability subsequently becomes a firm commitment for which fair value hedge accounting is applied.

For any other cash flow hedges, the amount accumulated in other comprehensive income is reclassified to the consolidated statement of income as a reclassification adjustment in the same period or periods during which the hedged cash flows affect profit or loss.

If cash flow hedge accounting is discontinued, the amount that has been accumulated in other comprehensive must remain in other comprehensive income if the hedged future cash flows are still expected to occur. Otherwise, the amount will be immediately reclassified to profit or loss as a reclassification adjustment. After discontinuation, once the hedged cash flow occurs, any amount remaining in other comprehensive must be accounted for depending on the nature of the underlying transaction as described above.

## Derecognition of Financial Assets and Liabilities

#### Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognized when, and only when:

- the rights to receive cash flows from the asset expires;
- the Group retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; or
- the Group has transferred its rights to receive cash flows from the asset and either (a) has
  transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor
  retained substantially all the risks and rewards of the asset, but has transferred control of the
  asset.

When the Group retains the contractual rights to receive the cash flows of a financial asset but assumes a contractual obligation to pay those cash flows to one or more entities, the Group treats the transaction as a transfer of a financial asset if the Group:

 has no obligation to pay amounts to the eventual recipients unless it collects equivalent amounts from the original asset;



- is prohibited by the terms of the transfer contract from selling or pledging the original asset other than as security to the eventual recipients for the obligation to pay them cash flows; and
- has an obligation to remit any cash flows it collects on behalf of the eventual recipients without material delay.

In transactions where the Group neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset and it retains control over the financial asset, the financial asset is recognized to the extent of the Group's continuing involvement in the financial asset. The extent of the Group's continuing involvement in the transferred asset is the extent to which it is exposed to changes in the value of the transferred asset. When the Group's continuing involvement takes the form of guaranteeing the transferred asset, the extent of the Group's continuing involvement is the lower of (i) the amount of the asset and (ii) the maximum amount of the consideration received that the Group could be required to repay ('the guarantee amount'). When the Group's continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the extent of the Group's continuing involvement is the amount of the transferred asset that the Group may repurchase. However, in the case of a written put option on an asset that is measured at fair value, the extent of the Group's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price. When the Group's continuing involvement takes the form of a cash- settled option or similar provision on the transferred asset, the extent of the Group's continuing involvement is measured in the same way as that which results from non-cash settled options.

#### Modification of contractual cash flows

When the contractual cash flows of a financial asset are renegotiated or otherwise modified and the renegotiation or modification does not result in the derecognition of that financial asset, the Group recalculates the gross carrying amount of the financial asset as the present value of the renegotiated or modified contractual cash flows discounted at the original EIR (or credit-adjusted EIR for purchased or originated credit-impaired financial assets) and recognizes a modification gain or loss in the consolidated statement of income.

When the modification of a financial asset results in the derecognition of the existing financial asset, and the subsequent recognition of the modified financial asset, the modified asset is considered a 'new' financial asset. Accordingly, the date of the modification shall be treated as the date of initial recognition of that financial asset when applying the impairment requirements to the modified financial asset.

#### Financial liabilities

A financial liability (or a part of a financial liability) is derecognized when the obligation under the liability is discharged, cancelled or has expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability or a part of it are substantially modified, such an exchange or modification is treated as a derecognition of the original financial liability and the recognition of a new financial liability, and the difference in the respective carrying amounts is recognized in the consolidated statement of income.

# Impairment of Financial Assets

The Group recognizes ECL for the following financial assets that are not measured at FVTPL:

- debt instruments that are measured at amortized cost and FVOCI;
- loan commitments: and
- financial guarantee contracts.



No ECL is recognized on equity investments.

ECLs are measured in a way that reflects the following:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- · the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the balance sheet date about past events, current conditions and forecasts of future economic conditions.

Financial assets migrate through the following three stages based on the change in credit quality since initial recognition:

#### Stage 1: 12-month ECL

For credit exposures where there have not been significant increases in credit risk since initial recognition and that are not credit-impaired upon origination, the portion of lifetime ECLs that represent the ECLs that result from default events that are possible within the 12-months after the balance sheet date are recognized.

# Stage 2: Lifetime ECL - not credit-impaired

For credit exposures where there have been significant increases in credit risk since initial recognition on an individual or collective basis but are not credit-impaired, lifetime ECLs representing the ECLs that result from all possible default events over the expected life of the financial asset are recognized.

#### Stage 3: Lifetime ECL - credit-impaired

Financial assets are credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of those financial assets have occurred. For these credit exposures, lifetime ECLs are recognized and interest revenue is calculated by applying the credit-adjusted EIR to the amortized cost of the financial asset.

Loss allowances are recognized based on 12-month ECL for debt investment securities that are assessed to have low credit risk at the balance sheet date. A financial asset is considered to have low credit risk if:

- the financial instrument has a low risk of default
- the borrower has a strong capacity to meet its contractual cash flow obligations in the near term
- adverse changes in economic and business conditions in the longer term may, but will not
  necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Group considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade', or when the exposure is less than 30 days past due.

#### Determining the stage for impairment

At each balance sheet date, the Company assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over



the expected life between the balance sheet date and the date of initial recognition. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information and forward-looking analysis.

An exposure will migrate through the ECL stages as asset quality deteriorates. If, in a subsequent period, asset quality improves and also reverses any previously assessed significant increase in credit risk since origination, then the loss allowance measurement reverts from lifetime ECL to 12-months ECL.

The simplified approach, where changes in credit risk are not tracked and loss allowances are measured at amounts equal to lifetime ECL, is applied to 'Trade receivables'. The Company has established a provision matrix for customer segments that is based on historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

# Financial Guarantee Contracts and Loan Commitments

Financial guarantees are contracts issued by the Group that require it to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Financial guarantees are initially recognized in the consolidated financial statements at fair value. Subsequently, these are measured at the higher of:

- the amount of the loss allowance determined in accordance with the ECL model and
- the amount initially recognized less, when appropriate, the cumulative amount of income recognized in accordance with the principles of PFRS 15.

Loan commitments provided by the Group are measured as the amount of the loss allowance. The Group has not provided any commitment to provide loans that can be settled net in cash or by delivering or issuing another financial instrument or that are issued at below-market interest rates.

For loan commitments and financial guarantee contracts, the loss allowance is recognized as a provision. However, for financial instruments that include both a loan and an undrawn commitment (i.e. loan commitment) component where the Group cannot separately identify the expected credit losses on the loan commitment component from those on the loan component, the expected credit losses on the loan commitment should be recognized together with the loss allowance for the loan. To the extent that the combined expected credit losses exceed the gross carrying amount of the financial asset, the expected credit losses should be recognized as a provision.

#### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. This is not generally the case with master netting agreements whereby the related assets and liabilities are presented gross in the consolidated balance sheet.



# Classification of financial instruments between liability and equity

A financial instrument is classified as liability if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are
  potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability, are reported as income or expense. Distributions to holders of financial instruments classified as equity are charged directly to equity net of any related income tax benefits.

The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component on the date of issue.

#### Property, Plant and Equipment

Except for land, property, plant and equipment are stated at cost, excluding the costs of day-to-day servicing, less accumulated depreciation and accumulated impairment in value. The initial cost of property, plant and equipment comprises its purchase price, including import duties, if any, and nonrefundable taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Such cost includes the cost of replacing parts of such property, plant and equipment when that cost is incurred if the recognition criteria are met. Cost also include decommissioning liability relating to the decommissioning of power plant equipment, if any. Repairs and maintenance costs are recognized in the consolidated statement of income as incurred.

Land is stated at cost less any accumulated impairment in value.



Depreciation is computed using the straight-line method over the estimated useful lives of the assets as follows:

Category	Estimated Useful Life (in years)
Buildings, warehouses and improvements	10-50
Power plant equipment	2-50
Transmission, distribution and substation equipment	12-40
Transportation equipment	5-10
Office furniture, fixtures and equipment	2-20
Electrical equipment	5-25
Meters and laboratory equipment	25
Steam field assets	20-25
Tools and others	2-20

Leasehold improvements are amortized over the shorter of the lease terms and the lives of the improvements.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

Fully depreciated assets are retained in the accounts until these are no longer in use. When assets are retired or otherwise disposed of, both the cost and related accumulated depreciation and amortization and any allowance for impairment losses are removed from the accounts, and any resulting gain or loss is credited or charged to current operations. An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of income in the year the asset is derecognized.

The assets' residual values, useful lives and depreciation method are reviewed, and adjusted if appropriate, at each financial year-end.

When each major inspection is performed, its cost is recognized in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied.

Construction in progress represents structures under construction and is stated at cost. This includes cost of construction and other direct costs. Borrowing costs that are directly attributable to the construction of property, plant and equipment are capitalized during the construction period.

### Leases (prior to adoption of PFRS 16 in 2019)

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.



A reassessment is made after inception of the lease only if one of the following applies:

- (a) there is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) a renewal option is exercised, or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) there is a change in the determination of whether fulfillment is dependent on a specific asset; or
- (d) there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gives rise to the reassessment for scenarios (a), (c) or (d) above, and at the date of renewal or extension period for scenario (b).

### Finance lease

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Obligations arising from plant assets under finance lease agreement are classified in the consolidated balance sheet as lease liabilities.

Lease payments are apportioned between financing charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Financing charges are recognized in profit or loss.

Capitalized leased assets are depreciated over the estimated useful life of the assets when there is reasonable certainty that the Group will obtain ownership by the end of the lease term.

### Operating lease

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating lease. Operating lease payments are recognized as an expense in the consolidated statement of income on a straight-line basis over the lease term.

### Leases (upon adoption of PFRS 16 in 2019)

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

### Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for shortterm leases and leases of low-value assets. The Group recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.



### Right-of-use assets

The Group recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Category	Number of yea	
Land	10-50	
Building	2-50	
Power plant	20-25	
Equipment and others	2-20	

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

### Lease liabilities

At the commencement date of the lease, the Group recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.



### Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

### Service Concession Arrangements

Public-to-private service concession arrangements where: (a) the grantor controls or regulates what services the entities in the Group must provide with the infrastructure, to whom it must provide them, and at what price; and (b) the grantor controls-through ownership, beneficial entitlement or otherwise-any significant residual interest in the infrastructure at the end of the term of the arrangement, are accounted for under the provisions of Philippine Interpretation IFRIC 12, Service Concession Arrangements. Infrastructures used in a public-to-private service concession arrangement for its entire useful life (whole-of-life assets) are within the scope of this Interpretation if the conditions in (a) are met.

This interpretation applies to both: (a) infrastructure that the entities in the Group constructs or acquires from a third party for the purpose of the service arrangement; and (b) existing infrastructure to which the grantor gives the entity in the Group access for the purpose of the service arrangement.

Infrastructures within the scope of this Interpretation are not recognized as property, plant and equipment of the Group. Under the terms of contractual arrangements within the scope of this Interpretation, an entity acts as a service provider. An entity constructs or upgrades infrastructure (construction or upgrade services) used to provide a public service and operates and maintains that infrastructure (operation services) for a specified period of time.

An entity recognizes and measures revenue in accordance with PFRS 15, for the services it performs. If an entity performs more than one service (i.e. construction or upgrade services and operation services) under a single contract or arrangement, consideration received or receivable shall be allocated by reference to the relative fair values of the services delivered, when the amounts are separately identifiable.

When an entity provides construction or upgrades services, the consideration received or receivable by the entity is recognized at its fair value. An entity accounts for revenue and costs relating to construction or upgrade services in accordance with PFRS 15. Revenue from construction contracts is recognized based on the percentage-of-completion method, measured by reference to the percentage of costs incurred to date to estimated total costs for each contract. The applicable entities account for revenue and costs relating to operation services in accordance with PFRS 15.

An entity recognizes a financial asset to the extent that it has an unconditional contractual right to receive cash or another financial asset from or at the direction of the grantor for the construction services. An entity recognizes an intangible asset to the extent that it receives a right (a license) to charge users of the public service.



When the applicable entities have contractual obligations it must fulfill as a condition of its license (a) to maintain the infrastructure to a specified level of serviceability or (b) to restore the infrastructure to a specified condition before it is handed over to the grantor at the end of the service arrangement, it recognizes and measures these contractual obligations in accordance with PAS 37, Provisions, Contingent Liabilities and Contingent Assets, i.e., at the best estimate of the expenditure that would be required to settle the present obligation at the balance sheet date.

Borrowing cost attributable to the construction of the asset if the consideration received or receivable is an intangible asset, is capitalized during the construction phase. In all other cases, borrowing costs are expensed as incurred.

### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is fair value as at the date of the acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in the consolidated statement of income in the year in which the expenditure is incurred.

### Software and licenses

Software and licenses are initially recognized at cost. Following initial recognition, the software and licenses are carried at cost less accumulated amortization and any accumulated impairment in value.

The software and licenses is amortized on a straight-line basis over its estimated useful economic life of three to five years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization commences when the software development costs is available for use. The amortization period and the amortization method for the software development costs are reviewed at each financial year-end. Changes in the estimated useful life is accounted for by changing the amortization period or method, as appropriate, and treating them as changes in accounting estimates. The amortization expense is recognized in the consolidated statement of income in the expense category consistent with the function of the software development costs.

### Service concession right

The Group's intangible asset - service concession right pertains mainly to its right to charge users of the public service in connection with the service concession and related arrangements. This is recognized initially at the fair value which consists of the cost of construction services and the fair value of future fixed fee payments in exchange for the license or right. Following initial recognition, the intangible asset is carried at cost less accumulated amortization and any accumulated impairment losses.

The intangible asset - service concession right is amortized using the straight-line method over the estimated economic useful life, which is the service concession period, and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The estimated economic useful life is ranging from 18 to 25 years. The amortization period and the amortization method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense is recognized in the consolidated statement of income in the expense category consistent with the function of the intangible asset.



### Franchise

The Group's franchise pertains to VECO's franchise to distribute electricity within an area granted by the Philippine Legislature, acquired in the business combination in 2013. The franchise is initially recognized at its fair value at the date of acquisition. Following initial recognition, the franchise is carried at cost less accumulated amortization and any accumulated impairment losses. The Group's franchise is amortized using the straight-line method over the estimated economic useful life, and assessed for impairment whenever there is an indication that the franchise may be impaired. The estimated economic useful life of the franchise is 40 years. The amortization period and amortization method for franchise are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the franchise are accounted for by changing the amortization period or method, as appropriate, and treated as a change in accounting estimates. The amortization expense on franchise is recognized in the consolidated statement of income in the expense category consistent with its function.

### Intangible assets - customer contracts

The Group's intangible assets - customer contracts pertain to contracts entered by subsidiaries relating to the provision of utility services to locators within an industrial zone.

These are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

The intangible assets - customer contracts are amortized using the straight-line method over the remaining life of the contract, and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and method are reviewed at least at each financial year end.

The amortization expense is recognized in the consolidated statement of income in the expense category consistent with the function of the intangible asset.

### Project development costs

Project development costs include power plant projects in the development phase which meet the "identifiability" requirement under PAS 38, Intangible Assets, as they are separable and susceptible to individual sale and are carried at acquisition cost. These assets are transferred to "Property, plant and equipment" when construction of each power plant commences. During the period of development, the asset is tested for impairment annually.

### Research and Development Expenditure

The Group's policy is to record research expenses in the consolidated statement of income in the period when they are incurred.

Development costs are recognized as an intangible asset on the consolidated balance sheet if the Group can identify them separately and show the technical viability of the asset, its intention and capacity to use or sell it, and how it will generate probable future economic benefits.



Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually.

### Impairment of Non-financial Assets

Property, plant and equipment, intangible assets, investment and advances and other current and noncurrent assets excluding restricted cash, PSALM deferred adjustment and Financial assets at FVTPL

The Group assesses at each balance sheet date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses of continuing operations are recognized in the consolidated statement of income in those expense categories consistent with the function of the impaired asset.

An assessment is made at each balance sheet date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the consolidated statement of income unless the asset is carried at revalued amount, in which case the reversal is treated as a revaluation increase. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

### Decommissioning Liability

The decommissioning liability arose from the Group's obligation, under their contracts, to decommission, abandon and perform surface rehabilitation at the end of the useful lives of the steam field assets, or the end of the lease term, or upon abandonment of the plant. A corresponding asset is recognized as part of property, plant and equipment. Decommissioning costs are provided at the present value of expected costs to settle the obligation using estimated cash flows. The cash flows are discounted at a current pre-tax rate that reflects the risks specific to the decommissioning liability. The unwinding of the discount is expensed as incurred and recognized in the consolidated statement of income under "Interest expense" account. The estimated future costs of decommissioning are reviewed annually and adjusted prospectively.



Changes in the estimated future costs or in the discount rate applied are added or deducted from the cost of property, plant and equipment. The amount deducted from the cost of property, plant and equipment, shall not exceed its carrying amount.

If the decrease in the liability exceeds the carrying amount of the property, plant and equipment, the excess shall be recognized immediately in the consolidated statement of income.

### Capital Stock and Additional Paid-in Capital

Capital stock is measured at par value for all shares issued. When the Company issues more than one class of stock, a separate account is maintained for each class of stock and the number of shares issued. Capital stock includes common stock and preferred stock.

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In case the shares are issued to extinguish or settle the liability of the Company, the shares shall be measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

Direct costs incurred related to equity issuance, such as underwriting, accounting and legal fees, printing costs and taxes are debited to the "Paid-in capital" account. If additional paid-in capital is not sufficient, the excess is charged against equity.

### Retained Earnings

The amount included in retained earnings includes accumulated earnings of the Company and reduced by dividends on capital stock. Dividends on capital stock are recognized as a liability and deducted from equity when they are approved by the BOD. Dividends for the year that are approved after the balance sheet date are dealt with as an event after the balance sheet date. Retained earnings may also include effect of changes in accounting policy as may be required by the transition provisions of new and amended standards.

### Revenue Recognition

Revenue from contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group assesses its revenue arrangements against specific criteria in order to determine if it is acting as a principal or an agent.

The following specific recognition criteria must also be met before revenue is recognized:

### Sale of power

For power generation and ancillary services where capacity and energy dispatched are separately identified, these two obligations are to be combined as one performance obligation since these are not distinct within the context of the contract as the buyer cannot benefit from the contracted capacity alone without the corresponding energy and the buyer cannot obtain energy without contracting a capacity. The combined performance obligation qualifies as a series of distinct goods or services that are substantially the same and have the same pattern of transfer.



Revenue from power generation and ancillary services is recognized in the period actual capacity is delivered. Revenue is recognized over time since the customer simultaneously receives and consumes the benefits as the seller supplies power.

In contracts with fixed capacity payments which are determined at contract inception, the fixed capacity payments for the entire contract period is determined at day 1 and is recognized over time. Specifically, on contracts where capacity payments are fixed but escalates throughout the contract period without any reference to market indices, the fixed escalation is recognized on a straight-line basis over the contract period.

Some contracts with customers provide unspecified quantity of energy, includes provisional Energy Regulatory Commission (ERC) rates, and volume and prompt payment discounts that give rise to variable consideration. The variable consideration is estimated at contract inception and constrained until the associated uncertainty is subsequently resolved.

Power distribution and retail supply also qualify as a series of distinct goods or services that are substantially the same and have the same pattern of transfer accounted for as one performance obligation. Revenue is recognized over time and based on amounts billed.

### Technical, management and other fees

Technical, management and other fees are recognized when the related services are rendered.

### Interest income

Interest is recognized as it accrues taking into account the effective interest method.

### Other income

Revenue is recognized when non-utility operating income and surcharges are earned.

### Costs and Expenses

Costs and expenses are decreases in economic benefits during the accounting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Expenses are recognized when incurred.

### Pension Benefits

The Group has defined benefit pension plans which require contributions to be made to separately administered funds. The net defined benefit liability or asset is the aggregate of the present value of the defined benefit obligation at the end of the reporting period reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit plans is actuarially determined using the projected unit credit method.

Defined benefit costs comprise the following:

- Service cost
- Net interest on the net defined benefit liability or asset
- · Remeasurements of net defined benefit liability or asset



Service costs which include current service costs, past service costs and gains or losses on nonroutine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in the consolidated statement of income.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to consolidated statement of income in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. Fair value of plan assets is based on market price information. When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations). If the fair value of the plan assets is higher than the present value of the defined benefit obligation, the measurement of the resulting defined benefit asset is limited to the present value of economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

The Group's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

### **Borrowing Costs**

Borrowing costs are capitalized if they are directly attributable to the acquisition, construction or production of a qualifying asset. To the extent that funds are borrowed specifically for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalization on that asset shall be determined as the actual borrowing costs incurred on that borrowing during the period less any investment income on the temporary investment of those borrowings. To the extent that funds are borrowed generally, the amount of borrowing costs eligible for capitalization shall be determined by applying a capitalization rate to the expenditures on that asset. The capitalization rate shall be the weighted average of the borrowing costs applicable to the borrowings of the Group that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset. The amount of borrowing costs capitalized during a period shall not exceed the amount of borrowing costs incurred during that period.

### Taxes

### Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted as of the balance sheet date.



Current income tax relating to items recognized directly in equity is recognized in the consolidated statement of comprehensive income and not in the consolidated statement of income.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

### Deferred income tax

Deferred income tax is provided using the balance sheet liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognized for all taxable temporary differences, except:

- where the deferred income tax liability arises from the initial recognition of goodwill or of an
  asset or liability in a transaction that is not a business combination and, at the time of the
  transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries,
- associates and interests in joint ventures, where the timing of the reversal of the temporary
  differences can be controlled and it is probable that the temporary differences will not reverse in
  the foreseeable future.

Deferred income tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward benefits of unused tax credits and unused tax losses can be utilized except:

- where the deferred income tax asset relating to the deductible temporary difference arises from
  the initial recognition of an asset or liability in a transaction that is not a business combination
  and, at the time of the transaction, affects neither the accounting profit nor taxable profit or
  loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries,
  associates and interests in joint ventures, deferred income tax assets are recognized only to the
  extent that it is probable that the temporary differences will reverse in the foreseeable future
  and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilized. Unrecognized deferred income tax assets are reassessed at each balance sheet date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred income tax asset to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as of the balance sheet date.

Income tax relating to items recognized directly in other comprehensive income is also recognized in other comprehensive income and not in the consolidated statement of income.



Deferred income tax assets and deferred income tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

### VAT

Revenues, expenses, and assets are recognized net of the amount of VAT, if applicable.

For its VAT-registered activities, when VAT from sales of goods and/or services (output VAT) exceeds VAT passed on from purchases of goods or services (input VAT), the excess is recognized as payable in the consolidated balance sheet. When VAT passed on from purchases of goods or services (input VAT) exceeds VAT from sales of goods and/or services (output VAT), the excess is recognized as an asset in the consolidated balance sheet up to the extent of the recoverable amount.

For its non-VAT registered activities, the amount of VAT passed on from its purchases of goods or service is recognized as part of the cost of goods/asset acquired or as part of the expense item, as applicable.

Input VAT, which is presented as part of "Other current assets" and/or "Other noncurrent assets" in the consolidated balance sheet, is recognized as an asset and will be used to offset the Group's current output VAT liabilities and/or applied for claim for tax credit certificates. Input VAT is stated at its estimated NRV.

### Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the consolidated statement of income net of any reimbursement. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as a borrowing cost.

### Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. These are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed when an inflow of economic benefits is probable.

### Events After the Reporting Period

Post year-end events that provide additional information about the Group's financial position at balance sheet date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed when material.



### Earnings Per Common Share

Basic earnings per common share are computed by dividing consolidated net income for the year attributable to the equity holders of the Company by the weighted average number of common shares issued and outstanding during the year, after giving retroactive effect for any stock dividends declared and stock rights exercised during the year.

Diluted earnings per share amounts are calculated by dividing the consolidated net income for the year attributable to the equity holders of the parent by the weighted average number of common shares outstanding during the year plus the weighted average number of common shares that would be issued for outstanding common stock equivalents. The Group does not have dilutive potential common shares.

### Operating Segments

For management purposes, the Group is organized into two major operating segments (power generation and power distribution) according to the nature of the services provided, with each segment representing a significant business segment. The Group's identified operating segments are consistent with the segments reported to the BOD which is the Group's Chief Operating Decision Maker (CODM). Financial information on the operating segment is presented in Note 30.

### 4. Significant Accounting Judgments, Estimates and Assumptions

The consolidated financial statements prepared in accordance with PFRSs require management to make judgment, estimates and assumptions that affect amount reported in the financial statements and related notes. The judgment, estimates and assumptions used in the financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the consolidated financial statements. Actual results could differ from such estimates. Judgments, estimates and assumptions are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under circumstances. The following items are those matters which the Group assesses to have significant risk arising from judgements and estimation uncertainties:

### Judgments

In the process of applying the Group's accounting policies, management has made judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the consolidated financial statements:

### Determining functional currency

Based on the economic substance of the underlying circumstances relevant to the companies in the Group, the functional currency of the companies in the Group has been determined to be the Philippine Peso except for certain subsidiaries and an associate whose functional currency is the US Dollar. The Philippine Peso is the currency of the primary economic environment in which companies in the Group operates and it is the currency that mainly influences the sale of power and services and the costs of power and of providing the services. The functional currency of the Group's subsidiaries and associates is the Philippine Peso except for GMEC, Therma Dinginin Group, and LHC (subsidiaries), and STEAG (associate) whose functional currency is the US Dollar.



Service concession arrangements - Companies in the Group as Operators

Based on management's judgment, the provisions of Philippine Interpretation IFRIC 12 apply to SEZ's

Distribution Management Service Agreement (DMSA) with Subic Bay Metropolitan Authority

(SBMA); MEZ's Built-Operate-Transfer agreement with Mactan Cebu International Airport Authority

(MCIAA) and LHC's Power Purchase Agreement (PPA) with the National Power Corporation (NPC).

SEZ, MEZ and LHC's service concession agreements were accounted for under the intangible asset model.

The Company's associate, STEAG, has also determined that the provisions of Philippine Interpretation IFRIC 12 apply to its PPA with NPC. STEAG's service concession agreement was accounted for under the financial asset model. Refer to the accounting policy on service concession arrangements for the discussion of intangible asset and financial asset models.

### Determining fair value of customers' deposits

In applying PFRS 9 on transformer and lines and poles deposits, the Group has made a judgment that the timing and related amounts of future cash flows relating to such deposits cannot be reasonably and reliably estimated for purposes of establishing their fair values using alternative valuation techniques since the expected timing of customers' refund or claim for these deposits cannot be reasonably estimated. These customers' deposits, which are therefore stated at cost, amounted to \$6.80 billion and \$6.50 billion as of December 31, 2020 and 2019, respectively (see Note 17).

Determining whether independent Power Producer (IPP) Administration Agreement Contains a Lease In accounting for its IPP Administration Agreement with PSALM, the Group's management has made a judgment that the IPP Administration Agreement of TLI is an arrangement that contains a lease. The Group's management has made a judgment that TLI has substantially acquired all the risks and rewards incidental to ownership of the power plant principally by virtue of its right to control the capacity of power plant and its right to receive the transfer of the power plant at the end of the IPP Administration Agreement for no consideration. Accordingly, the Group accounted for the agreement as a lease and recognized the power plant and lease liability at the present value of the agreed monthly payments to PSALM (see Note 34).

The power plant is depreciated over its estimated useful life, as there is reasonable certainty that the Group will obtain ownership by the end of the lease term. As of December 31, 2020 and 2019, the carrying value of the power plant amounted to ₱32.48 billion and ₱33.58 billion, respectively (see Notes 11 and 34). The carrying value of the lease liability related to this contract amounted to ₱37.15 billion and ₱42.07 billion as of December 31, 2020 and 2019, respectively.

Nonconsolidation of Manila-Oslo Renewable Enterprise, Inc. (MORE) and its investees, AA Thermal, Inc. (AA Thermal) and GNPower Dinginin Ltd. Co. (GNPD)

The Group has 83.33% interest in MORE which has a 60% ownership interest in SN Aboitiz Power-Magat, Inc. (SNAP M), SN Aboitiz Power-Benguet, Inc. (SNAP B), SN Aboitiz Power-RES, Inc. (SNAP RES), and SN Aboitiz Power-Generation, Inc.

The Group has 70% and 60% interest in GNPD and AA Thermal, respectively.

The Group does not consolidate MORE, AA Thermal and GNPD since it does not have the ability to direct the relevant activities which most significantly affect the returns of MORE and its investees, AA Thermal and GNPD. This is a result of partnership and shareholders' agreements which, among



others, stipulate the management and operation of MORE, AA Thermal and GNPD. Management of MORE, AA Thermal and GNPD are vested in their respective BOD or "Management Committee" and the affirmative vote of the other shareholder or partners is required for the approval of certain company actions which include financial and operating undertakings (see Note 9).

### Determining a jaint operation

The Group has 50% interest in Pagbilao Energy Corporation (PEC). The Group assessed that the joint arrangement is a joint operation as the financial and operating activities of the operation are jointly controlled by the participating shareholders and are primarily designed for the provision of output to the shareholders.

### Classification of financial instruments

The Group exercises judgment in classifying a financial instrument, or its component parts, on initial recognition as either a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement and the definition of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated balance sheets.

### Contractual cash flows assessment

For each financial asset, the Group assesses the contractual terms to identify whether the instrument is consistent with the concept of SPPI.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount).

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Group applies judgment and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set.

In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and interest on the amount outstanding. In such cases, the financial asset is required to be measured at FVTPL.

### Evaluation of business model in managing financial instruments

The Group determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The Group's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed; and
- The expected frequency, value and timing of sales are also important aspects of the Group's assessment.



The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realized in a way that is different from the Group's original expectations, the Group does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

### Identifying performance obligations

The Group identifies performance obligations by considering whether the promised goods or services in the contract are distinct goods or services. A good or service is distinct when the customer can benefit from the good or service on its own or together with other resources that are readily available to the customer and the Group's promise to transfer the good or service to the customer is separately identifiable from the other promises in the contract.

The Group assesses performance obligations as a series of distinct goods and services that are substantially the same and have the same pattern of transfer if i) each distinct good or services in the series are transferred over time and ii) the same method of progress will be used (i.e., units of delivery) to measure the entity's progress towards complete satisfaction of the performance obligation.

For power generation and ancillary services where capacity and energy dispatched are separately identified, these two obligations are to be combined as one performance obligation since these are not distinct within the context of the contract as the buyer cannot benefit from the contracted capacity alone without the corresponding energy and the buyer cannot obtain energy without contracting a capacity.

The combined performance obligation qualifies as a series of distinct goods or services that are substantially the same and have the same pattern of transfer since the delivery of energy every month are distinct services which are all recognized over time and have the same measure of progress.

Power distribution and retail supply also qualify as a series of distinct goods or services which is accounted for as one performance obligation since the delivery of energy every month are distinct services which are recognized over time and have the same measure of progress.

### Revenue recognition

The Group recognizes revenue when it satisfies an identified performance obligation by transferring a promised good or service to a customer. A good or service is considered to be transferred when the customer obtains control. The Group determines, at contract inception, whether it will transfer control of a promised good or service over time. If the Group does not satisfy a performance obligation over time, the performance obligation is satisfied at a point in time.

The Group's revenue from power generation, power distribution, ancillary services and retail supply are to be recognized over time, since customers simultaneously receives and consumes the benefits as the Group supplies power.

Identifying methods for measuring progress of revenue recognized over time

The Group determines the appropriate method of measuring progress which is either through the use of input or output methods. Input method recognizes revenue on the basis of the entity's



efforts or inputs to the satisfaction of a performance obligation while output method recognizes revenue on the basis of direct measurements of the value to the customer of the goods or services transferred to date.

For power generation and ancillary services, the Group determined that the output method is the best method in measuring progress since actual electricity is supplied to customers. The Group recognizes revenue based on:

For power generation and ancillary services:

- For the variable energy payment, actual kilowatt hours consumed which are billed on a monthly basis.
- For fixed capacity payments, the Group allocates the transaction price on a straight-line basis over the contract term. The allocated fixed payments are also billed on a monthly basis.

For power distribution and retail supply, the Group uses the actual kilowatt hours consumed, which are also billed on a monthly basis.

Determining method to estimate variable consideration and assessing the constraint. The Group includes some or all the amounts of variable consideration estimated but only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. The Group considers both the likelihood and magnitude of the revenue reversal in evaluating the extent of variable consideration the Group will subject to constraint. Factors such as i) highly susceptibility to factors outside the Group's influence, ii) timing of resolution of the uncertainty, and iii) having a large number and broad range of possible considerations amount are considered.

Some contracts with customers provide unspecified quantity of energy, provisional ERC rates, and volume and prompt payment discounts that give rise to variable consideration. In estimating the variable consideration, the Group applies the expected value method in estimating the variable consideration given the large number of customer contracts that have similar characteristics and the range of possible outcomes.

Before including any amount of variable consideration in the transaction price, the Group considers whether the amount of variable consideration is constrained. The Group determined that the estimates of variable consideration are to be fully constrained based on its historical experience (i.e., volume and prompt payment discounts), the range of possible outcomes (i.e., unspecified quantity of energy), and the unpredictability of other factors outside the Group's influence (i.e., provisional ERC rates).

### Allocation of variable consideration

Variable consideration may be attributable to the entire contract or to a specific part of the contract. For power generation, power distribution, ancillary services and retail supply revenue streams which are considered as series of distinct goods or services that are substantially the same and have the same pattern of transfer, the Group allocates the variable amount that is no longer subject to constraint to the satisfied portion (i.e., month) which forms part of the single performance obligation, and forms part of the monthly billing of the Group.



### Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Estimating allowance for impairment losses on investments and advances Investments and advances are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. There were no impairment indicators in 2020 and 2019 based on management's assessment. The carrying amounts of the investments in and advances to associates and joint ventures amounted to \$\overline{9}61.83\$ billion and \$\overline{9}60.88\$ billion as of December 31, 2020 and 2019, respectively. The allowance for impairment losses amounted to \$\overline{9}568.13\$ million as of December 31, 2020 and 2019 (see Note 9).

### Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill as of December 31, 2020 and 2019 amounted to ₱38.81 billion and ₱40.88 billion, respectively (see Note 12). Goodwill impairment recognized in 2018 amounted to ₱45.93 million (see Note 27). No impairment of goodwill was recognized in 2020 and 2019.

### Estimating useful lives of property, plant and equipment

The Group estimates the useful lives of property, plant and equipment based on the period over which assets are expected to be available for use. The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets. In addition, the estimation of the useful lives of property, plant and equipment is based on collective assessment of internal technical evaluation and experience with similar assets. It is possible, however, that future results of operations could be materially affected by changes in estimates brought about by changes in the factors and circumstances mentioned above. As of December 31, 2020 and 2019, the net book values of property, plant and equipment, excluding land and construction in progress, amounted to ₱198.88 billion and ₱204.07 billion, respectively (see Note 11).

### Estimating residual value of property, plant and equipment

The residual value of the Group's property, plant and equipment is estimated based on the amount that would be obtained from disposal of the asset, after deducting estimated costs of disposal, if the asset is already of the age and in the condition expected at the end of its useful life. Such estimation is based on the prevailing price of property, plant and equipment of similar age and condition. The estimated residual value of each asset is reviewed periodically and updated if expectations differ from previous estimates due to changes in the prevailing price of a property, plant and equipment of similar age and condition. As of December 31, 2020 and 2019, the aggregate net book values of property, plant and equipment, excluding land and construction in progress, amounted to \$198.88 billion and \$204.07 billion, respectively (see Note 11).



### Estimating useful lives of intangible asset - franchise

The Group estimates the useful life of VECO distribution franchise based on the period over which the asset is estimated to be available for use over 40 years, which consist of the 15 years remaining contract period from the date of business combination and an expected probable renewal covering another 25 years. As of December 31, 2020 and 2019, the carrying value of the franchise amounted to P2.49 billion and ₱2.57 billion, respectively (see Note 12).

### Estimating useful lives of intangible asset - service concession rights

The Group estimates the useful lives of intangible asset arising from service concessions based on the period over which the asset is expected to be available for use which is 18 to 25 years. The Group has not included any renewal period on the basis of uncertainty, as of balance sheet date, of the probability of securing renewal contracts at the end of the original contract term. As of December 31, 2020 and 2019, the aggregate net book values of intangible asset - service concession rights amounted to P2.01 billion and P2.41 billion, respectively (see Note 12).

### Assessing impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for non-financial assets at each balance sheet date. These non-financial assets (property, plant and equipment, intangible assets (excluding goodwill), and other current and noncurrent assets (excluding restricted cash, PSALM deferred adjustment and financial asset at FVTPL)) are tested for impairment when there are indicators that the carrying amounts may not be recoverable.

Determining the recoverable amount of non-financial assets, which requires the determination of future cash flows expected to be generated from the continued use and ultimate disposition of such assets, requires the Group to make estimates and assumptions that can materially affect its consolidated financial statements. Future events could cause the Group to conclude that the property, plant and equipment, intangible assets (excluding goodwill), and other current and noncurrent assets (excluding restricted cash, PSALM deferred adjustment and financial asset at FVTPL) are impaired. Any resulting impairment loss could have a material adverse impact on the consolidated balance sheets and consolidated statements of income.

As of December 31, 2020 and 2019, the aggregate net book values of these assets amounted to ₱222.24 billion and ₱228.7 billion, respectively (see Notes 8, 11, 12 and 13). Impairment losses recognized on these non-financial assets in 2020, 2019 and 2018 amounted to ₱157.78 million, ₱9.9 million and ₱740.3 million, respectively (see Notes 11, 12 and 13).

### Measurement of expected credit losses

ECLs are derived from unbiased and probability-weighted estimates of expected loss, and are measured as follows:

- Financial assets that ore not credit-impoired at the balance sheet date: as the present value of all
  cash shortfalls over the expected life of the financial asset discounted by the effective interest
  rate. The cash shortfall is the difference between the cash flows due to the Group in accordance
  with the contract and the cash flows that the Group expects to receive.
- Financial assets that are credit-impaired at the balance sheet date: as the difference between
  the gross carrying amount and the present value of estimated future cash flows discounted by
  the effective interest rate.



 Financial guarantee contracts: as the expected payments to reimburse the holder less any amounts that the Group expects to recover.

The Group leverages existing risk management indicators (e.g. internal credit risk classification and restructuring triggers), credit risk rating changes and reasonable and supportable information which allows the Group to identify whether the credit risk of financial assets has significantly increased.

### Inputs, assumptions and estimation techniques

The ECL is measured on either a 12-month or lifetime basis depending on whether a significant increase in credit risk has occurred since initial recognition or whether an asset is considered to be credit-impaired. Expected credit losses are the discounted product of the Probability of Default (PD), Loss Given Default (LGD), and Exposure at Default (EAD), defined as follows:

### Probability of default

The PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months, or over the remaining life of the obligation. PD estimates are estimates at a certain date, which are calculated based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. If a counterparty or exposure migrates between rating classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures. The 12-months and lifetime PD represent the expected point-in-time probability of a default over the next 12 months and remaining lifetime of the financial instrument, respectively, based on conditions existing at the balance sheet date and future economic conditions that affect credit risk.

### Loss given default

Loss Given Default represents the Group's expectation of the extent of loss on a defaulted exposure, taking into account the mitigating effect of collateral, its expected value when realized and the time value of money. LGD varies by type of counterparty, type of seniority of claim and availability of collateral or other credit support, LGD is expressed as a percentage loss per unit of EAD.

### Exposure at default

EAD is based on the amounts the Group expects to be owed at the time of default, over the next 12 months or over the remaining lifetime.

The ECL is determined by projecting the PD, LGD, and EAD for each future month and for each individual exposure or collective segment. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to the balance sheet date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis. The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by customer segment.



The 12-month and lifetime LGDs are determined based on the factors which impact the recoveries made post default. LGDs are typically set at product level due to the limited differentiation in recoveries achieved across different borrowers. These LGD's are influenced by collection strategies including contracted debt sales and price.

The assumptions underlying the ECL calculation, such as how the maturity profile of the PDs change, are monitored and reviewed on a quarterly basis.

### Simplified approach for trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for various customer segments that have similar loss patterns (i.e., by geography, customer segment and coverage by letters of credit).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the industrial segment, the historical default rates are adjusted. At every balance sheet date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period.

### Incorporation of forward-looking information

The Group incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL.

The Group has identified and documented key drivers of credit risk and credit losses of each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

The macro-economic variables include the following key indicators for the Philippines: unemployment rates, inflation rates, gross domestic product growth and net personal income growth.

Predicted relationship between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analyzing historical data over the past 5 years. The methodologies and assumptions including any forecasts of future economic conditions are reviewed regularly.



The Group has not identified any uncertain event that it has assessed to be relevant to the risk of default occurring but where it is not able to estimate the impact on ECL due to lack of reasonable and supportable information.

An increase in the Group's allowance for expected credit losses of trade and other receivables will increase the Group's recorded expenses and decrease current assets. As of December 31, 2020 and 2019, allowance for expected credit losses amounted to ₱2.28 billion and ₱1.97 billion, respectively. Trade and other receivables, net of allowance for ECL, amounted to ₱22.02 billion and ₱21.75 billion as of December 31, 2020 and 2019, respectively (see Note 6).

### Estimating allowance for inventory obsolescence

The Group estimates the allowance for inventory obsolescence based on the age of inventories. The amounts and timing of recorded expenses for any period would differ if different judgments or different estimates are made. An increase in allowance for inventory obsolescence would increase recorded expenses and decrease current assets. As of December 31, 2020 and 2019, allowance for inventory obsolescence amounted to ₱102.8 million and ₱88.2 million, respectively. The carrying amount of the inventories amounted to ₱6.31 billion and ₱6.63 billion as of December 31, 2020 and 2019, respectively (see Note 7).

### Estimating the incremental borrowing rate (IBR)

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its IBR to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates. The carrying amount of the lease liabilities amounted to ₱39.26 billion and ₱44.79 billion as of December 31, 2020 and 2019, respectively, (see Note 34).

### Estimating decommissioning liability

Under the Geothermal Resource Service Contract (GRSC), the Group has a legal obligation to decommission, abandon and perform surface rehabilitation on its steam field asset at the end of its useful life. The Group also has a legal obligation under its land lease agreements to decommission the power plants at the end of its lease term. The Group recognizes the present value of the obligation to decommission the plant, abandon and perform surface rehabilitation of the steam field asset and capitalizes the present value of these costs as part of the balance of the related property, plant and equipment, which are being depreciated and amortized on a straight-line basis over the useful life of the related asset.

These costs are accrued based on in-house estimates, which incorporates estimates of the amount of obligations and interest rates, if appropriate. Assumptions used to compute the provision are reviewed and updated annually. Each year, the provision is increased to reflect the accretion of discount and to accrue an estimate for the effects of inflation, with charges being recognized as accretion expense, included under "Interest expense" in the consolidated statements of income.



Changes in the decommissioning liability that result from a change in the current best estimate of cash flow required to settle the obligation or a change in the discount rate are added to (or deducted from) the amount recognized as the related asset and the periodic unwinding of the discount on the liability is recognized in the consolidated statements of income as it occurs.

While the Group has made its best estimate in establishing the decommissioning provision, because of potential changes in technology as well as safety and environmental requirements, plus the actual time scale to complete decommissioning activities, the ultimate provision requirements could either increase or decrease significantly from the Group's current estimates.

The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances.

Decommissioning liability amounted to ₱5.01 billion and ₱3.57 billion as of December 31, 2020 and 2019, respectively, (see Note 18).

### Recognition of deferred income tax assets

The Group reviews the carrying amounts of deferred income tax assets at each balance sheet date and reduces deferred income tax assets to the extent that it is no longer probable that sufficient income will be available to allow all or part of the deferred income tax assets to be utilized. The Group recognize deferred income taxes based on enacted or substantially enacted tax rates for renewable of 10% and for non-renewable of 30%. The Group has deferred income tax assets amounting to \$\theta\$3.07 billion and \$\theta\$4.36 billion as of December 31, 2020 and 2019, respectively.

Details of the Group's unused net operating loss carryover (NOLCO) and excess minimum corporate income tax (MCIT) when no deferred income tax assets are recognized are disclosed in Note 28.

### Pension benefits

The cost of defined benefit pension plans, as well as the present value of the pension obligation, are determined using actuarial valuations. The actuarial valuation involves making various assumptions. These include the determination of the discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, defined benefit obligations are highly sensitive to changes in these assumptions. All assumptions are reviewed at each balance sheet date.

In determining the appropriate discount rate, management considers the interest rates of government bonds that are denominated in the currency in which the benefits will be paid, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables for the specific country and is modified accordingly with estimates of mortality improvements. Future salary increases and pension increases are based on expected future inflation rates for the specific country.

Further details about the assumptions used are provided in Note 26.

Net benefit expense amounted to ₱231.0 million in 2020, ₱182.3 million in 2019, and ₱195.7 million in 2018. The net pension assets as of December 31, 2020 and 2019 amounted to ₱50.4 million and ₱68.2 million, respectively. Net pension liabilities as of December 31, 2020 and 2019 amounted to ₱294.1 million and ₱426.0 million, respectively.



### Fair value of financial instruments

Where the fair value of financial assets and financial liabilities recorded in the consolidated balance sheet cannot be derived from active markets, their fair value is determined using valuation techniques which include the discounted cash flow model and other generally accepted market valuation model. The inputs for these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. The judgments include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. The fair values of the Group's financial instruments are presented under Note 33.

### Legal contingencies

The estimate of probable costs for the resolution of possible claims has been developed in consultation with outside counsels handling the Group's defense in these matters and is based upon an analysis of potential results. No provision for probable losses arising from legal contingencies was recognized in the consolidated financial statements for the years ended December 31, 2020, 2019 and 2018.

### 5. Cash and Cash Equivalents

2020	2019
P14,790,197	₱14,177,919
23,909,348	23,256,010
P38,699,545	₱37,433,929
	P14,790,197 23,909,348

Cash in banks earn interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods depending on the immediate cash requirements of the Group and earn interest at the respective short-term deposits rates. Interest income earned from cash and cash equivalents amounted to \$602.9 million in 2020, \$1.3 billion in 2019, and \$880.1 million in 2018.

### 6. Trade and Other Receivables

	2020	2019
Trade receivables - net of allowance for	1 3 1 3 2	-10,30
expected credit losses of ₱2.28 billion		
and ₱1.97 billion in 2020 and 2019,		
respectively (Note 31 and 32)	₱15,450,006	₱16,420,952
Others		
Dividends receivable (Note 9)	1,498,000	1,199,068
Advances to contractors	226,123	63,339
Non-trade receivable	3,766,426	2,972,536
Interest receivable	33,893	48,666
PSALM deferred adjustment (Note 39k)	1,042,861	1,042,861
	₱22,017,309	₱21,747,422



Trade and other receivables are non-interest bearing and are generally on 10 - 30 days' term.

For terms and conditions relating to related party receivables, refer to Note 31.

Advances to contractors refer to non-interest bearing advance payments made for project mobilization which are offset against progress billings to be made by the contractors.

Non-trade receivable relates mostly to claims from insurance against the property damage and business interruption insurance policies of TSI, and receivable of GMEC from National Grid Corporation of the Philippines (NGCP) related to the sale of transmission assets in 2019 and advances to partners in GMEC.

The rollforward analysis of allowance for expected credit losses as of December 31, 2020 and 2019, which pertains to trade receivables, is presented below:

	2020	2019
January 1	₱1,973,520	₱1,749,991
Provision (see Note 23)	719,193	87,086
Write-off	(121,618)	(89,496)
Effect of changes in foreign exchange rate	(294,722)	225,939
December 31	₱2,276,373	₱1,973,520

### Inventories at cost

	2020	2019
Plant spare parts and supplies	₱3,154,218	₱2,507,832
Fuel and lube oil	1,635,333	2,514,447
Transmission and distribution supplies	1,469,095	1,492,222
Other parts and supplies	49,554	117,528
	P6,308,200	₱6,632,029

Inventories are carried at lower of cost and NRV as of December 31, 2020 and 2019.

The cost of inventories recognized as part of cost of generated power in the consolidated statements of income amounted to ₱19.65 billion in 2020, ₱29.39 billion in 2019, and ₱29.42 billion in 2018 (see Note 22). The cost of inventories recognized as part of operations and maintenance in the consolidated statements of income amounted to ₱305.8 million in 2020, ₱353.7 million in 2019, and ₱286.7 million in 2018 (see Note 24). Write-down on inventories to arrive at NRV amounted to ₱102.8 million and ₱88.2 million in 2020 and 2019, respectively.



### 8. Other Current Assets

	2020	2019
Restricted cash (Note 16)	₱5,324,213	₱4,449,716
Input VAT	1,972,706	2,049,496
Prepaid tax	1,352,645	1,854,792
Advances to NGCP	1,167,296	1,727,028
Prepaid expenses	561,739	610,426
Others	101,049	391,947
	<b>₱10,479,648</b>	₱11,083,405

Restricted cash represents proceeds from sale of power under the control of trustees of TVI and TSI's lenders as per loan agreement (see Note 16). The asset will be used to pay the current portion of loans payable, interest payments and operating costs in the following period.

Advances to NGCP pertain to TVI's cost of construction and installation of substation and transmission facilities which is subject for reimbursement after completion of the project. As of December 31, 2020, the substation is 100.0% completed.

In 2020, TVI reclassified portion of its advances to NGCP to "Other noncurrent assets" based on its assessment of the expected timing of collection of these assets (see Note 13).

Prepaid expenses mainly include prepayments for insurance.



### 9. Investments and Advances

	2020	2019
Acquisition cost:		
Balances at beginning of the year	₱58,144,997	P30,559,245
Additions	2,332,591	27,591,092
Redemptions	(6,939)	(5,340)
Balances at end of year	60,470,649	58,144,997
Accumulated equity in net earnings:		
Balances at beginning of the year	3,345,164	3,867,849
Transition adjustment		(18,691)
Share in net earnings	2,675,136	3,813,962
Dividends received or receivable	(3,537,858)	(4,317,956)
Balances at end of year	2,482,442	3,345,164
Share in net unrealized valuation gains on		
FVOCI investment of an associate	98,602	101,727
Share in actuarial gain (loss) on defined	2212	(4 4 2 2 2 2
benefit plans of associates and joint	8,748	(14,299)
Share in cumulative translation adjustments of associates and joint ventures	(684,042)	(153,485)
	(576,692)	(66,057)
	62,376,399	61,424,104
Less allowance for impairment losses	568,125	568,125
Investments at equity	61,808,274	60,855,979
Advances	20,527	22,562
	₱61,828,801	₱60,878,541

As of December 31, 2020 and 2019, the undistributed earnings of the associates and joint ventures included in the Group's retained earnings amounting to ₱2.48 billion and ₱3.35 billion, respectively, are not available for distribution to the stockholders unless declared by the investees (see Note 19).

### 2020

In 2020, the Group converted the advances to Hijos de F. Escaño, Inc. (Hijos) to equity in the form of common and redeemable preferred shares amounting to ₱15.4 million.

In 2020, AEV Aviation, Inc. (AAI) redeemed 6,939 RPS held by the Company for ₱6.9 million.

In 2020, the Group, through TPI and AA Thermal made capital contributions to GNPD amounting to US\$48.25 million (₱2.32 billion).

### 2010

In 2019, the Group, through TPI and AA Thermal made capital contributions to GNPD amounting to US\$81.45 million (#4.21 billion).

in 2019, AAI redeemed 5,340 RPS held by the Company for ₱5.34 million.



### Acquisition of AA Thermal

On May 2, 2019, the Company completed its acquisition of a 49% voting stake and a 60% economic stake in AA Thermal, AC Energy's thermal platform in the Philippines. The transaction is valued at \$572.9 million (₱29.79 billion).

AA Thermal has interests in GMEC, the owner and operator of an operating 2x316 MW coal plant in Mariveles, Bataan, and in GNPD, the developer and owner of a 2x668 MW supercritical coal plant project in Mariveles, Bataan, which is currently under construction.

The completion of the transaction increases the Company's economic interests in GMEC, and GNPD to 78.3%, and 75.0%, respectively.

### 2018

In 2018, the Group, through TPI, made capital contributions to GNPD amounting to US\$47.0 million (\$2.50 billion).

In 2018, AEV Aviation, Inc. (AAI) redeemed 80,216 RPS held by the Company for \$80.2 million.

The Group's associates and joint ventures and the corresponding equity ownership are as follows:

		Perco	entage of Own	ership
	Nature of Business	2020	2019	2018
MORE!	Holding company	83.33	83.33	83,33
GNPD(4.0)	Power generation	70.00	72.50	45.00
AA Thermal <sup>(2)</sup>	Holding company	60.00	60.00	-
Hijos	Holding company	46.73	46.73	46.73
Mazzaraty Energy Corporation (MEC)	Retail electricity supplier	44.87	44.87	44.87
San Fernando Electric Light & Power Co., Inc. (SFELAPCO)	Power distribution	43.78	43.78	43,78
Pampanga Energy Ventures, Inc. (PEVI)	Holding company	42.84	42.84	42.84
La Filipina Electrika, Inc. (LFE) *	Power generation	40.00	40.00	40.00
STEAG	Power generation	34.00	34.00	34.00
AAI	Service	26.69	26.69	26.69
Cebu Energy Development Corporation (CEDC)	Power generation	26.40	26.40	25.40
Redando Peninsula Energy, Inc. (RPEI)*	Power generation	25.00	25.00	25.00
Southern Philippines Power Corporation (SPPC)	Power generation	20.00	20.00	20,00
Western Mindanao Power Corporation (WMPC) Joint ventures.	Power generation	20.00	20.00	20.00

<sup>&</sup>lt;sup>2</sup> GNPD change in ownership based on the Partnership Agreement and In 2019 due to AA Thermal acquisition

The principal place of business and country of incorporation of the Group's associates and joint ventures are in the Philippines.

All ownership percentages presented in the table above are direct ownership of the Group except for GNPD and SFELAPCO. As of December 31, 2020, AA Thermal has an indirect ownership in GNPD of 50% while the Group's direct ownership in GNPD is 40% resulting to the Group's effective ownership



<sup>&</sup>lt;sup>4</sup> Economic interest.

<sup>&</sup>quot; No commercial operations as of December 31,2020.

in GNPD of 70%. PEVI has direct ownership in SFELAPCO of 54.83% while the Group's direct ownership in SFELAPCO is 20.29% resulting to the Group's effective ownership in SFELAPCO of 43.78%.

The carrying values of investments, which are accounted for under the equity method are as follows:

	2020	2019
AA Thermal	924,146,045	₱24,084,947
GNPD	17,713,271	17,172,530
MORE	10,653,803	10,180,552
STEAG	3,855,162	4,032,405
CEDC	3,409,799	3,447,491
RPEL	522,347	525,769
PEVI	532,796	508,895
SFELAPCO	395,698	372,917
Hijos	213,524	176,037
WMPC.	168,244	142,577
SPPC	53,246	61,497
Others	144,339	150,362
	₱61,808,274	₱60,855,979

Following is the summarized financial information of significant associates and joint ventures:

	2020	2019	2018
MORE:	The state of the state of		
Total current assets	P1,046,825	₱681,925	P141,293
Total noncurrent assets	12,724,102	12,222,826	12,196,002
Total current liabilities	(961,848)	(610,443)	(54,462)
Total noncurrent liabilities	(24,516)	(75,721)	
Equity	P12,784,563	₱12,218,587	P12,282,833
Gross revenue	P178,636	₱198,636	9180,236
Operating profit	3,194,516	3,750,522	4,133,911
Net income	3,193,335	3,732,874	4,125,996
Other comprehensive income (loss)	22,889	(152,630)	95,116
Group's share in net income	<b>₱2,658,476</b>	P3,110,204	P3,439,589
Additional information:			
Cash and cash equivalents	₱36,165	P34,480	₱31,873
Current financial liabilities	9,890	11,745	54,462
Noncurrent financial liabilities	13,785	43,821	2.0
Depreciation and amortization	20,124	18,163	7,347
Interest income	500	1,175	808
Interest expense	[2,132]	(4,272)	
Income tax expense	4,836	14,373	9,043

(Forward)



	2020	2019	2018
VMPC:		775.5	
Total current assets	P786,831	₱643,983	P717,162
Total noncurrent assets	338,568	348,174	454,108
Total current liabilities	[203,776]	(193,157)	(551,781
Total noncurrent liabilities	(80,403)	(83,804)	(74,341
Equity	P841,220	₱715,196	Þ545,148
Gross revenue	P1,390,204	P1,157,772	₱1,393,417
Operating profit	427,771	280,417	13,006
Net income	348,795	195,693	20,521
Other comprehensive loss		~	
Group's share in net income	P69,667	₱36,053	<b>P</b> 4,104
PPC:	77.00		(277)
Total current assets	P149,970	P148,228	₱182,303
Total noncurrent assets	222,642	265,422	311,472
Total current liabilities	(51,339)	(39,137)	(36,361
Total noncurrent liabilities	(55,041)	(75,324)	(58,491
Equity	P266,232	9298,189	<del>P</del> 398,923
Gross revenue	912,857	P-	₱160,831
Operating profit	(56,722)	(88,013)	(19,307
Net incame (loss)	(48,135)	(77,296)	(23,407
Other comprehensive Income			-
Group's share in net income	(98,250)	(P20,359)	( <b>P</b> 4,681
SFELAPCO*:		1. Au (a. 4)	and the same
Total current assets	P1,112,909	<b>91,135,431</b>	₱1,104,307
Total noncurrent assets	2,825,295	2,691,104	2,567,663
Total current liabilities	(831,991)	(868,787)	1753,966
Total noncurrent liabilities	(826,003)	(784,368)	(699,175
Equity	<b>₽</b> 2,280,210	₱2,173,380	\$2,208,829
Gross revenue	P4,318,340	<del>9</del> 4,448,624	P4,088,124
Operating profit	573,989	479,553	408,160
Net income	437,566	342,199	302,677
Other comprehensive Income (loss)	8,203	(51,500)	(63,679
Group's share in net income	P198,142	P164,080	P168,30
STEAG:			
Total current assets	₹5,053,099	<del>9</del> 3,107,046	P3,459,931
Total noncurrent assets	9,000,415	9,967,406	10,477,098
Total current (labilities	(1,605,648)	(1,379,138)	(1,672,896
Total noncurrent liabilities	(4,205,178)	(2,840,129)	(3,262,770
Equity	P8,242,688	P8,855,185	P9,001,363
Grass revenue	93,941,673	P4,812,414	₱4,468,016
Operating profit	1,504,642	1,250,028	1,115,567
Net income	1,022,111	1,150,501	687,186
Other comprehensive losses	(42,194)	(29,106)	(37,173
Group's share in net income	P210,781	#249,432	P87,508

<sup>\*</sup>Amounts are based on appraised values which are adjusted to historical amounts upon equity take-up of the Group.
Using cost method in accounting for property, plant and equipment, net income amounted to ₱449.2 million,
₱374.8 million and ₱952.8 million in 2020, 2019, and 2018, respectively; for SFELAPCO.

(Forward



	2020	2019	2018
CEDC:	- 400 to 200 de 4	1.00	V-075
Total current assets	<b>₽</b> 4,611,404	ø5,199,140	P4,985,619
Total noncurrent assets	11,851,774	12,842,201	13,371,586
Total current liabilities	(7,751,429)	(2,496,096)	(2,158,754)
Total noncurrent liabilities	(1,008,946)	(7,672,244)	18,943,522)
Equity	P7,702,803	₱7,873,001	₽7,255,929
Gross revenue	<b>₽7,718,729</b>	P8,578,452	P9,728,163
Operating profit	2,726,815	3,017,831	3,300,164
Net income	1,576,645	2,317,071	1,880,853
Other comprehensive income	(17,256)	29,483	13,277
Group's share in net income	₱710,307	₱1,002,882	₱817,576
AA Thermal	C 100 P.	2.5.5	3.4
Total current assets	₱491,206	₱75,243	-
Total noncurrent assets	15,998,648	14,827,626	-
Total current liabilities	(134)	(7,762)	
Total noncurrent liabilities			
Equity	₱15,489,720	₱14,895,107	9-
Gross revenue	P	P-	P-
Operating profit	_	19	-
Net income	-	-	-
Other comprehensive income	_		
Group's share in net loss	[96,937]	9-	P
GNPD			
Total current assets	#3,949,591	91,612,549	<b>#1,705,863</b>
Total noncurrent assets	71,095,383	67,043,356	40,707,048
Total turrent liabilities	(2,542,327)	(5,623,202)	(3,342,924)
Total noncurrent liabilities	(56,958,752)	(48,514,482)	(29,473,440)
Equity	P15,543,895	₱14,518,221	P9,596,547
Gross revenue	P1,725,867	9_	P-
Operating loss	(752,254)	(1,161,098)	(352,858)
Net loss	(1,642,379)	(2,160,004)	(68,174)
Other comprehensive income	1,514	036555654	345.13
Group's share in net loss	(9683,376)	(9725,682)	(915,435)
Additional information:			
Cash and cash equivalents	P272,868	P1.093.991	<b>#911.642</b>
Current financial liabilities	1,213,841	2.033.297	3,246,671
Noncurrent financial liabilities	2,146,158	48,514,482	29,473,440
Depreciation and amortization	8,051	61,005	41,169
Interest income	3,702	590	487
Interest expense	(24,494)	(63,928)	(28,073)
Income tax expense	807,065	395,945	158,506
Others**:	1.9.1.		
Total current assets	₱380,749	9403,979	¥453,445
Total noncurrent assets	2,759,869	2,831,067	2,842,300
Total current liabilities	(34,193)	(31,272)	(62,706)
Total noncurrent liabilities	(165,040)	(111,875)	(110,557)
Gross revenue	₱125,908	₱150,059	P160,695

<sup>\*\*</sup>The financial information of insignificant associates and joint ventures is indicated under "Others".



### 10. Joint Operation

	Percentage of	Ownership
Nature of Business	2020	2019
Power generation	50.00	50.00
		Nature of Business 2020 Power generation 50.00

On May 15, 2014, the Group entered into a shareholders' agreement with TPEC Holdings Corporation (TPEC) for the development, construction and operation of the 400 MW Pagbilao Unit III in Pagbilao, Quezon through PEC. TPI and TPEC both agreed to provide their respective capital contributions and subscribe to common shares such that each stockholder owns 50% of the issued and outstanding shares of stock of PEC.

The financial and operating activities of the operation are jointly controlled by the participating shareholders and are primarily designed for the provision of output to the shareholders.

The Group's share of assets, liabilities, revenue, expenses and cash flows of joint operations are included in the consolidated financial statements on a line-by-line basis.



# 11. Property, Plant and Equipment

### December 31, 2020

Buildings, warehouses and Improvements
The state of the s
416,501
- (art'as)
(4,941,317) 1,706,296
36,731,336 138,325,267 23,002,108
892,885,2
1,362,949 5,923,510 672,817
- (24,237) [73]
18,28% 2,648,300 —
6,358,399 90,637,430 6,411,392
486.280
- £96,063 -
P32,342,942 P97,087,874 P16,590,716



## December 31, 2019

	Sent	Buildings, warehouses and improvements	Power plant equipment and steam field assets (Note 18)	Transmission, distribution and substation equipment	ransportation equipment	Office furniture, fixtures and equipment	Learehold	Electrical	Maters and laboratory equipment	Tools and others	Construction in progress	ROLL assets (Note 34)	Total
Cost													
Balances at beginning of year	41,541,750	921,356,246	P133,773,146	619,428,140	P1,570,004	P1,052,237	\$2,774,370	51,589,213	PC1,892,174	P1,835,213	P37,835,549	6937,240,369	P266,114,977
Additions (see Notes 14 and 18)	186,007	240,584	621,750,1	1	198,729	110,398	\$66.5	12,589	i	12,465	7,830,741	24,749	990'00'5
Disposals		(4,849)	(413,571)	(29,432)	(256,811)	[27,537]	1	loopl	Î	(1,511)	(2,363)		(587,745)
Reclassifications and others	57,397	15,625,247	7,556,007	1,867,104	(22,540)	13,555	19,178	2,091,439	373,198	139,1741	(39,352,442)		(11,915,411)
Balances at end of year	1,785,250	37,218,328	141,948,261	21,295,012	1,626,721	1,174,643	7,793,542	7,788,861	2,265,372	1,728,993	5,311,485	37,854,618	263,301,886
Accumulated Depreciation													
Balances at hagioning of year	ì	4,489,697	37,371,844	5,227,736	P75'805	847,003	595,409	2,482,478	867,87	066,720	U		52,89,409
Depreciation and announced	00	749,417	5,970,481	598,759	168,397	123,588	131,673	778,804	93,374	80,343	U	1,773,073	9,417,914
Dispussals		(3,849)	(955'02)	(29,432)	(908'86)	(27,346)		(400)	į	(2,672)	Ţ		(655,825)
Reclassifications and others		(258,106)	(11,181,920)	(58,465)	(25,27.5)	(078,830)	(45,283)	570,437	8,430	133,2621	Î.	(11,567)	(11,241,844)
Balances at emit of year		4,977,159	32,089,849	5,738,598	990,744	870,505	681,804	3,781,334	177,562	620,939	1	1,211,506.	50,545,980
Accumulated impairment		j	486,280	ì	5,003	702	152		ĵį	ì	2,645,029		3,134,440
Not book values	91,785,250	P32,241,169	P109,372,132	P15,557,214	9627,889	P303,346	P2,511,487	P4,507,547	P2,087,510	P608,054	P3,666,456.	\$36,653,117	9209,521,066



In 2020 and 2019, the Group has determined that an impairment test has to be performed on certain segments of its property, plant and equipment amounting to ₱41.6 billion and ₱3.6 billion, respectively. In performing an impairment test calculation, the Group determined the recoverable amount of the relevant property, plant and equipment through value in use (VIU). VIU is derived based on financial budgets prepared by senior management covering the project's entire life. Pretax discount rate of 7.12% to 8.79% in 2020 and 9.83% in 2019 was used.

The calculation of value in use of these property, plant and equipment are most sensitive to the following assumptions:

- Discount rate Discount rate reflects the management's estimate of risks applicable to these
  projects. The benchmark used by the management to assess operating performance and to
  evaluate future investment proposals. In determining appropriate discount rates, consideration
  has been given to various market information, including, but not limited to, government bond
  yield, bank lending rates and market risk premium.
- Material price inflation Estimates are obtained from published indices from which the materials
  are sourced, as well as data relating to specific commodities. Forecast figures are used if data is
  publicly available, otherwise past actual material price movements are used as an indicator of
  future price movement.
- Growth rate The long-term rate used to extrapolate future cash flows excludes expansions and
  potential improvements in the future. Management also recognized the possibility of new
  entrants, which may have significant impact on existing growth rate assumptions. Management,
  however, believes that new entrants will not have a significant adverse impact on the forecasts
  included in the financial budget.

Management have reflected future economic uncertainty in the risk-adjusted cash flows, giving a more accurate representation of the risks specific to the projects, taking into account the impact of COVID-19.

The impairment test calculation has not resulted to any recognition of an impairment loss in 2020 and 2019.

In 2020, impairment loss amounting to P113.7 million has been recognized in specific equipment that was determined to be damaged.

In 2020 and 2019, power plant equipment and steam field assets increased by ₱1.2 billion and decreased by ₱321.9 million, respectively, due to the change in accounting estimate and because of an additional obligation originating in 2020 (see Note 18).

In 2020 and 2019, additions to "Construction in progress" include capitalized borrowing costs, net of Interest income earned from short-term deposits amounted to nil and P890 million, respectively (see Note 16). The rate used to determine the amount of borrowing costs eligible for capitalization ranged from 5.7% to 9.4% which are the effective interest rate of the specific borrowings in 2019.



Property, plant and equipment with carrying amounts of ₱111 billion and ₱124 billion as of December 31, 2020 and 2019, respectively, are used to secure the Group's long-term debts (see Note 16).

Fully depreciated property and equipment with gross carrying amount of ₱6.57 billion and ₱5.91 billion as of December 31, 2020 and 2019, respectively, are still in use.

In 2019, the Group completed the sale of its transmission assets. These assets have been previously recognized as property held for sale carried at its recoverable amount of ₱675.8 million (see Note 27).

### 12. Intangible Assets

	2020	2010
	2020	2019
Goodwill	₱38,812,852	₱40,876,082
Service concession rights	2,007,375	2,406,320
Franchise	2,494,811	2,571,772
Project development costs	702,671	622,491
Software and licenses	261,677	235,836
	₱44,279,386	₱46,712,501



The table below shows the rollforward of intangible assets:

# December 31, 2020

	Goodwill	Service concession rights	Franchise	Project development costs	Customer	Software and licenses	Total
Cost:		0.00	100	100			
Balances at beginning of year	\$40,876,08Z	PS,456,916	P3,078,431	P622,491	P60,068	9468,123	P50,562,111
Additions during the year	1	39,957	1	87,420	1	70,653	198,030
Impairment	1	T	1	(7,240)	d	1	(7,240)
Exchange differences	(2,063,230)	(85,547)	X	)	ĭ	J	(2,148,777)
Balances at end of year	38,812,852	5,411,326	3,078,431	102,671	890'09	538,776	48,604,124
Accumulated amortization:					100	and the second	- A T T T T
Balances at beginning of year	1	3,050,596	206,659	1	890,09	232,287	3,849,610
Amortization	T	353,355	196'94	T	L	44,812	475,128
Balances at end of year	1	3,403,951	583,620	1	60,068	660,772	4,324,738
Net book values	238,812,852	\$7,007,375	P2,494,811	P702,671	4	P261,677	P44,279,386

# December 31, 2019



# Impairment Testing of Goodwill

Goodwill acquired through business combinations have been attributed to the following CGUs:

	2020	2019
GMEC	₱37,933,567	₱39,996,797
LEZ	467,586	467,586
HI	220,228	220,228
BEZ	191,471	191,471
	₱38,812,852	₱40,876,082

The recoverable amounts of these CGUs have been determined based on a value-in-use calculation using cash flow projections based on financial budgets approved by senior management covering a five-year period.

# Key assumptions used in value-in-use calculation for December 31, 2020 and 2019

The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill.

# Discount rates and growth rates

The discount rates applied to cash flow projections are from 7.12% to 8.79% in 2020 and 9.87% to 11.81% in 2019, and cash flows beyond the five-year period are extrapolated using a zero percent growth rate.

# Revenue assumptions

Revenue assumptions are based on the expected electricity to be sold. Revenue growth rates used for the next five (5) years are as follows:

		20	020			20	019	
	LEZ	BEZ	GMEC	HI	LEZ	BEZ	GMEC	H
Year 1	4%	6%	8%	17%	10%	4%	0%	-6%
Year 2	10%	2%	0%	-2%	0%	-6%	2%	16%
Year 3	7%	1%	10%	3%	4%	1%	7%	15%
Year 4	11%	2%	4%	0%	4%	-3%	3%	12%
Year 5	10%	3%	0%	20%	4%	10%	10%	5%

# Materials price inflation

In 2020, the assumption used to determine the value assigned to the materials price inflation is 2.50% in 2021, and settles at 3.00% for the next 4 years until 2025. The starting point of 2021 is consistent with external information sources.

In 2019, the assumption used to determine the value assigned to the materials price inflation is 3.30% in 2020, decreases to 3.20% in 2021 and settles at 3.00% for the next 3 years until 2024. The starting point of 2020 is consistent with external information sources.



# Foreign exchange rates

In 2020, the assumption used to determine foreign exchange rate is a weakening Philippine peso which starts at a rate of \$50.00 to a dollar in 2021 and depreciates annually at an average of 0.88% until 2025. In 2019, the assumption used to determine foreign exchange rate is weakening Philippine peso which starts at a rate of \$54.70 to a dollar in 2020 and depreciates annually at an average of 2.67% until 2024.

Management has reflected future economic uncertainty in the risk-adjusted cash flows, giving a more accurate representation of the risks specific to the Group, taking into consideration the impact of COVID-19. To reflect ongoing uncertainty, the likelihood that actual performance will differ from these assumptions has been estimated at a CGU level with reference to external market forecasts and the CGU's current performance.

Based on the impairment testing, no impairment of goodwill was recognized in 2020 and 2019. In 2018, an impairment loss on goodwill amounting to ₱45.9 million on the investment in BEZ was recognized.

With regard to the assessment of value-in-use, management believes that no reasonably possible change in any of the above key assumptions would cause the carrying value of the goodwill to materially exceed its recoverable amount.

# Service Concession Rights

Service concession arrangements entered into by the Group are as follows:

a. On November 24, 1996, LHC entered into a PPA with NPC, its sole customer, for the construction and operation of a 70-megawatt hydroelectric power generating facility (the Power Station) in Bakun River in Benguet and Ilocos Sur Provinces on a build-operate-transfer scheme. Under the PPA, LHC shall deliver to NPC all electricity generated over a cooperation period of 25 years until February 5, 2026.

On the Transfer Date, as defined in the PPA, LHC shall transfer to NPC, free from any lien or encumbrance, all its rights, title and interest in and to the Power Station and all such data as operating manuals, operation summaries/transfer notes, design drawings and other information as may reasonably be required by NPC to enable it to operate the Power Station.

Since NPC controls the ownership of any significant residual interest of the Power Station at the end of the PPA, the PPA is accounted for under the intangible asset model as LHC has the right to charge users for the public service under the service concession arrangement.

The Power Station is treated as intangible asset and is amortized over a period of 25 years, which is the service concession period, in accordance with Philippine Interpretation IFRIC 12. The intangible asset with a carrying value of ₱1.27 billion and ₱1.62 billion as of December 31, 2020 and 2019, respectively, was used as collateral to secure LHC's long-term debt (see Note 16).



b. On May 15, 2003, the SBMA, AEV and DLP entered into a DMSA for the privatization of the SBMA Power Distribution System (PDS) on a rehabilitate-operate-and-transfer arrangement; and to develop, construct, lease, lease out, operate and maintain property, structures and machineries in the Subic Bay Freeport Zone (SBFZ).

Under the terms of the DMSA, SEZ was created to undertake the rehabilitation, operation and maintenance of the PDS (the Project), including the provision of electric power service to the customers within the Subic Bay Freeport Secured Areas of the SBFZ as well as the collection of the relevant fees from them for its services and the payment by SBMA of the service fees throughout the service period pursuant to the terms of the DMSA. The DMSA shall be effective for 25-year period commencing on the turnover date.

For and in consideration of the services and expenditures of SEZ for it to undertake the rehabilitation, operation, management and maintenance of the Project, it shall be paid by the SBMA the service fees in such amount equivalent to all the earnings of the Project, provided, however, that SEZ shall remit the amount of \$40.0 million to the SBMA at the start of every 12-month period throughout the service period regardless of the total amount of all earnings of the Project. The said remittances may be reduced by the outstanding power receivables from SBMA, including streetlights power consumption and maintenance, for the immediately preceding year.

Since SBMA controls ownership of the equipment at the end of the agreement, the PDS are treated as intangible assets and are amortized over a period of 25 years up to year 2028, in accordance with Philippine Interpretation IFRIC 12.

The carrying value of the intangible asset arising from the service concession arrangement amounted to ₱655.8 million and ₱700.3 million as of December 31, 2020 and 2019, respectively.

The transmission and distribution equipment of MEZ are located within Mactan Export Processing Zone (MEPZ) II. Since MCIAA controls ownership of the equipment at the end of the agreement, the equipment is treated as intangible assets and are amortized over a period of 21 years up to year 2028, in accordance with Philippine Interpretation IFRIC 12.

The carrying amount of the intangible asset arising from the service concession arrangement amounted to ₱77.6 million and ₱84.5 million as of December 31, 2020 and 2019, respectively.

# Customer Contracts

Customer contracts pertain to agreements between LEZ and the locators within Lima Technology Center relating to the provision of utility services to the locators. These contracts are treated as intangible assets and are amortized over a period of 5.25 years since 2014.

The amortization of intangible assets is included in "Depreciation and amortization" under "Operating Expenses" in the consolidated statements of income.



# 13. Other Noncurrent Assets

	2020	2019
Restricted cash	P-	₱4,672,031
Input VAT and tax credit receivable, net of impairment loss of ₱44.1 million in		
2020 and ₱9.9 million in 2019		
(see Note 27)	2,993,466	4,434,349
PSALM deferred adjustment - net of current		
portion (see Notes 6 and 39k)	1,097,365	2,140,219
Advances to NGCP - net of current portion	920,682	77.70
Advances to contractors and projects	893,827	553,280
Refundable deposits	313,751	326,850
Financial assets at FVTPL	3,906	3,906
Investment properties	248,129	132,300
Prépaid expenses	251,576	_
Prepaid taxes	2,321,582	879,439
Others	227,272	380,844
	₱9,271,556	₱13,523,218

In 2020, TVI and the contractors have executed a settlement agreement finalizing the resolution of the dispute under their Engineering, Procurement and Construction agreement whereby the contractors shall pay liquidating damages amounting to ₱611.0 million. Accordingly, performance securities drawn by TVI on June 11, 20 19 that were previously recognized as restricted cash, have been remitted to the contractors (see Note 27).

# 14. Trade and Other Payables

	2020	2019
Trade payables (see Note 32)	₱9,266,804	₱10,885,721
Output VAT	3,370,163	3,022,048
Amounts due to contractors and other		17327733
third parties	397,707	1,159,984
PSALM deferred adjustment (see Note 39k)	1,042,861	1,042,861
Accrued expenses:	2.00	
Interest	2,134,625	2,350,811
Materials and supplies cost	66,087	470,588
Taxes and fees	896,429	1,246,863
Claims conversion costs	105,627	102,808
Insurance	21,464	18,437
Dividends payable	235,538	94,976
Unearned revenues	37,337	37,425
Customers' deposit	23,378	19,360
Non-trade	329,490	1,270,946
Others	444,288	653,292
	₱18,371,798	P22,376,120



Trade payables are non-interest bearing and generally on 30-day terms.

Accrued taxes and fees represent accrual of real property tax, transfer tax and other fees.

Amounts due to contractors and other third parties include liabilities arising from the power plant construction (see Note 11).

Others include withholding taxes and other accrued expenses and are generally payable within 12 months from the balance sheet date.

# 15. Short-term Loans

	Interest Rate	2020	2019
Peso loans - financial institutions -	2% - 4.92% in 2020		
unsecured	2.68% - 4.95% in 2019	₱11,717,000	₱9,727,800
Temporary advances (see Note 31)	Non-interest bearing	26,413	607,620
		P11,743,413	₱10,335,420

The bank loans are unsecured short-term notes payable obtained from local banks. These loans are covered by the respective borrower's existing credit lines with the banks and are not subject to any significant covenants and warranties.

Interest expense on short-term loans amounted to ₱827.7 million in 2020, ₱797.6 million in 2019, and ₱374.6 million in 2018 (see Note 32).

# 16. Long-term Debts

	2020 Interest Rate	2019 Interest Rate	2020	2019
Company:				
Bonds due 2021	5.21%	5.21%	95,600,000	₱6,600,000
Bands due 2022	3.13%	-	9,000,000	
Bonds due 2024	7.51%	7.51%	7,700,000	7,700,000
Bonds due 2025	3.94% to 8.51%	8-51%	3,050,000	2,500,000
Bands due 2026	5.28%	5.28%	7,250,000	7,250,000
Bands due 2026	6.10%	5.10%	3,400,000	3,400,000
Bonds due 2027	5.34%	5.34%	3,000,000	3,000,000
Financial institutions - unsecured	5.28%	5.28%	4,950,000	5,000,000
Financial institutions - unsecured	LIBOR + 1,20%	LIBOR + 1.20%	14,406,900	15,190,500

(Forward)



	2020 Interest Rate	2019 Interest Rate	2020	2019
Subsidiaries:		34.14.41.2.2.		-
GMEC				
Financial institutions - unsecured	LIBOR + 1.7% - 4.85%	LIBOR + 1.7% - 4.85%	<del>9</del> 33,711,803	<del>9</del> 37,247,830
TVI		L. L. L. Mariana		
Financial institutions - secured	5.55% to 9.00%	5.56% to 9.00%	29,418,567	31,520,000
AESI	1.0750			
Financial institutions - secured	4,87%		600,000	_
TSI	2207	San Stary	2 d d d d d d d d d d d d d d d d d d d	65-63-55-56
Financial Institutions - secured	5.26%	5.05% - 5.70%	18,729,025	20,039,365
APRI	V KING TENNES	er1215 2 2227	COLLARS	(0.000.00)
Financial institutions - secured	4.48% - 5.20%	4.48% - 5.20%	6,873,920	8,124,160
Hedcor Bukidnon	V-7400 20000	Section and the	27/27/2	0.454.504
Financial institutions - secured	4.00% - 5,34%	4.75% - 7,36%	9,315,000	9,416,666
TPVI	and the second			(d
Financial institutions - unsecured	3,32%-5,06%	5,06%-5.25%	1,500,000	1,300,000
Hedcor Sibulan				
Fixed rate corporate notes -	Alexander and the same	Aught a con-		
unsecured	4.63% - 5.42%	4.05% - 5.42%	3,702,401	3,801,400
HI			40.00	
Financia Institution - secured	7.41%	7.41%	423,000	423,000
Financial Institution - secured	7.87%	7.87%	1,207,000	1,327,000
VECÓ				
Financial institution - unsecured	4,73% - 4.82%	4,59% - 4.81%	579,000	776,000
LAC				
Financial institutions - secured	2.25% to 4.81%	3.94% - 4.81%	271,330	564,580
DLP				
Financial institution - unsecured	4.73% to 4.92%	4.59% 4.81%	434,250	582,000
Al				
AEV - unsecured (see Note 31)	3,50%	4.60% - 6.25%	300,000	300,000
SEZ				
Financial institution - unsecured	5.00%	5.00%	56,500	113,000
CLP				
Financial institution - unsecured	4.73% to 4.92%	4.59% - 4.81%	86,850	116,400
Joint operation (see Note 10):	Secretary design			test a combiner
Financial Institutions - secured	.5.50% - 8.31%	5.50% - 8.31%	12,251,259	13,380,097
- V			178,816,905	179,671,998
Less deferred financing costs			1,495,573	1,700,376
			177,321,332	177,971,622
Less current portion - net of deferred			foresers!	1000000000
financing costs			17,254,213	10,385,311
			P160,067,119	P167,585,311

<sup>\*</sup>London Interbank Offered Rate (LIBOR)

Interest expense and other financing costs on long-term debt amounted to ₱9.98 billion in 2020, ₱8.65 billion in 2019, and ₱6.86 billion in 2018 (see Note 32).

# Company

In September 2014, the Company issued a total of ₱10.00 billion bonds, broken down into a ₱6.60 billion 7-year bond due 2021 at an annual fixed rate equivalent to 5.21% and a ₱3.40 billion 12-year bond due 2026 at an annual fixed rate equivalent to 6.10%. The bonds have been rated PRS Aaa by PhilRatings.

In July 2017, the Company issued a ₱3.00 billion 10-year bond due 2027 at an annual fixed rate equivalent to 5.34%. The bonds have been rated PRS Aaa by PhilRatings.



In October 2018, the Company issued a total of ₱10.20 billion bonds, broken down into a ₱7.70 billion 5.25-year bond due 2024 at an annual fixed rate equivalent to 7.51% and a ₱2.50 billion 7-year bond due 2025 at an annual fixed rate equivalent to 8.51%. The bonds have been rated PRS Aaa by PhilRatings.

In October 2019, the Company issued ₱7.25 billion 7-year bond due 2026 at a fixed rate of 5.28%. The bonds have been rated PRS Aaa by PhilRatings.

In July 2020, the Company issued the fourth and last tranche of its ₱30.00 billion debt securities program amounting to ₱9.55 billion, broken down into a ₱9.00 billion 2-year bond due 2022 at an annual fixed rate equivalent to 3.13% and a ₱550.00 million 5-year bond due 2025 at an annual fixed rate equivalent to 3.94%. The bonds have been rated PRS Aaa by PhilRatings.

The principal amount of the bonds shall be payable on a lump sum basis on the respective maturity date at its face value. These bonds may be redeemed in advance by the Company based on stipulated early redemption option dates and on agreed early redemption price.

In April 2019, the Company executed and availed a US\$300,000,000 syndicated bridge loan facility loan agreement with DBS Bank Ltd., Mizuho Bank, Ltd., MUFG Bank, Ltd., and Standard Chartered Bank as lead arrangers and bookrunners to finance the AA Thermal, Inc. acquisition. The loan bears a floating interest based on credit spread over applicable LIBOR plus 1.2% margin. The loan will mature on the 5th anniversary of the first utilization date.

In November 2019, the Company obtain a ₱5.0 billion 7-year long term loan from the BDO Unibank, Inc. at a fixed rate of 5.28% p.a.

# GMEC

On August 29, 2017, GMEC entered into a Notes Facility Agreement (NFA) with local banks with BDO Capital and Investment Corporation as Lead Arranger, with the maximum principal amount of \$800.0 million, the proceeds of which will be used to refinance GMEC's existing loan obligation and for other general corporate purposes.

On September 29, 2017, \$600.0 million was drawn from the NFA, out of which \$462.4 million was used to prepay the outstanding loans. In February 2018, the remaining principal amount of \$200.0 million was drawn from the NFA.

GMEC also has an existing facility agreement with BDO to finance the GMEC's working capital requirements.



Loans payable consist of the following dollar denominated loans:

	2020	2019	Interest Rate Per Annum	Payment Schedule
NFA				
Fixed Rate Loan	\$420,818	5448,164	(i) Fixed rates of 2.5514% and 3.4049% plus 1.45% margin for the first seven-year period and (ii) Fixed Rate Loan Benchmark plus 1.45% margin for the subsequent five-year period	24 semi-annual payments starting from the first Interest Payment Date
LIBOR Loan	251,175	267,450	Six-month LIBOR plus 1,70% margin	24 semi-annual payments starting from the first Interest Payment Date
Working Capital				
BOO	30,000	20,000	LIBOR plus 1,7% applicable margin	Payable within three months
Total borrowings Less unamortized portion of deferred	701,993	735,614		
financing costs	4,151	4,017		
	597,842	731,597		
Less current portion	67,984	63,583		
Loans payable - net of current portion	\$629,858	\$658,014		

#### TVI

On June 18, 2015, TVI entered into an omnibus agreement with local banks for a project loan facility with an aggregate principal amount of ₱31.97 billion. As of December 31, 2020 and 2019, ₱31.52 billion has been drawn from the loan facility.

The loan is available in two tranches, as follows:

- Tranche A, in the amount of \$25.60 billion, with interest rate fixed for the first eight years and will be repriced and fixed for another seven years.
- Tranche B, in the amount of P5.90 billion, with a fixed interest rate for fifteen years.

70% of the principal amount of the loan is payable in 20 equal semi-annual installments, with the remaining 30% payable in full on the final maturity date. TVI may prepay the loan in part or in full beginning on the end of the fourth year from the initial advance or on the project completion date, whichever is earlier. Any prepayment shall be subject to a certain percentage of prepayment penalty on the principal to be prepaid.

The loan is secured by a mortgage of all its assets with carrying amount of ₱44.85 billion as of December 31, 2020, and a pledge of TVI's shares of stock held by its shareholders.

#### AESI

On April 8, 2020, AESI entered into a loan agreement with BPI with a principal amount of ₱600.0 million, which was fully drawn in 2020. The term of the loan is 10 years and interest is fixed at 4.87% for 5 years subject to reset 2 days prior to the 5th anniversary. The loan is payable in equal, semi-annual amortizations of at least one percent (1%) of the loan amount per annum, with balloon payment at maturity date.



#### TSI

On October 14, 2013, TSI entered into an omnibus agreement with local banks for a project loan facility with an aggregate principal amount of \$24.00 billion, which was fully drawn in 2014.

On October 28, 2015, TSI entered into an additional loan agreement with principal amount of \$\Pi1.68\$ billion, which was fully drawn in 2016.

The loan is secured by a mortgage of all its assets with carrying amount of ₱29.73 billion as of December 31, 2020, and a pledge of TSI's shares of stock held by the Company and TPI.

Interest rate is fixed for the first seven years and will be repriced and fixed for another five years.

Fifty percent of the principal amount of the loan is payable at semi-annual installments within 12 years with a two-year grace period, with the remaining 50% payable in full on the final maturity date.

TSI may prepay the loan in part or in full beginning on the end of the third year from the initial advance or on the project completion date, whichever is earlier. Any prepayment shall be subject to a certain percentage of prepayment penalty on the principal to be prepaid.

## APRI

On February 29, 2016, APRI entered into an omnibus agreement with BPI, Asian Development Bank (ADB) and Credit Guarantee and Investment Facility (CGIF). This has been certified to have met the requirements of the Climate Bond Standard. The loan proceeds were used for return of equity to shareholders and to fund necessary operating and capital expenditures.

The loan is available in two tranches, as follows:

- a. The Notes Facility Agreement, in the amount of \$10.7 billion, with interest rate already fixed for ten years. 41.6% of the principal amount is payable in ten equal semi-annual installments and the balance payable in another ten semi-annual installments
- b. The ADB Facility Agreement, in the amount of ₱1.8 billion, with interest rate fixed for five years and principal repayments made in ten equal semi-annual installments.

The loan is secured by mortgage of its assets with carrying amount of ₱24.98 billion as of December 31, 2020, and pledge of APRI's shares of stock held by shareholders and assignment of Project Agreements and Project Accounts.

#### Hedcor Bukidnon

On September 22, 2015, Hedcor Bukidnon entered into an omnibus agreement with local banks for a project loan facility with an aggregate principal amount of up to ₱10.00 billion. As of December 31, 2019, ₱9.33 billion has been drawn from the loan facility based on the agreed schedule.

The term of the loan is 15 years, and the first principal repayment will take place 42 months after the financial close, or six months after project completion. Principal repayments shall be made in equal semi-annual installments, with a balloon payment not to exceed 30% of the loan amount. Interest rate on the loan is computed at the time of each drawdown, as designated under the agreement.



On April 3, 2020, Hedcor Bukidnon entered into a loan agreement with BPI, up to the maximum principal amount of P225.00 million which was fully drawn in 2020, for the construction of the Transformer Facility and other general corporate purposes.

The term of the loan is 8 years and the loan shall be paid as follows: (i) payment of an aggregate amount equivalent to 70% of the total principal amount of the loans, by equal semi-annual amortizations beginning on the seventh interest payment date up to and including the maturity date; and (ii) payment of the amount equivalent to 30% of the total principal amount of the loans, on the maturity date.

On September 29, 2020, Hedcor Bukidnon entered into an omnibus agreement for a loan facility in the principal amount of ₱9.09 billion which was fully drawn in 2020 to refinance the project loan availed in 2015.

The term of the loan is 10 years and the loan shall be paid as follows: (i) payment of an aggregate amount equivalent to 70% of the total original amount of the Loan, by equal semi-annual amortizations beginning on the first interest payment date up to and including the Maturity Date; and (ii) payment of the amount equivalent to 30% of the total original amount of the loan, on the maturity date.

### TPVI

On December 23, 2019, TPVI entered into a Loan Agreement with the Philippine National Bank (PNB) for an aggregate amount of ₱1.5 billion available in two drawdowns. The loan proceeds will be utilized, among others, in funding necessary operating and capital expenditures. Drawdowns were made on December 26, 2019 and April 27, 2020 for ₱1.3 billion and ₱200 million respectively. The loan is payable for 15 years, with a grace period of 3 years. The mode of repayment is sculpted with balloon payment of 70%.

TPVI will pay PNB a fixed interest rate for the first 8 years, with the rate being expected to go up to 5.25% for the rest of the term due to: (1) continued inflation, and; (2) liquidity tightness due to funds held and additional borrowings by the Bureau of Treasury. The interest is payable semi-annually, every 30<sup>th</sup> of June and 31<sup>st</sup> of December.

# Hedcor Sibulan

On November 17, 2016, Hedcor Sibulan entered into an NFA with various institutions with Metrobank - Trust Banking Group as the Notes Facility Agent, for a loan facility with an aggregate principal amount of up to P4.10 billion to return equity to shareholders, and for other general corporate purposes.



The unsecured notes were issued in ten tranches with interest payable semi-annually at annual fixed rates and with principal maturity as follows:

Tranche	Maturity Date	Principal Amount
1	Fifteen months from issue date	₱96.8 million
. 2	Two (2) years from Issue date	₱96.8 million
3	Three (3) years from issue date	₱84.0 million
4	Four (4) years from issue date	₱84.0 million
5	Five (5) years from issue date	₱284.0 million
6 (Series A&B)	Six (6) years from issue date	₱388.4 million
7 (Series A&B)	Seven (7) years from issue date	₱445.8 million
8	Eight (8) years from issue date	₱451.4 millión
9	Nine (9) years from Issue date	₱508.1 million
10 (5eries A&B)	Ten (10) years from issue date	#1,560,7 million

Prior to maturity date, Hedcor Sibulan may redeem in whole or in part the relevant outstanding notes on any interest payment date plus a one percent prepayment penalty.

#### H

On August 6, 2013, HI availed of a ten-year \$\overline{9}00\$ million loan from a local bank. This Ioan is subject to a semi-annual principal payment with fixed annual interest rate for the first 5 years. For the remaining five years, interest rate will be repriced and fixed on the fifth anniversary from the drawdown date. The debt is secured by a pledge of HI's shares of stock held by ARI.

On December 14, 2018, HI entered into a Notes Facility Agreement with a local bank to borrow P1.39 billion, which will mature on August 31, 2033, to finance the rehabilitation and/or expansion of the Bineng hydropower plant, refinance its short-term loans and for other general corporate purposes. This loan is subject to a semi-annual principal payment with annual interest fixed at 7.87% for the first 5 years. For the next five years, interest rate will be repriced and fixed one banking day prior to August 31, 2023. For the remaining five years, interest rate will be repriced and fixed one banking day prior to August 31, 2028. The debt is secured by a continuing suretyship from ARI.

# VECO

On December 20, 2013, VECO availed of a ₱2.00 billion loan from the NFA it signed on December 17, 2013 with Land Bank of the Philippines (LBP). The unsecured notes were issued in ten tranches of ₱200 million with interest payable semi-annually at annual fixed rates and principal amortized as follows:

Tranche	Maturity Date	Principal Repayment Amount
A, B	December 20, 2014 and 2015	#200M balloon payment on maturity date
C.	December 20, 2015	#1M each on first 2 years; 198M on maturity date
D	December 20, 2017	₱1M each on first 3 years; 197M on maturity date
E	December 20, 2018	#1M each on first 4 years; 196M on maturity date
F	December 20, 2019	#1M each on first 5 years; 195M on maturity date
G	December 20, 2020	#1M each on first 6 years; 194M on maturity date
Н	December 20, 2021	₱1M each on first 7 years; 193M on maturity date
1-1	December 20, 2022	PIM each on first 8 years; 192M on maturity date
1	December 20, 2023	91M each on first 9 years; 191M on maturity date



Prior to maturity date, VECO may redeem in whole or in part the relevant outstanding notes on any interest payment date without premium or penalty. If it redeems the notes on a date other than an interest payment date, then a certain percentage of prepayment penalty on the principal amount to be prepaid shall be imposed.

# LHC

On April 24, 2012, LHC entered into an omnibus agreement with Philippine National Bank and Banco De Oro to borrow US\$43.1 million with maturity on April 26, 2022 and payable in 20 semi-annual installments. Interest is repriced and paid semi-annually. Annual interest rate ranges from 2.250% to 4.8125% in 2020 and range from 3.9375% to 4.8125% in 2019.

Intangible asset arising from service concession arrangement with carrying value of ₱1.27 billion as of December 31, 2020, was used as collateral to secure LHC's long-term debt (see Note 12).

# DLP

On December 20, 2013, DLP availed of a ₱1.50 billion loan from the NFA it signed on December 17, 2013 with LBP. The unsecured notes were issued in ten tranches of ₱150 million with interest payable semi-annually at annual fixed rates and principal amortized as follows:

Tranche	Maturity Date	Principal Repayment Amount
A, B	December 20, 2014 and 2015	₱150M balloon payment on maturity date
C	December 20, 2016	₱0.75M each on first 2 years; 148.5M on maturity date
D	December 20, 2017	₱0.75M each on first 3 years; 147.8M on maturity date
E	December 20, 2018	₱0.75M each on first 4 years; 147M on maturity date
F	December 20, 2019	₱0.75M each on first 5 years; 146.2M on maturity date
G	December 20, 2020	₱0.75M each on first 6 years; 145.5M on maturity date
Н	December 20, 2021	₱0.75M each on first 7 years; 144.8M on maturity date
1	December 20, 2022	P0.75M each on first 8 years; 144M on maturity date
- )	December 20, 2023	₱0.75M each on first 9 years; 143.2M on maturity date

Prior to maturity date, DLP may redeem in whole or in part the relevant outstanding notes on any interest payment date without premium or penalty. If it redeems the notes on a date other than an interest payment date, then a certain percentage of prepayment penalty on the principal amount to be prepaid shall be imposed.

#### SEZ

On July 7, 2011, SEZ issued ₱565.0 million worth of fixed rate notes to Metropolitan Bank and Trust Company. Interest on the notes is subject to quarterly payment at 5% annual fixed interest rate. Principal is payable annually over 10 years at an equal amortization of ₱56.5 million.



# CLP

On December 20, 2013, CLP availed of a ₱300 million loan from the NFA it signed on December 17, 2013 with LBP. The unsecured notes were issued in ten tranches of ₱30.0 million with interest payable semi-annually at annual fixed rates and principal amortized as follows:

Tranche	Maturity Date	Principal Repayment Amount	
A, B	December 20, 2014 and 2015	₱150M balloon payment on maturity date	
C	December 20, 2016	#0.75M each on first 2 years; 148.5M on maturity date	
D	December 20, 2017	₱0.75M each on first 3 years; 147.8M on maturity date	
E	December 20, 2018	₱0.75M each on first 4 years; 147M on maturity date	
F	December 20, 2019	₱0.75M each on first 5 years; 146.2M on maturity date	
G	December 20, 2020	#0.75M each on first 6 years; 145.5M on maturity date	
Н	December 20, 2021	P0.75M each on first 7 years; 144.8M on maturity date	
1	December 20, 2022	P0.75M each on first 8 years; 144M on maturity date	
J.	December 20, 2023	₱0.75M each on first 9 years; 143.2M on maturity date	

Prior to maturity date, CLP may redeem in whole or in part the relevant outstanding notes on any interest payment date without premium or penalty. If it redeems the notes on a date other than an interest payment date, then a certain percentage of prepayment penalty on the principal amount to be prepaid shall be imposed.

# Long-term debt of Joint Operation (see Note 10)

This pertains to TPI's share of the outstanding project debt of its joint operation.

In May 2014, PEC entered into an omnibus agreement with various local banks for a loan facility in the aggregate principal amount of up to \$33.31 billion with maturity period of 15 years.

The loan facility is subject to a semi-annual interest payment with annual fixed interest ranging from 5.50% - 8.31%. The loans may be voluntarily prepaid in full or in part commencing on and from the third year of the date of initial drawdown with a prepayment penalty.

The loans are secured by a mortgage of substantially all its assets with carrying amount of ₱36.40 billion as of December 31, 2020, and a pledge of the shares of stock held by the joint operators.

#### Loan covenants

The loan agreements on long-term debt of the Group provide for certain restrictions with respect to, among others, mergers or consolidations or other material changes in their ownership, corporate set-up or management, investment and guaranties, incurrence of additional debt, disposition of mortgage of assets, payment of dividends, and maintenance of financial ratios at certain levels.

These restrictions and requirements were complied with by the Group as of December 31, 2020 and 2019.



# 17. Customers' Deposits

	2020	2019
Lines and poles	P1,187,053	₱1,149,552
Transformers	1,085,294	1,077,175
Bill and load	4,526,498	4,294,742
	₱6,798,84 <b>5</b>	<b>₽</b> 6,521,469

Transformers and lines and poles deposits are obtained from certain customers principally as cash bond for their proper maintenance and care of the said facilities while under their exclusive use and responsibility.

Effective April 1, 2010, the Amended Distribution Services and Open Access Rules (Amended DSOAR), increased the refund rate from 25% to 75% of the gross distribution revenue generated from the extension lines and facilities until such amounts are fully refunded.

Bill deposit serves to guarantee payment of bills by a customer which is estimated to equal one month's consumption or bill of the customer.

Both the Magna Carta and Distribution Services and Open Access Rules (DSOAR) also provide that residential and non-residential customers, respectively, must pay a bill deposit to guarantee payment of bills equivalent to their estimated monthly billing. The amount of deposit shall be adjusted after one year to approximate the actual average monthly bills. A customer who has paid his electric bills on or before due date for three consecutive years, may apply for the full refund of the bill deposit, together with the accrued interests, prior to the termination of his service; otherwise, bill deposits and accrued interests shall be refunded within one month from termination of service, provided all bills have been paid.

In cases where the customer has previously received the refund of his bill deposit pursuant to Article 7 of the Magna Carta, and later defaults in the payment of his monthly bills, the customer shall be required to post another bill deposit with the distribution utility and lose his right to avail of the right to refund his bill deposit in the future until termination of service. Failure to pay the required bill deposit shall be a ground for disconnection of electric service.

Interest expense on customers' deposits amounted to ₱4.0 million in 2020, ₱4.4 million in 2019, ₱2.1 million in 2018 (see Note 32).

The Group classified customers' deposit under noncurrent liabilities due to the expected long-term nature of these deposits. The portion of customers' deposit to be refunded within the next 12 months amounted to ₱23.4 million and ₱19.4 million as of December 31, 2020 and 2019, respectively, and are presented as part of "Trade and other payables" (see Note 14).



# 18. Decommissioning Liability

Decommissioning Liability includes the estimated costs to decommission, abandon and perform surface rehabilitation on the steam field assets at the end of their useful lives, and the best estimate of the expenditure required to settle the obligation to decommission power plant at the end of its lease term (see Note 11).

	2020	2019
Balances at beginning of year	P3,567,492	₱3,678,810
Change in accounting estimate (see Note 11)	1,158,166	(321,948)
Additions (see Note 11)	158,184	
Accretion of decommissioning liability (see Note 32)	124,191	210,630
Balances at end of year	₱5,008,033	₱3,567,492

The actual dismantling and removal cost could vary substantially from the above estimate because of new regulatory requirements, changes in technology, increased cost of labor, materials, and equipment or actual time required to complete all dismantling and removal activities. Adjustment, if any, to the estimated amount will be recognized prospectively as they become known and reliably estimable.

# 19. Equity

# a. Paid-in Capital (number of shares in disclosed figures)

	2020	2019
Capital Stock		
Authorized - ₱1 par value		
Common shares - 16,000,000,000 shares		
Preferred shares - 1,000,000,000 shares		
Issued		
Common shares - 7,358,604,307 shares	₱7,358,60 <b>4</b>	₱7,358,604
Additional Paid-In Capital	12,588,894	12,588,894
	₱19,947,498	₱19,947,498

On May 25, 2007, the Company listed with the PSE its 7,187,664,000 common shares with a par value of ₱1.00 to cover the initial public offering (IPO) of 1,787,664,000 common shares at an issue price of ₱5.80 per share. On March 17, 2008, the Company listed an additional 170,940,307 common shares, which it issued pursuant to a share swap agreement at the IPO price of ₱5.80 per share. The total proceeds from the issuance of new shares amounted to ₱10.37 billion. The Company incurred transaction costs incidental to the initial public offering amounting to ₱412.4 million, which is charged against "Additional paid-in capital" in the consolidated balance sheets.



As of December 31, 2020, 2019 and 2018, the Company has 598, 631 and 629 shareholders, respectively.

Preferred shares are non-voting, non-participating, non-convertible, redeemable, cumulative, and may be issued from time to time by the BOD in one or more series. The BOD is authorized to issue from time to time before issuance thereof, the number of shares in each series, and all the designations, relative rights, preferences, privileges and limitations of the shares of each series. Preferred shares redeemed by the Company may be reissued. Holders thereof are entitled to receive dividends payable out of the unrestricted retained earnings of the Company at a rate based on the offer price that is either fixed or floating from the date of the issuance to final redemption. In either case, the rate of dividend, whether fixed or floating, shall be referenced, or be a discount or premium, to market-determined benchmark as the BOD may determine at the time of issuance with due notice to the SEC.

In the event of any liquidation or dissolution or winding up of the Company, the holders of the preferred stock shall be entitled to be paid in full the offer price of their shares before any payment in liquidation is made upon the common stock.

There are no preferred shares issued and outstanding as of December 31, 2020 and 2019.

# b. Retained Earnings

As of December 31, 2020 and 2019, the Company has an appropriated retained earnings amounting to ₱33.66 billion with regard to the development and construction of power plants. The BOD has approved the appropriation of ₱11.90 billion, ₱13.16 billion and ₱20.90 billion on March 7, 2019, November 24, 2016 and November 27, 2014, respectively. On March 7, 2019, the BOD also approved the reversal of ₱12.30 billion retained earnings appropriation that was set up in 2014.

On March 8, 2018, the BOD approved the declaration of regular cash dividends of ₱1.39 a share (₱10.23 billion) to all stockholders of record as of March 22, 2018. These dividends were paid on April 12, 2018.

On March 7, 2019, the BOD approved the declaration of regular cash dividends of ₱1.47 a share (₱10.82 billion) to all stockholders of record as of March 21, 2019. These dividends were paid on April 5, 2019.

On March 6, 2020, the BOD approved the declaration of regular cash dividends of \$1.18 a share (\$8.68 billion) to all stockholders of record as of March 20, 2020. These dividends were paid on April 3, 2020.

On March 5, 2021, the BOD approved the reversal of a total of ₱13.60 billion appropriation of retained earnings.

To comply with the requirements of Section 43 of the Corporation Code, on March 5, 2021, the BOD approved the declaration of regular cash dividends of ₱0.85 a share (₱6.25 billion) to all stockholders of record as of March 19, 2021. The cash dividends are payable on March 31, 2021.



c. The balance of retained earnings includes the accumulated equity in net earnings of subsidiaries, associates and joint arrangement amounting to ₱65.96 billion and ₱57.57 billion as of December 31, 2020 and 2019, respectively. Such amounts are not available for distribution until such time that the Company receives the dividends from the respective subsidiaries, associates and joint arrangement (see Note 9).

# 20. Sale of Power

# Sale from Distribution of Power

- The Uniform Rate Filing Requirements on the rate unbundling released by the Energy Regulatory Commission (ERC) on October 30, 2001, specified that the billing for sale and distribution of power and electricity will have the following components: Generation Charge, Transmission Charge, System Loss Charge, Distribution Charge, Supply Charge, Metering Charge, the Currency Exchange Rate Adjustment and Interclass and Lifeline Subsidies. National and local franchise taxes, the Power Act Reduction (for residential customers) and the Universal Charge are also separately indicated in the customer's billing statements.
- 2. Pursuant to Section 43(f) of Republic Act (R.A.) No. 9136, otherwise known as the Electric Power Industry Reform Act of 2001 (EPIRA), and Rule 15, section 5(a) of its Implementing Rules and Regulations (IRR), the ERC promulgated the Distribution Wheeling Rates Guidelines on December 10, 2004. These were subsequently updated and released on July 26, 2006 as the Rules for Setting Distribution Wheeling Rates (RDWR) for Privately Owned Utilities entering Performance Based Regulation (PBR).

Details of the PBR regulatory period and the date of implementation of the approved rates are as follows:

	ELP	DI.P	VECO	SEZ
Current regulatory period  Date of implementation of approved	April 1, 2009 to March 31, 2013	July 1, 2010 to June 30, 2014	July 1, 2010 to June 30, 2014	October 1, 2011 to September 30, 2015
distribution supply and metering	May 1, 2009	August 1, 2010	August 1, 2010	November 26, 2011

The reset process for the Third Regulatory Period to adjust the previously approved distribution supply and metering charges were deferred due to the changes on PBR rules.

Through ERC Resolution No. 25 Series of 2016 dated July 12, 2016, the ERC adopted the Resolution Modifying the RDWR. Based on this Resolution, the Fourth Regulatory Period shall be as follows:

- (i) CLP: April 1, 2017 to March 31, 2021
- (ii) DLP and VECO: July 1, 2018 to June 30, 2022
- (iii) SEZ: October 1, 2019 to September 30, 2023

The reset process for the Fourth Regulatory Period has not started for all private DUs as the above-mentioned ERC rules have not been published, which is a condition for their effectivity.

Total sale from distribution of power amounted to ₱41.87 billion, ₱46.12 billion, and ₱44.88 billion in 2020, 2019 and 2018, respectively.



# Sale from Generation of Power and Retail Electricity

a. Energy Trading through the Philippine Wholesale Electricity Spot Market (WESM) Certain subsidiaries are trading participants and direct members under the generator sector of the WESM. These companies are allowed to access the WESM Market Management System through its Market Participant Interface (MPI). The MPI is the facility that allows the trading participants to submit and cancel bids and offers, and to view market results and reports. Under its price determination methodology as approved by the ERC, locational marginal price method is used in computing prices for energy bought and sold in the market on a per node, per hour basis. In the case of bilateral power supply contracts, however, the involved trading participants settle directly with their contracting parties.

Total sale of power to WESM amounted to ₱6.37 billion in 2020 and 2019 and ₱6.77 billion in 2018.

# b. Power Supply Agreements

 Power Supply Contracts assumed under Asset Purchase Agreement (APA) and IPP Administration Agreement

Revenue recognition for customers under the power supply contracts assumed under the APA and IPP Administration Agreements are billed based on the contract price which is calculated based on the pricing structure approved by the ERC. Rates are calculated based on the time-of-use pricing schedule with corresponding adjustments using the GRAM and the ICERA.

ii. Power Purchase/Supply Agreement and Energy Supply Agreement (PPA/PSA and ESA) Certain subsidiaries have negotiated contracts with NPC, Private Distribution Utilities, Electric Cooperatives and Commercial and Industrial Consumers referred to as PPA/PSA or ESA. These contracts provide a tariff that allows these companies to charge for capacity fees, fixed operating fees and energy fees.

# iii. Feed-in-Tariff (FIT)

Certain subsidiaries were issued a FIT Certificate of Compliance from the ERC which entitles them to avail the FIT rate. These subsidiaries also signed agreements with the National Transmission Corporation (NTC), the FIT administrator. These agreements enumerate the rights and obligations under the FIT rules and FIT-All guidelines, in respect to the full payment of the actual energy generation of the generator, at a price equivalent to the applicable FIT rate, for the entire duration of its FIT eligibility period.

Total sale of power under power supply agreements amounted to ₱42.64 billion, ₱46.78 billion, and ₱54.24 billion in 2020, 2019, and 2018, respectively.

c. Retail Electricity Supply Agreements (see Note 39i)
Certain subsidiaries have negotiated contracts with contestable customers. These contracts provide supply and delivery of electricity where capacity fees, fixed operating fees and energy fees are at fixed price/kwh or time of use.

Total sale of power under retail electricity supply agreements amounted to ₱16.48 billion, ₱22.81 billion, and ₱24.22 billion in 2020, 2019 and 2018, respectively.



### 21. Purchased Power

# Distribution

The Group's distribution utilities entered into contracts with NPC/PSALM and generation companies for the purchase of electricity, and into Transmission Service Agreements with NGCP for the transmission of electricity.

To avail of opportunities in the competitive electricity market, some of the Group's distribution utilities registered as direct participants of the WESM.

Total power purchases amounted to ₱19.98 billion, ₱21.81 billion, and ₱23.59 billion in 2020, 2019, 2018, respectively.

# Generation

Purchased power takes place during periods when power generated from power plants are not sufficient to meet customers' required power as stated in the power supply contracts. Insufficient supply of generated energy results from the shutdowns due to scheduled maintenance or an emergency situation. The Group purchases power from WESM to ensure uninterrupted supply of power and meet the requirements in the power supply contracts.

The Group entered into Replacement Power Contracts with certain related parties (see Note 31). Under these contracts, the Group supplies power to counterparties when additional power is needed. Correspondingly, when faced with energy shortfalls, the Group purchases power from counterparties.

Total purchased power amounted to ₱7.71 billion, ₱7.60 billion, ₱4.87 billion in 2020, 2019 and 2018, respectively.

# Retail Electricity Supply

AESI pays PSALM monthly generation payments using the formula specified in the IPP Administration Agreement. In October 2019, a compromise agreement with PSALM was effected, which includes the termination of supply and ₱125.0 million payment of AESI as termination fee.

The Group also purchases from WESM in order to supply its contestable customers. Total purchased power amounted to ₱3.72 billion, ₱6.43 billion, ₱7.55 billion in 2020, 2019 and 2018, respectively.

# 22. Cost of Generated Power

	2020	2019	2018
Fuel costs (see Note 7)	P19,650,746	₱29,394,773	₱29,423,01 <b>3</b>
Steam supply costs (see Note 35a)	2,974,511	5,008,607	5,227,807
Energy fees	565,676	694,696	646,317
Ancillary charges	225,916	360,095	355,260
Wheeling expenses	44,909	68,535	21,821
	₱23,461,858	₱35,526,706	₱35,674,218



# 23. General and Administrative

	2020	2019	2018
Personnel costs (see Note 25)	₱3,078,045	₱2,641,365	₱2,647,636
Taxes and licenses	1,270,078	1,680,928	1,496,779
Outside services (see Note 31)	1,110,416	1,031,326	1,132,345
Professional fees (see Note 31)	832,866	814,149	608,107
Provision for expected credit losses of	11.36.12	35,9315	200/201
trade receivables (see Note 6)	719,193	87,086	235,818
Repairs and maintenance	282,432	306,316	420,524
Corporate social responsibility (CSR)	200.00	-30-4-50-5	2019,131
(see Note 39)	231,208	299,595	308,918
Insurance	215,833	205,998	209,590
Information technology and			
communication	189,720	181,746	108,332
Transportation and travel (see Note 31)	141,427	206,861	230,658
Rent (see Notes 31 and 34)	72,463	44,916	224,758
Advertisements	42,294	33,798	41,768
Training	36,292	156,027	70,080
Entertainment, amusement and			
recreation	34,143	40,916	39,689
Guard services	18,577	25,570	2,960
Market service and administrative fees	3,397	_	30,818
Freight and handling	3,130	4,264	2,343
Gasoline and oil	452	1,020	1,631
Supervision and regulatory fees	-	584	797
Others	381,407	392,901	374,961
	₱8,663,373	₱8,155,366	₱8,188,512

<sup>&</sup>quot;Others" include host community-related expenses, provision for probable losses, claims conversion costs and utilities expenses.



# 24. Operations and Maintenance

	2020	2019	2018
Repairs and maintenance	₱2,208,522	₱2,076,988	₱1,659,288
Taxes and licenses	1,818,853	1,167,990	861,626
Personnel costs (see Note 25)	1,633,451	1,586,624	1,781,283
Outside services	1,479,641	1,276,255	974,425
Insurance	1,439,804	787,983	752,425
Materials and supplies (see Note 7)	287,717	275,814	201,903
Transportation and travel	73,479	104,858	37,444
Rent (see Note 34)	29,338	11,980	171,989
Fuel and lube oil (see Note 7)	18,111	77,880	84,806
	₱8,988,916	P7,366,372	₱6,525,189

# 25. Personnel Costs

	2020	2019	2018
Salaries and wages	₱3,969,607	₱3,105,859	₱3,798,218
Employee benefits (see Note 26)	741,889	1,122,130	630,701
	₱ <b>4,711,49</b> 6	₱4,227,989	₱4,428,919

# 26. Pension Benefit Plans

Under the existing regulatory framework, RA 7641, otherwise known as *The Retirement Pay Law*, requires a provision for retirement pay to qualified private sector employees in the absence of any retirement plan in the entity. It further states that the employees' retirement benefits under any collective bargaining and other agreements shall not be less than those provided under the law. The law does not require minimum funding of the plan.

The Company and its subsidiaries have funded, non-contributory, defined retirement benefit plans ("Plan") covering all regular and full-time employees and requiring contributions to be made to separately administered funds. The retirement benefit fund ("Fund") of each subsidiary is in the form of a trust being maintained and managed by AEV, under the supervision of the Board of Trustees (BOT) of the Plan. The BOT, whose members are also corporate officers, is responsible for the investment of the Fund assets. Taking into account the Plan's objectives, benefit obligations and risk capacity, the BOT periodically defines the investment strategy in the form of a long-term target structure.

The following tables summarize the components of net benefit expense recognized in the consolidated statements of income and the funded status and amounts recognized in the consolidated balance sheets for the respective plans.



Net benefit expense (recognized as part of personnel costs under operations and maintenance and general and administrative expenses):

	2020	2019	2018
Current service cost	<b>₱194,202</b>	₱179,269	P189,906
Net interest cost	18,731	5,012	15,379
Past service cost	18,026	(1,975)	(9,564)
	₱230,959	₱182,306	₱195,721

Remeasurement effects to be recognized in other comprehensive income:

	2020	2019	2018
Actuarial gain (losses) due to:			
Changes in financial assumptions	(₱235,343)	(₱145,431)	₱61,493
Changes in demographic assumptions Return on assets excluding amount	99,079	31,693	34,416
included in net interest cost	(278,058)	(18,050)	(96,856)
Experience adjustments	(50,244)	(82,122)	15,705
	(9464,566)	(\$213,910)	₱14,758

# Net pension assets

	2020	2019
Fair value of plan assets	₱128,558	₱342,117
Present value of the defined benefit obligation	(78,148)	(273,908)
	₱50,410	₱68,209

# Net pension liabilities

	2020	2019
Present value of the defined benefit obligation	₱2,550,134	₱2,138,190
Fair value of plan assets	(2,256,048)	(1,712,143)
	P294,086	₱426,047



# Changes in the present value of the defined benefit obligation are as follows:

	2020	2019
At January 1	₱2,412,098	₱2,177,176
Net benefit expense:		
Current service cost	194,202	179,269
Net interest cost	118,744	129,804
Past service cost	18,026	(1,975)
	330,972	307,098
Benefits paid from retirement fund	(204,157)	(271,204)
Benefits paid from operating funds	(95,233)	-
Foreign exchange translation differences	(2,028)	-
Transfers and others	122	3,168
Remeasurements in other comprehensive income: Actuarial losses (gains) due to:		
Experience adjustments	50,244	82,122
Changes in demographic assumptions	(99,079)	(31,693)
Changes in financial assumptions	235,343	145,431
	186,508	195,860
At December 31	₱2,628,282	₱2,412,098

# Changes in the fair value of plan assets are as follows:

	2020	2019
At January 1	P2,054,260	₱2,059,296
Contribution by employer	712,423	156,252
Interest income included in net interest cost	100,013	124,792
Fund transfer from affiliates	122	3,174
Foreign exchange translation differences Return on assets excluding amount included in	3	110
net interest cost	(278,058)	(18,050)
Benefits paid	(204,157)	(271,204)
At December 31	P2,384,605	₱2,054,260



Changes in net pension liability recognized in the consolidated balance sheets are as follows:

	2020	2019
At January 1	P357,838	₱117,880
Retirement expense during the year	230,959	182,306
Transfers and others		(6)
Benefits paid from operating funds	(95,233)	-
Contribution to retirement fund	(712,423)	(156,252)
Actuarial loss recognized during the year	464,566	213,910
Foreign exchange translation differences	(2,031)	
At December 31	₱243,676	₱357,838

The fair value of plan assets by each class as at the end of the reporting period are as follows:

	2020	2019
Cash and fixed-income investments	9-	₱473,840
Financial assets at FVOCI	1,096,076	715,814
Financial assets at amortized cost	1,116,973	394,522
Financial assets at FVTPL	58,342	-
Equity instruments:		
Financial Institution	28,268	31,551
Power	97,085	145,155
Holding	140,144	147,253
Others	(152,282)	146,125
	2,384,606	1,580,420
Fair value of plan assets	P2,384,606	₱2,054,260

All equity instruments held have quoted prices in active market. The remaining plan assets do not have quoted market prices in active market.

The plan assets are diverse and do not have any concentration risk.

The BOT reviews the performance of the plans on a regular basis. It assesses whether the retirement plans will achieve investment returns which, together with contributions, will be sufficient to pay retirement benefits as they fall due. The Group also reviews the solvency position of the different member companies on an annual basis and estimates, through the actuary, the expected contribution to the Retirement plan in the subsequent year.

The principal assumptions used in determining pension benefit obligations for the Group's plans are shown below:

	2020	2019	2018
Discount rates	2.75%-4.87%	4.36%-6.0%	4.87%-8.18%
Salary increase rates	6.00%	6.00%	7.00%



The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the defined benefit obligation as of December 31, 2020, assuming if all other assumptions were held constant:

	Increase (decrease) in basis points	Effect on defined benefit obligation
Discount rates	100	( <del>\$</del> 124,887)
	(100)	144,856
Future salary increases	100	148,583
	(100)	(130,835)

The Group's defined benefit pension plans are funded by the Company and its subsidiaries.

The Group expects to contribute P177.1 million to the defined benefit plans in 2021. The average durations of the defined benefit obligation as of December 31, 2020 and 2019 are 7.16 to 22.90 years and 7.0 to 22.02 years, respectively.

# 27. Other Income (Expense) - Net

2020	2019	2018
₱754,108	P1,130,743	(₱2,055,085)
447,703	536,856	508,492
142,013	170,640	142,363
115,829	126,842	_
31,586	67,854	42,290
-	(31,431)	(50,922)
	W. 420-24	73,10,10
(88,227)	(304,631)	(292,799)
(7,240)	245,489	(847,619)
3,532,791	1,541,025	1,260,969
P4,928,563	₱3,483,387	(₱1,292,311)
	P754,108 447,703 142,013 115,829 31,586 — (88,227) (7,240) 3,532,791	₱754,108       ₱1,130,743         447,703       536,856         142,013       170,640         115,829       126,842         31,586       67,854         —       (31,431)         (88,227)       (304,631)         (7,240)       245,489         3,532,791       1,541,025

Included in "Net foreign exchange gain (loss)" are the net gains and losses relating to currency forward transactions (see Note 33).

Reversal of (impairment) losses on property, plant and equipment, goodwill and other assets includes:

 The income from the 2019 recovery of a certain Aseagas asset previously impaired in 2017 amounting to ₱245.5 million.



 This includes the ₱486.5 million net book value of the Bajada Power Plant which was fully impaired when it ceased operations in 2018 and the loss of ₱282.3 million from recognizing the recoverable amount of transmission assets which were classified as property held for sale.

"Others" include insurance claims from plant outages of TSI of ₱1.8 billion and liquidating damages from contractor due to the delay of the completion of TVI's power plant of ₱611.0 million in 2020, reversal of APRI and TLI's liability to PSALM pertaining to GRAM/ICERA collection of ₱924.0 million in 2019 and income arising from the proceeds from claims of liquidating damages from contractor due to the delay of the completion of PEC's power plant amounting to ₱340.7 million in 2018. "Others" also include non-recurring items like sale of scrap and sludge oil, and reversal of provisions.

# 28. Income Tax

The provision for income tax account consists of:

	2020	2019	2018
Current:			
Corporate income tax	₱4,622,91 <b>3</b>	<b>\$3,460,636</b>	P3,713,410
Final tax	101,856	221,149	143,714
	4,724,769	3,681,785	3,857,124
Deferred	1,337,143	(466,287)	(931,501)
	₱6,061,912	₱3,215,498	₱2,925,623

A reconciliation between the statutory income tax rate and the Group's effective income tax rates follows:

	2020	2019	2018
Statutory income tax rate	30.00%	30,00%	30.00%
Tax effects of:			
Unrecognized deferred income tax	16.03%	3.53%	1.97%
Nondeductible interest expense	11.53%	6.43%	5.77%
Nondeductible depreciation expense	3.12%	1.42%	1.18%
Deductible lease payments  Nontaxable equity in net earnings of	(23.85%)	(11.53%)	(9.57%)
associates	(3.84%)	(4.89%)	(4.61%)
Income under income tax holiday Interest income subjected to final tax	(1.98%)	(7.41%)	(11.90%)
at lower rates - net	(0.73%)	(1.57%)	(0.89%)
Others	(1.24%)	(2.23%)	(1.63%)
	29.04%	13.75%	10.32%



Deferred income taxes of the companies in the Group that are in deferred income tax assets and liabilities position consist of the following at December 31:

	2020	2019
Net deferred income tax assets:		
Allowances for impairment and probable losses	₱378,315	₱329,278
Net income from commissioning Difference between the carrying amount of	1,483,220	1,536,161
nonmonetary assets and related tax base	(724,052)	(1,299,507)
Unrealized foreign exchange loss (gain)	(383,227)	372,732
Net operating loss carryover (NOLCO)	197,296	1,298,227
Pension asset (liability):		
Unamortized contributions for past service	70,685	34,923
Recognized in other comprehensive income	47,182	20,662
Recognized in statements of income	29,319	25,609
Unamortized streetlight donations capitalized	_	(685
Unamortized customs duties and taxes capitalized Net provision for rehabilitation and restoration.	(53,161)	(47,626
costs	624,875	427,114
Others	(131,432)	89,422
Net deferred income tax assets	₱1,539,020	₱2,786,310
	2020	2019
Net deferred income tax liabilities:		
Unamortized franchise	₱744,193	P771,532
Fair value adjustments of property, plant and	Stausa	Dec. 26
equipment	135,615	137,740
Unrealized foreign exchange gains	24,739	2,749
Unamortized customs duties and taxes capitalized	5,348	5,618
Pension asset (liability):		
Recognized in other comprehensive income	(106,231)	147,884
Recognized in statements of income	76,320	(168,678
Unamortized past service cost	(31,039)	(35,972
Allowances for impairment and probable losses	(71,006)	(22,934
Others	(32,725)	10,532

In computing for deferred income tax assets and liabilities, the rates used were 30% and 10%, which are the rates expected to apply to taxable income in the years in which the deferred income tax assets and liabilities are expected to be recovered or settled and considering the tax rate for renewable energy (RE) developers as allowed by the Renewable Energy Act of 2008 (see Note 39j).



No deferred income tax assets were recognized on the Group's NOLCO and MCIT amounting to ₱18.5 billion and ₱61.5 million, respectively, as of December 31, 2020 and ₱7.8 billion and ₱67.7 million, respectively, as of December 31, 2019, since management expects that it will not generate sufficient taxable income and income tax payable in the future that will be available to allow all of the deferred income tax assets to be utilized.

There are no income tax consequences to the Group attaching to the payment of dividends to its shareholders.

# 29. Earnings Per Common Share

Earnings per common share amounts were computed as follows:

		2020	2019	2018
Ne	et income attributable to equity			
a.	holders of the parent	₱12,577,676	₱17,322,677	₱21,707,603
W	eighted average number of common			
b.	shares issued and outstanding	7,358,604,307	7,358,504,307	7,358,604,307
Earr	nings per common share (a/b)	P1.71	P2.35	₱2.95

There are no dilutive potential common shares for the years ended December 31, 2020, 2019 and 2018.

# 30. Operating Segment Information

Operating segments are components of the Group that engage in business activities from which they may earn revenues and incur expenses, whose operating results are regularly reviewed by the Group's CODM to make decisions about how resources are to be allocated to the segment and assess their performances, and for which discrete financial information is available.

For purposes of management reporting, the Group's operating businesses are organized and managed separately according to services provided, with each segment representing a strategic business segment. The Group's identified operating segments, which are consistent with the segments reported to the BOD, which is the Group's CODM, are as follows:

- "Power Generation" segment, which is engaged in the generation and supply of power to various customers under power supply contracts, ancillary service procurement agreements and for trading in WESM;
- "Power Distribution" segment, which is engaged in the distribution and sale of electricity to the end-users; and
- "Parent Company and Others", which includes the operations of the Company, retail electricity
  sales to various off takers that are considered to be eligible contestable customers (see Note 39)
  and electricity related services of the Group such as installation of electrical equipment.



Set out below is the disaggregation of the Group's revenue from contracts with customers:

## 2020

	Power Generation	Power Distribution	Parent and Others	Total
Revenue from power supply contracts	₱42,639,028	-	-	P42,639,028
Revenue from distribution services	-	41,872,331	_	41,872,331
Revenue from retail electricity sales		-	16,476,713	15,476,713
Revenue from non-power supply contracts	9,111,632	-	-	9,111,632
Revenue from technical and management services	-	-	276,945	276,945
	<b>₽51,750,660</b>	P41,872,331	P16,753,658	P110,376,649

#### 2019

	Power Generation	Power Distribution	Parent and Others	Total
Revenue from power supply contracts	P46,783,955	₽—	₽—	P46,783,955
Revenue from distribution services	-	46,120,403	-	46,120,403
Revenue from retail electricity sales	-	-	22,805,450	22,805,450
Revenue from non-power supply contracts	9,111,632		-	9,111,632
Revenue from technical and management services		-	813,717	813,717
	₱55,895,587	<b>₽</b> 46,120,403	<del>9</del> 23,619,167	P125,635,157

# 2018

	Power Generation	Power Distribution	Parent and Others	Total
Revenue from power supply contracts	₱54,237,387	<b>p</b> _	₽	₱54,237,387
Revenue from distribution services	-	44,880,546	-	44,880,546
Revenue from retail electricity sales	=	-	24,216,767	24,216,767
Revenue from non-power supply contracts	7,617,298	-	-	7,617,298
Revenue from technical and management services	_	=	620,086	620,086
	<del>#</del> 61,854,685	944,880,546	<b>#24,836,853</b>	₱131,572,084

The revenue from contracts with customers is consistent with the revenue with external customers presented in Segment Information.

The Group has only one geographical segment as all of its assets are located in the Philippines. The Group operates and derives principally all of its revenue from domestic operations. Thus, geographical business information is not required.

Management monitors the operating results of its segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment revenue and segment expenses are measured in accordance with PFRS. The presentation and classification of segment revenue and segment expenses are consistent with the consolidated statements of income. Interest expense and financing charges, depreciation and amortization expense and income taxes are managed on a per segment basis.



The Group has inter-segment revenues in the form of management fees as well as inter-segment sales of electricity which are eliminated in consolidation. The transfers are accounted for at competitive market prices on an arm's-length transaction basis.

Segment assets do not include deferred income tax assets, pension asset and other noncurrent assets. Segment liabilities do not include deferred income tax liabilities, income tax payable and pension liability. Capital expenditures consist of additions of property, plant and equipment and intangible asset - service concession rights. Adjustments as shown below include items not presented as part of segment assets and liabilities.

Revenue is recognized to the extent that it is probable that economic benefits will flow to the Group, and that the revenue can be reliably measured. Sale of power to Manila Electric Company (MERALCO) accounted for 10%, 22%, and 22% of the power generation revenues of the Group in 2020, 2019, and 2018 respectively.

Financial information on the operations of the various business segments are summarized as follows:

# 2020

FOED					
			Parent		
	Power	Power	Company/	Eliminations and	
	Generation	Distribution	Others	adjustments	Consolidated
REVENUE					- 10 - 10 A
External	951,750,660	P41,872,331	P16,753,658	P-	P110,376,649
Inter-segment	22,896,433	1,118,499	1,031,354	(25,046,286)	
Total Revenue	P74,647,093	P42,990,830	₱17,785,012	(P25,046,285)	P110,376,649
Segment Results	P21,444,970	<b>94,946,100</b>	P488,817	P-	₱26,879,887
Unallocated corporate income - net	3,486,054	841,667	600,842	-	4,928,563
INCOME FROM OPERATIONS	24,931,024	5,787,767	1,089,659	-	31,808,450
Interest expense and other financing	- Carlotte				
costs	(10,536,420)	(693,525)	(3,023,583)	-	(14,253,528)
Interest income	397,880	48,408	206,788	~	653,076
Share in net earnings of associates and					
joint ventures	2,454,530	198,142	15,066,479	(15,044,015)	2,675,135
Provision for income tax	(4,413,334)	(1,397,825)	(250,753)	- W W D	(6,051,912)
NET INCOME	<b>₱12,833,680</b>	P3,942,967	P13,088,590	(915,044,015)	P14,821,222
OTHER INFORMATION					
Investments	P60,520,910	P928,495	P170,100,955	(P169,742,086)	P61,808,274
Capital Expenditures	₱2,821,303	P2,628,493	₱20,706	P-	<del>9</del> 5,470,502
Segment Assets	<b>\$287,225,921</b>	P33,915,449	P207,799,057	(*131,015,309)	P397,925,118
Segment Liabilities	P173,334,124	P27,599,412	P75,498,129	(913,091,620)	P263,340,045
Depreciation and Amortization	P9,684,189	P1,098,103	P46,054	₱145,018	P10,973,364



# 

2012					
	Power Generation	Pawer Distribution	Parent Company/ Others	Eliminations and	Consolidated
REVENUE	Generation	SISTRIBUTION	Others	Adjustments	Consolidated
External	<del>\$</del> 55,895,587	P46,120,403	P23,619,167	p_	¥125,635,157
inter-segment	28,485,698	1,327,759	2,911,436	(32,722,893)	(123,033,43)
Total Revenue	₱84,379,285	₱47,448,16Z	₱26,530,603	(932,722,893)	₱125,635,157
Segment Results	P21,830,533	<b>⇒</b> 5,885,145	<b>\$1,140,196</b>	P	P28,855,874
Unallocated corporate income inci-	2,406,999	955,784	119,604	~	3,483,387
NCOME FROM OPERATIONS	24,237,532	5,841,929	1,259,800	~	32,339,261
interest expense and other financing					
costs	(10,957,821)	(507,019)	(2,582,806)	-	(14,047,648)
Interest income	943,542	41,972	305,189	S-	1,291,703
Share in net earnings of associates and					
joint ventures	3,648,999	164,080	19,003,726	(19,002,843)	3,813,962
Provision for income tax	(1,230,697)	(1,742,500)	(242,301)		(3,215,498)
NETINCOMÉ	P16,641,555	₱4,798,462	₱17,744,608	(#19,002,843)	P20,181,782
OTHER INFORMATION	TIPPER				
Investments	<b>#</b> 59,646,763	₱881,812	₱161,528,818	(\$161,201,414)	₱60,855,979
Capital Expenditures	₱5,237,592	<b>\$3,319,554</b>	P31,393	p_	P9,588,539
Segment Assets	#298,890,572	₱33,688,098	₱191,593,277	(₱114,102,390)	P410,469,357
Segment Liabilities	P190,812,375	P27,267,433	₱71,179,680	(#12,433,142)	P276,826,346
Depreciation and Amortization	₱8,894,3 <b>0</b> 3	₱1,010,396	#37,397	₱153,599	P9,895,695

# 

			Parent		
	Power	Powe*	Company/	Eliminations and	
	Generation	Distribution	Others	Adjustments	Consolidated
REVENUE		A TOTAL ACTION			
External	₱61,854,685	944,880,546	₱24,836,853	p-	P131,572,084
Inter-segment	23,725,675	1,518,792	3,041,129	(28,285,596)	
Total Revenue	₱85,580,360	<b>*</b> 46,399,338	P27,877,982	(928,285,596)	P131,572,084
Segment Results	P27,643,753	P6.039,597	P2,813,332	<b>b</b> -	₱36,496,682
Unallocated corporate income - net	(1,611,364)	425,911	(110,858)	-	(1,292,311)
NCOME FROM OPERATIONS	26,032,389	6,459,508	2,702,474	-	35,204,371
interest expense and other financing					(77)
costs	(10,178,990)	(370,814)	(1,532,354)		(12,082,158)
Interest income	574,737	47,394	257,954	-	880,085
Share in net earnings of associates and					2744161
Jaint ventures	4,152,912	168,307	22,444,396	(22,408,790)	4,356,825
Provision for income tax	(459,775)	(1,681,315)	(784,533)		(2,925,623)
NET INCOME	₱20,121,273	P4,633,080	P23,087,937	( <del>2</del> 22,408,790)	P25,433,500
OTHER INFORMATION					
Investments	P33,119,798	₱857,368	P133,369,580	(#133,D35,182)	P34,311,564
Capital Expenditures	₱5,973,352	₱2,542,276	P15,155	p_	P8,630,783
Segment Assets	₱280,845,233	P32,008,694	₱170,041,730	(\$93,233,481)	₱389,662,176
Segment Liabilities	P185,274,861	<b>\$25,093,441</b>	₱55,420,889	(#12,703,682)	P253,085,509
Depreciation and Amortization	<del>9</del> 7,511,495	<b>*988,911</b>	P24,537	P156,460	P8,681,403



# 31. Related Party Disclosures

Parties are considered to be related if one party has the ability to control, directly or indirectly, the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entities.

The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions.

The Group enters into transactions with its parent, associates, joint ventures and other related parties, principally consisting of the following:

- The Company provides services to certain affiliates, associates and joint ventures such as technical and legal assistance for various projects and other services.
- b. Energy fees are billed by the Group to related parties and the Group also purchased power from associates and joint ventures, arising from the following:
  - PPA/PSA or ESA (Note 20)
  - Replacement power contracts (Note 21)
- c. AEV provides human resources, internal audit, legal, treasury and corporate finance services, among others, to the Group and shares with the member companies the business expertise of its highly qualified professionals. Transactions are priced based on agreed rates, and billed costs are always benchmarked to third party rates. Service level agreements are in place to ensure quality of service. This arrangement enables the Group to maximize efficiencies and realize cost synergies. These transactions result to professional and technical fees paid by the Group to AEV (see Note 23).
- d. Aviation services are rendered by AAI, an associate, to the Group.
- Lease of commercial office units by the Group from Cebu Praedia Development Corporation (CPDC) and Aboitizland, Inc. and subsidiaries. CPDC and Aboitizland, Inc. are subsidiaries of AEV.
- Aboltiz Construction, Inc. (ACI), a wholly owned subsidiary of ACO, rendered its services to the Group for various construction projects.
- g. LEZ entered into a Concession Agreement with Lima Land, Inc. (LLI) for which it is entitled to the exclusive right to distribute and supply electricity to LLI's locators.
- Interest-bearing advances from AEV and subsidiaries availed by the Group. The annual interest rates are determined on arm's length basis.
- Cash deposits with Union Bank of the Philippines (UBP) earn interest at prevailing market rates (see Note 5). UBP is an associate of AEV.



j. The Company obtained Standby Letter of Credit (SBLC) and is acting as surety for the benefit of certain associates and joint ventures in connection with loans and credit accommodations. The Company provided SBLC for STEAG, CEDC, and SNAP B in the amount of \$900.0 million in 2020, \$958.3 million in 2019 and \$1.02 billion in 2018.

The above transactions are settled in cash.

The consolidated balance sheets and consolidated statements of income include the following significant account balances resulting from the above transactions with related parties:

a. Revenue - Technical, management and other fees

		Revenue		Rece	ivable		
	2020	2019	2018	2020	2019	Terms	Conditions
AEV and subsidiaries							
Apo Agua							
infrastructura,						30-day;	Unsecured;
INC.	₱13,587	\$24,545	P-	P-	P24,194	interest-free	nolmpairment
Aboitiz InfraCapital,		25-2-4			10000	30-day;	Unsecured;
ind.	777	1,055	-	-	281	interest-free	noimpairment
Associates and joint							
ventures							
						30-day;	Unsecured;
SFELAPCO.	108,838	105,760	132,623	-	57,440	interest-free	noimpairment
						30 day;	Unsecured;
CEDC	88,445	74,074	71,880	5,861	24,615	interest-free	noimpairment
		1 4 500		1 342.124		30-day;	Unsecured;
GNPD	39,884	41,768	42,360	3,112	3,441	interest-free	nolmpairment
	0.41.19				247.00	30-day;	Unsecured:
SNAP M	6,596	-	0-	-	_	Interest-free	nolmpairment
						30-day;	Unsecured:
SNAP B	6,596			-	-	interest-free	nalmpairment
1.5.	P264,923	P248,202	P246,863	P8,973	₱109,971		

# b. Revenue - Sale of power

			Rece	ivable			
	2020	2019	2018	2020	2019	Terms	Conditions
AEV and subsidiories			-				
Pilmico Foods						30-day;	Unsecured;
Corporation	P140,741	₽203,398	₱165,121	P10,637	₱19,85C	interest-free	nolmpairment
	1 - 10 - 10 - 10		2.1.4.4.00		A. C894C.	30-day;	Unsecured:
Lima Land, Inc.	22,438	9,842	47,947	4,242	2,709	interest-free	noimpairment
Lima Water						30-day;	Unsecured;
Corporation	18,772	-	1,943	1,664	-	interest-free	noimpairment
Aboitizland, Inc. and						30-day;	Unsecured)
subsidiaries	14,202	-	14,588	1,335	-	interest-free	nolmpairment
Cebu Industrial Park						30-day:	Unsecured:
Developer's, Inc.	2,640	2,540	2,640	5	156	interest-free	noimpairment

(Forward)



	Revenue Rece		ivable				
	2020	2019	2018	2020	2019	Terms	Conditions
Associates and joint ventures							
						30-day;	Unsecured;
SFELAPCO	P2,351,358	P2,655,153	₽2,290,390	P171,663	F227,478	interest-free	nolmpairment
						30-day;	Unsecured;
GNPD	1,882,942	37,212	_	150,872	-	interest-free	noimoairment
						30-day;	Unsecured;
MEC	764,862	312,055	100	128,612	44,017	interest-free	noimpairment
						30-day;	Unsecured;
SNAP M	7,355	22,802	9,193	1	-	interest-free	nolmpairment
						30-day:	Unsecured;
SNAP RES	4-1	28,983	19,442	_	1	interest-free	nolmpairment
Other related parties Republic Cement & Building							
Materials, Inc. (an						30-day;	Unsecured;
associate of AEV)	1,509,512	1,295,957	1,341,456	33,028	52,320	interest-free	noimpairment
Tsuneishi Heavy Industries Cebu, Inc. (a Joint venture of ACO	2,500,022	1,630,33	2,342,420	13,020	34,320	interest in the	поправтеля
and Tsuneishi						30-day;	Unsecured:
Group)	30,662	165,254	351,945	0-0	2	interest-free	noimpairmens
Aboitiz Construction	2.00		10.4			30-cay;	Unsecured;
International, Inc.	-	_	11,218	A.		interest-free	noimpairment
	P6,745,534	P4,733,196	₱4,256,884	P502,053	₱346,533		

# c. Cost of purchased power

Purchases			Pay	able		
2020	2019	2018	2020	2019	Terms	Condition
					30-day:	
P3,955,490	P3,619,999	P4,196,052	P330,478	P339,494	interest-free	Unsecured
7.504.145					30-day;	
94,730	109,142	110,432	7,745	8,012	Interest-free	Unsecured
				-	30-day;	
30,002	-	14,287	-	-	Interest free	Unsecured
P4,080,222	₱3,729,141	<b>*</b> 4,320,771	P338,223	₱347,506		
	₱3,955,490 94,730 30,002	2020 2019  P3,955,490 P3,619,999  94,730 109,142  30,002 —	2020 2019 2018  P3,955,490 P3,619,999 P4,196,052  94,730 109,142 110,432  30,002 — 14,287	2020 2019 2018 2020  P3,955,490 P3,619,999 P4,196,052 P330,478  94,730 109,142 110,432 7,745  30,002 — 14,287 —	2020         2019         2018         2020         2019           P3,955,490         P3,619,999         P4,196,052         P330,478         P339,494           94,730         109,142         110,432         7,745         8,012           30,002         —         14,287         —         —	2020 2019 2018 2020 2019 Terms  30-day:  P3,955,490 P3,619,999 P4,196,052 P330,478 P339,494 interest-free 30-day: 94,730 109,142 110,432 7,745 8,012 interest-free 30-day; 30,002 — 14,287 — interest free



# d. Expenses

		Purchases/Expenses		Fay	yable			
	Nature	2020	2019	2018	2020	2019	Terms	Condition
Ultimate Parent								
	Professional						30-day;	
ACO	fees	P1,415	P1,663	₩9,105	P723	P1,309	interest-	Unsecured
AEV and subsidiaries								
	Professional and Technical						30-day; interest-	
AEV	fees	526,488	591,310	487,770	5,228	91,168	free	Unsecured
Lima Land,	Concession						30-day;	
Inc.	fees	77,365	78,515	57,044	815	5,378	Interest-	Unsecured
	Aviation						30-day;	
AAI	Services	49,416	55,537	46,217	-	10,847	interest-	Unsecured
						4.6.4.4	30-day;	
CPDC	Rental	35,927	34,862	26,939	-	-	interest-	Unsecured
							30-day;	
AEV	Rental	411	2,213	-	_	-	interest-	Unsecured
Abaitizland,							30-day;	
Inc. and							Interest-	
subsidiaries.	Rental	306	280	258	-	_	free	Unsecured
	Professional							
	and Technical							
CPDC	fees	-	64	- 4		_		
		P691,328	P764,445	P637,333	P7,766	₱108,702		

# e. Capitalized construction and rehabilitation costs

	Purchases			Payable			
	2020	2019	2018	2020	2019	Terms	Condition
Other related party						A. L.	
ACI	<del>9</del> 271,383	P458,564	#399,105	P2,137	<del>\$</del> 212,358	30-day; interest-free	Unsecured

# f. Temporary advances

Interest Expense			Payable			
2020	2019	2018	2020	2019	Terms	Condition
					Promissory note:	
P301	P17,919	₱22,390	₱26,413	₱607,620	interest-bearing	Unsecured
	2020	2020 2019	2020 2019 2018	2020 2019 2018 2020	2020 2019 2018 2020 2019	2020 2019 2018 2020 2019 Terms  Promissory note;



# g. Cash deposits and placements with UBP

	3	nterest Income		Dutstand	ing Balance		
	2020	2019	2018	2020	2019	Terms	Condition
TPI and subsidiaries	<b>#34,645</b>	P67,184	<b>9</b> 269,597	P3,070,469	<b>≱</b> 4,644,453	90 days or less; Interest bearing	No impairment
Company	38,983	106,743	67,982	5,820,099	22,806	90 days or less; interest-bearing	No impairment
ARI and subsidiaries	24,991	40,802	71,685	2,168,146	1,708,116	90 days or less; interest-bearing	No impairment
VECO	17,630	10,144	2,304	338,969	988,027	90 days or less; interest-bearing	No impairment
DLP	15,401	3,025	1,564	327,256	122,147	90 days or less; interest-bearing	No Impairment
CPPC	5,365	11,710	5,234	355,354	607,526	90 days or less; interest-bearing	No impairment
AESI	4,569	15,026	9,556	1,200,315	855,115	90 days or less; interest-bearing	No impairment
Al.	3,042	15,332	7,091	785,066	729,907	90 days or less; interest-bearing	No impairment
5EZ	1,305	262	176	79,167	4,044	90 days or less; interest-bearing	No impairment
EAUC	1,294	5,740	3,937	167,267	212,010	90 days or less; interest-bearing	No impairment
CLP	1,212	402	157	35,889	3,025	90 days or less; interest-bearing	No impairment
LEZ	1,049	41	2,635	44,185	27,872	90 days or less; interest bearing	No impairment
PF)	811	888	121	69,666	175,572	90 days or less; interest-bearing	No impairment
MEZ	581	311	153	29,020	3,145	90 days or less; interest-bearing	No impairment
BEZ	575	205	156	14,514	2,515	90 days or less; interest-bearing	No impairment
MVEZ	416	35	-	56,026	32,290	90 days or less; interest-bearing	No impairment
CIPI	-	=	-	-	200	90 days or less; interest-bearing	No impairment
MHSC:	-	-	- 2	-	49	90 days or less; interest-bearing	No impairment
SACASUN	i	_	2	885	178	90 days or less; Interest-bearing	No impairment
APlot	1		- 3		105	90 days or less: interest-bearing	No impairment
	P151,870	₱277,850	P442,344	<b>\$14,562,293</b>	<b>#10,140,102</b>		

The Company's Fund is in the form of a trust being maintained and managed by AEV. In 2020 and 2019, other than contributions to the Fund, no transactions occurred between the Company or any of its direct subsidiaries and the Fund.



Compensation of BOD and key management personnel of the Group follows:

	2020	2019	2018
Short-term benefits	₱385,431	₱456,844	₱439,859
Post-employment benefits	18,392	30,616	25,998
	₱403,823	₱487,460	₱465,857

### 32. Financial Risk Management Objectives and Policies

The Group's principal financial instruments comprise cash and cash equivalents and long-term debts. The main purpose of these financial instruments is to raise finances for the Group's operations. The Group has various other financial instruments such as trade and other receivables, short-term loans, trade and other payables, lease liabilities, long-term obligation on power distribution system and customers' deposits, which generally arise directly from its operations.

The Group also enters into derivative transactions, particularly foreign currency forwards, to economically hedge its foreign currency risk from foreign currency denominated liabilities and purchases (see Note 33).

#### Risk Management Structure

The BOD is mainly responsible for the overall risk management approach and for the approval of risk strategies and principles of the Group.

#### Financial risk committee

The Financial Risk Committee has the overall responsibility for the development of risk strategies, principles, frameworks, policies and limits. It establishes a forum of discussion of the Group's approach to risk issues in order to make relevant decisions.

#### Treasury service group

The Treasury Service Group is responsible for the comprehensive monitoring, evaluating and analyzing of the Group's risks in line with the policies and limits.

The main risks arising from the Group's financial instruments are interest rate risk, credit risk, liquidity risk, commodity price risk and foreign exchange risk.

#### Liquidity risk

Liquidity risk is the risk of not meeting obligations as they become due because of the inability to liquidate assets or obtain adequate funding. The Group maintains sufficient cash and cash equivalents to finance its operations. Any excess cash is invested in short-term money market placements. These placements are maintained to meet maturing obligations and pay any dividend declarations.

In managing its long-term financial requirements, the Group's policy is that not more than 25% of long-term borrowings should mature in any twelve-month period. 10.9% and 6.92% of the Group's debt will mature in less than one year as of December 31, 2020 and 2019 respectively. For its short-term funding, the Group's policy is to ensure that there are sufficient working capital inflows to match repayments of short-term debt.



The financial assets that will be principally used to settle the financial liabilities presented in the following table are from cash and cash equivalents amounting to ₱38.7 billion and ₱37.4 billion as of December 31, 2020 and 2019, respectively, and trade and other receivables amounting to ₱23.5 billion and ₱23.9 billion as of December 31, 2020 and 2019, respectively. Cash and cash equivalents can be withdrawn anytime while trade and other receivables are expected to be collected/realized within one year.

The following tables summarize the maturity profile of the Group's financial liabilities as of December 31, 2019 and 2018 based on contractual undiscounted payments:

#### December 31, 2020

	Total carrying		Contractual undiscounted principal payments			
	value	Total	On demand	<1 year	1 to 5 years	> 5 years
Short-term loans Trade and other	P11,743,413	P11,776,805	P-	P11,776,805	9-	P-
payables*	15,166,856	15,166,856	1,662,192	12,405,270	1,099,394	-
Long-term debts	177,321,332	211,079,856	1 =	23,266,403	122,135,563	65,677,890
Customers' deposits	6,798,845	6,798,845	( <del>-</del>	171	400,461	6,398,213
Lease liabilities Long-term obligation	39,262,977	53,155,319	( =	10,548,371	37,462,775	5,144,173
on PDS	183,436	320,000	) <del>=</del> 0	40,000	200,000	80,000
Derivative liabilities	1,788,802	1,788,802	-	787,273	1,001,529	_
	P252,265,661	P300,086,483	₱1,662,192	₱58,824,293	P162,299,722	₱77,300,276

<sup>\*</sup>Includes the nancurrent partian of the PSALM deferred adjustment presented under other nancurrent liabilities in the consolidated Balance sheet.

#### December 31, 2019

	Total Carrying	ng Contractual Undiscounted payments				
	Value	Total	On demand	<1 year	1 to 5 years	> 5 years
Short-term loans Trade and other	₱10,335,420	#10,547,767	<del>p</del> —	₱10,547,767	P-	₽-
payables*	24,882,034	24,882,034	2,115,302	15,954,482	6,812,250	_
Long-term debts	177,971,622	243,705,445	-	17,883,835	129,204,381	96,617,229
Customers' deposits	6,521,469	5,521,469	-	25,199	184,625	6,311,645
Lease liabilities Long-term obligation	44,789,644	63,070,543	9	9,117,883	44,872,854	9,079,806
on PDS	199,350	360,000	-	40,000	200,000	120,000
Derivative liabilities	2,468,324	2,468,324	-	2,255,736	212,588	
	₱267,167,863	₱351,555,582	₱2,115,3D2	₱55,824,902	P181,486,698	₱112,128,680

<sup>\*</sup>Includes the noncurrent portion of the PSALM deferred adjustment presented under other noncurrent liabilities in the consolidated balance sheet.

#### Market risk

The risk of loss, immediate or over time, due to adverse fluctuations in the price or market value of instruments, products, and transactions in the Group's overall portfolio (whether on or off-balance sheet) is market risk. These are influenced by foreign and domestic interest rates, foreign exchange rates and gross domestic product growth.



#### Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to its long-term debt obligations. To manage this risk, the Group determines the mix of its debt portfolio as a function of the level of current interest rates, the required tenor of the loan, and the general use of the proceeds of its various fund-raising activities. As of December 31, 2020, 16% of the Group's long-term debt had annual floating interest rates ranging from 2.25% to 7.41%, and 84% have annual fixed interest rates ranging from 3.13% to 9.00%. As of December 31, 2019, 16% of the Group's long-term debt had annual floating interest rates ranging from 3.09% to 4.81%, and 84% have annual fixed interest rates ranging from 4.05% to 9%.

The following tables set out the carrying amounts, by maturity, of the Group's financial instruments that are exposed to cash flow interest rate risk:

#### As of December 31, 2020

	<1 year	1-5 years	>5 years	Total
Floating rate - long-term debt	₽2,361,434	P17,531,930	₱8,007,950	₱27,901,314
As of December 31, 2019				
The second second	<1 year	1-5 years	>5 years	Total
Floating rate - long-term debt	₱1,887,609	₱23,257,354	₱4,183,912	₱29,328,87 <b>5</b>

Interest on financial instruments classified as floating rate is repriced at intervals of less than one year. Interest on the other financial instruments of the Group that are not included in the above tables are either fixed-rate or non-interest bearing and are therefore not subject to interest rate risk. The Group's derivative assets and liabilities are subject to fair value interest rate risk (see Note 33).

The following table demonstrates the sensitivity to a reasonable possible change in interest rates, with all other variables held constant, of the Group's income before tax (through the impact on floating rate borrowings):

	Increase (decrease) in basis points	Effect on income before tax
December 2020	200	(₱279,013)
	(100)	139,507
December 2019	200	(₱586,577)
	(100)	293,289

There is no other impact on the Group's equity other than those already affecting the consolidated statements of income.



The interest expense and other finance charges recognized according to source are as follows:

	2020	2019	2018
Short-term loans and long-term debt (see Notes 15 and 16)	₱10,812,088	₱9,443,882	₱7,237,217
Lease liabilities (see Note 34)	3,255,808	4,350,043	4,659,794
Customers' deposits (see Note 17) Other long-term obligations	4,027	4,353	2,143
(see Notes 12 and 18)	181,605	249,368	183,004
	₱14,253,528	P14,047,646	₱12,082,158

#### Commodity Price Risk

Commodity price risk of the Group arises from transactions on the world commodity markets to secure the supply of fuel, particularly coal, which is necessary for the generation of electricity.

The Group's objective is to minimize the impact of commodity price fluctuations and this exposure is hedged in accordance with the Group's commodity price risk management strategy.

Based on a 36-month forecast of the required coal supply, the Group hedges the purchase price of coal using commodity swap contracts. The commodity swap contracts do not result in physical delivery of coal, but are designated as cash flow hedges to offset the effect of price changes in coal.

#### Foreign exchange risk

The foreign exchange risk of the Group pertains significantly to its foreign currency denominated obligations. To manage its foreign exchange risk, stabilize cash flows and improve investment and cash flow planning, the Group enters into foreign currency forward contracts aimed at reducing and/or managing the adverse impact of changes in foreign exchange rates on financial performance and cash flows. Foreign currency denominated borrowings account for 29.32% and 32% of total consolidated borrowings as of December 31, 2020 and 2019, respectively.



Presented below are the Group's foreign currency denominated financial assets and liabilities translated to Philippine Peso:

	December 31, 2020		December 31, 2019	
	US Dollar	Philippine Peso equivalent <sup>1</sup>	US Dollar	Philippine Peso equivalent <sup>2</sup>
Financial assets:				
Cash and cash equivalents	\$156,869	₱7,533,320	\$43,352	₱2,195,129
Trade and other receivables	4	192	18,725	948,140
Advances to associates	457	21,947		_
Total financial assets	157,330	7,555,459	62,077	3,143,269
Financial liabilities:				
Short-term loans	550	26,413	12,000	607,620
Trade and other payables	39,054	1,875,490	13,439	680,493
Long-term debt	300,000	14,406,900	300,000	15,190,500
Lease liabilities	394,341	18,937,438	443,002	22,431,406
Total financial liabilities	733,945	35,246,241	768,441	38,910,019
Total net financial liabilities	(\$576,615)	( <del>P</del> 27,690,782)	(\$706,364)	(\$35,766,750)

<sup>4</sup>U5\$1 = P48.02

The following table demonstrates the sensitivity to a reasonable possible change in the US dollar exchange rates, with all other variables held constant, of the Group's income before tax as of December 31:

	Increase (decrease) in US Dollar	Effect on income before tax
2020		
US Dollar denominated accounts	US Dollar strengthens by 5%	(₱1,384,539)
US Dollar denominated accounts	US Dollar weakens by 5%	1,384,539
2019		200
US Dollar denominated accounts	US Dollar strengthens by 5%	(P1,788,338)
US Dollar denominated accounts	US Dollar weakens by 5%	1,788,338

The increase in US Dollar rate represents the depreciation of the Philippine Peso while the decrease in US Dollar rate represents appreciation of the Philippine Peso.



<sup>2</sup>US\$1 = P50.64

The following table presents LHC's and GMEC's foreign currency denominated assets and liabilities:

-	December 31, 2020		December 31, 2019	
	Philippine	US Dollar	Philippine	US Dollar
	Peso	Equivalent <sup>1</sup>	Peso	Equivalent <sup>3</sup>
Financial assets:				
Cash and cash equivalents	₱1,160,417	\$24,164	₽718,508	\$14,190
Trade and other receivables	773,437	16,106	461,052	9,105
Total financial assets	1,933,854	40,270	1,179,560	23,295
Financial liabilities;				
Trade and other payables	824,791	17,175	842,075	15,630
Net foreign currency denominated	The Alberta	100 00 000		
assets	<b>*1,109,063</b>	\$23,095	₱337,485	\$6,665

US\$1 = P48.02

The following tables demonstrate the sensitivity to a reasonable possible change in the US dollar exchange rate in relation to Philippine peso, with all variables held constant, of the Group's income before tax as of December 31:

2020	Effect on income before tax
U.S. dollar appreciates against Philippine peso by 5.0%	(\$1,155)
U.S. dollar depreciates against Philippine peso by 5.0%	1,155
2019	
U.S. dollar appreciates against Philippine peso by 5.0%	(\$333)
U.S. dollar depreciates against Philippine peso by 5.0%	333

There is no other impact on the Group's equity other than those already affecting the consolidated statements of income.

#### Credit risk

For its cash investments (including restricted portion), financial assets at FVTPL and trade and other receivables, the Group's credit risk pertains to possible default by the counterparty, with a maximum exposure equal to the carrying amount of these investments. With respect to cash investments and financial assets at FVTPL, the risk is mitigated by the short-term and/or liquid nature of its cash investments mainly in bank deposits and placements, which are placed with financial institutions and entities of high credit standing. With respect to trade and other receivables, credit risk is controlled by the application of credit approval, limit and monitoring procedures. It is the Group's policy to only enter into transactions with credit-worthy parties to mitigate any significant concentration of credit risk. The Group ensures that sales are made to customers with appropriate credit history and it has internal mechanisms to monitor the granting of credit and management of credit exposures.



<sup>2</sup>US\$1 = P50.64

#### Concentration risk

Credit risk concentration of the Group's receivables according to the customer category is summarized in the following table:

	2020	2019
Power distribution:		
Industrial	₱4,005,713	<b>₱</b> 5,554,969
Residential	1,922,998	1,825,217
Commercial	1,144,382	437,994
City street lighting	764,702	111,570
Power generation:		
Power supply contracts	8,066,769	8,982,962
Non-power supply contracts	1,821,815	1,481,760
	₱17,726,379	₱18,394,472

The above receivables were provided with allowance for ECL amounting to \$2.28 billion in 2020 and \$1.97 billion in 2019 (see Note 6).

# Credit quality

The maximum exposure to credit risk of the Group's financial assets, including their related credit quality per class, is as follows:

# December 31, 2020

	Neither	Past due or individually			
	High Grade	Standard	Sub-standard	impaired	Total
Cash and cash equivalents:					
Cash on hand and in banks	₱14,790,197	<b>9</b>	P-	P-	P14,790,197
Short-term deposits	23,909,348	-	- 1 <del>-2</del> 0	_	23,909,348
	38,699,545	_		_	38,699,545
Trade receivables:					
Power supply contracts	5,978,326	_	-	2,088,443	8,066,769
Non-power supply contracts	302,649	_	-	1,519,166	1,821,815
Industrial	3,235,760	-	-	769,953	4,005,713
Residential	667,936	-		1,255,062	1,922,998
Commercial	569,713	-	-	574,669	1,144,382
City street lighting	365,511	-	-	399,191	764,702
and the special section is	11,119,895	_		6,606,484	17,726,379
Other receivables*	7,644,570	~		20,098	7,664,668
Financial assets at FVTPL	3,906	-	-	-	3,906
Restricted cash	5,324,213	_	- 1 <del>0</del>		5,324,213
Total	P62,792,129	P-	P-	₱6,626,582	969,418,711

<sup>\*</sup>includes the noncurrent portion of the PSALM deferred adjustment presented under other honcurrent assets in the consolidated balance sheet.



# December 31, 2019

	Neither	Past due or individually			
	High Grade	Standard	Sub-standard	mpaired	Total
Cash and cash equivalents:					
Cash on hand and in banks	P14,177,919	9-	Ø-	<b>p</b> _	≠14,177,919
Short-term deposits	23,256,010				23,256,010
	37,433,929	- 4	3-6		37,433,929
Trade receivables:					
Power supply contracts	6,311,002	-	-	2,671,960	8,982,962
Non-power supply contracts	84,853	100	-	1,396,907	1,481,760
Industrial	5,274,393	) <del>-</del> -	-	280,576	5,554,969
Residential	1,346,531	-	-	478,586	1,825,217
Commercial	301,098	-	-	136,896	437,994
City street lighting	99,320	-	_	12,250	111,570
	13,417,297		-	4,977,275	18,394,472
Other receivables*	7,456,689				7,466,589
Financial assets at FVTPL	3,906	F-	La c	> <del>+</del> <	3,906
Restricted cash	9,121,747	-	-	8	9,121,747
Derivative assets	82,327	-			82,327
Total	₱67,525,895	9-	<b>P</b> -	₱4,977,175	₱72,503,070

<sup>\*</sup>includes the nancurrent partian of the PSALM deferred adjustment presented under other noncurrent assets in the consolidated palance sheet.

	2020						
	Stage 1	Stage 2	Stage 3	4.6			
	12-month ECL	Lifetime ECL	Lifetime ECL	Total			
High grade	P51,672,233	₱11,119,896	9-	₱62,792,129			
Standard grade		4	-				
Substantiard grade	-	-	-	-			
Default		4,350,209	2,276,373	6,626,582			
Gross carrying amount	51,672,233	15,470,105	2,276,373	69,418,711			
Loss allowance	-	-	2,276,373	2,276,373			
Carrying amount	Þ51,672,233	₱15,470,105		₱67,142,338			

	2019					
	Stage 1	Stage 2	Stage 3			
	12-month ECL	Lifetime ECL	Lifetime ECL	Total		
High grade	₱\$7,571,121	<del>\$</del> 9,954,774	<b>P</b> -	₱67,525,895		
Standard grade	-	-	0-0	-		
Substandard grade	=	=	-	-		
Default		3,027,476	1,949,699	4,977,175		
Gross carrying amount	57,571,121	12,982,250	1,949,699	72,503,070		
Loss allowance		23,821	1,949,699	1,973,520		
Carrying amount	<b>\$57,571,121</b>	₱12,958,429	9-	₱70,529,550		

High grade - pertain to receivables from customers with good favorable credit standing and have no history of default.



Standard grade - pertain to those customers with history of sliding beyond the credit terms but pay a week after being past due.

Sub-standard grade - pertain to those customers with payment habits that normally extend beyond the approved credit terms, and has high probability of being impaired.

Trade and other receivables that are individually determined to be impaired at the balance sheet date relate to debtors that are in significant financial difficulties and have defaulted on payments and accounts under dispute and legal proceedings.

The Group evaluated its cash and cash equivalents and restricted cash as high quality financial assets since these are placed in financial institutions of high credit standing.

With respect to other receivables, investments in equity securities and derivative assets, the Group evaluates the counterparty's external credit rating in establishing credit quality.

The tables below show the Group's aging analysis of financial assets:

#### December 31, 2020

		Neither past	Past	Past due but not impaired		
		due nor	Less than	31 days to 60	Over	Individually
	Total	impaired	30 days	days	60 days	impaired
Cash and cash equivalents:						
Eash on hand and in banks	P14,790,197	P14,790,197	9-	9-	P_	<b>D</b> -
Short-term deposits	23,909,348	23,909,348	_	-	_	_
	38,699,545	38,699,545	-			-
Trade receivables:						
Power supply contracts	8,066,769	5,978,326	232,668	159,520	1,182,518	513,737
Non-power supply contracts	1,821,815	302,649	11,604	25,176	199,048	1,283,338
Industrial	4,005,713	3,235,760	339,146	78,585	243,461	108,761
Residential	1,922,998	657,936	551,843	181,743	246,802	274,674
Commercial	1,144,382	569,713	295,445	93,458	111,918	73,848
City street lighting	764,702	365,511	207,039	102,755	67,382	22,015
	17,726,379	11,119,895	1,637,745	641,237	2,051,129	2,276,373
Other receivables*	7,564,668	7,644,570	5,306	808	14,184	_
Financial assets at FVTPL	3,906	3,906	_	_	-	_
Restricted cash	5,324,213	5,324,213	\—		5 <del>-</del>	
Total	₱69,418,711	P62,792,129	P1,643,051	P641,845	P2,055,313	P2,276,373

<sup>\*</sup>Includes the noncurrent portion of the PSALM deferred adjustment presented under other noncurrent assets in the consolidated balance sheet.



# December 31, 2019

			Past due but not impaired				
	Total	Neither past due nor impaired	Less then 30 days	31 days to 50 days	Over 60 days	individually impaired	
Cash and cash equivalents:							
Cash on hand and in banks	₱14,177,919	#14,177,919	9-	p_	0-	P-	
Short-term deposits	23,256,010	23,256,010		_	-	-	
	37,433,929	37,433,929	~			-	
Trade receivables:							
Power supply contracts	8,982,962	6,311,002	208,094	222,758	1,663,483	577,625	
Non-power supply contracts	1,481,760	84,853	9,339	1,405	126,148	1,260,015	
Industrial	5,354,969	5,274,393	77,650	18,125	169,528	15,272	
Residential	1,825,217	1,346,631	165,663	30,187	182,435	99,301	
Commercial	437,994	301,098	39,269	5,628	71,720	20,279	
City street lighting	111,570	99,320	8,801	1,931	490	1,028	
	18,394,472	13,417,297	509,816	280,035	2,213,804	1,973,520	
Other receivables*	10,929,212	10,929,212			-	_	
Financial assets at FVTPL	3,906	3,906	-		-	-	
Restricted cash	9,121,747	9,121,747	-	1-0	-	-	
Derivative assets	82,327	82,327			-	-	
Total	P75,965,593	P70,988,418	₱509,816	₱280,035	P2,213,804	P1,973,520	

<sup>\*</sup>Includes the nancurrent portion of the PSALM deferred adjustment presented under other nancurrent assets in the consolidated balance sheet.

#### Capital Management

Capital includes equity attributable to the equity holders of the parent. The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Group monitors capital using a gearing ratio, which is net debt divided by equity plus net debt. The Group's policy is to keep the gearing ratio at 70% or below. The Group determines net debt as the sum of interest-bearing short-term loans, long-term loans, and lease liabilities less cash and short-term deposits (including restricted cash).

Gearing ratios of the Group as of December 31, 2020 and 2019 are as follows:

	2020	2019
Short-term loans	₱11,743,413	₱10,335,420
Long-term debt	215,584,309	222,761,266
Cash and cash equivalents	(38,699,545)	(37,433,929)
Restricted cash	(5,324,213)	(9,121,747)
Net debt (a)	184,303,964	186,541,010
Equity	134,585,073	133,643,011
Equity and net debt (b)	318,889,037	320,184,021
Gearing ratio (a/b)	57.80%	58.26%



Part of the Group's capital management is to ensure that it meets financial covenants attached to long-term borrowings. Breaches in meeting the financial covenants would permit the banks to immediately call loans and borrowings. The Group is in compliance with the financial covenants attached to its long-term debt as of December 31, 2020 and 2019 (see Note 16).

Certain entities within the Group that are registered with the BOI are required to raise a minimum amount of capital in order to avail of their registration incentives. As of December 31, 2020 and 2019, these entities have complied with the requirement as applicable (see Note 36).

No changes were made in the objectives, policies or processes during the years ended December 31, 2020 and 2019.

#### 33. Financial Instruments

#### Fair Value of Financial Instruments

Fair value is defined as the amount at which the financial instrument could be sold in a current transaction between knowledgeable willing parties in an arm's length transaction, other than in a forced liquidation or sale. Fair values are obtained from quoted market prices, discounted cash flow models and option pricing models, as appropriate.

A financial instrument is regarded as quoted in an active market if quoted prices are readily available from an exchange, dealer, broker, pricing services or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis. For a financial instrument with an active market, the quoted market price is used as its fair value. On the other hand, if transactions are no longer regularly occurring even if prices might be available and the only observed transactions are forced transactions or distressed sales, then the market is considered inactive. For a financial instrument with no active market, its fair value is determined using a valuation technique (e.g. discounted cash flow approach) that incorporates all factors that market participants would consider in setting a price.

Set out below is a comparison by category of carrying amounts and fair values of the Group's financial instruments whose fair values are different from their carrying amounts.

	Decem	ber 31, 2020	December 31, 2019		
	Carrying	Fair	Carrying	Fair	
	Amounts	Values	Amounts	Values	
Financial Asset					
PSALM deferred adjustment	₱2,140,22 <b>6</b>	P1,939,398	<b>⇒</b> 3,183,080	₱2,846,279	
Financial Liabilities					
Lease liabilities	₱39,262,977	₱37,907,883	944,789,644	₱38,495,450	
Long-term debt - fixed rate	149,420,018	164,336,417	148,642,748	152,786,437	
PSALM deferred adjustment	2,140,226	1,939,398	3,183,080	2,846,279	
Long-term obligation on power					
distribution system	183,436	162,164	199,350	320,194	
	<b>₱191,006,657</b>	P204,345,862	₱195,814,822	₱194,448,360	



The following methods and assumptions are used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, trade and other receivables, short-term loans and trade and other payables. The carrying amounts of cash and cash equivalents, trade and other receivables, short-term loans and trade and other payables approximate fair value due to the relatively short-term maturity of these financial instruments.

Fixed-rate borrowings. The fair value of fixed rate interest-bearing loans is based on the discounted value of future cash flows using the applicable rates for similar types of loans. Interest-bearing loans were discounted using credit-adjusted interest rates ranging from 3.03% to 6.22% in 2020 and 3.47% to 6.52% in 2019.

Floating-rate borrowings. Since repricing of the variable-rate interest bearing loan is done on a quarterly basis, the carrying value approximates the fair value.

Lease liabilities. The fair value of lease liabilities was calculated by discounting future cash flows using discount rates of 1.38% to 2.44% for dollar payments and 1.38% to 3.56% for peso payments in 2020 and 3.10% to 4.13% for dollar payments and 6.68% to 7.04% for peso payments in 2019.

Long-term obligation on PDS and PSALM deferred adjustment. The fair value of the long-term obligations on power distribution system and PSALM deferred adjustment is calculated by discounting expected future cash flows at prevailing market rates. Discount rates used in discounting the obligation ranges from 3.15% to 4.45% in 2020 and 3.16% to 3.92% in 2019.

Customers' deposits. The fair value of bill deposits approximates the carrying values as these deposits earn interest at the prevailing market interest rate in accordance with regulatory guidelines. The timing and related amounts of future cash flows relating to transformer and lines and poles deposits cannot be reasonably and reliably estimated for purposes of establishing their fair values using an alternative valuation technique.

Financial assets at FVTPL. These equity securities are carried at fair value.

Derivative financial instruments. The fair value of forward contracts is calculated by reference to prevailing interest rate differential and spot exchange rate as of valuation date, taking into account its remaining term to maturity. The fair value of the embedded prepayment options is determined using Binomial Option Pricing Model which allows for the specification of points in time until option expiry date. This valuation incorporates inputs such as interest rates and volatility. The fair value of the IRS and interest rate cap are determined by generally accepted valuation techniques with reference to observable market data such as interest rates.

The Group entered into an IRS agreement to fully hedge its floating rate exposure on its foreign currency-denominated loan and par forward contracts to hedge the floating rate exposure on foreign-currency denominated payments.

The Group also entered into deliverable and non-deliverable short-term forward contracts with counterparty banks to manage its foreign currency risks associated with foreign currency-denominated liabilities, purchases and highly probable forecasted purchases.



The Group also entered into commodity swap contracts to hedge the price volatility of its forecasted coal purchases.

#### IRS.

In August 2012, LHC entered into an IRS agreement effective October 31, 2012 to fully hedge its floating rate exposure on its US Dollar-denominated loan. Under the IRS agreement, LHC, on a semi-annual basis, pays a fixed rate of 1.505% per annum and receives variable interest at 6-month LIBOR plus margin. The interest payments and receipts are based on the outstanding USD notional amount simultaneous with the interest payments on the hedged loan. Similar with the hedged loan, the IRS has amortizing notional amounts which cover a period up to final maturity. LHC designated the swap as a cash flow hedge.

As of December 31, 2020, the outstanding notional amount and derivative liability as a result of the swap amounted to \$5.7 million and \$2.8 million, respectively. As of December 31, 2019, the outstanding notional amount and derivative asset as a result of the swap amounted to \$11.2 million and \$2.2 million, respectively.

On September 29, 2017, GMEC entered into an IRS agreement to hedge the variability in the interest cash flows on the entire amount of its LIBOR Loan (see Note 16), which bears interest based on sixmonth US LIBOR. Under the swap agreement, GMEC pays a fixed rate of 2.18% and receives sixmonth US LIBOR, semi-annually from March 29, 2018 until September 27, 2024. The IRS settlement dates coincide with the semi-annual interest payment dates of the NFA. GMEC designated the swap as a cash flow hedge.

As of December 31, 2020, the outstanding notional amount and derivative asset as a result of the swap amounted to US\$267.5 million and \$252.3 million, respectively. As of December 31, 2019, the outstanding notional amount and derivative asset as a result of the swap amounted to US\$288.5 million and \$272.2 million, respectively.

In September 2019, the Company entered into an interest rate swap agreement effective September 30, 2019 to hedge \$150 million of its floating rate exposure on its loan (see Note 16). Under the interest rate swap agreement, the Company, on a quarterly basis, pays a fixed rate of 1,449300% per annum and received variable interest at 3-month LIBOR, subject to a floor of 0%. The interest payments and receipts are based on the outstanding USD notional amount simultaneous with the interest payments on the hedged loan. Similar with the hedged loan, the interest rate swap has amortizing notional amounts which cover a period up to April 30, 2024. The GMEC designated the swap as a cash flow hedge.

As of December 31, 2020, the outstanding notional amount and fair value of the swap amounted to ₱9.6 billion and ₱389.4 million, respectively. As of December 31, 2019, the outstanding notional amount and fair value of the swap amounted to ₱7.6 billion and ₱80.1 million, respectively.

# Foreign currency forward contracts

In 2020, the Company entered into foreign currency forward contracts, namely Principal-only Swap (POS) and Call Spread (CS), with counterparty banks to manage foreign currency risks associated with its US dollar denominated loan. The notional amount of the forward contract is \$25.0 million (\$1.21 billion) and \$10.0 million (\$25.0 million) for POS and CS, respectively. The Company designated both the forward contracts as a cash flow hedge.



TLI entered into forward contracts to hedge the foreign currency risk arising from forecasted US dollar denominated coal purchases. These forecasted transactions are highly probable, and they comprise about 20% of the TLI's total expected coal purchases. The forward contracts were designated as cash flow hedges.

On January 1, 2020, TLI re-designated its foreign currency forwards with notional amount of \$22.5 million and average forward rate of \$48.00 as cash flow hedges of the monthly fees due to PSALM under its IPP Administration Agreement, the settlement of which is in USD. The cash flow hedges of PSALM fees were all matured as of December 31, 2020.

As of December 31, 2020 and 2019, the aggregate notional amount of the forward contracts is \$\pi\_5.25\$ billion and \$\pi\_13.09\$ billion, respectively.

In 2015, TVI entered into par forward contracts to hedge the foreign currency risk arising from the forecasted US Dollar denominated payments under the Engineering Procurement Construction (EPC) contract related to the construction of a power plant. As of December 31, 2019, the aggregate notional amount of the par forward contracts is \$16.8 million (₱0.9 billion). The contracts were fully settled in 2020.

#### Commodity swap contracts

In 2018, TLI entered into commodity swap contracts to hedge the price volatility of forecasted coal purchases. The commodity swaps do not result in physical delivery of coal, but are designated as cash flow hedges to offset the effect of price changes in coal. TLI hedges approximately 30% of its expected coal purchases considered to be highly probable. There is an economic relationship between the hedged items and the hedging instruments as the terms of the foreign currency forward and commodity swap contracts match the terms of the expected highly probable forecasted transactions.

There is an economic relationship between the hedged items and the hedging instruments as the terms of the foreign currency forward, IRS and commodity swap contracts match the terms of the expected highly probable foreign currency denominated forecasted purchases and floating rate loans. The Group has established a hedge ration of 1:1 for the hedging relationships as the underlying risk of the foreign currency forward, IRS and commodity swap contracts are identical to the hedged risk components. To test the hedge effectiveness, the Group uses the hypothetical derivative technique and compares the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks

The hedge ineffectiveness can arise from:

- Different reference prices linked to the hedged risk of the hedged items and hedging instruments
- Differences in the timing of the cash flows of the hedged items and the hedging instruments
- The counterparties' credit risk differently impacting the fair value movements of the hedging instruments and hedged items
- Changes to the forecasted amount of cash flows of hedged items and hedging instruments
- Non-zero fair value hedging instruments



The Group is holding the following hedging instruments designated as cash flow hedges:

# December 31, 2020

	Maturity					
	Less than 3	3 to 5	6 to 12		More than	0.0
	months	months	months	1 to 2 years	2years	Total
IRS - Derivative Assets						
Notional amount (in PHP)	-	-	-	-	9,604,600	9,604,600
Average fixed interest rate (%)	-	1	-	-	1.45%-1.51%	
IRS - Derivative Liability						
Notional amount (in PHP)	517,352	105,651	579,349	1,084,455	10,848,156	13,134,963
Average fixed interest rate (%)	2,18%	2.18%	2.18%	2,18%	2.18%	
Foreign Currency Forward Contracts	- Derivative As:	sets				
Notional amount (in PHP)	48,106	54,559	49,247	-	-	151,912
Average forward rate (in PHP)	48	48	49	102		
Foreign Currency Forward Contracts	- Derivative Lia	bility				
Notional amount (in PHP)	1,187,189	1,016,015	1,825,623	1,343,132	34,057	5,406,016
Average forward rate (in PHP)	54	53	53	53	51	
Principal Only Swap Currency Forwa	ard Contracts - D	erivative Liabili	ity			
Notional amount (in PHP)	-	-	~		1,214,775	1,214,775
Call Spread Foreign Currency Forwa	rd Contracts - De	erivative Liabili	ty			
Notional amount (in PHP)	14	-	1-1-2		480,360	480,360
Commodity swaps - Dorivative Asse	1					20.00
Notional amount (in metric)	105,000	72,000	140,000	52,000	1 3	369,000
Notional amount (in PHP) Average hedged rate (in PHP)	363,956	243,215	477,051	177,783	-	1,262,005
per metric tonne)	3,466	3,466	3,408	3,419	19	
Commodity swaps - Derivative Liabi Notional amount (in metric	lity					
tonnes)	177,000	174,000	291,000	260,000	8,000	910,000
Notional amount (in PHP) Average hedged rate (in PHP	748,245	725,808	1,211,904	1,040,778	31,782	3,758,518
per metric tonne)	4,227	4,171	4,165	4,411	3,973	



#### December 31, 2019

			Maturity			
	Less than 3	Laboratoria de la compansión de la compa	5 to 12	2000000000	More than	
	months	3 to 6 months	months	1 to 2 years	Zyears	Tota
IRS - Derivative Assets						
Notional arrount (In PHP)	-	111,397	167,096	278,493	7,602,845	8,159,831
Average fixed interest rate (%)	1.45%-1.51%	1.45%-1.51%	1.45%-1.51%	1.45% 1,51%	1,45%-1.51%	
RS - Derivative Liability						
Notiona amount (in PHP)	505,084		319,001	744,335	11,973,912	13,542,332
Average fixed Interest rate (%)	2.18%	2.18%	2,18%	2.18%	2.18%	
Foreign Currency Forward Contract	s - Derivative Ass	ets				
Notional amount (in PHP)	35,448	1 -	-	-		35,448
Average forward rate (in PHP)	51	=		=	1	
Foreign Currency Forward Contract	s - Derivative Liab	airity				
Notional amount (in PHP)	2,549,299	2,459,085	4,447,858	2,809,170	861,922	13,127,334
Average forward rate (in PHP)	53	53	53	55	54	
Commodity swaps - Derivative Ligol Notional amount (in metric	lity					
tonnes)	351,500	328,500	447,500	651,500	269,000	2,058,000
Notional amount (in PHP) Average hedged rate (in PHP)	1,659.132	1,494,677	2,008,052	2,873,693	1,547,704	9,183,258
per metric tonne)	4,590	4,550	4,487	4,411	4,267	

The impact of the hedged items and hedging instruments in the consolidated balance sheets, consolidated statements of income and consolidated statement of comprehensive income is as follows:

	As at 31 December 2020					
	Carrying amount	Change in fair value used for measuring ineffectiveness	Total hedging gain (loss) recognized in OCI	Ineffectiveness recognized in other comprehensive income (charges)		
IRS						
Derivative asset	-	p-	9-	p		
Derivative liability	(1,193,701)	(9389,377)	(956,447)	12		
Forward exchange currency forwards			10.7(07-7)			
Derivative asset	735	735	735	-		
Derivative liability	(461,531)	(461,531)	(461,531)			
Principal only swap foreign currency forwards			Contract V			
Derivative liability	(39,350)	(39,350)	(39,350)	-		
Cali spread currency foreign currency forwards		6.56(5)	196.			
Derivative liability	(771)	(771)	(771)			
Commodity swaps		.,,,,,,				
Derivative asset	164,361	161,703	161,703	2,658		
Derivative liability	(258,545)	(251,251)	(251,251)	(7,294)		



	As at 31 December 2019						
	Carrying amount	Change in fair value used for measuring Ineffectiveness	Total hedging gain (loss) recognized in OCI	Ineffectiveness recognized in other comprehensive income (charges)			
IRS							
Derivative asset	₽82,328	P80,134	P63,429	0			
Derivative liability	(256,858)		(515,811)	100			
Forward exchange currency forwards			337-344-134				
Derivative asset	13	13	13	-			
Derivative liability	(521,528)	(521,528)	(405,516)	-			
Commodity swaps			0.000				
Derivative asset	(-)	-	(195,428)	_			
Derivative liability	(1,689,952)	(1,689,952)	(1,461,259)	(8,430)			

The Group has not bifurcated any embedded derivatives as of December 31, 2020 and 2019.

The movements in fair value changes of all derivative instruments for the year ended December 31, 2020 and 2019 are as follows:

	2020	2019
Balances at beginning of year	(₱2,385,9976)	P132,902
Net changes in fair value of derivatives	40 00000	
designated as cash flow hedges	1,107,316	(2,515,732)
Net changes in fair value of derivatives not		
designated as accounting hedges	(4,848)	(3,889)
Fair value of settled instruments	(505,273)	722
Balances at end of year	(P1,788,802)	(\$2,385,997)

The net gains and losses from the net fair value changes of derivatives not designated as accounting hedges are included under "Net foreign exchange gain (losses)" in Note 28.

The changes in the fair value of derivatives designated as cash flow hedges were deferred in equity under "Cumulative translation adjustments."

The implementation of community quarantine by the Philippine government and the decline in prices of coal amid COVID-19 pandemic led to reduction in the coal requirements of the TLI in 2020. Due to this, TLI discontinued its cash flow hedge accounting on some derivatives where it assessed that the hedged items were no longer expected to occur and reclassified ₱103.08 million and ₱614.99 million of foreign currency forward and commodity swap contracts, respectively, from equity into the consolidated statement of income.



The net movement of changes to cumulative translation adjustment is as follows:

	2020	2019
Balance at beginning of year (net of tax)	(\$2,257,289)	₱261,378
Changes in fair value recorded in equity	(1,482,795)	(2,495,146)
	(3,740,084)	(2,233,768)
Changes in fair value transferred to profit or loss	2,245,088	(8,218)
Balance at end of year before deferred tax effect	(1,494,996)	(2,241,986)
Deferred tax income effect	2,166	(15,303)
Balance at end of year (net of tax)	(₱1,492,830)	(P2,257,289)

#### Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

As of December 31, 2020 and 2019, the Group held the following financial instruments that are measured and carried or disclosed at fair value:

#### December 31, 2020

Total	Level 1	Level 2	Level 3
₱1,788,802	P-	P1,788,802	<b>9</b> _
		tour decre	
37,907,883		_	37,907,883
and the same of th			DATE IN COLD
164,336,417	1,51	-	164,336,417
12.00			323 345 PER VEN
183,436	-	-	183,436
			2014021
2,142,255		-	2,142,255
	₱1,788,802 37,907,883 164,336,417	₱1,788,802 ₱─ 37,907,883 ─ 164,336,417 ─ 183,436 ─	₱1,788,802 ₱─ ₱1,788,802 37,907,883 — — 164,336,417 — — 183,436 — —



#### December 31, 2019

	Total	Level 1	Level 2	Level 3
Carried at fair value:				
Derivative assets	₱110,576	₽-	₱110,576	₽_
Derivative liabilities	2,468,324	-	2,468,324	_
Disclosed at fair value:			2	
Lease liabilities	38,495,450	-	-	38,495,450
Long-term debt - fixed	7,116 - 7,40 7 1 -			40.60.46.00.4
rate	152,786,437		-	152,786,437
Long-term obligation on				22.27
PDS	320,194	-		320,194
PSALM deferred	4.10			2001250
adjustment	7,855,111	- 4	15-1	7,855,111

The fair values of the Group's investment properties were determined as follows:

- In valuing the land, the Group used the Sales Comparison Approach. This is a comparative
  approach to value that considers the sales of similar or substitute properties and related market
  data and establishes a value estimate by processes involving comparison.
- The appraiser gathers data on actual sales and/or listings, offers, and renewal options, and
  identifies the similarities and differences in the data, ranks the data according to their relevance,
  adjusts the sales prices of the comparable to account for the dissimilarities with the unit being
  appraised, and forms a conclusion as to the most reasonable and probable market value of the
  subject property.

The elements of comparison include location, physical characteristics, available utilities, zoning, and highest and best use. The most variable elements of comparison are the site's physical characteristics, which include its size and shape, frontage, topography and location.

Fair value investment properties are estimated under Level 3 inputs.

During the years ended December 31, 2020 and 2019, there were no transfers between level 1 and level 2 fair value measurements and transfers into and out of level 3 fair value measurement.

#### 34. Lease Agreements

TL

In 2009, TLI was appointed by PSALM as Administrator under the IPP Administration Agreement, giving TLI the right to receive, manage and control the capacity of the power plant for its own account and at its own cost and risk; and the right to receive the transfer of the power plant at the end of the IPP Administration Agreement for no consideration.

In view of the nature of the IPP Administration Agreement, the arrangement has been considered as a lease. Accordingly, TLI recognized the capitalized asset and related liability of \$\infty\$44.79 billion (equivalent to the present value of the minimum lease payments using TLI's incremental borrowing rates of 10% and 12% for dollar and peso payments, respectively) in the consolidated financial statements as "Power plant" and "Lease liabilities" accounts, respectively.



#### APRI

On May 25, 2009, APRI entered into a lease agreement with PSALM for a parcel of land owned by the latter on which a portion of the assets purchased under the APA is situated. The lease term is for a period of 25 years commencing from the Closing Date as defined in the APA which falls on May 25, 2009. The rental fees for the whole term of 25 years amounting to ₱492.0 million were paid in full after the receipt by APRI of the Certificate of Effectivity on the lease (see Notes 8 and 13).

#### GMEC

In August 2007, a 25-year lease agreement with Authority of the Freeport Area of Bataan for land at Bataan Economic Zone, used as an access road and right of way for electric power transmission lines.

In January 2010, a 50-year land lease agreement with PMR Group Retirement Plan, Inc. (PGRPI), used for its power plant facilities. GMEC, upon mutual agreement of PGRPI, has the right and option to extend the lease for a period of twenty-five years. In August 2016, GMEC entered into another lease agreement with PGRPI for land to be used for staff house.

#### HI, HTI and HSI

HI, HTI and HSI entered into contracts with various lot owners for lease of land where their power plants are located. Terms of contract are for a period of 1 to 50 years renewable upon mutual agreement by the parties.

#### Sacasun

Sacasun entered into a contract for lease of land where the power plant is located. The contract pertains to rent for 25 years renewable upon mutual agreement by the parties.

#### Therma Mobile

On April 26, 2014, a 10-year lease for portions of the breakwater area of the Navotas Fishport Complex (NFPC), including the mooring facility, marine and land transmission lines.

#### EAUC

Lease agreement with PEZA for a piece of land located inside Mactan Economic Zone for its power plant facilities for a period of 25 years.

#### TPVI.

TPVI entered into a contract for lease of land where the power plant is located. The contract pertains to rent for 25 years renewable upon mutual agreement by the parties.



# Lease Disclosure in Accordance with PFRS 16 (applicable beginning January 1, 2019)

Set out below, are the carrying amounts of the Group's right-of-use assets and lease liabilities and the movements during the year ended:

#### 2020

			Right-of-use asse	ets		
	Land	Building	Power Plant	Equipment and Others	Total	Lease Liability
Balances at	7.00			-		
beginning of year	₱2,730,076	<b>#230,234</b>	P33,575,200	₱117,602	₱36,653,112	P44,789,644
Additions	122,456	19,121	-	10,914	152,491	152,491
Amortization				45.0		0.00
expense	(180,225)	(24,950)	(1,105,125)	(8,759)	(1,319,059)	1
Interest expense	-	_	_	1.00	_	3,383,777
Payments		-	-	_	- 7 <del>-3</del>	(7,632,923)
Others	150,035	(152,767)	34,489	(37,663)	(5,906)	(1,430,012)
Balances at end						
of year	P2,822,342	P71,638	P32,504,554	₱82,094	₱35,480,638	₱39,262,977

# 2019

			Right-of-use ass	ets		
	Land	Building	Power Plant	Equipment and Others	Total	Lease Liability
Balances at						
beginning of year	₱2,804,819	P249,400	₱34,669,713	₱116,437	₱37,840,359	₱49,190,986
Additions	24,249	-		-	24,249	_
Amortization					200	
expense	(98,992)	(19,166)	(1,094,513)	(10,402)	(1,223,073)	
Interest expense	_	_		2	_	4,350,043
Payments	-	5-1	-	-	-	(7,424,990)
Others	-	-	-	11,567	11,567	(1,326,395)
Balances at end						
of year	P2,730,076	₱230,234°	₱33,575,200	₱117,602	₱36,653,112	₱44,789,644

The carrying amount of the Group's right-of-use assets as of December 31, 2020 and 2019 is presented as part of "Property, plant and equipment".

The Group also has certain leases of equipment, meeting rooms and event sites with lease terms of 12 months or less. The Group applies the 'short-term lease' recognition exemption of these leases,



Set out below are the amounts recognized in the consolidated statements of income for the year ended December 31:

	2020	2019
Amortization expense of right-of-use assets	₱1,319,059	₱1,223,073
Interest expense on lease liabilities	3,255,808	4,350,043
Rent expense - short-term leases	123,329	56,896
	<b>₽</b> 4,698,196	₱5,630,012

#### 35. Agreements

#### Pagbilao IPP Administration Agreement

TLI and PSALM executed the IPP Administration Agreement wherein PSALM appointed TLI to manage the 700MW contracted capacity (the "Capacity") of NPC in the coal-fired power plant in Pagbilao, Quezon.

The IPP Administration Agreement includes the following obligations TLI would have to perform until the transfer date of the power plant (or the earlier termination of the IPP Administration Agreement):

- Supply and deliver all fuel for the power plant in accordance with the specifications of the original Energy Conservation Agreement (ECA); and
- Pay to PSALM the monthly payments (based on the bid) and energy fees (equivalent to the amount paid by NPC to the IPP).

TLI has the following rights, among others, under the IPP Administration Agreement:

- a. The right to receive, manage and control the Capacity of the power plant for its own account and at its own cost and risk:
- b. The right to trade, sell or otherwise deal with the Capacity (whether pursuant to the spot market, bilateral contracts with third parties or otherwise) and contract for or offer related ancillary services, in all cases for its own account and its own risk and cost. Such rights shall carry the rights to receive revenues arising from such activities without obligation to account therefore to PSALM or any third party;
- c. The right to receive the transfer of the power plant at the end of the IPP Administration Agreement (which is technically the end of the ECA) for no consideration; and
- d. The right to receive an assignment of NPC's interest to existing short-term bilateral Power Supply Contract from the effective date of the IPP Administration Agreement the last of which were scheduled to end in November 2011.



#### Agreements with Contractors and Suppliers

 APRI total steam supply cost reported as part of "Cost of generated power" amounted to ₱2.97 billion in 2020, ₱5.01 billion in 2019, and ₱5.23 billion in 2018 (see Note 22).

On May 26, 2013, APRI's steam supply contract with Chevron Geothermal Philippines Holdings, Inc. (CGPHI) shifted to a GRSC. The change is due to an existing provision under the government's existing contract with CGPHI when the Tiwi-Makban facilities were bidded out under the former's privatization program. Under the GRSC, the effective steam price of APRI payable to PGPC will be a premium to coal.

To ensure that APRI will continue to remain competitive in the market, a two-month interim agreement supplementing the GRSC was implemented on August 14, 2013 and extended until August 25, 2018. On August 24, 2018, a new contract was signed by APRI and Philippine Geothermal Production Company, Inc. which aims to ensure long-term operations of both parties. The Geothermal Resources Supply and Services Agreement took effect August 26, 2018 and shall continue in effect until October 22, 2034, unless earlier terminated or extended by mutual agreement of the Parties.

- b. Construction of civil and electromechanical works, procurement and installation of solar panels and project management related to the construction of the San Carlos Solar Plant. Total payments made for the commitments amounted to \$1.3 million (#64.3 million) and \$5.7 million (\*P294.5 million) as of December 31, 2020 and 2019.
- TLI enters into short-term coal supply agreements. Outstanding coal supply agreements as of December 31, 2020 have aggregate supply amounts of 1,840,000 MT (equivalent dollar value is estimated to be at \$131 million), which are due for delivery from January 2021 to December 2022. Outstanding coal supply agreements as of December 31, 2019 have aggregate supply amounts of 560,000 MT (equivalent dollar value is estimated to be at \$29 million), which are due for delivery from January 2020 to April 2020. Terms of payment are by letter of credit where payment is due at sight against presentation of documents, and by telegraphic transfer where payment is due within 7 days from receipt of original invoice.
- d. GMEC has a current Coal Supply Agreement (CSA) with Avra Commodities Pte. Ltd. (Avra) and Arutmin dated December 20, 2019 and December 23, 2019, respectively, for coal deliveries commencing on January 1, 2020. Avra shall annually deliver between a minimum of 500,000 metric tonnes to a maximum of 1,200,000 metric tonnes of coal until CSA expires on December 31, 2024, while Arutmin shall annually deliver 1,650,000 metric tonnes of coal with an additional quantity of 160,000 metric tonnes at GMEC's option until the CSA expires on December 31, 2029.

In addition, GMEC entered into a CSA with PT. Bayan Resources TBK (Bayan) on April 8, 2020. Bayan shall annually deliver between a minimum of 500,000 metric tonnes to a maximum of 1,000,000 metric tonnes until the CSA expires on April 30, 2030.



e. PEC enters into EPC contracts with suppliers relating to the construction of the 400MW coal fired power plant. Total EPC contract price for the complete performance of these contracts amount to US\$398.0 million and ₱7.00 billion. As of December 31, 2020 and 2019, the joint operation has a retention payable amounting to ₱287.2 million and ₱305.1 million, respectively, which is presented as part of "Trade and other payables" in the consolidated balance sheets.

# 36. Registration with the Board of Investments (BOI)

Certain power generation subsidiaries in the Group have been registered with the BOI. The following are the incentives granted by the BOI:

a. ITH for a period of four (4) to seven (7) years, as follows:

Subsidiary/Joint operation	BOI Approval Date	Start of ITH Period		TH Period
		Start of commercial		
APRI	July 25, 2016	operations		7 years
GMEC	January 29, 2010	July 1, 2013		6 years
TSI	July 15, 2011	February 1, 2016	1	4 years
TVI	August 28, 2012	January 1, 2017	1	4 years
Hedcor Tudaya	January 31, 2013	August 1, 2014	1	7 years
Hedcor, Inc. 3	February 20, 2013	February 1, 2013		7 years
Hedcor Sibulan <sup>2</sup>	April 23, 2013	September 1, 2014	1	7 years
Hedcor Sabangan	October 23, 2013	February 1, 2015	1	7 years
Hedcor Bukidnon 4	January 7, 2015	July 2, 2018		7 years
PEC	June 26, 2014	March 7, 2018		6 years
		Start of commercial		
Sacasun	October 26, 2015	operations		7 years

<sup>&</sup>lt;sup>1</sup> Or actual start of commercial operations, whichever is earlier.

The ITH shall be limited only to sales/revenue generated from the sales of electricity of the power plant and revenues generated from the sales of carbon emission reduction credits.

- b. For the first five (5) years from date of registration, the registrant shall be allowed an additional deduction from taxable income of fifty percent (50) of the wages corresponding to the increment in the number of direct labor for skilled and unskilled workers in the year of availment as against the previous year if the project meets the prescribed ratio of capital equipment to the number of workers set by BOI of US\$10,000 to one worker and provided that this incentive shall not be availed of simultaneously with the ITH.
- Employment of foreign nationals may be allowed in supervisory, technical or advisory positions for five (5) years from date of registration.
- d. Importation of consigned equipment for a period of ten (10) years from the date of registration, subject to the posting of re-export bond.



<sup>2</sup> For Tudaya-1 hydroelectric plant.

E For Irisan-I hydroelectric plant,

<sup>\*</sup> For Manolo 1 hydroelectric plant.

e. Special realty tax rates on equipment and machinery and tax credit on domestic capital equipment and services.

As a requirement for availment of the incentives, the registrant is required to maintain a minimum equity requirement.

As of December 31, 2020 and 2019, the power generation subsidiaries referred to above, which are currently availing the incentives, have complied with the requirements.





# 37. Notes to Consolidated Statement of Cash Flows.

The following are the cash flow movements of the Group's financing liabilities:

December 31, 2020

					ON	MOH CASH CHANGES			
	January 1, 2020	Net cash flows	Dividend Declaration	Amortized deferred financing costs	Foreign exchange movement	Changes in foir values	Accreted	Others	Others December 31, 2020
Current interest-bearing loans and borrowings, excluding obligations under finance leases	P20,721,731	(P8,978,318)		ā	ď	1	1	P17,254,213	P28,997,526
excluding obligations under finance leases	118,585,311	11,928,320	Ţ	321,520	(1,915,843)	1	1	(17,852,189)	160,067,119
Current obligations under lease liabilities	5,486,745	(2,632,923)	Ţ	t	1	1.	1.	9,250,359	7,104,181
Non-current obligations under lease liabilities	39,302,899	Ţ	4.	1	(1,038,942)	1	3,255,808	(9,360,970)	32,158,795
Dividends payable	1	(8,682,746)	8,683,153	j.	1	I	1	(	407
Derivatives	2,468,324	Ţ	Ť	4	):	(579,522)	Ĩ	1	1,788,802
Total liabilities from financing activities	9235,565,010	P235,565,010 (P13,365,667) P8,683,153	P8,683,153	P321,520	P321,520 (P2,954,785)	(9679,522) 93,255,808	<b>#3,255,808</b>	(4708,587)	P230,116,930

į

# December 31, 2019

					ION	Non-cash Changes				
	January I, 2019 Netcash flows	Netcash Hows	Effect of Adoption ~ PFRS 16	Dividend Declaration	Effect of Amortized toption - Dividend deferred PFRS 16 Declaration financing costs	Foreign exchange movement	Changes in fair values	Accreted	Others	Others December 31, 2019
Current interest-bearing loans and borrowings, excluding obligations under finance leases	\$20,243,964	P20,243,964 (P9,885,204)	a	4	į	(\$73,340)	Ţ	1 4	11E'98E'01d	P20,721,731
non-current interest-bearing bank and portowings, excluding obligations under finance leases	149,360,287	30,378,265	1	ı	231,245	(1,506,799)	L	T	(10,877,687)	167,585,311
Current obligations under lease liabilities	1	(7,424,990)	7,424,990	1	-)	Ì		1	5,486,745	5,486,745
Non-current abligations under lease liabilities	1	1	41,765,996	l		(162,018,791)		4,350,043	(4,794,349)	39,302,899
Current obligations under finance leases	4,131,059	1	(4,131,059)	9	A					ĵ
Non-current obligations under finance leases	42,763,296		(42,763,296)			L	1	I		
Dividends payable	f	(10,817,148)	1	10,817,148		,			l.	Į.
Derivatives	926'651				}	i	- 2,308,398			2,468,324
lotal liabilities from financing activities	P216,658,532 P2,250,923 P2,296,631 P10,817,148	P2,250,923	42,296,631	P10,817,148	P231,245 (P3,548,930) P2,308,398 P4,350,043	(83,548,930)	P2,308,398	P4,350,043	9201,020	P235,565,010

"Others" includes the effect of reclassification of noncurrent portion of interest-bearing loans and borrowings.

#### 38. Contingencies

The Group is a party to certain proceedings and legal cases with other parties in the normal course of business. The ultimate outcome of these proceedings and legal cases cannot be presently determined. Management, in consultation with its legal counsels, believes that it has substantial legal and factual bases for its positions and is currently of the opinion that the likely outcome of these proceedings and legal cases will not have a material adverse effect on the Group's financial position and operating results. It is possible, however, that the future results of operations could be materially affected by changes in estimates or in the effectiveness of the strategies relating to these proceedings and legal cases.

The Group obtained SBLC and is acting as surety for the benefit of certain associates and joint ventures in connection with loans and credit accommodations. The Group provided SBLC for STEAG, CEDC, SNAP M and SNAP B in the amount of ₱900.0 million in 2020, ₱958.3 million in 2019 and ₱1.02 billion in 2018 (see Note 31).

#### 39. Other Matters

a. Temporary Restraining Order (TRO) affecting power generation companies trading in WESM

On December 19, 2013, Bayan Muna representatives filed a Petition for Certiorari against the ERC and MERALCO with the Supreme Court (SC). On December 20, 2013, National Association of Electricity Consumers for Reforms filed a Petition for Certiorari and/or Prohibition against MERALCO, ERC and Department of Energy (DOE). These cases raised and questioned, among others, the alleged substantial increase in MERALCO's power rates for the billing period of November 2013, the failure of the ERC to protect consumers from high energy prices and perceived market collusion of the generation companies.

These cases were consolidated by the SC which issued a TRO for a period of 60 days from December 23, 2013 to February 21, 2014, preventing MERALCO from collecting the increase in power rates for the billing period of November 2013. The TRO was subsequently extended for another 60 days ending April 22, 2014 by the SC. Thereafter, the TRO was extended indefinitely.

MERALCO, in turn, filed a counter-petition impleading generation companies supplying power to the WESM. The SC also ordered all the parties in the consolidated cases to file their respective pleadings in response to MERALCO's counter-petition. The SC set the consolidated cases for oral arguments last January 21, 2014, February 4 and 11, 2014. After hearing, all parties were directed to file their comments and/or memorandum. The case is now submitted for resolution.

As a result of the TRO, MERALCO has not been able to fully bill its consumers for the generation costs for the supply month of November 2013; and in turn, it has not been able to fully pay its suppliers of generation costs. As of December 31, 2020, the 5C has not lifted the TRO.



#### b. Imposition of financial penalties on Therma Mobile by PEMC

This case involves an investigation of Therma Mobile in the dispatch of its power barges during the November and December 2013 supply periods. As a result of the MERALCO price hike case brought before the SC, the SC ordered the ERC to investigate anti-competitive behavior and abuse of market power allegedly committed by some WESM participants.

PEMC conducted the investigation under the "Must-Offer" rules of the WESM Rules.

PEMC initially found that Therma Mobile violated the "Must-Offer Rule" during the period under investigation. In its letter dated January 30, 2015, the PEM Board imposed financial penalties amounting to ₱234.9 million on Therma Mobile. According to the PEM Board, the penalties will be collected from Therma Mobile through the WESM settlement process.

Therma Mobile maintains that there is no basis for the PEMC decision. It did not violate the Must-Offer Rule for the period covered, as it was physically impossible for Therma Mobile to transmit more than 100MW to MERALCO. Although Therma Mobile's rated capacity is 234 MW (Net), it could only safely, reliably and consistently deliver 100MW during the November and December 2013 supply period because of transmission constraints. Therma Mobile's engines and transmission lines were still undergoing major repairs to address issues on post rehabilitation.

On February 13, 2015, Therma Mobile filed a notice of dispute with the PEMC to refer the matter to dispute resolution under the WEM Rules and the WESM Dispute Resolution Market Manual.

Therma Mobile also filed a Petition for the Issuance of Interim Measures of Protection with the Regional Trial Court (RTC) of Pasig to hold off enforcement of the payment of the penalties during the pendency of the Therma Mobile and PEMC dispute resolution proceedings. On February 24, 2015, the RTC issued in favor of Therma Mobile an ex parte 20-day Temporary Order of Protection directing PEMC to refrain from (a) demanding and collecting from Therma Mobile the ₱234.9 million financial penalty; (b) charging and accruing interest on the financial penalty; and (c) transmitting the PEMC-ECO investigation report to the ERC.

On April 1, 2015, the RTC granted the prayer for the issuance of Writ of Preliminary Injunction, which ruling was assailed by the PEMC and elevated to the Court of Appeals (CA) via Petition for Review. On December 15, 2015, the CA issued a Decision confirming the RTC's findings. PEMC filed a Motion for Reconsideration, and in compliance with a Resolution of the CA, has filed a comment on the said motion.

On June 6, 2016, PEMC filed a petition before the SC questioning the CA's Decision. TMO also filed its Comment on the Petition on November 14, 2016. On June 1, 2017, TMO received the SC Notice dated March 29, 2017. In the Resolution, the SC noted TMO's Comment and PEMC's Reply. As of December 31, 2020, the petition is still pending resolution with the SC.



#### Therma Marine Cases

In 2013, ERC issued Final Approval of various ESAs of Therma Marine with some modifications on ERC's provisionally approved rates which directed both parties to devise a scheme for the refund of the difference between the final and the provisionally approved rates.

On November 25, 2013, ERC issued its order for Therma Marine to refund the amount of \$\infty\$180.0 million to its customers for a period of 6 months with equal installments per month.

On August 27, 2014, ERC issued an order directing NGCP to refund its customers the amount of ₱12.7 million and the corresponding VAT for a period of twelve months. As such, Therma Marine will refund the said amount to NGCP and the latter will refund the same to its customers. In 2015, ERC issued Provisional Approvals (PA) on ESA contracts extensions with capacity fees lower than the previously approved rates. Therma Marine filed MRs on these PAs. During the last quarter of 2015, ERC issued Final Approvals on some of these ESA's sustaining the decision in the PA's, thus Therma Marine filed MRs on the final decisions. As of December 31, 2020, there is no resolution yet on the MRs on the Final Approvals.

#### d ERC Case No. 2013-077 MC

On August 29, 2013, MERALCO filed a petition for dispute resolution against TLI/APRI, among other Successor Generating Companies ("SGCs") under ERC Case No. 2013-077 MC. The case arose from a claim of refund of the alleged over charging of transmission line losses pursuant to the ERC Order dated March 4, 2013 and July 1, 2013 in ERC Case No. 2008-083 MC.

On September 20, 2013, TLI, together with the other SGCs, filed a Joint Motion to Dismiss arguing that MERALCO's petition should be dismissed for failure to state a cause of action and ERC's lack of jurisdiction over the subject matter of the case. The SGCs and Meralco have filed their respective comments, reply, rejoinder and sur-rejoinder after the filing of the Joint Motion to Dismiss. The Joint Motion to Dismiss has since then been submitted for resolution with the ERC. As of December 31, 2020, the ERC has yet to render its decision on the Joint Motion to Dismiss.

 Sergio Osmena III vs. PSALM, Emmanuel R. Ledesma, Jr., SPC Power Corporation (SPC) & Therma Power Visayas, Inc. (TPVI)

In 2009, SPC acquired through a negotiated bid the 153.1MW Naga Land-Based Gas Turbine Power Plant ("Naga Plant") in Naga, Cebu. In the same year, it entered into a Land Lease Agreement (LLA) with PSALM, which includes SPC's right to top (RTT) the price of a winning bidder for the sale of any property in the vicinity of the leased premises.

PSALM subsequently bid out the Naga Plant located in the leased premises. On April 30, 2014 and after two failed biddings, PSALM issued a Notice of Award to TPVI for submitting the highest bid for the Naga Plant. SPC wrote PSALM of its intent to exercise its RTT the winning bid, on the condition that the LLA would be for a term of 25 years from closing date.



Senator Sergio Osmeña III filed with the SC a Petition for Certiorari and Prohibition with prayer for issuance of a Temporary Restraining Order and/or Writ of Preliminary Injunction dated June 16, 2014 (the "Case") with PSALM, Emmanuel R. Ledesma, SPC and TPVI as respondents to enjoin PSALM from making the award of the Naga Plant to SPC. In his petition, Sen. Osmeña argued that the RTT should be held invalid as it defeats the purpose of a fair and transparent bidding for a government asset and it discourages interested bidders considering the unfair advantage given to SPC.

On July 25, 2014, PSALM awarded the contract to SPC, despite TPVI's objection on the ground that SPC did not validly exercise its right to top because of its qualified offer. Thereafter, an APA for the Naga Plant was executed between PSALM and SPC.

On September 28, 2015, the SC declared in the Case that the RTT and the APA executed in favor of SPC are null and void. The parties thereafter filed various motions for reconsideration which the SC subsequently denied.

On March 16, 2016, TPVI filed its Manifestation/Motion praying that the Notice of Award dated April 30, 2014 be reinstated and that respondent PSALM be ordered to execute the Asset Purchase Agreement ("NPPC-APA"), Land Lease Agreement ("NPPC-LLA") and other documents to implement TPVI's acquisition of the Naga Plant.

On April 6, 2016, the SC issued a Resolution that required PSALM and SPC to comment on TPVI's Manifestation/Motion. In the same Resolution, the SC denied the motion for leave to file and admit SPC's second motion for reconsideration and referral to the SC en banc.

On July 19, 2016, TPVI filed its Manifestation with Omnibus Motion to clarify the motion dated March 16, 2016 and for early resolution. TPVI prayed that the SC Decision dated September 28, 2015 be clarified, and if necessary, be amended to include in its "fallo" that the Notice of Award in favor of TPVI be reinstated.

In response to various motions, the SC issued a Notice of Judgment and Resolution dated October 5, 2016 clarifying that the nullification of SPC's right to top did not invalidate the entire bidding process. Thus, the SC ordered the reinstatement of the Notice of Award dated April 30, 2014 in favor of TPVI. Further, the SC annulled and set aside the APA and the LLA executed between SPC and PSALM and directed PSALM to execute with dispatch the NPPC-APA and the NPPC-LLA in favor of TPVI.

On October 26, 2016, SPC filed an Urgent Motion for Reconsideration with Alternative Motion to Refer to the En Banc of the SC. SPC reiterated its prayer for the reversal of the October 5, 2016 Resolution, denial of TPVI's Manifestation/Motion and for the conduct of a new round of bidding for the Naga Plant. PSALM also filed its Motion for Reconsideration with Leave and prayed that the SC's October 5, 2016 Resolution be re-examined and/or reconsidered.

In its Resolution dated November 28, 2016, the SC denied SPC's and PSALM's motions for reconsideration (of the October 5, 2016 Resolution) with finality. The SC ordered that no further pleadings, motions, letters, or other communications shall be entertained in the Case, and it ordered the issuance of Entry of Judgment.



Notwithstanding the above SC Resolution, SPC filed its Motion for Leave to File and Admit (Motion for Reconsideration dated 9 December 2016) with attached Motion for Reconsideration dated December 9, 2016. Thereafter, SPC filed its Supplemental Motion/Petition for Referral to the Banc dated January 16, 2017.

On February 14, 2017, TPVI received a copy of the Entry of Judgment which states that the October 5, 2016 Resolution of the SC has become final and executory on November 28, 2016.

In May 2018, TPVI received the Certificate of Effectivity (COE) from PSALM initiating the purchase of the facility. The COE implements the September 28, 2015 decision of the SC, which upheld the April 30, 2014 award of the facility to TPVI. Pursuant to the NPPC-APA, on July 16, 2018 ("Closing date"), the Joint Certificate of Turn-Over was signed and issued and the facility was formally turned-over to TPVI.

In 2018, TPVI paid a total amount ₱1.03 billion for the NPPC-APA and NPPC-LLA and ₱495.97 million for the inventories upon implementation of the acquisition of the Naga Power Plant.

#### f DLP Case

On December 7, 1990, certain customers of DLP filed before the then Energy Regulatory Board (ERB) a letter-petition for recovery claiming that with the SC's decision reducing the sound appraisal value of DLP's properties, DLP exceeded the 12% Return on Rate Base (RORB). The ERB's order dated June 4, 1998, limited the computation coverage of the refund from January 19, 1984 to December 14, 1984. No amount was indicated in the ERB order as this has yet to be recomputed.

The CA, in Court of Appeals General Register Special Proceeding (CA-GR SP) No. 50771, promulgated a decision dated February 23, 2001 which reversed the order of the then ERB, and expanded the computation coverage period from January 19, 1984 to September 18, 1989.

The SC in its decision dated November 30, 2006 per GR150253 reversed the CA's decision CA-GR SP No. 50771 by limiting the period covered for the refund from January 19, 1984 to December 14, 1984, approximately 11 months. The respondent/customers filed a Motion for Reconsideration with the SC, which was denied with finality by the SC in its Order dated July 4, 2007.

The SC, following its decision dated November 30, 2006, ordered the ERC to proceed with the refund proceedings instituted by the respondents with reasonable dispatch.

On March 17, 2010, the ERC directed DLP to submit its proposed scheme in implementing the refund to its customers. In compliance with the order, the DLP filed its compliance stating that DLP cannot propose a scheme for implementing a refund as its computation resulted to no refund.

A clarificatory meeting was held where DLP was ordered to submit its memoranda.



On October 4, 2010, in compliance with the ERC directive, DLP submitted its memoranda reiterating that no refund can be made. After which, no resolution has been received by DLP from the ERC as of December 31, 2020.

#### g. LHC Franchise Tax Assessment

In 2007, the Provincial Treasurer of Benguet issued a franchise tax assessment against LHC, requiring LHC to pay franchise tax amounting to approximately P40.4 million, inclusive of surcharges and penalties covering the years 2002 to 2007. In 2008, LHC has filed for a petition for the annulment of the franchise tax assessment, based primarily on the fact that LHC is not liable for franchise tax because it does not have a franchise to operate the business. Section 6 of R.A. No. 9136 provides that power generation shall not be considered a public utility operation. As such, an entity engaged or which shall engage in power generation and supply of electricity shall not be required to secure a national franchise. Accordingly, no provision has been made in the consolidated financial statements. The case remains pending as of December 31, 2020.

#### H. EPIRA of 2001

R.A. No. 9136 was signed into law on June 8, 2001 and took effect on June 26, 2001. The law provides for the privatization of NPC and the restructuring of the electric power industry. The IRR were approved by the Joint Congressional Power Commission on February 27, 2002.

R.A. No. 9136 and the IRR impact the industry as a whole. The law also empowers the ERC to enforce rules to encourage competition and penalize anti-competitive behavior.

R.A. No. 9136, the EPIRA, and the covering IRR provides for significant changes in the power sector, which include among others:

- The unbundling of the generation, transmission, distribution and supply and other disposable assets of a company, including its contracts with IPPs and electricity rates;
- ii. Creation of a WESM; and
- iii. Open and non-discriminatory access to transmission and distribution systems.

The law also requires public listing of not less than 15% of common shares of generation and distribution companies within 5 years from the effectivity date of the EPIRA. It provides cross ownership restrictions between transmission and generation companies and a cap of 50% of its demand that a distribution utility is allowed to source from an associated company engaged in generation except for contracts entered into prior to the effectivity of the EPIRA.

There are also certain sections of the EPIRA, specifically relating to generation companies, which provide for a cap on the concentration of ownership to only 30% of the installed capacity of the grid and/or 25% of the national installed generating capacity.

#### Retail Competition and Open Access

The EPIRA mandates the implementation of Retail Competition and Open Access (RCOA) subject to the fulfilment of the conditions as provided in the EPIRA. The ERC was tasked under the EPIRA implementing Rules and Regulations to declare, after due notice and public hearing, the initial

implementation of RCOA. Through the RCOA, eligible customers will have the option to source their electricity from eligible suppliers that have secured Retail Electricity Supplier (RES) licenses from the ERC. End users with a monthly average peak demand of at least 1 Megawatt (MW) for the preceding 12 months are eligible to be contestable customers. The 1 MW qualification would gradually be reduced upon evaluation of the ERC.

In June 2011, after due notice and public hearings, the ERC declared December 26, 2011 as the date to mark the commencement of the full operation of RCOA in Luzon and Visayas. However, due to deficiencies in the rules and guidelines governing the RCOA at that time, the December 26, 2011 commencement date was deferred several times until an interim system commenced on July 26, 2013.

The DOE and ERC have issued and revised several circulars, rules and resolutions on the implementation of the RCOA and the issuance of RES licences, including a Code of Conduct, Rules on Contestability, and Rules on RES Licencing.

On February 21, 2017, the SC issued a TRO enjoining the DOE and ERC from implementing the following issuances:

- DOE Circular No. DC-2015-06-0010 or the DOE Circular Providing Policies to Facilitate the Full Implementation of RCOA in the Philippine Electric Power Industry;
- ERC Resolution No. 5, Series of 2016 or the Rules Governing the Issuance of Licenses to RES and Prescribing the Requirements and Conditions Therefor;
- ERC Resolution No. 10, Series of 2016 or a Resolution adopting the Revised Rules for Contestability;
- ERC Resolution No. 11, Series of 2016 or a Resolution Imposing Restrictions on the Operations of DUs and RES in the Competitive Retail Electricity Market; and
- ERC Resolution No. 28, Series of 2016 or the Revised Timeframe for Mandatory Contestability, Amending Resolution No. 10, Series of 2016, entitled Revised Rules of Contestability.

The TRO effectively enjoined the DOE and the ERC from imposing the mandatory migration of end-users with average monthly peak demand of at least 1MW and 750 kW on 26 February 2017 and 26 June 2017, respectively, and barring Local RESs and DUs from supplying electricity to the Contestable Market.

Due to the TRO, no new or renewed RES licenses were issued by the ERC due to the perceived risk of being declared in contempt by the SC. The renewal of PEI, AEI and AESI's RES licenses remain pending before the ERC. The application for RES licenses of TLI and APRI are likewise pending.

On November 29, 2017, DOE issued Department Circular No. 2017-12-0013, which provides, among other things, for voluntary participation of Contestable Customers in the Retail Market. On the same date, DOE issued Department Circular No. 2017-12-0014, which provides, among other things, the guidelines on the licensing of RES. Both DOE Circulars enjoin the ERC to promote the supporting guidelines to the DOE Circulars. Once the ERC promulgates these rules, approval of RES license applications and renewals can be expected.



#### Renewable Energy Act of 2008

On January 30, 2009, R.A. No. 9513, An Act Promoting the Development, Utilization and Commercialization of Renewable Energy Resources and for Other Purposes, which shall be known as the "Renewable Energy Act of 2008" (the Act), became effective. The Act aims to (a) accelerate the exploration and development of renewable energy resources such as, but not limited to, biomass, solar, wind, hydro, geothermal and ocean energy sources, including hybrid systems, to achieve energy self-reliance, through the adoption of sustainable energy development strategies to reduce the country's dependence on fossil fuels and thereby minimize the country's exposure to price fluctuations in the international markets, the effects of which spiral down to almost all sectors of the economy; (b) increase the utilization of renewable energy by institutionalizing the development of national and local capabilities in the use of renewable energy systems, and promoting its efficient and cost-effective commercial application by providing fiscal and non-fiscal incentives; (c) encourage the development and utilization of renewable energy resources as tools to effectively prevent or reduce harmful emissions and thereby balance the goals of economic growth and development with the protection of health and environment; and (d) establish the necessary infrastructure and mechanism to carry out mandates specified in the Act and other laws.

As provided for in the Act, renewable energy (RE) developers of RE facilities, including hybrid systems, in proportion to and to the extent of the RE component, for both power and non-power applications, as duly certified by the DOE, in consultation with the BOI, shall be entitled to incentives, such as, income tax holiday, duty-free importation of RE machinery, equipment and materials, zero percent VAT rate on sale of power from RE sources, and tax exemption of carbon credits, among others.

#### R PSALM deferred adjustment

#### Deferred Accounting Adjustments (DAA)

The ERC issued a Decision dated March 26, 2012 which granted PSALM DAA pertaining to GRAM and ICERA and in its Order dated June 20, 2017, the ERC authorized PSALM to implement the methodology for the recovery/refund of the approved DAA.

Upon Private Electric Power Operators Association's (PEPOA) motion, the ERC, in an Order dated October 19, 2017, deferred the implementation of the approved DAA pending clarification by the ERC of the queries raised in the motion for clarification.

In its Order dated December 19, 2017, the ERC clarified that the GRAM and ICERA DAA are deferred adjustments, which were incurred by PSALM/NPC in supplying energy during the corresponding period; thus, it should be recovered/refunded by PSALM/NPC to its customers. Hence, the Distribution Utilities (DUs) are not just mere collectors of the said DAA but these are charges that they should pay to NPC/PSALM and charged to their customers as part of their generation charge. In the same Order, the ERC directed the DUs to resume the implementation of the GRAM and ICERA starting the January 2018 billing period.



#### Automatic Cost Recovery Mechanism (ACRM)

On June 20, 2017, the ERC issued its Decision, authorizing PSALM to recover/refund the True-up Adjustments of Fuel and Purchased Power Costs and Foreign Exchange-Related Costs effective its next billing period.

In an Order dated October 19, 2017, the implementation of the ACRM was deferred to the lanuary 2018 billing period pending the evaluation of the clarifications raised in PEPOA's letter and motion and on December 19 2017, the Commission issued an Order directing PSALM and the DUS to abide with the clarifications issued by the Commission.

#### l. CSR Projects

The Group has several CSR projects in 2020, 2019 and 2018 which are presented as part of "General and administrative expenses" (see Note 23).

#### m. COVID 19

In a move to contain the COVID-19 outbreak, on March 13, 2020, the Office of the President of the Philippines issued a Memorandum directive to impose stringent social distancing measures in the National Capital Region effective March 15, 2020. On March 16, 2020, Presidential Proclamation No. 929 was issued, declaring a State of Calamity throughout the Philippines for a period of six (6) months and imposed an enhanced community quarantine throughout the island of Luzon until April 12, 2020, as subsequently extended to April 30, 2020. This was further extended to May 15, 2020 in selected areas including the National Capital Region. This community quarantine has been extended on a more relaxed form after the May 15, 2020 extension. As of March 5, 2021, general community quarantine is in effect in selected areas including the National Capital Region until March 31, 2021. These measures have caused disruptions to businesses and economic activities, and its impact on businesses continue to evolve.

Energy is being dispatched at a lower level, and because of the reduced energy demand, market prices are down, ultimately affecting the Group's energy trading business. Further, collections were impacted as consumer payments on energy bills were not made on original due dates because of the staggered payment scheme directed by the Energy Regulatory Commission.

The Group has an in-placed and extensive business continuity plan on similar risk, including the lay out of the necessary steps that will help address or minimize the Group's business exposures. However, considering the evolving nature of this outbreak, the Group will continue to monitor the situation and adjust the steps it is currently implementing in subsequent periods.



n. Corporate Recovery and Tax Incentives for Enterprises (CREATE) Bill

On February 3, 2021, the House of Representatives and the Senate have ratified the Bicameral Committee's version of the proposed CREATE bill. Among others, CREATE bill contains provisions that affect the taxability of an entity:

- Reduction of corporate income tax rate from 30% to 25% or 20% as the case maybe, depending on the classification of an entity, effective July 1, 2020;
- Reduction of MCIT rate from 2% to 1% of gross income, effective from July 1, 2020 to June 30, 2023;
- Repeal of the imposition of 10% improperly accumulated earnings tax; and
- VAT exemption on certain sale of real properties.





SyCip Gorres Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines Tel: (632) 8891 0307 Fax: (632) 8819 0872 ey.com/ph BOA/PRC Reg. No. 0001. October 4, 2015, valid until August 24, 2021 SEC Accreditation No. 0012-FR-5 (Group A). November 5, 2018, valid until November 5, 2021

#### INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY SCHEDULES

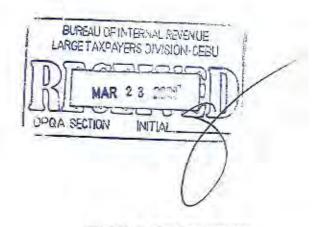
The Board of Directors and Stockholders Aboitiz Power Corporation 32<sup>nd</sup> Street, Bonifacio Global City Taguig City, Metro Manila Philippines

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Aboitiz Power Corporation and Subsidiaries as at December 31, 2020 and 2019, and for each of the three years in the period ended December 31, 2020. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedules listed in the Index to Financial Statements and Supplementary Schedules are the responsibility of the Company's management. These schedules are presented for purposes of complying with the Revised Securities Regulation Code Rule 68 and are not part of the basic financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, fairly state, in all material respects, the information required to be set forth therein in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.

Maria Veronica Andresa R. Pore
Partner
CPA Certificate No. 90349
SEC Accreditation No. 0662-AR-4 (Group A),
November 21, 2019, valid until November 20, 2022
Tax Identification No. 164-533-282
BIR Accreditation No. 08-001998-071-2020,
December 3, 2020, valid until December 2, 2023
PTR No. 8534345, January 4, 2021, Makati City

March 5, 2021







SyCip Gorres Velayo & Co. 6760 Ayala Avenue 1226 Makati City Philippines

Tel: (632) 8891 0307 Fax: (632) 8819 0872 ey.com/ph BOA/PRC Reg. No. 0001. October 4, 2018, valid until August 24, 2021 SEC Accreditation No. 0012-FR-5 (Group A), November 6, 2018, valid until November 5, 2021

## INDEPENDENT AUDITOR'S REPORT ON COMPONENTS OF FINANCIAL SOUNDNESS INDICATORS

The Board of Directors and Stockholders
Aboitiz Power Corporation
32<sup>nd</sup> Street, Bonifacio Global City
Taguig City, Metro Manila
Philippines

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Aboitiz Power Corporation and Subsidiaries as at December 31, 2020 and 2019, and for each of the three years in the period ended December 31, 2020. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The Supplementary Schedule on Financial Soundness Indicators, including their definitions, formulas, calculation, and their appropriateness or usefulness to the intended users, are the responsibility of the Company's management. These financial soundness indicators are not measures of operating performance defined by Philippine Financial Reporting Standards (PFRS) and may not be comparable to similarly titled measures presented by other companies. This schedule is presented for the purpose of complying with the Revised Securities Regulation Code Rule 68 issued by the Securities and Exchange Commission, and is not a required part of the basic financial statements prepared in accordance with PFRS. The components of these financial soundness indicators have been traced to the Company's financial statements as at December 31, 2020 and 2019 and for each of the three years in the period ended December 31, 2020 and no material exceptions were noted.

SYCIP GORRES VELAYO & CO.

Maria Veronica Andresa R. Pore
Partner
CPA Certificate No. 90349
SEC Accreditation No. 0662-AR-4 (Group A),
November 21, 2019, valid until November 20, 2022
Tax Identification No. 164-533-282
BIR Accreditation No. 08-001998-071-2020,
December 3, 2020, valid until December 2, 2023
PTR No. 8534345, January 4, 2021, Makati City

March 5, 2021



# Aboitiz Power Corporation and Subsidiaries

Supplementary Schedules to the Financial Statements Required by the Securities and Exchange Commission For the Year Ended December 31, 2020

and

Independent Auditors' Report

Philippine Pesos

## Supplementary Schedules Required By the Securities and Exchange Commission As of and for the Year Ended December 31, 2020

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А		Financial Assets	1
В	¥	Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)	NA
c	13	Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Statements	2
D	7	Intangible Assets - Other Assets	3
E	-	Long-Term Debt	4
F	-	Indebtedness to Related Parties (Long-Term Loans from Related Companies)	5
6	131	Guarantees of Securities of Other Issuers	NA
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Ĺ	18.	Trade and Other Receivables from Related Parties which are Eliminated during the Consolidation of Financial Statements	7
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		Reconciliation of Retained Earnings Available for Dividend Declaration	9
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NA: NOT APPLICABLE

#### SCHEDULE A - FINANCIAL ASSETS

## AS OF DECEMBER 31, 2020 (Amounts in Thousands except number of shares)

Name of issuing entity and association of each (save (I)	Number of shares or principal amount of bonds and notes	Amount shown in the balance sheet (li)	Income received and accrued
CASH ON HAND AND IN BANK, INCLUDING RESTRICTED CASH	0		
ANZ		P2.203	ρ.
Banco de Dro		9,150,825	68,177
Bank of Commerce		2,009	
Bank of the Philippine Islands		388,423	1,443
Bank of Tokyo - Mitsubish: UTJ		89	
Citibank		290,407	980
Development Bank of the Philippines		11,825	21
Hongkong Shangnai Banking Corporation		114,262	399
ING Bank N.V.		3,491	-
Land Bank of the Philippines		6,063	
Metropolitan Bank and Trust Company		1,184,202	1,274
Philippine National Bank		208,282	2,000
Rizal Commercial Banking Corporation		11,875	32
Rural Bank of Davao		8,542	***
Security Bank Corporation		131,560	72
Standard Chartered Bank		379,098	2,299
Union Bank of the Pa lippines		8,100,938	77,979
Cash on Hand, Cash in Vault and Revolving Fund		125,318	77,363
			- Street area
T D T A L SHORT-TERM DEPOSITS		P20,114,410	P153,668
			7.5.0
Banco de Oro		21,756,962	P22,431
Bank of the Philippine Islands		2,661,444	25,436
China Trust Banking Corporation			8,029
City Savings Bank		12,359,867	308,396
First Metro Investment Corporation			1,625
Metropolitan Bank and Trust Company		*	5,908
Philippine National Bank		6,929	81
Rizal Commercial Banking Corporation		9,611	188
Security Bank Corporation	-	613,180	2,485
Mizuho Corporate Bank, Ltd.			798
Union Bank of the Philippines		6,461,355	73,891
TOTAL		P23,909,348	P449,268
TRADE AND OTHER RECEIVABLES			
Trade Receivables (net of allowance):			
Residential		P1,648.324	H-
Commercial		1,070,534	
Industrial		3,896,952	-
City street lighting		742,687	
Non-power supply contracts		538,477	- 1
Power supply contracts		7,553,032	
Dividends receivable		1,498,000	
Advances to contractors		225,123	141
Non-trade receivables		3,766,425	-1
nterest receivable		33,893	- 2
PSAUM deferred adjustment (including noncurrent portion)		2,140,226	
TOTAL		P23,114,674	p.
FINANCIAL ASSET AT FVTPL		123,224,024	
Apo Golf & Country Club	3.	PZ	р.
Sanco De Oro	8,050		P.
Philippine Long Distance Telephone Co.		793	
PICOP Resources, Inc.	36,463	458	
	164	8	-
Alta Vista Golf & Country Clob	1	2,265	90
Alta Vista Golf & Country Club			
Alta Vista Golf & Country Club Philex Mining Corp Others	2,168 375,000	5 275	9

## 5CHEDULE C - AMOUNTS RECEIVABLE FROM RELATED PARTIES WHICH ARE ELIMINATED DURING THE CONSOLIDATION OF FINANCIAL STATEMENTS

	Balance at		Deduct	ions			
Name and Designation of Debtor	Beginning of Period	Additions	Amounts Collected	Amounts Written-Off	Current	Non-Current	Ending Balance
Davao Light & Power Co., Inc.	P745,140	P6,508,711	(96,749,922)	p.	P503,929	7.	P503,929
Therma Power, Inc. and Subsidiaries	650,019	101,858	(172,115)	- 1	579,762		579,762
Cotabato Light & Power Company	24,067	287,313	(285,423)	0.1	25,963	(3)	25,963
Aboltiz Renewables, Inc. and Subsidiaries	5.732	26,594	(32,211)	1	75		75
Subic Energone Corporation	174,590	256,437	(255,424)	× 1	155,603		165,603
Visayan Electric Co., Inc.	823,163	5,770,175	(5,139,490)		453,848		453,848
Aboltiz Energy Salutions, Inc.	1,346,578	7.119,270	(7,365,837)	3	1,100,011		1,100,011
Mactan Energone Corporation		5,902	(6,902)	2		- 1	
Balamban Energone Corporation	1000	5,824	(6,824)				
Cebu Private Power Sorporation	82,713	1,003	[83,716]	511			-
Lima Energone Corporation	71,576	286,708	[281,283]	1	77,001		77,001
East Asia Utilities Corporation	784.C0	1,636	(2,420)	12		1	
Prism Energy, no	84,352.00	979,745	(951,284)	- 19	112,813		112,813
Acventenergy, Inc.	677,527	3,683,983	(3,792,540)	(20)	569,070		569,070
TOTAL	P4,586,341	P25,037,125	(P26,135,391)	ρ.	P3,588,075	p.	P3,588,075

#### SCHEDULE D - INTANGIBLE ASSETS - OTHER ASSETS

	The second		DEDUC	TIONS	Other Changes	
Description	Beginning Balance	Additions At Cost	Charged to Costs and Expenses	Charged to Other Accounts	Additions (Deductions)	Ending Balance
A. Intangibles						
Goodwill	P40,875,082	P-	P-	9-	[P2,063,230]	P38,812,852
Service concession rights	2,406,320	39,957	(353,355)	- 1	(85,547)	2,007,375
Project development costs	622,491	87,420	(7,240)	- 1		702,671
Franchise	2,571,772	-	(76,951)	-	-4-1	2,494,811
Software and licenses	235,836	70,653	(44,812)	9-11		261,677
Total	P46,712,501	P198,030	(P482,368)	p-	(92,148,777)	P44,279,386
8. Other Noncurrent Assets						
Restricted cash	P4,672,031	p.	p.	P-	(24,672,031)	p.,
Input vat and tax credit	4,434,349		94-		(2,440,883)	2,993,466
Receivable from NGCP			- P+-	-	920,682	920,682
Advances to contractors and projects	553,280	3			340,547	893,827
Refundable deposits	326,850	15.0			(13,099)	313,751
Investment properties	132,300			×	115,829	248,329
Prepaid expenses	Te 1	- (4)	- 1		251,576	251,576
Prepaid taxes	879,439		1 4	- J+( T	1,442,143	2,321,582
Others	380,844	91			(153,572)	227,272
Total	P11,379,093	p	R-	4-	(P3,208,808)	P8,170,285
Total	P58,091,594	P198,030	(P482,368)	p.	(P5,357,585)	P52,449,671

#### SCHEDULE E - LONG-TERM DEBT

Name of Issuer and Type of Obligation	Amount Authorized by Indentures	Amount Shown as Current	Amount Shown as Long-Term	Remarks
Parent:				
Aboitiz Power Corporation	P58,810,082	P6,637,206	P52,172,876	_
Subsidiaries:	1-30,010,002	1.0,057,200	1132,112,010	
Hedcor, Inc.	1,620,438	128,837	1,491,601	
Subic Enerzone Corporation	56,500	56,500	4/104/001	
Luzon Hydro Corporation	271,080	263,880	7,200	
Davao Light & Power Co., Inc.	434,250	146,250	288,000	
Cotabato Light & Power Company	86,850	28,950	57,900	
Therma South, Inc.	18,622,802	1,286,851	17,335,951	
Pagbilao Energy Corp. (Joint Operation)	12,067,466	1,074,354	10,993,112	
Visayan Electric Co., Inc.	578,256	194,621	383,635	
GNPower Mariveles Coal Plant Ltd. Co.	33,512,452	3,264,799	30,247,653	
Therma Visayas, Inc.	29,164,423	2,066,803	27,097,620	
Therma Power - Visayas, Inc.	1,488,984	-	1,488,984	
AP Renewables, Inc.	6,782,624	1,220,677	5,561,947	
Hedcor Sibulan, Inc.	3,677,566	293,238	3,384,328	
Hedcor Bukidnon, Inc.	9,247,559	591,247	8,656,312	
Aboitiz Energy Solutions, Inc.	600,000	2	600,000	
Total	P177,021,332	P17,254,213	P159,767,119	

## SCHEDULE F - INDEBTEDNESS TO AFFILIATES (LONG-TERM LOANS FROM AFFILIATED COMPANIES)

Name of Affiliate	Beginning Balance	Ending Balance
Aboitiz Equity Ventures, Inc.	P300,000	P300,000
	10.75	3
		18.
Total	P300,000	P300,000

#### ABOITIZ POWER CORPORATION

#### SCHEDULE H - CAPITAL STOCK

		Number of	Number of Shares Reserved	Numl	per of Shares He	d By
Title of Issue	Number of Shares Authorized	Shares Issued and Outstanding	for Options, Warrants, Conversions, and Other Rights	Affiliates	Directors, Officers and Employees	Others
COMMON SHARES	16,000,000	7,358,604		5,820,533	126,695	1,411,376
PREFERRED SHARES	1,000,000	3				

## SCHEDULE I - TRADE AND OTHER RECEIVABLES FROM RELATED PARTIES WHICH ARE ELIMINATED DURING CONSOLIDATION OF FINANCIAL STATEMENTS

	1 - 3	Balances	1	Volume			
Related Party	Trade	Non-trade	Total	Sales	Rental	Advances	Terms
Davao Light & Power Co., Inc.	P503,867	P62	P503,929	P6,508,711	P-	ρ.	30 days
Therma Power, Inc. and Subsidiaries		579,762	579,762	101,858	-	-	30 days
Cotabato Light & Power Company	25,963	_ × ;	25,963	287,319			30 days
Aboitiz Renewables, Inc. and Subsidiaries	9	75	75	26,554	-		30 days
Subje Energone Corporation	165,603		165,603	256,437		- 1	30 days
Visayan Electric Co., Inc.	453,848	86.1	453,848	5,770,175	- 5		30 days
Aboitiz Energy Solutions, Inc.	1,100,006	5	1,100,011	7,119,270	- 3.0		30 days
Mactan Engraone Corporation		711		5,902	- 2	-45	30 days
Balamban Enerzone Corporation	10.0	400		6,824	-	:	30 days
Cebu Private Power Corporation		- 400		1,003			30 days
Lima Enerzone Corporation	77,001	- 1	77,001	5,677	- 12-	- 29	30 days
East Asia Utilities Corporation			5.4	1,636	- 6-		30 days
Prism Energy, Inc.	112,813		112,813	979,745	- 12	-	30 days
Adventenergy, Inc.	568,954	116	569,070	3,683,983	-		30 days
TOTAL	P3,008,055	P580,020	P3,588,075	P24,756,094	P.	p	

## SCHEDULE I - TRADE AND OTHER PAYABLES FROM RELATED PARTIES WHICH ARE ELIMINATED DURING CONSOLIDATION OF FINANCIAL STATEMENTS

	A Contraction of the Contraction	Balances			Volume		
Related Party	Trade	Non-trade	Total	Sales	Rental	Advances	Terms
Parent Company	P-	P580,020	P580,020	P1,022,193	p	p.	30 days
Aboitiz Renewables, Inc. and Subsidiaries	525,617		525,617	4,315,792		17 3.6	30 days
Cebu Private Power Corporation	63,612		63,612	897,572			30 days
Therma Power, Inc. and Subsidiaries	2,256,354		2,256,354	17,541,339			30 days
East Asia Utilities Corporation	24,168		24,168	141,730		-	30 days
Subic Energone Corporation	18,826		18,826	200,440			30 days
Mactan Energone Corporation	7,585	-,-	7,585	72,545		1	30 days
Lima Energone Corporation	45,173	4.	45,173	466,855	-		30 days
Visayan Electric Co., Inc.	55,720		66,720	378,659			30 days
TOTAL	P3,008,055	P580,020	P3,588,075	P25,037,125	p.	p.	

# Aboitiz Power Corporation Reconciliation of Retained Earnings Available for Dividend Declaration For the Year Ended December 31, 2020 (Amount in Philippine Currency)

Unappropriated Retained Earnings, beginning		P23,522,985,155
Net income based on face of audited financial statements Less: Non-actual/unrealized income (net of tax) Add: Non-actual loss (net of tax) Net income actual/realized for the period	P4,193,432,512	4,193,432,512
Less: Dividend declaration during the period		(8,683,153,080)
UNAPPROPRIATED RETAINED EARNINGS, AS ADJUSTED, ENDING		P19,033,264,587

#### ABOTTZ EQUITY VENTURES, INC. AND SUBSIDIARIES

#### CONGLOMERATE MAPPING

As of December \$1,2020

#### Legend:

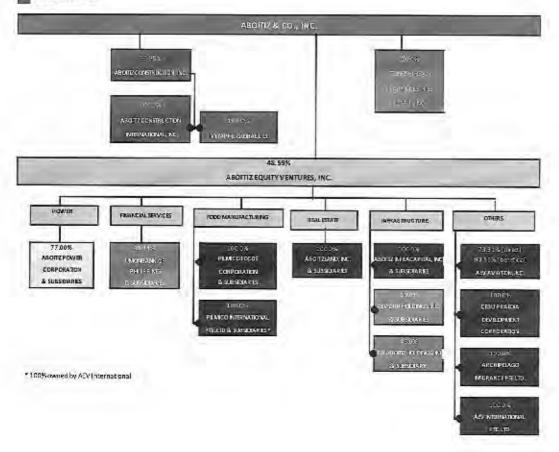
Reporting Company

Ultimate Parent Company Parent Company

Subsidiary of Ultimate Parent Company Co-Subsidiary/Subsidiary of Parent Company

Associate or Joint Venture of Parent Company

Other Related Parties

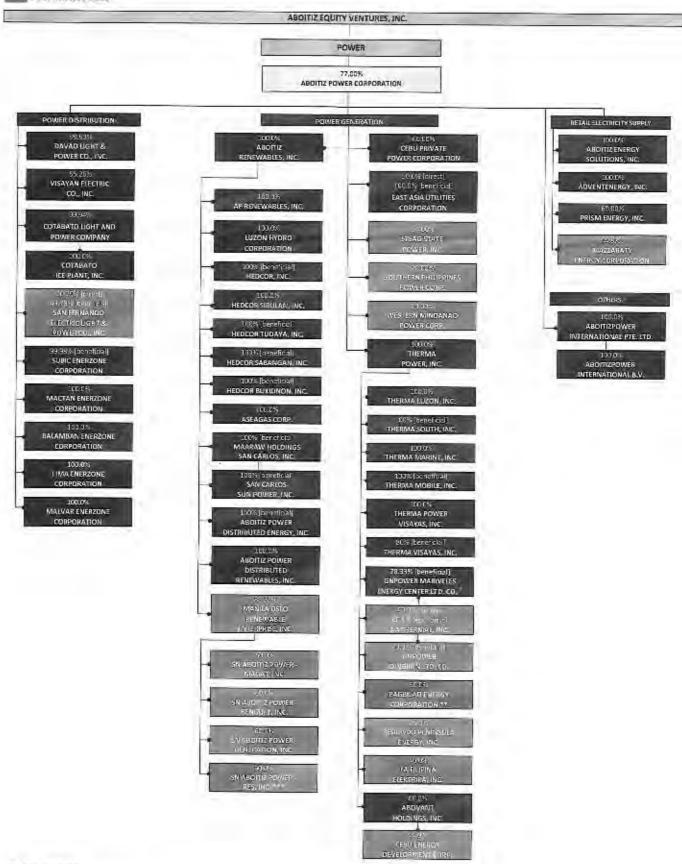


## ABOITIZ EQUITY VENTURES, INC. - POWER CONGLOMERATE MAPPING

As of December 31, 2020

Legend:

Reporting Company
Parent Company
Subsidiary
Associate or Joint Venture
Other Related Parties



<sup>\*\*</sup> Joint Operations

<sup>-\*\*</sup> Engages in retail electricity supply business

<sup>1</sup> Farmenly, GNPower Mariveles Coal Plant Ltd. Co.

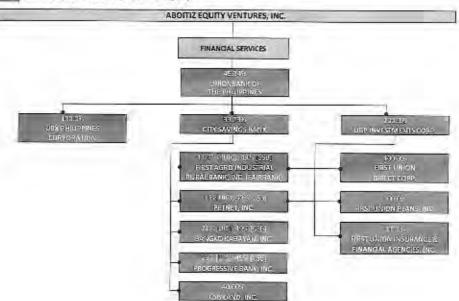
#### ABOTTIZ EQUITY VENTURES, INC. - FINANCIAL SERVICES

CONGLOMERATE MAPPING

As of December 31, 2020

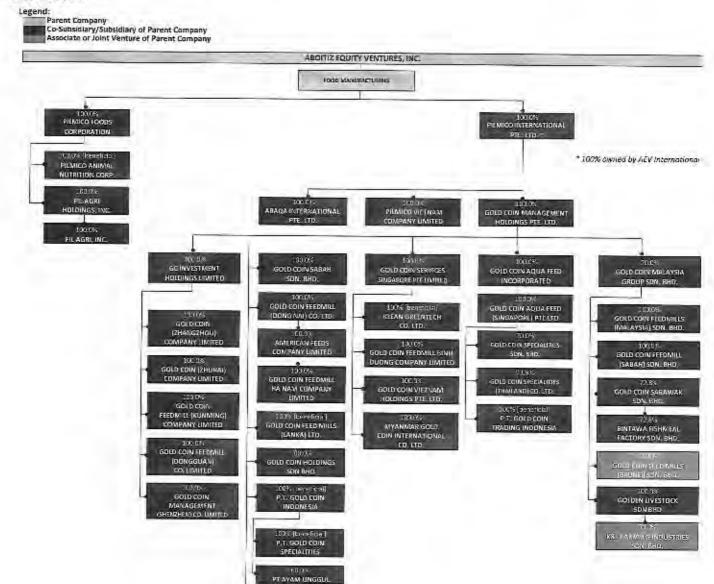


Legend:
Parent Company
Co-Subsidiary/Subsidiary of Parent Company
Associate or Joint Venture of Parent Company



### ABOITIZ EQUITY VENTURES, INC. - FOOD MANUFACTURING CONGLOMERATE MAPPING

As of December 31, 2020



133174 FEZ ANIMAL NUTRITION PTE LTD

FEZ ANIMAL NUTRITION

FEZ ANIMAL NUTRITION PAKISTAN (PRIVATE) LIMITED

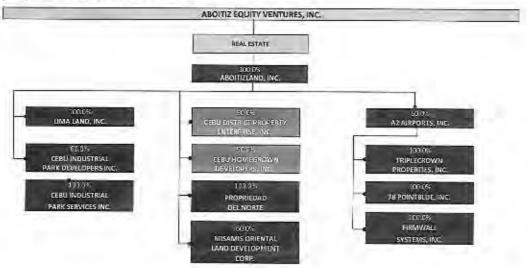
#### ABOITIZ EQUITY VENTURES, INC. - REAL ESTATE

CONGLOMERATE MAPPING

As of December 31, 2020



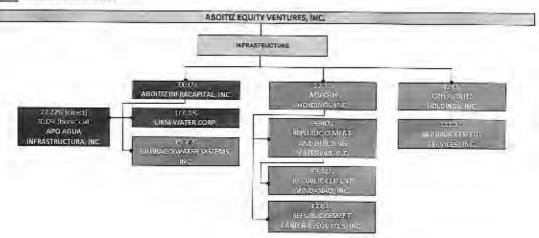
Parent Company
Co-Subsidiary/Subsidiary of Parent Company
Associate or Joint Venture of Parent Company



#### ABOITIZ EQUITY VENTURES, INC. - INFRASTRUCI SEE CONGLOMERATE MAPPING As of December 31, 2020



Reporting Company
Subsidiary
Associate or Joint Venture



#### ABOITIZ POWER CORPORATION AND SUBSIDIARIES SCHEDULE OF FINANCIAL SOUNDNESS INDICATOR

	FORMULA	2020	2019
LIQUIDITY RATIOS			
Current ratio	Current assets	1.38	1.50
	Current liabilities		
	Cash + Marketable securities		
	+ Accounts receivable		
Acid test ratio	+ Other liquid assets	1.08	1.15
	Current liabilities		
SOLVENCY RATIOS			
Debt to equity ratio	Total liabilities	1.96	2.07
	Total equity		
Asset to equity ratio	Total assets	2.96	3.07
	Total equity		
Net debt to equity ratio	Debr - Cash & cash equivalents	1.37	1.40
	Total equity		
Gearing ratio	Debt - Cash & cash equivalents	57.80%	58.26%
	Total equity		
	+ (Debt - Cash & cash equivalents)		
Interest coverage ratio	EBIT	2.54	2.83
	Interest expense		
PROFITABILITY RATIOS			
Operating margin	Operating profit	24.4%	23.0%
	Total revenues		
Return on equity	Net income after tax	10.57%	14.48%
	Total equity adjusted for cash dividends		

# ABOITIZ POWER CORPORATION AND SUBSIDIARIES Use of Proceeds For the Year Ended December 31, 2020

Series "E" and "F" of the Thirty Billion Shelf Registration issued in 2020
As of December 31, 2020, the proceeds from the 2020 bonds were utilized for the following:

Name of Project	Projected Usage (Per Prospectus)	Actual Usage	
Reimburse Previous Equity Contributions to GNPD through AA Thermal and TPI	₽6,736,749	₽6,736,749	
Fund Succeeding Equity Infusions in AA Thermal and TPI	2,082,873	783,753	
General corporate purposes	614,889	102,127	
Bond issuance costs	115,489	113,547	
TOTAL	P9,550,000	P7,736,176	

	Per Final Prospectus	Actual
Gross proceeds	P9,550,000	₽9,550,000
Net proceeds	9,434,511	9,436,453

Balance of the proceeds as of December 31, 2020:

₱1,813,824